

# MONTHLY FINANCIAL MANAGEMENT REPORT AS AT END FEBRUARY 2019

(9/1/3/6)

Cluster : Finance  
Portfolio: Financial Management

## 1. PURPOSE

The purpose of the report is to reflect the financial position of the Municipality for the month of February 2019.

## 2. OBJECTIVE

The objective of this report is to assist Council to exercise their oversight function to:

- a) Makes rational decisions about the allocation of resources;
- b) Assess the current provision of services, as well as the sustainability of future service delivery;
- c) Assess how officials have discharged their accountability responsibilities;
- d) Ensure transparency in respect of the municipality's financial position and operating results;
- e) Assess the performance of the municipality measured against preset targets and objectives;
- f) Inform Council on how cash and other liquid resources were obtained and utilized;
- g) Assess whether financial resources were administered in accordance with legislative and regulatory requirements; and
- h) Promote comparative information for prior periods and actual results against budgeted or planned results;

## 3. LEGISLATIVE REQUIREMENTS:

It is important for a municipality to report in order to comply with comprehensive legislative and contractual requirements, regulations, restriction and agreements. Effective financial reporting should therefore not only involve the presentation of bare financial facts but should also make provision for compliance issues, integration and interpretation. This will enable interested parties to readily comprehend the significant aspects of a municipality's financial operations.

This report is compiled as per the requirements of Sections 54 and 71 of the Local Government: Municipal Finance Management Act, 56 of 2003 (MFMA).

## 4. BACKGROUND

With reference to section 71 above, "*the accounting officer must by no later than 10 working days after the end of each month submit to National treasury and other spheres of government the February 2019 report of the municipality a statement on the implementation of the budget and the state of the financial affairs of the municipality*".

Financial reports are the primary means of communicating financial information to other interested parties. These reports are made accessible to the Executive for additional management and financial information that helps it carries out its planning, decision- making and control responsibilities, and therefore has the ability to determine the form and content of such additional information to meet its own needs.

Governance is built around the responsibilities of accountability and oversight requiring a culture of transparency and regular reporting. More detailed financial reporting to the Council will facilitate an environment in which potential or real financial problems are reported in time and in an appropriate manner to allow the council to remedy the situation.

The financial situation of the municipality as at the end FEBRUARY 2019 is indicated in the different schedules as listed below.

#### 5. EXECUTIVE SUMMARY

<b>Item of Financial Position/ Performance</b>	<b>Actual JANUARY 2019</b>	<b>Actual FEBRUARY 2019</b>	<b>Trend Analysis</b>
<i>Current Assets</i>			
Debtors Accounts	R 52 454 308	R 52 473 942	Increase in previous month although billing for Emfuleni local municipality was billed in March 2019.
<i>Cash &amp; cash equivalents:</i>			
Cashbook balance (bank reconciliation) Primary	R 4 883 266	R 5 116 906	Decrease due to operational activities. Equitable share is due in March 2019.
Cashbook balance (bank reconciliation) Licensing	R 27 031 185	R 20 923 251	
<i>Current Liabilities</i>			
Creditors	R 138 528 989	R 154 900 897	Increase in current liabilities due to Increase in trade creditors, refundable deposits and monies payable to license authorities.
<i>Cash Flow</i>			
Cash flow closing balance	R 31 953 576	R 26 045 334	Decrease due to Operational activities.
Cost Coverage indicator	1.02	0.83	Decrease due to operational activities.
<i>Grants received</i>			
Equitable share	R 0	R 0	First tranche of the Equitable Share of R108 121 000 was received in July 2018, And second tranche was received in December 2018 R 86 297 000. Last tranche of R

