

PERFORMANCE AGREEMENT

For Section 57 Employee

MADE AND ENTERED INTO BY AND BETWEEN:

SEDIBENG DISTRICT MUNICIPALITY

BUSISIWE MODISAKENG

(EXECUTIVE MAYOR)

AND

STANLEY KHANYILE

(MUNICIPAL MANAGER)

FOR THE FINANCIAL YEAR: 01 JULY 2018 TO 30 JUNE 2019

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PERFORMANCE AGREEMENT

ENTERED INTO BY AND BETWEEN:

The Sedibeng District Municipality herein represented by Busisiwe Modisakeng in her capacity as Executive Mayor (hereinafter referred to as the Employer)

and

Stanley Khanyile Municipal Manager (hereinafter referred to as the Employee).

WHEREBY IT IS AGREED AS FOLLOWS:

1. INTRODUCTION

- 1.1 The Employer has entered into a contract of employment with the Employee in terms of Section 57(1)(a) of the Local Government: Municipal Systems Act 32 of 2000 ("the Systems Act"). The Employer and the Employee are hereinafter referred to as "the Parties".
- 1.2 Section 57(1)(b) of the Systems Act, read with the Contract of Employment concluded between the parties, requires the parties to conclude an annual performance agreement.
- 1.3 The parties wish to ensure that they are clear about the goals to be achieved, and secure the commitment of the **Employee** to a set of outcomes that will secure local government policy goals.
- 1.4 The parties wish to ensure that there is compliance with Sections 57(4A), 57(4B) and 57(5) of the Systems Act.

2. PURPOSE OF THIS AGREEMENT

The purpose of this Agreement is to -

- 2.1 Comply with the provisions of Section 57(1)(b), 57(4A), 57 (4B) and 57(5) of the Act as well as the employment contract entered into between the parties;
- 2.2 Specify objectives and targets defined and agreed with the employee and to communicate to the employee the employer's expectations of the employee's performance and accountabilities in alignment with the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the municipality;
- 2.3 Specify accountabilities as set out in a performance plan, which forms an annexure to the performance agreement;
- 2.4 Monitor and measure performance against set targeted outputs;

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- 2.5 Use the performance agreement as the basis for assessing whether the employee has met the performance expectations applicable to his job; In the event of outstanding performance, to appropriately reward the employee; and
- 2.6 Give effect to the employer's commitment to a performance-orientated relationship with its employee in attaining equitable and improved service delivery.

3. COMMENCEMENT AND DURATION

- a) This Agreement will commence on the 01 July 2018 and will remain in force until 30 June 2019 thereafter a new Performance Agreement, Performance Plan and Personal Development Plan shall be concluded between the parties for the next financial year or any portion thereof.
- b) The parties will review the provisions of this Agreement during June each year. The parties will conclude a new Performance Agreement and Performance Plan that replaces this Agreement at least once a year by not later than the beginning of each successive financial year.
- c) This Agreement will terminate on the termination of the Employee's contract of employment.
- d) The content of this Agreement may be revised at any time during the above-mentioned period to determine the applicability of the matters agreed upon.
- e) If at any time during the validity of this Agreement the work environment alters (whether as a result of government or Council decisions or otherwise) to the extent that the contents of this Agreement are no longer appropriate, the contents shall immediately be revised.

4. PERFORMANCE OBJECTIVES

- 4.1 The Performance Plan (Annexure A) sets out-
 - 4.1.1 The performance objectives and targets that must be met by the Employee; and
 - 4.1.2 The time frames within which those performance objectives and targets must be met.
- 4.2 The performance objectives and targets reflected in the Performance Plan (Annexure A) are set by the **Employer** in consultation with the **Employee** and based on the Integrated Development Plan, Service Delivery and Budget Implementation Plan (SDBIP) and the Budget of the **Employer**, and shall include key objectives; key performance indicators; target dates and weightings.
 - 4.2.1 The key objectives describe the main tasks that need to be done.
 - 4.2.2 The key performance indicators provide the details of the evidence that must be provided to show that a key objective has been achieved.
 - 4.2.3 The target dates describe the timeframe in which the work must be achieved.
 - 4.2.4 The weightings show the relative importance of the key objectives to each other.
 - 4.2.5 The **Employee**'s performance will, in addition, be measured in terms of contributions to the goals and strategies set out in the **Employer**'s Integrated Development Plan.

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5. PERFORMANCE MANAGEMENT SYSYTEM

- 5.1 The Employee agrees to participate in the performance management system that the Employer adopts or introduces for the Employer, management and municipal staff of the Employer.
- 5.2 The **Employee** accepts that the purpose of the performance management system will be to provide a comprehensive system with specific performance standards to assist the **Employer**, management and municipal staff to perform to the standards required.
- 5.3 The **Employer** will consult the **Employee** about the specific performance standards that will be included in the performance management system as applicable to the **Employee**.
- 5.4 The Employee undertakes to actively focus towards the promotion and implementation of the KPAs (including special projects relevant to the employee's responsibilities) within the local government framework.
- 5.5 The criteria upon which the performance of the Employee shall be assessed shall consist of two(2) components, both of which shall be contained in the Performance Agreement.
 - 5.5.1 The **Employee** must be assessed against all three components, with a weighting of 80:20 allocated to the Key Performance Areas (KPAs) and the Core Competency Requirements (CCR) respectively.
 - 5.5.2 Each area of assessment will be weighted and will contribute a specific part to the total score.
 - 5.5.3 Main areas of work will account for 60%, Risk Management will account for 10%, Implementation of Audit Recommendations and / or Management Audit Action Plans will account for 10% and CCRs will account for 20% of the final assessment.
- 5.6 The Employee's assessment will be based on his performance in terms of the outputs / outcomes (performance indicators) identified as per attached Performance Plan (Annexure A). and the weightings agreed to between the Employer and Employee:
- 5.7 The CCRs will make up the other 20% of the **Employee**'s assessment score. CCRs that are deemed to be most critical for the **Employee**'s specific job should be selected $(\sqrt{})$ from the list below as agreed to between the **Employer** and **Employee**.
- 5.8 Organisational Performance Weighting:

