



**DRAFT**  
**ANNUAL**  
**REPORT**  
**2014/15**

**Sedibeng**  
**Southern Corridor**

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DRAFT ANNUAL REPORT  
2014/15

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## **CHAPTER 1**

### **EXECUTIVE MAYOR'S FOREWORD**

It is with immense pleasure that I take this opportunity to thank all our stakeholders for the tremendous support shown to the Sedibeng District Municipality. We are more than delighted to be working steadily towards building better communities and bringing effective changes in the lives of the people of Sedibeng.

This Annual Report is steady and in compliance with what the law requires - as it is legislated in terms of Section 46 of the Local Government: Municipal Systems Act (No. 32 of 2000), together with Section 121 and 127(2) of the Local Government: Municipal Finance Management Act (No. 56 of 2003). Informed by this, in this annual report like the previous ones, as your servant and your agents for change, we strive for compliance with the law as we give a political overview into the activities of the Sedibeng District Municipality as we pursue our legislative mandate.

The Sedibeng District Municipality has the responsibility to plan together with and coordinate our local municipalities. We have to ensure that our three constituent municipalities of Emfuleni, Midvaal and Lesedi share and comply with a very mandate you have given to us. Your mandate is clear and encourages us, your servants to build better communities and bringing about effective changes to your lives.

To date, we have set our goals, guided by your mandate, to studying other best ways to serve better, effectively and efficiently. Among other developments, we are turning the region of Sedibeng, the place of opportunities, to agro-processing with the aim of reviving our economic activities. For a long time, our focus was on the steel industries we have been blessed with.

The agro-processing sector contributes to a strategy that will be used to stimulate the industry in our beloved region. Because of the reduction of investment the agro-processing and thus contribute to creating the much needed employment and will assist our local municipalities as only few people afford to pay for services.

Agriculture contributes close to 0.4% of Gauteng's total gross domestic product. However, with linked industries such as dairy products, biofuels, essential oils, grain and bakery products, wineries, breweries and distillers, meat, textiles, beverages, wood and furniture, hides and leather this sector accounts for about 36% of Gauteng's economy. We are proud to say we are about to play our part in this percentage.

The people of Sedibeng witnessed another economic boost which will serve as a catalyst to unlock the massive potential of the Vaal River the people of Sedibeng. This is one of the commitments that will make the region of Sedibeng to become the focus of key infrastructure investment as part of the mainstream economy of the globally competitive Gauteng City Region.

The Vaal River City Development will be a major boost to the economy of the Vaal. Our private sector partners are planning to invest more than R4 billion into this development. The development is estimated to be worth

between R7 and R11 billion, and will create up to 7 500 jobs in the construction phase alone. The multiplier effect of similar projects is about 1.5 times which will result in economic spin-offs of between R3 and R 5 billion for the region.

We pride ourselves for maintaining our position as the number one Municipal District in Gauteng. As we strengthen the role of the District, our next move is to hold the number one position nationally. I am saying this in strict confidence following the challenges which resulted to halting our journey towards becoming metropolitan council. The Sedibeng District Municipality has important elements and leadership qualities to overcome these challenges in order to intensify its efforts to better the lives of its people. Having obtained unqualified audits seven times consecutively speak volume about our seriousness in our work and our efforts to attract investment.

In our financial year 2012/13, the Auditor General pronounced a clean audit for the Sedibeng District Municipality making our progressive District Municipality the only municipality in Gauteng to receive a clean audit. Again the Auditor-General pronounced a consecutive clean audit for Sedibeng District whilst being joined by other Municipalities in Gauteng but yet making our District setting the trend on our good financial and corporate governance principles in the Region. As this is the penultimate Annual Report before the 2016 Local Government Elections, we are proud to declare that the region of Sedibeng is far better than it was 21 years ago. This is a testimony to team-work which has positioned us to working together with our communities and stakeholders that nothing will stand in our way to move our progressive district, the region of Sedibeng forward.

As we in Sedibeng humbly embrace the achievements alluded to in this report, we also understand that the mammoth task before us would not be easy. As thus we have over the years worked on strengthening our relationship with our communities and have always been ready to learn and adjust our plans to address the great task of making Sedibeng a better place to live in.

**CLLR. MAHOLE SIMON MOFOKENG**

**EXECUTIVE MAYOR**

## **MUNICIPAL MANAGER'S OVERVIEW**

### **(1) INTRODUCTION**

The Annual Report of a Municipality is intended to provide a yearly report on the work of the Municipality in relation to the plans it had set out for that specific year. This Annual Report does so in relation to the Municipal Financial year which commenced on 1<sup>st</sup> July 2014 and ended on 30 June 2015. Annual Reports are intended for a wide range of audiences. It has to be accessible and readable for the residents of the Municipality but also provide necessary data for analysis and monitoring, both internally and externally, by government, business and academics. It is for that reason that Chapter One of this Annual Report provides an Executive Summary by the Executive Mayor as well as a series of overviews for a quick and easy reference. The remaining chapters provide deeper levels of detail for in-depth reading and for various monitoring and evaluation purposes. The Six Chapters of this Annual Report is augmented by an extensive list of appendices that provide greater insights into the work of the municipality. Despite the ever shrinking capacity of the Sedibeng District Municipality due to a non-sustainable financial model, the Municipality has continued to meet most of its targets and to play its role as a co-ordinating and facilitating level of local government. The flaws in the financial model of funding for District Municipalities is detailed Chapter Five of this report.