Item of Financial Position/ Performance	Actual JANUARY 2019	Actual FEBRUARY 2019	Trend Analysis
			64 723 000.00 to be received in March.
FMG	R 0	R 0	Financial Management Grant received R 1 250 000 to be utilized for Financial Management Interns and Financial Capacity Building.
EPWP	R 300 000	R 450 000	First tranche of EPWP received in August 2018 and R300 000 end January 2019. Last tranche received in February.
RTSG	R 0	R 731 000	R2 436 000 Grant received for 2018-19 financial year.
HIV/AIDS	R 0	R 0	First tranche of HIV/AIDS received in August 2018 and second tranche receives in November 2018
Boipatong Monument Grant	R 0	R 0	Operational of Boipatong Monument Grant received in August 2018. R 2 378 000.
Milling Plant	R 0	R 0	Roll over request of R 2 378 500 was declined by Provincial Treasury due failure to comply with the terms.
<i>Grants spent</i>			
FMG	R 76 539	R 531 542	Financial Management Interns Stipend and other training expenditure (CPMD) incurred for February 2019.
EPWP	R 153 266	R 186 269	Expenditure incurred for EPWP grants programs managed by SPED for the month of February 2019.
RRAMS	R 152 550	R 31 500	Expenditure incurred for Rural Roads Projects for the month of February.
HIV/AIDS	R 2 530 867	R 29 941	Expenditure incurred for the Month of February 2019 on HIV/Aids Grants.
Milling Plant	R 0	R 0	Roll over request of R 2 378 500 was declined by Provincial Treasury due failure to comply with the terms.
Boipatong Monument Grant	R 225 625	R 225 625	Employee related cost on Boipatong Monument Grant for February 2019.
<i>Financial Performance</i>			

Item of Financial Position/ Performance	Actual JANUARY 2019	Actual FEBRUARY 2019	Trend Analysis
Operating Revenue for Month	R 6 869 224	R 8 331 912	Received to date 68.70% (benchmark 66.67%).
Operating Expenditure for Month	R 38 716 567	R 30 001 393	Spent to date 62.72% (benchmark 66.67%).
Capital Expenditure for Month	R 77 506	R 232 826	71.92% of total Capex budget spent to date (benchmark 66.67%).
<b>MFMA Compliance</b>			
Monthly reports	MFMA 71,66	MFMA 71,66	Submit monthly reports on budget implementation and employee costs.
Budget	MFMA 75(1) MFMA 53 MFMA 71 MFMA 66 MFMA 21 (1)(b)	MFMA 71  MFMA 54(1)	Submit monthly report on the budget Review implementation of budget and service delivery and budget implementation plan

## 6. DISCUSSIONS

The discussions below are broadly categorized under items of financial position (balance sheet), items of financial performance (income statement) and cash flow, as well as other information of key importance such as Asset Management and MFMA Compliance.

### 6.1 Financial Position

The balance sheet of Council is broadly distinguished into “Assets” (what Council owns) and “Liabilities” (what Council owes) as per Generally Accepted Accounting Principles (GRAP). The difference between assets and liabilities is referred to as the “Net Assets.”

The net assets of Council are primarily composed of reserves that Council has built up over the years. The nature of these reserves can be either ring-fenced for specific use only (non-distributable reserves), or redistributable for other use as determined by Council. It must be noted that these reserves are non-cash items and Council’s cash held as investments do not match these reserves.

#### a) Current Assets

*Debtors Management and Credit Control Status for the month ending February 2019.*

The debtor’s book balance of the municipality as attached in annexure A is R 52 473 492

The major debtors were:

- a. R 52 473 942 is due from Emfuleni Local Municipality for IT and ad-hoc services and Debtors age analysis as follows;

0-30 days	31-60	61-90	91-120	121-150	151-180	181-1 Yr	Over 1 Yr	Total
R 19 634	R 896	R 1 846	R 401	R 98	R 997	R 6 023	R42 193 251	R 52 473 942

Bank reconciliation

Annexure” C1 – 4” indicate the bank reconciliations prepared for the month of February 2019 with the detail on the bank and cash book balances.