KEY PERFORMANCE AREAS WEIGHT	ING	ABSOLUTUE WEIGHTING	WEIGHTED AVERAGE
Basic Service Delivery		20%	80%
Municipal Transformation and Institutional	10%		
Good Governance and Public Participation	on	30%	
Municipal Financial Viability and Manage	ment	20%	
Local Economic Development		20%	
TOTAL		100%	
CORE COMPETENCY REQUIREMENTS	S WEIGHTING		
		Split per CCR	20%
Financial Management	√	20%	

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Strategic Capability and Leadership	V	20%								
People Management and Empowerment	√	20%								
Client Orientation and Customer Focus	√	10%								
Service Delivery Innovations	√	20%								
Communications	√	10%								
TOTAL		100%								
OVERALL WEIGHTINGS	OVERALL WEIGHTINGS									

6. EVALUATING PERFORMANCE

- 6.1 The Performance Plan (Annexure A) to this Agreement sets out -:
 - 6.1.1 The standards and procedures for evaluating the Employee's performance; and
 - 6.1.2 The intervals for the evaluation of the Employee's performance.
- 6.2 Despite the establishment of agreed intervals for evaluation, the Employer may in addition review the Employee's performance at any stage while the contract of employment remains in force.
- 6.3 Personal growth and development needs identified during any performance review discussions should be documented in a Personal Development Plan as well as the actions agreed to and implementation should take place within the set timeframes.
- 6.4 The Employee's performance will be measured in terms of contributions to the goals, strategies and performance indicators set out in the Employer's IDP.
- 6.5 The annual performance appraisal will involve:
 - 6.5.1 Assessment of the achievement of results as outlined in the performance plan (SDBIP):
 - (a) Each KPA should be assessed according to the extent to which the specified standards or performance indicators have been met and with due regard to ad hoc tasks that had to be performed under the KPA.
 - (b) An indicative rating on the five-point scale should be provided for each KPA as described in 6.10 below.
 - (c) The applicable assessment rating calculator (refer to paragraph 6.5.3 below) must then be used to add the scores and calculate a final KPA score
 - 6.5.2 Assessment of the CCRs
 - (a) Each CCR should be assessed according to the extent to which the specified standards have been met.
 - (b) An indicative rating on the five-point scale should be provided for each CCR.
 - (c) This rating should be multiplied by the weighting given to each CCR during the contracting process, to provide a score.
 - 6.5.3 Overall rating

An overall rating is calculated by using the applicable assessment-rating calculator such overall rating represents the outcome of the performance appraisal.

- 6.6 The assessment of the performance of the Employee will be based on the following rating scale for KPA's and CCRs: as included in the Performance Plan (Annexure A)
- 6.7 For purposes of evaluating the annual performance of the Municipal Manager, an evaluation panel constituted of the following persons must be established -
 - 6.7.1 Executive Mayor,
 - 6.7.2 Chairperson of the Audit Committee or the Deputy Chairperson if the Chairperson is absent
 - 6.7.3 Member of the mayoral or executive committee
 - 6.7.4 Executive Mayor and/or Municipal Manager of another municipality
 - 6.7.5 Municipal Manager from another municipality or a representative.

Manager responsible for Human Resources of the municipality must provide secretariat services to the evaluation panel

7. SCHEDULE FOR PERFORMANCE REVIEWS

7.1 The performance of each Employee in relation to his performance agreement shall be reviewed on the following dates with the understanding that reviews in the first and third quarter may be verbal if performance is satisfactory:

Quarter	Review Period	Review to be completed by					
1	July – September 2018	October 2018 (Informal)					
2	October – December 2018	February 2018					
3	January to March 2019	April 2019 (Informal)					
4	April – June 2019	August 2019					

- 7.2 The Employer shall keep a record of the mid-year review and annual assessment meetings.
- 7.3. Performance feedback shall be based on the Employer's assessment of the Employee's performance.
- 7.4 The Employer will be entitled to review and make reasonable changes to the provisions of Annexure "A" from time to time for operational reasons. The Employee will be fully consulted before any such change is made.
- 7.5 The Employer may amend the provisions of Annexure A whenever the performance management system is adopted, implemented and / or amended as the case may be. In that case the Employee will be fully consulted before any such change is made.

8. DEVELOPMENTAL REQUIREMENTS

The Personal Development Plan (PDP) for addressing developmental gaps is attached as in the Performance Plan (Annexure A)

9. OBLIGATIONS OF THE EMPLOYER

- 9.1The Employer shall -:
 - 9.1.1 Create an enabling environment to facilitate effective performance by the employee;
 - 9.1.2 Provide access to skills development and capacity building opportunities;
 - 9.1.3 Work collaboratively with the Employee to solve problems and generate solutions to common problems that may impact on the performance of the Employee;
 - 9.1.4 On the request of the Employee delegate such powers reasonably required by the Employee to enable him to meet the performance objectives and targets established in terms of this Agreement; and
 - 9.1.5 Make available to the Employee such resources as the Employee may reasonably require from time to time to assist him to meet the performance objectives and targets established in terms of this Agreement.

10. CONSULTATION

- 10.1 The Employer agree to consult the Employee timeously where the exercising of the powers will have amongst others
 - 10.1.1 A direct effect on the performance of any of the Employee's functions;
 - 10.1.2 Commit the Employee to implement or to give effect to a decision made by the employer; and;
 - 10.1.3 A substantial financial effect on the Employer.
- 10.2 The Employer agrees to inform the Employee of the outcome of any decisions taken pursuant to the exercise of powers contemplated in 10.1 as soon as practicable to enable the Employee to take any necessary action without delay.

11. MANAGEMENT OF EVALUATION OUTCOMES

- 11.1 The evaluation of the Employee's performance will form the basis for rewarding outstanding performance or correcting unacceptable performance.
- 11.2 A performance bonus of from 5% to 14% of the all-inclusive annual remuneration package maybe paid to the Employee in recognition of outstanding performance to calculated as follows:

Score	Pe	erformance Rating	Bonus %					
5	Score above 90%	Outstanding Performance	10% - 14% 0					
			package					

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4	Score from 80% and 90%	Significantly above expectation	5%-9% of total package
3	Score from 70% - 80%	Fully Effective	0%
2	Score below 70%	Ineffective and Unacceptable	0% bonus and remedial
		Performance	action required

- 11.3 In the case of unacceptable performance, the Employer shall -:
 - 11.3.1 Provide systematic remedial or developmental support to assist the Employee to improve his performance; and
 - 11.3.2 After appropriate performance counselling and having provided the necessary guidance and/ or support as well as reasonable time for improvement in performance, the Employer may consider steps to terminate the contract of employment of the Employee on grounds of unfitness or incapacity to carry out his duties.

12. DISPUTE RESOLUTION

- 12.1 Any disputes about the nature of the Employee's performance agreement, whether it relates to key responsibilities, priorities, methods of assessment and/ or any other matter provided for, shall be mediated by
 - 12.1.1 The MEC for local government in the province within thirty (30) days of receipt of a formal dispute from the Employee; or
 - 12.1.2 Any other person appointed by the MEC.
- 12.2 In the event that the mediation process contemplated above fails, clause 20.3 of the Contract of Employment shall apply.

13. GENERAL

- 13.1 The contents of this agreement and the outcome of any review conducted in terms of Annexure A may be made available to the public by the Employer.
- Nothing in this agreement diminishes the obligations, duties or accountabilities of the Employee in terms of his contract of employment, or the effects of existing or new regulations, circulars, policies, directives or other instruments.



AS WITNESSES:

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AS WITNESSES:

1. Muslimus

EXECUTIVE MAYOR

ANNEXURE A



PERFORMANCE PLAN

MUNICIPAL MANAGER

2018/19 FINANCIAL YEAR

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1. PURPOSE

The Performance Plan defines the council's expectation of the Executive Director: Community Services' performance agreement to which this document is attached and of the Municipal Systems Act (MSA) which provides that the performance objectives and targets must be based on the Integrated Development Plan of the municipality.

2. KEY RESPONSIBILITIES OF THE MUNICIPAL MANAGER:

- (a) The Municipal Manager as head of administration is responsible for policy direction of the council and accountable for:
- (b) Responsible for the management of the municipality's administration in accordance with the Local Government: Municipal Systems Act of 2000 and other legislation applicable to the municipality.
- a) The formation and development of an economical, efficient, effective and accountable administration;
- b) Equipped to carry out tasks of implementing the municipality integrated development plan in accordance with chapter 5 of the Local Government: Municipal Systems Act of 2000.
- c) Operate in accordance with the municipality's performance management system in accordance with chapter 6 of the Local Government: Municipal Systems Act of 2000;
- d) Responsive to the needs of the local community to participate in the affairs of the municipality.
- e) Implementation of the municipality integrated development plan and the monitoring of progress with implementation of the plan.
- f) Management and provision of services to the local community in a sustainable and equitable manner.
- g) Appointment of staff other than section 57 managers accountable to the Municipal Manager subject to the employment equity act no 55 of 1988.
- h) Management, effective utilization and training of staff.
- i) Maintenance of discipline of staff.
- i) The promotion of sound labour relations and compliance by the municipality with applicable labour legislation.
- k) Advising Council and the political office bearers of the municipality.
- I) Managing communication between the municipality's administration and its political structure and political office bearers.
- m) Carrying out the decision of the political structures and political office bearers of the municipality.
- n) The administration and implementation of the municipality by-laws and other legislations.
- o) Exercise of any powers and performance of any duties delegated by the municipal Council, or sub-delegating authorities of the municipality to the Municipal Manager in of the Local Government: Municipal Systems Act of 2000.
- p) Facilitating participation by the local community in the affairs of the municipality.
- q) Implementation of national and provincial legislation applicable to the municipality,
- r) The performance of any other function that may be assigned by the municipal Council.

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3. THE SCORECARD OF THE MUNICIPAL MANAGER

The scorecard is made up of the following:

Scorec	ard item	Weighting
i)	The Service Delivery and Budget Implementation Plan (SDBIP)	60%
ii)	Implementation of Audit Recommendations and/ or Management audit action plans for both internal audit and External Audit	10%
iii)	Risk Management	10%
iv)	Core Managerial Competencies	20%
	TOTAL	100%