The Council has four operating bank accounts Account to be reported on namely:

- Two Primary bank accounts, and
- Two License bank accounts

Council is operating four primary accounts. Bank reconciliations are completed monthly within three working days after the end of each month.

The cashbook shows a favorable balance of R 26 045 334 as at the end of February 2019.

The remaining cash balance must meet operational requirements for February 2019 until receipt of the next equitable tranche due in March 2019

b) Current Liabilities

*Creditors’ Age Analysis*

Annexure “D” represents the creditors’ age analysis of R 154 900 897 payable to the Trade creditors in February 2019. An amount of R 109 026 003 is due payable to the licensing authority,

0-30 days	31-60	61-90	91-120	121-150	151-180	181-1 Yr	Over 1 Yr	Total
1 637 908	8 723 334	20 923 664	16 027 542	5 131 631	87 722 818			154 900 897

c) Net Assets

*Reserves*

The balance sheet of Council is broadly distinguished into “Assets” (what Council owns) and “Liabilities” (what Council owes) as per Generally Accepted Accounting Principles (GRAP). The difference between assets and liabilities is referred to as the “Net Assets.”

The net assets of Council are primarily composed of reserves that Council has built up over the years. The nature of these reserves is that they are ring-fenced for specific use only (non-distributable reserves), as determined by accounting standards. It must be noted that reserves comprise of mostly accounting book-

entries and are non-cash transactions. This implies that the reserves on the face of the financial statements do not equate to cash held as investments by Council.

As required by prescribed accounting standards (GRAP 01), only provisions are shown separately on the face of the Statement of Financial Position. All reserves are “ring-fenced” as internal reserves within the Accumulated Surplus. Ring-fenced reserves are as follows:

- Assets fair value reserve
- Government grant reserve (GGR)

These reserves not supported by cash but are only used for book entry purposes for the phasing in of increased depreciation charges as a result of the full implementation of GRAP 17.

According to GRAP standards, the GGR is created when the municipality receives government grants for the acquisition and/or construction of fixed assets. Once the conditions of the capital grant have been met, the funds are recognized as “revenue” (non-cash) on the statement of financial performance. This “revenue” recognized is then in turn transferred out of the Accumulated Surplus to the GGR on the Statement of Net Assets in order to offset the future depreciation of the property, plant and equipment in question. Hence, the reserve is committed solely for this purpose and cannot be utilized for any other purpose. This is referred to as the non-distributable portion of the reserves. Council must note that these are all non-cash entries.

The purpose of these reserves are to promote community equity and facilitate budgetary control by ensuring that sufficient funds (non-cash) are set aside on the accounting books to offset the future depreciation charges (non-cash) that will be incurred over the estimated useful life of the item of property, plant and equipment financed from government grants, public contributions or a (non-cash) surplus arising from the revaluation of property, plant and equipment.

Council must note that these are all non-cash entries performed only for compliance purposes in line with accounting standards prescribed by the Accounting Standards Board (ASB) and enforced by the Office of the Accountant-General.

d) Cash Flow

See Annexures “B”, “C1- 4”, “E”, “E1”

Essentially, the cash flow statement is concerned with the flow of physical cash in and cash out of the municipality as we collect monies owed by debtors and pay out monies due to creditors.

Annexure “E” is Council’s cash flow statement which indicates the movements on the main bank accounts. The incoming receipts amount R 8 331 912. Outgoing payments were made to the amount of R 30 001 392 Taking into account the opening cashbook balance, this left a favorable closing balance of R 26 045 334 at the end of the February 2019 period, which shows a Decrease margin from last month’s closing balance.

Cost coverage indicator

\_\_\_\_\_ (All available cash at the end of the period in the \_\_\_\_\_)

The cost coverage formula = 
$$\frac{\text{cashbook) + (investments at hand less Provisions)}}{\text{Monthly fixed operating expenditure}}$$

$$\begin{aligned} \text{The cost coverage formula} &= \frac{(\text{R } 26\,045\,334) + \text{R}0}{\text{R } 31\,475\,988} \\ &= \underline{\underline{0.83 \text{ TIMES}}} \end{aligned}$$

The cost coverage of the municipality indicates that Council is not capable of covering more than 0.83 monthly fixed operating expenditure and shows that the investments and cash flow of the municipality are unfavorable. Our cash formula on hand must cover at least until March 2019 as the next equitable share allocation is in March 2019. The formula does not take into consideration the contingent assets and liabilities whereby if taken into consideration this will indicate that the municipality is having a liquidity problem as identified in the AG reports of 2016/17 as well as 2017/18.

Annexure "E1" indicate the cash flow forecast until the end of the financial year. This indicate that council will have a negative bank balance end June 2019 of R12.6million. It is also imperative to note the high amount of creditors still outstanding mainly due to the Provincial Department of Transport which in essence imply that the Council is currently experiencing a very low liquidity and the future existence of the municipality need to be addressed urgently.

e) Grant allocations and expenditure

Annexure "F" represents the Grants allocation and their expenditure.

Equitable Share:

First tranche of Equitable Share for 2018/19 amounting to R108 121 000 was received in the month of July 2018, And second tranche R 86 279 000 was received in December 2018.

Finance Management Grant (FMG):

R1 250 000 received in the month of July 2018, And R 365 990 was incurred as expenses in the month of February 2019.

The FMG Interns were involved in the following activities during the month of February 2019 as part of their training rotation plan:

- One intern in income and budget
- One intern in Expenditure.
- One intern in Internal Audit
- One interns in Supply Chain Management
- One intern in office of the Municipal Manager

The interns will be attending CPMD training as part of the internship agreement with National Treasury.

RTSG:

Grants received in August 2018 R 1 705 000.

HIV/Aids:

Grants received in August R 4 972 800 and R 3 275 729 in November. Expenses incurred in February 2019 R 29 941.

EPWP Projects:

Grants received R1 000 000 expenses incurred for the month of February 2019 R186 269

Grant payments to Local Municipalities:

No grant payments were scheduled for local municipalities for the month of February 2019.

6.2 Financial Performance

Financial performance shows the results of operations for the given period. It lists sources of revenue and expenses. The statement measures the performance of Council for a given period of time. Surplus or deficit is used to measure financial performance and directly related to the measurement of revenue and expenditure for the reporting period.

Operating expenses are incurred in the course of conducting normal Council business. They are classified by function such as employee related costs, general expenses, finance charges and contributions to provisions.

*“See Annexures G, H & I”*

a) Actual revenue and expenditure

Annexure “G” represents the organizational Operating Revenue and Expenditure which illustrates that R 8 331 912 was generated in revenue. R 30 001 393 was spent during the month of February 2019 on the operating accounts of which R 6 778 361 was depreciation cost.

Annexure “H” represents the Capital expenditure and Revenue sources. Capital expenditure amounted to R 232 826 was funded internally for various moveable assets such as furniture & equipment, computers & printers.

b) Pro-Rata Operating Comparative Analysis (Budget vs. Actual by Cluster)

The Total Performance of the municipality as per our findings and reviews are as follows:

As the month of February 2019 signals the second month of the third quarter of the 2018/19 financial year, spending trends ought to be around 66 67%. “Other Income” consists of income items such airfield fuel & fees, IT charges to LMs, profit on sale of assets; skills levy income, tender income as well as recoveries from telephone costs and commission on salaries.