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Performance Plan 2018/19

		-		055	0	FFICE OF THE MUN	ICIPAL MA	NAGER -	CUSTODIAN: MUNI	CIPAL MANAGER	HINE 2040			
Priority Area	IDP Strategy	IDP Objective	Oblect	SERVICI V Key Performance		Baseline	Budget		Annual Target	Quarter One(1)	JUNE 2018 Quarter two (2)	Quarter Three (3)	lo 4 5 40	0000
	io. Gualdy	is, sojetare	e No:	Indicator (KPI)	No:	Dasetille	Amount	Source	Annual larget	Qualter One(1)	Charter two (2)	Quarter three (3)	Quarter Four (4)	POE Require
	West			W INTE		KIVATIGO	IGR AN	DRISK MA	AGEMENT	SECH				V, IIII
Inter- govermental Relations (IG	To tecitiste co operative government through communication consultation an joint decision making	operative government	D1	Number of IGR Forums coordinated	D1.1	Seven (7) IGR Fonsts coordinated in the previous financial year	792 711	OPEX	Co-ordinate seven (7) Regional IGR Forums	Co-ordinate two (2) Regional IGR Forums	Co-ordinate two (2) Regional IGR Forzans	Ce-ordinate two (2) Regional IGR Forums	Co-ordinate ONE (1) Regional IGR Forum	Alterodance Ro and signed Min of the IGR Foru
				Number of IGR forums resolution Registers developed and Monitored.	D1.2	New Target			Develop and monit Resolution Register for Regional Forum		al implementation of	Monitor implementation of resolution of IGR Forume and update resolution register	Monitor Implementation of resolution of IGR Forums and update resolution register	IGR Forum Resolution Reg
Risk Management	To Assess, Identify, control and monitor fit implementation mitgation measures	risk exposures are	1	Number of Risk Management Plan developed	D2.1	2017/2018 Risk Management Plan	50 000	OPEX	Develop one (1) 2018/19 Risk Management Plan and submit to Risk Management Committee for Approval	Develop one (1) 2018/19 Risk Management Plan and submit to Risk Management Constitute for Approval	-	-	-	Approved Risk Management Pla
				Number of Risk Assessments Conducted	022	2017/2018 Risk Registers			Conduct Three (3) Annual Risk Assessments and Report to Risk Management Committee	Conductione (1) Strategic Risk Register and one (1) Operational Risk Register and submitt Risk Mananegement Committee for approval	submit to Risk to Committee for	Conductione (1) Frans Risk d Assessment and submit to Risk Committee for Approval	-	Quarterly Risk Management Reports
Audit Plan	Develop,	To provide	D3	Internal Control	lan.	Innuana a sa		TERNAL AU				***		
AUDIT PI SI	implement and monitor Risk- based Internal Audit Coverage Plan	reasonable assurance and independent opinions to management and council	03	Number of Internal Audit Coverage Plans Developed	D3.1	2017/2018 Audi Plan	1 580 500	OPEX	Develop one (1) Risk-Gased Internal Audit Coverage Plan	Develop one (1) Risi Based Internal Audit Coverage Plan	k+ _	-	-	Approved Intern Audit Plan
SDBIP									MPLEMENTATION F	PLAN				
SDBIP	Ensure measurable performance and transparent monthring of the municipal performance.	To ensure Good Governance; Sound and Accountable Manegement practices	D4	Number of Service Delivery and Budget Implementation Plens(SDBIP) approved	D4.1	Development of SDBIP	Internal	OPEX	Dev olop 2019/20SDSIP		-	-	Develop 2019/20SOB;P	Approved SDBIF
PMS 2MS	Co-ordinate	To promote a culture	O.C		D5 1	la c		LANCE MAN				,		
	Performance Reporting. Monitoring and Evaluation	of accountability	U.S	Number of Municipal Performance Information Reviews and Reports coordinated	U5.1	Performance monitoring and evaluation	1 865 679	OPEX	Monitor and evaluate 2018/19 minicipal performance Quarterly, Mid-year and annually end produce Six (6) Reports	Monitor and evaluate quarter one (1) performence information and report	mid-year performance	Monitor and evaluate quarter time (3) performance informationand report	Monitor and evaluate quarter four(4) and annual performance information and report	Quartery Performance Management Reports
uality	10								LITY ASSURANCE					
ssurance	Ensure necessary actions are taken against all indings raised by the Auditor General	To promote a culture of accountability	D6	Percentage of Auditor General findings resolved	D6.1	Development and Implementation of Audit Action Plan	16 082 698	OPEX	Address 90% Auditor General Findings		-	-	Address 90% Auditor General Findings	Audit Action Plan
	Co-ordinato Municipal Reporting	To ensure clean accountable and transparent governance	D7	Number of Annual Reports submitted to Auditor General and Council	D7.1	2017/18 Annual Report			Develop and Submit 2017/18 Annual Report to council	Develop and Submit Draft 2017/18 Annual Report to Council	-	Develop and Submit Final 2017/18 Annual Report to Council	-	Council Apporved Annual Report
							LEG	AL SERVICE	S					
lvice	legistation and legal transcripts relevant to local	To provide vibrant defective and professional logal services to council, municipal manager and management in the discharge of their responsibilities		Percentage of reduction of Lifgations (egainst the municipality)	D8.1	10 Uligations s against the municipality	5 125 667		egainst the nunicipality by 15%	Roduce Li Igalions against the muricipality by 3% and report	Reduce Légators against the municipally by 4% and report	Reduce Lifigations against the municipality by 4% and report		Litigation Register and report
nagement	Oversee the	To provide legal [advice to management and council	1	Number of contract (management wersight reports produced		Four Contract management oversight reports in 2017/18 (nancial year		å	rplementation of intraction and interest in a section of the contract of the c	mplementation of contract management	implementation of contract management	implementation of contract management and report	implementation of	Contract Management Reports

							EDIBE NG DIS			**************************************				
						Y SERVICES -								
Priority Area	IDP Strategy	IDP Objective	Ohlasi	i Key Performance		AND BUDGET IM	Budget	Funding	Annual Target	Quarter One(1)	Quarter two (2)	Occurs There (2	Quarter Four (4	DOE Desuited
riionty Atta	ior sualegy	ior objective		Indicator (KPI)	NP N	Baseine	Amount	Source	Annual larger	Quarter One(1)	Quarter two (2)	Quarter intee (3	Quarter Pour (4) POE Required
Burnell .		IRL- TE	TA.		TUT.	KPA 4: B			RASTRUCTURE	N. St.		عبا جو		
								NITY SAFET						
Community Safety Programmes	To emplement community salely programmes	To promote and build safer communities	H1	Number of Community Safety Programmes implemented	H1.1	2017/18 Community safety Reports	6 821 415	OPEX	Implement welve (12) Community Safety Programmes and report	Community Safety Programmes and	Implement four (4) Community Safety Programmes and report	Implement four (4 Community Safety Programmes and r report	implement four (4) Community Safely Programmes and report	Minutes and Altendance Registers
	_		_		1	1	DISASTER	MANAGEME	INT.		_			_
Disaster	To conduct	То рголтова	lH2	Number of	H2.1	Four (4)	10 831 616	OPEX	Conduct four (4)	Conductone (1)	Conductione (1)	Conductione (1)	Conductone (1)	Minutes and
management awareness	contrunity awareness campaigns	disaster resident communities	112	Disaster Management awareness programmes conducted	112.1	Awareness campaigns in 2017/18	10 657 010	OI EX	Public Disaster Management awareness programmes and report	Public Disaster Management awareness programmes and report	Public Disaster Management awareness programmes and report	Public Disaster Management awareness programme and report	Public Disaster Management awareness programmes and report	attendance Regist
						HE	ALTH ANDSO	CIALDEVE	OPMENT	-	-			
District Health Council Activities	Promote the efficient delivery of Primary Health Care	To ansureellective Service Delivery	H3	Number of Primary Health Care (PHC) Programmes implemented		Three (3) District Health Council Meetings On 2017/18 financial year	13744 176	OPEX	Develop resolution reister for District Health council meetings and monitor implementation	Monitor implementation of resolutions of District Health council and update resolution register	Monitor implementation of resolutions of District Health council and update resolution register	Monitor implementation of resolutions of District Health council and update resolution register	Monitor implementation of resolutions of District Health council and update resolution	Updated resolution register
Women and Gender Programmes	Encourage women to take charge of their lives	To provide women empowerment platforms	H4	Number of Women and Gender Programmes implemented	H4.1	Three (3) Women and Gender Programmes in 2017/18 Financial year			Conduct free (3) Women and Gender Programmes	Conduct Human Trafficking Empowement trainings (Stakeholders)	Conduct Human Trafficking Empowement trainings (SDM Interns)	-	Conduct Agriculcure Economic Empowerment for women	Reports and aftendance register
Youth Prr ss	Encourage young people to take charge of their lives	To provide youth empowerment platforms	H5	Number of Young people (youls) accessed through Youth Advisory Centre (YAC)Services	H5.1	2000 young people accessed in 2017/18 financial year			2000 Young people (youth) to access and participate on YAC Services	500 Youth participate on YAC services	500 Youth participate on YAC services	500 Youth participate on YAC services	500 Youth participate on YAC services	Programme, attendance register and event photos
Bursary Programme	To provide bursaries to regional students	To encourage and capacitate previously disadvantages students	H6	Number of external students provided Financi Assistance	H6.1	External Bursaries			Provide Financial Assistance to 25 External students	-		Provide Financial Assistance to 25 External students	-	Programme Repor
	1						HIVA	ND AIDS		-				
HIV and AIDS Programme	Facilitate, coordinate and monitor internal and external HIV, STI and TB Programmes	To provide support to HIV/AidS infected and affected communities	H7	500 000 people and 100000 households reached through door-to-door campaign	H7.1	500 000 people reached in the previous financial year	8 288 000	HIV/AIDS Gran/OPEX		Implement door-to- door programme and reach 125 000 people	Implement door-to- door programme and reach 125 000 people	Implement door-to- door programme and reach 125 000 people	Implement door-to door programme and reach 125 000 people	Programme Repor
	44						SPORTS, ART							
Sports and Recreation Programmes	Provide developmental Sports, Arts and Cultural Programs	To improve their quality of lives for the people of the region	Н8	Number of Sports development programmes coordinated	H8.1	Four (4) Programmes in the previous financial year	14 482546	OPEX		Coordinate one (1) Developmental Sports Programmes and Consolidation of the Approved Regional Recreation Policy with GP SACR	Coordinate one (1) Developmental Sports Programmes and Consolidation of the Approved Regional Recreation Policy with GP SACR	Coordinate one (1) Developmental Sports Programmes and Consolidation of the Approved Regional Recreation Policy with GP SACR	Coordinate one (1) Developmental Sports Programmes and Consolidation of the Approved Regional Recreation Policy with GP SACR	Attendance Registers, reports of events with photos the events
Arts and Culture Programmes				Number of Arts and Cultural programmes coordinated	H8.2	Four (4) Programmes in the previous financial year			Two (2) Craft Hub	Coordinate One (1) Arts and Culture Programme and Two (2) Craft Hub Programmes	Coordinate One (1) Arts and Culture Programme and report	Coordinate One (1) Arts and Culture Programme and report	Coordinate One (1) Arts and Culture Programme and report	Allendance Registers, reports of events with photos of the events