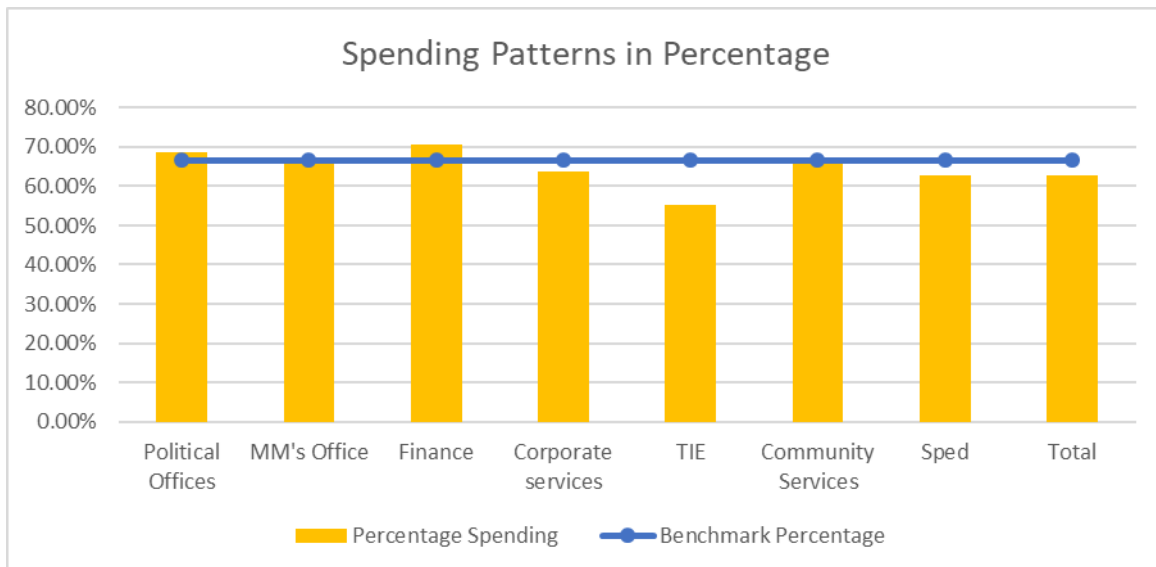
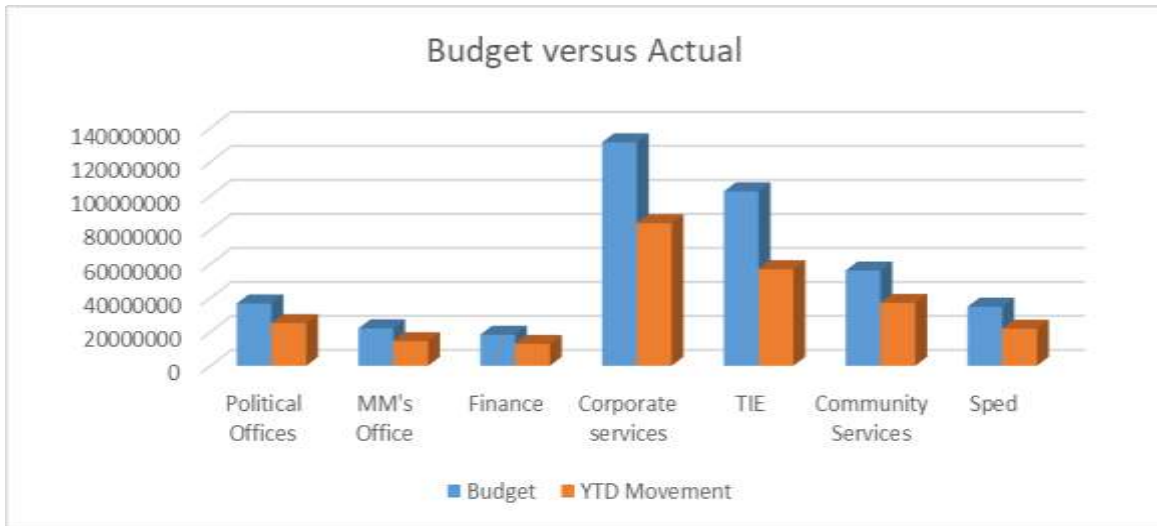
The monthly performance indicates that total operating expenditure rate is standing at 67% and revenue is at 69% of the pro rata budget.