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Figure F					100			ES - CUSTODIAN		DIRECTOR CORPORA					
Particle			The state of										THE RESERVE		
Secretary Committee Comm	Priority Area	IDP Strategy	IDP Objective					Amount	Source			Quarter two (2)	Quarter Three (3)	Quarter Four (4)	POE Required
Processor of the Color Processor of the Co		Mercu L	N	1		907	A.S. MENGOR				LCOVER)		- autor	THE RESERVE	
Included Inc	CTSteering	Encura	To provide oversight	D1	Percentage (%) of	11 1	Previous reports				Develop a resolution	Monitor	Monitor	Monitor	Resolution register
Commission of	Committee										tracking tool for ICT	Implementation of			
Section Committee Control Co							Committee								stlendance register
For moment and processing of spin for the proces		Committee			Steering Committee										
Sei Filte Commerce and Consequence Cons						1 0	available			implementation		and report	and report	report	1
worker Option Peter Indication Peter Ind											apenellation				
Size of the individual of the	nticFihm	To maintain and	To ensure effective	12	Number of	12.2	Previous report	-		Monitor the usage and	Monitor freusage	Monitor the usage			Optic Fibre monitor
State Contract State	roject	monitor Optic	coverage of opic libre												report
Share CT To swapp IcT To swapp		Fibre functionality													
Shared City To manage CT To manage CT Multiple (short City Ci					by the Optic Fibre.					re report Quarterly	region and report	region and report	legion and report	region and report	1
Silvita Discovers with Local Control professional blood or an international control professional blood or an international control professional blood or an international control professional control							Matterioloc								
Mode	CT Shared			13		13.1		-		Monitor implementation	Monitor				Shared services
Monografies operations of Converse of Services and Export Provides	ervices														
HEADER PER CONTROL TO COURSE discharge of the provided produced for the provided produced for the provided provided for the provided provided for the provided							Committee								
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CONCLISIONED AND DESCRIPTION A	Skills	To review	To ensure effective	14	Amount of funds	14.1	Previously					ľ	Ť T		Approved Skills
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Maintenance Plan and report and Maintenance Plan and report and re					1										Maintanance Repo
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Mahabith High Counting and Councilors and Provide Protection To seleguard the councilors and repaired Mahabith High Counting and Management Plan Management P									FL FET MANA		and report	Plan and report	and report	and report	
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opte allons and repaired opterations and repaired opterations and repaired opterations opterations opterations and repaired opterations opterations opterations and repaired opterations	anagement	Quality Municipal								approved Fleet	approved Fleet				Management Plan
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mail Provide Protection To soleguard the country services to security services to the municipality and organity envirous to security services to the municipality and organity envirous to the municipality and organity envirous to security services to the municipality and organity envirous to security services to the municipality and organity envirous to security services to the municipality and organity envirous to security services to the municipality and organity envirous to security services to the municipality and organity envirous to security services to the municipality and organity envirous to security services to the municipality and organity envirous to security services to the municipality and organity envirous to security services to the municipality and organity envirous to security services to the municipality and organity envirous to security services to the municipality and organity envirous to security services to the municipality and organity envirous to security services to the municipality and organity envirous to security services to security								INTERNAL PE	ROTECTION SE		- Topust	a.s. report	and report	aopuit	
settion Services for council assets, committees and	rnal	Provide Protection	To safeguard the	19 Ti	Number of crininal	19.1	10 incidents				Provide onanina	Provide angoing	Provide onnoine	Provide oppoing	Internal Protection
process public, employees councidors and municipality and framinipality and freport report and report report report report report report report report respond report resport respond resport resport respond resport respond	tection	Services for	council assets,		ofenses within the						security services to				Services Reports
and Co uncilions employees. reduced (air clation financial year quarter by report and report report	vices	public, employees	councillors and		municipality	,	precious			municipality and report		tre municipality		the nunicipality and	
the municipality assets and ins and 5			employees.							quarterly	report	and report			
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				SERVICE	OEI IVE				HIEF FINANCIAL OF	YEAR ENDING 30 J	UNE 2019			
Priority Area	IDP Strategy	IDP Objective	IDP Objective No:	Key Performance Indicator	KPI No:	Baseline	Budget Amount	Funding Source	Annual Target	Quarter One(1)	Quarter two (2)	Quarter Three (3)	Quarter Four (4)	POE Required
	Value Service		بسة						ANCIAL OFFICER	MENT)				
Implementation of MSCOA reforms	Progressive Compliance with MSCOA regulations	To ensure successful implementation of the MSCOA regulations	F1	Percentage of transacting on MSCOA posting accounts	F1.1	New Terget	1 500 000		Implement 100% of	Implement 100% of MSCOA Regulations on account posting of transactions	Implement 100% of MSCOA Regulations on account posting of transactions		Implement 100% of MSCOA Regulations on account posting of transactions	Genaral Ledger
		regulations	_	140000	_	FII	NANCIAL MA	WAGEMENT	AND BUDGETS					
Municipal budget	Compile a realistic and funded budget	To provide a reafstic financial planning of the municipality	F2	Number of municipal budgets approved	F2.1	One (1) annual municipal budget in the previous financial	28 982 018	OPEX	Compile one (01) annual budget and submit to Council for approval	_	-	Compile one (1) mid- year adjustment buget and submit to council for approval	Compile one (01) annual budget and submit to Council for approval	Council Resolution on approval of Budget
Procurement Plan	Development of an annual Procurement Plan	To determine procurement requirements and fimeframes	F3	Number of Procurement plans submitted to National Treasury	F3.1	One (01) annual Capex Procurement plan submitted to National Treasury in the previous financial year			Submit one (01) annual Capex Procurement plan to National Treasury and monitor quarterly.	Submit one (01) annual Cepex Procurement plan to National Treasury and monitor implementation plan.	-	-	-	Proof of submission National Treasury
Cost Containment	Implement Cost Containment Strategy	To promote sound financial administration practices	F4	Percentage of cost saving realised	F4.1	5% cost saving realized in the previous financial year			Realisa 5% saving on operating budget within general expenses	Realise 1.25% savings on annual operating budget whire general expenses	Realise 1.25% savings on annual operaling budget within general expenses	Realise 1.25% savings on annual operating budget within general expenses	Realise 1.25% savings on annual operating budget will but general expenses	Statement of Comparison of Budget and Actual Amounts (controllable items general expense
Municipal Fariffs	Review bailf structure and income generating tariffs	To review the effectiveness of the existing tariff structures and the need to for restructuring	F5	Number of municipal farilf reviews conducted	F5.1	One (1) Review of lariff structures conducted in the previous financial year			Review terits for the 2019/20 financial year and submit to Council for approval	2	-	-	Review tarifs for the 2018/19 financial year and submit to Council for approval	Council Resolution approval of municipal lanits
								CHAIN MAN						
Compliance	Monitor adherence to GEYODI	To adhere to GEYOO! requirements	F6	Percentage of jobs awarded to people with disability	F6.1	2% jobs awarded to people with disabilities on the previous financial year	3 360 588	OPEX	Increase the number of jobs awarded to people with disabilities to 5%	Increase the percentage of jobs awarded top eople with disabilities by 1.25%	Increase the number of jobs awarded to people with disabilities by 1.25%		Increase the number of jobs awarded to people with disabilities by 1.25%	GEYODI Reports with comparision awards per quarter
				Percentage of jobs awarded to local SMMEs and Cooperatives to date	F6.2	40% jobs awarded to SMME's and Cooperatives in the previous financial year			awarded to SMMEs	Increase the percentage of jobs awarded to SMMEs and Coops by 2.5%	Increase the percentage of jobs awarded to SMMEs and Coops by 2.5%	Increase the percentage of jobs awarded to SMMEs and Coops by 2.5%	Increase the percentage of jobs awarded to SMMEs and Coops by 2.5%	GEYOOI Reports with comparision awards per quarter
				Percentage (%) of jobs awarded to Women owned businesses to date	F6.3	25% jobs awarded to women owned businesses in the previous financial year			Increase file percentage of jobs awarded to women owned businesses to 27% of the entire awards	Increase the number of jobs awarded to women owned businesses by 0.5%	Increase the number of jobs awarded to women owned businesses by 0.5%	Increase the number of jobs awarded to women owned businesses by 0.5%	Increase the number of jobs awarded to women owned businesses by 0.5%	GEYODI Reports with comparision awards per quarter
				Percentage of jobs awarded to Youth owned businesses to date	F6.4	40% jobs awarded to youth owned businesses in the previous financial year			Increase the percentage of jobs awarded to youth owned businesses by 42% of the entire envards		Increase the percentage jobs awarded to youth owned businesses by 0.5%	Increase the percentage jobs awarded to youth owned businesses by 0.5%	Increase the percentage jobs awarded to youth owned businesses by 0.5%	GEYODI Reports with comparision a awards per quarter

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									- CUSTODIAN: EXECU					
									SDBIP) FOR THE YE			nus		
riority Area	IDP Strategy	IDP Objective	Objecth e No:	Key Performance Indicator (KPI)	KPI No:	Baseline	Budget Amount	Funding Source	Annual Target	Quarter One (1)	Quarter Two (2)	Quarter Three (3)	Quarter Four (4)	POE Required
		Mark			Total III	ALL SHALL	INTEGRATE	DEVELOPME	NT PLAN(IDP)	A DESCRIPTION OF THE PERSON OF				
GDS III	Consolidate, Rovibw and monitor Growth and Development Strategy (GDS	To co-ordinate the implamentation of Regional Growth and development at alegy	EI	Biannual Reports on Growth and Development Strategy	E1.1	2017/2018 Progress report on GDS III	2247 965	OPEX	Monitor Progress on Growth and Development Strategy Flagship projects III and report quarterly	Growth and Development d Strategy Flagship projects Itil and	Monitor Progress on Growth and Development Strateg Flagship projects III and report	Monitor Progress on Growth and Development Strategy Flagship projects III and report	and report	
DΡ	Coordinate developmentally-crien led municipal planning	To doturning and plan for the developmental needs of the people of Sodibeng District Municipality	E2	Final IDP Documents Developed and Approved	E21	2017/20181DP			Develop one (1) approved IOP	Covelop IIIIP Process Plan and submit to opunoil for approva	_	Submit Draft 2018/19 IDP to couriel for appreval	Submit Draf 2018/19 IDP to council for approval	Approved IDP Process Plan and council Council Resolution submission of draft IDI Final IDP and own resolution
		A)	100			DEVE			UMAN SETTLEMENTS					
Development of Spatial Development Framework	Assessment of sector development plan and strategies	To ensure coherent strategic plenning through Spatial Development Framowork (SDF)	E3	Number of sector development plans and strategies aligned to IDP	E3 1	f Spatial Development Framowork adopted in 2015 2017/18 SOF	3 660 336	OPEX	Review SDF and submit to council for approval	-	-	Roview SOF to align with the SOM IOP for alignment	-	Approved SDF and council resolution
Housing and Urban Renewal programme	Promote Urban Renewal and modernize urban develoment	To redress the spatial distortions of the Region	E4	Housing and urban renewal programmes coordinated and delivered in 2018/19 financial year	E41	Housing and urban renewal programmes coordinated in the previous financial year			Coordinate and monitor the implementation of housing and urban renewal programmes	Monitor and coordinate the implementation of housing and urban renewal programmes and report	Monitor and coordinate the implementation of housing and urban renewal programmes and report.	Monitor and coordinate the implementation of housing and urben renewal programmic and report	Mondov and coordinate the arplamentation of housing and urban renewal programmes and report	Reports on monitoring frousing and urban renewal programmes
Regional Southern Corridor Projects reporting.	To assist the Region to address past spatel imbalanors and land- use management	Promoto Rogianal Economic Development	E5	Number of reports on the Implementation plans of Regional Southern Corridor Projects	E51	Southern Corridor Regional Implementation Plan.			Co-ordinate the Implementation of the Southern Corndon Regional Implementation Plan and report quarterly	Co-ordinate the implementation of the Southern Corridor Regional implementation Plan and report	Co-ordinate the timplementation of the Southern Cornidor Regional Implementation Plan and roport	Co-ordinate the Implimentation of the Southern Corridor Regional Implementation Plan and report	Co-ordinale the Implementation of the Southern Corridor Regional Implementation Plan and report	Reports on implementation od Southern Corridor Regional Implementati plans
SPLUMA Impl eti on	To assist the Region to address past spatial initialances and land- use managented	To provide inclusive developmental, equipmental, equipmental planning of the Region	E6	Number of reports on implementation of SPLUMA in the Region	E61	SPLUMA			Coordinate the Implementation of SPLUMA in the region and report quarterly	Coordinate the Implementation of SPLUMA in the region and report	Coordinate the Implementation of SPLUMA in the region and report	Coordinate the troplementation of SPLUMA in the region and report	Coordinate the Implumentation of SPLUMA in the region and report	Reports on implementation of SPLUMA
Fundrahing	Lobby funds for implementation of the Developmental Projects	To improve the quality of the lives of the people of the region	E7	Amount of Funds secured by the district for the SDM developmental projects	E71	~ R8 milion funding secured (militing plant and funding) study funding)			Source funding for the Davidopmental Projects of the region	Secure Landing for implementation of Sectioning Government Precind Feasibility Study	Secure funding or implementational Fresh Produce Marker Foosibility Study	Submit two (2) application of funds to reliavant stakeholders	Invite proposals for (two) developmental projects of Sedberrg Distric Municipally	Clusterly reports on Euroling of developmen projects
						Sec. 21	LOCAL EC	OHOMIC DEVI	ELOPMENT .					
EPWP	Creating work opportunities in public social programmas	To create decent work & sustainable uselhoods, education, health, rural development; food security & land colom. To promote local economic opportunities	E8	Number of jobs created through Expanded Public Works Program (EPWP)	E8.1	Hundred and twenly two (122) EPWP jobs created in the previous financial year	6 396 156	OPEVEPWP Grani	Creeia 100 jobs through EPWP	-	Employ 100 EPMP beneficiaries	-	-	PWP Report
SMME and Cooperatives Development	Encure that adequarb friancial and non- friancial assistance is provided to SMMEs and Cooperatives			Number of SMMEs and Cooperatives trained	E8.2	50 Cooperatives and SMME's trained in the previous financial year			Co-ordinato Capuabéon and support 50 SMME's and Cooperatives (including small scale farmers) and report quarterly	Provide support to Idean (15) SMMEs and Cooperatives and report	Provide Support to len (10) SMMEs and Cooperatives and report	Provide Support to ten (10) SMMEs and Cooperatives and report	Provide support to fileen (15) SMMEs and report	SMME and Cooperatives Development Repoerts
Tourism	Participation in	To create Tourism	P9	Identify and	E9.1	Participated in Four	3 185 993	TOURISM	Market Sedibeng	Markel Sedibeng	Market Sedibeng	Market Sedibeng	Market Sedibeng	Tourism Reports
Demand	Provinced merketing inflatives	derrand in the region		participale in 4 markoling initiatives		Tourism Inflatives in the previous financial year	3 180 893		Regenal Fourism through partition on provincial marketing inflatives and report	Regional Tourism through participation on provincial marketing initiatives and restal.	Regional Tourism through participation on provincial marketing indistives and regard	Regional Fourism through participation on provincial marketing initiatives and report	Regional Tourism through participation on provincial marketing initiatives and report	- Salamquis
ouism upply	Development of product and elabe in the tourismindustry	To promote and Dovelop Tourism	E10	4 States dovolopment and fourism awareness programmes brothered	E10 1	t20 Tourism Students trained. Quality offourism products and services in the	corn	PRODUCE MA	Faciliate four (4) skills development and fourism awareness programmes	Facilitate one (1) skills dovelopmen! and tourism awareness over amme	Facilitate one (1) stots development and lourism awareness programme	Facilitate one (1) stalks development and lourism awareness programme	Facilitate one (1) stalls dovolopmont and lourism awareness programme	
res'	To provide a central	To provide efficient	E11	Number of Fresh	E11.1	Four (4) Fresh	10 424 607		Monitor operations of	Monitor operations of	Monitor operations of	Monitor operations of	Monitor operations of	Fresh Produce Market
roc farkes	market distribution	subpleas and buyors services to local		Produce Markets reports submitted to council		Produce Markel Strategy	10 424 607	OFEX	the fresh produce market and report quarterly to council	the tresh produce market and report to	the fiesh produce market and report to council	the tresh preduce	the tesh produce market and report to council	operators report