Intervention measures:

The Supply Chain Management Unit together with Financial Management both serve on the Contract Management Committee chaired by Corporate Services: Legal & Support to monitor contractual obligations and performance management of service providers.

Cost Containment measures are still in place to cut down on expenditure. Refer to the graphs below



c) Pro-Rata Capital Comparative Analysis (Budget vs. Actual)

The total Capital Budget approved for 2018/2019 amounts to R 3 600 000 is funded internally from reserves (accumulated surplus) as clusters failed to gain external funds for those projects when rolling out Council's capital intensity programme and drive to assist local municipalities.

Details on performance progress on all capital projects are outlined as per "Annexure I."

The spending analysis on own fixed assets as at the end of the month of February 2019 is shown in the table below:-

Description	Original Budget	Adjustment Budget	Current Month	Committed	YTD Movement	Available	%Spent
Furniture and Equipment	250 000	250 000	0	0	179 073	70 927	189.70642%
Computers and Printers	650 000	800 000	78 913.03	0	622 170	177 830	78.0%
Networks	1 064 141	1 200 000	153 913.04	0	357 883	842 117	29.83%
Standard Chart of Account Implementation	1 635 859	1 635 859	0	0	1 635 859	0	100.00%
Subtotal	3 600 000	3 885 859	232 826	0	2 794 403	1 090 874	71.92%

The indication for capital projects is that all expenses is funded internally for the various components of assets as per the above table.

Asset Management

A scheduled year-end asset stock take took place and during this stock-take the physical condition and location of assets were verified in order to ensure completeness and accuracy of the fixed asset register. Currently, asset verification stock take takes place twice a year.

No other matters of material significance to report for Asset Management.

6.3 Monitoring of Compliance

*Policy Governance of Municipal Finance and MFMA Compliance*

As part of improving Sedibeng District Municipality's MFMA reporting module, the project plan report indicates our compliance to the requirements as outlined per the MFMA for the financial year 1 July 2018 to 30 June 2019, which has been divided into timeframes of reporting: Annually, Quarterly, Monthly & Ad-hoc.

Finance is pleased to inform the Committee that our obligations in terms of compiling the annual financial statements within the prescripts of GRAP and the requirements of the MFMA have been duly met on time.

It must be noted that the individual Clusters are responsible to action projects and programmes based on their planned OPEX and CAPEX budgets as aligned with their overall SDBIPs. Finance facilitates and supports the Clusters in an overview capacity to ensure that required targets are met. However, without full cooperation of the Clusters in providing substantiation to the comparative reports, Finance cannot completely assure the quality and accuracy of the information disclosed in this report.

See Attached Annexures reflecting detail information:

- “A” – Debtors Age Analysis
- “B” – Investment Schedule
- “C” – Bank Reconciliations
- “D” – Creditors Age Analysis
- “E” – Cash Flow Statement
- “F” – Grants Allocation and Expenditure
- “G” – Operating Revenue and Expenditure
- “H” – Capital Expenditure and Revenue Source
- “I” – Capital Projects Progress
- “J” – MFMA Compliance

7. COMMENTS BY CORPORATE SERVICES

No comments received from Corporate Services.

8. COMMENTS BY COMMUNITY SERVICES

No comments received from Community Services.

9. COMMENTS BY STRATEGIC PLANNING AND ECONOMIC DEVELOPMENT

No comments received from Strategic Planning and Economic Development.

10. COMMENTS BY TRANSPORT, INFRASTRUCTURE AND ENVIRONMENT

No comments received from Transport, Infrastructure and Environment.

**RECOMMENDED:**

1. THAT the financial management report as at the end **February 2019** as per attach annexure “A” to “J” be considered as prescribed by section 54(1) of the Local Government: Municipal Finance Management Act, 56 of 2003.

---

MR. J KASVOSVE  
CHIEF FINANCIAL OFFICER

---

CLLR. P B TSOTETSI  
MMC FOR FINANCE

---

Date

---

Date