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						RUCTURE AND ENV							
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Priority Area	IDP Strategy	IDP Objective	Objectiv e No:	Performance Indicator (KPI)		Baseline	Budget Amount	Funding Source	AnnualTerget	Quarter One(1)	Quarter two (2)	Quarter Three (3	Quarter Four (4
						IPA 1: BASIC SERV		RASTRUCT	IRE.				
							RANSPORT					5.1	
Development of Integrated Transport Plan (ITP)		To promote efficient and effective Integrated Service that addresses the socio-economic and environmental development imperatives of the region	G1	Number of Integrated Transport Plan's (ITP) developed and approves	G1.1	Outlated Integrated Transport Plan (ITP)	R1,3m	Gauteng Department of Roads &Transport	Review and develop the ITP	¥	Finalise the development of the Approved ITP		
Implementati on of Airport Turnaround Stratogy	Implement Air port Turneround Skrology	To provide self- sustainable airport services	G2	Percentage of improvement on implementation of Airport Turnaround Strategy	G2.1	Four reports on implementation of Airport shategy in the previous financial year	5 664 869	OPEX	Monitor Implementation of Airport Turneround strategy and report	Monitor Implementation of Airport Turnaround t stategy and repor	Monitor Implementation of Airport Turnaround stategy and repor	Monitor Implementation of Airport Turnaround t strategy and report	Monitor Implementation of Airport Turnarour strategy and repo
					-	INFR	ASTRUCTURE	-					
Regional Infrastructur e Projects	Plan for effective, efficient and sustainable intrastructural projects, water and sanitation services, and provision of electricity	delivery of infrastructure services	G3	Number of Regional Infrastructure Projects monitored	G3.1	Bi-annual reports per projects were tabled to council	9 144 034	OPEX	Monitor implementation of three (3) regional infrastructure projects and report bi-annually	Monitor progress on Implementation of Regional Infrastructure Projects and report Quarterly	Monitor progress on Implementation of Regional Infrastructure Projects and report Quarterly	Monitor progress on Implementation of Regional Infrastructure t Projects and report Quarterly	Reports on Regional Infrastructure Projects
Li	Render effective.	To ensure effective	G4	Number of	G4.1	Four (4) reports in	CENSING 60 339 266	Department	Monitor pragress	Monitor progress	Manitor progress	Monitor progress	Monitor progress
Service Centers	efficient and oustomer oriented ficensing services in the region	delivery of licensing services		reports on Licensing Services.		2017/18 Financial year		of Roads & TransportO PEX	on implementation of Licensing Services and report quarterly	on implementation of Licensing Services and report	on implementation of Licensing Services and report	on implementation of Licensing Services and report	on implementation of Licensing Services and repo
						FN	// RONMENT						
Air Quality	Implementation of effective environment management in the Sedibeng District	To promote efficient and efficient and efficiency integrated Service that addresses the socio-economic and environmental development imperatives of the fregion	CS CS	Number of reports on Air Quality monitoring station maintained	G5.1	No Air Quality Management Plan	24 875 190	OPEX	Meintain fully operational Ambient Air Quality monitoring stations and report	Air monitoring	Reporton ambient Air monitoring stations	Report on ambient Air monitoring stations	Reporton embient Air monitoring stations
Environment I Awareness				Number of Environmental Awareness Campaigns	G6.1	Four (4) Campaigns on 2017/18			Conduct Four (4) Environmental Awareness Campaigns	Environmental	Awareness	Conductione (1)) Environmental Awareness Campaigns	Conductione (1)) Environmental Awareness Campaigns
funicipal lealth Services	heathy environment for people to live and work in and reduce environmental	To promote efficient and effective Integrated Service first addresses the socio-economic and environmental development imperatives of the region	G7	Number of Municipal Health Services complied with National Health Norms and Standards	G7.1	90% Compliance Achieved in 2017/2018				municipal health	municipal health	Render compliant municipal health services and report	Render compliant municipal health services and repor

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4. PERSONAL DEVELOPMENT PLAN (PDP)

Skills Performance Gap	Type of development	Expected Timeframe	Work opportunity /	Further detail
(in order of priority)	expected		performance area to	(Resource requirements, additional
	(Short Course/ Workshop / Training /Conference etc.)		practise the skill	notes)
	Training / Germerende dec./			
		(

		Split per CCF
Financial Management	√	20%
Strategic Capability and Leadership	√	20%
People Management and Empowerment	√	20%
Client Orientation and Customer Focus	√	10%
Service Delivery Innovations	√	20%
Communications	√	10%
TOTAL	100%	



6. ACCEPTANE OF THE PLAN

This Performance Plan is hereby accepted by;	
Mr. S. Khanyile Municipal Manager	Dlm.
Date:	02/07/2018
and Signed by Ms. Busisiwe Modisakeng Executive Mayor	Doance
Date:	02/01/2018