### **(2) THE ALIGNMENT OF SERVICES TO IDP INDICATORS AND COUNCIL PRIORITIES.**

The Operations of the Sedibeng District Municipality are well aligned to the IDP in that there is a tight alignment with the 7 priority areas as set out in the Second Generation Growth and Development Strategy (GDS-02) . The role and function of a District Municipality dictates that while the District Municipality oversees the overall development of the area, most of the public services are rendered by our three local municipalities (Emfuleni, Midvaal and Lesedi)

### **(3) SERVICE DELIVERY PERFORMANCE**

The Sedibeng District Municipality renders only a handful of direct services to the public. The overview of these services are as follows:

#### *1. Airquality Management*

This service is being incrementally expanded. Air Quality monitoring stations operated by SDM are functional. Data is also obtained from other monitoring stations that are run by National Government. The District issues licences to industries and as soon as tariffs are set for these licences, the income generated could be used for improved monitoring of air quality.

#### *2. Driver Licensing Testing Centres (DLTC's)*

The service is functional. Ageing infrastructure has hampered operations and services from being delivered at an optimal level. Allegations of fraud and corruption remains a major challenge at all DLTC's. During the year under review a joint operations unit has been established between the GDRT and SDM to coordinate anti-fraud and corruption measures and to deal with violations.

#### *3. Motor Vehicle Registration and Licensing*

The service is fully functional and several new and innovative ideas have been proposed and implemented to improve services to the public. Plans are well underway to extend these services in Township areas.

#### *4. Public Halls (Vereeniging City Hall)*

The Vereeniging City Hall remains the most cost-effective public hall in the District and is fully utilised by the public for a variety of events and functions. The comparative low rates charged for the hire of the City Hall (and adjoining Banqueting Hall) make it accessible to the public, but also inhibits capital investment in the development thereof.

#### *5. Theatres (Mphatalatsane Theatre and Vereeniging Civic Theatre)*

The Mphatalatsane Theatre has become a multi-purpose facility for the Sebokeng Community. It is therefore of great concern that the infrastructure is deteriorating rapidly. The Sedibeng District invested in emergency repairs to keep the facility functional but jointly with Emfuleni, a long-term upgrade is urgently required. The Vereeniging Civic Theatre is functional but also under-utilised by the arts community. It is also under-performing in relation to its income potential.

#### *6. Aerodromes*

The Vereeniging Aerodrome and Heidelberg Aerodromes are fully functional. For the period under review, the Vereeniging Aerodrome has continued to improve its services and supply of fuel, general maintenance and usage that stabilised. The Heidelberg aerodrome is primarily operated by the local flying club and a pilot training school is also based at the facility. The uncontrolled development of the facility by private operators is of concern. A former landing strip in Vanderbijlpark is still listed as an aerodrome, but is completely non-functional and needs to be deregistered. It runs alongside a residential community and is therefore unsuitable for re-establishment.

#### *7. Disaster Relief*

The service is fully functional. It does however only have capacity to provide very limited, small scale , emergency relief in incidents of natural disaster and mishaps. Disaster Relief is intended for short-term interventions, however, due to a lack of relevant transfer of incidents to relevant authorities, the District is being burdened with having to provide long-term solutions (eg emergency sanitation at Bears Farm in Midvaal). In the event of a large scale disaster, the District will be fully dependant on the support of Provincial and National programmes.

#### *8. Heritage Centres (Vaal Teknorama, Sharpeville Monument )*

The former Transport Museum in Lesedi has been decommissioned and the facility has been returned to the Lesedi Local Municipality. The Vaal Teknorama is fully functional and still attracts a steady flow of visitors (especially schools) The facility is deteriorating rapidly due to a lack of maintenance. The Sharpeville Heritage precinct is functional. Supporting maintenance by Emfuleni around the precinct (especially Constitution Walk and the Circle) must be speedily resolved. The ‘handover’ of the Boipatong Memorial Site to our portfolio has been delayed, and has revealed procedural weaknesses in the ‘handover’ process of facilities from Provincial to Local Government.

#### *9. Taxi ranks*

The non-usage of the Bophelong Intermodal hub remains a pressing challenge for the Municipality. The Municipality has budgeted R1m for rehabilitation of damaged and vandalised infrastructure at the facility. The SDM does maintenance and cleaning of Taxi ranks across the District. Most of these facilities are not owned by the SDM, and the overlap on infrastructure maintenance and cleansing has led to many of the taxi ranks being



inadequately maintained. Progress of the redevelopment of the Vereeniging Taxido Junction has slowed down and needs to be speeded up by the Provincial Government.

#### **(4) CORE SUPPORT FUNCTIONS**

##### *1. Support to Local Municipalities*

The Sedibeng District continues to support the local municipalities, wherever possible, and is willing to avail both financial and human resources wherever possible. The shrinking Capital Budget of the District has seen diminishing support in capital projects. The ‘Smart City’ project being driven by the District Municipality, and the investment in fibre-optic infrastructure, is an essential support provided to local municipalities. Inter office connectivity in Emfuleni has been enhanced, while plans are unfolding to do the same for Midvaal.

##### *2. Facilitating Role between spheres of government*

The Sedibeng District facilitates a number of projects that are implemented in communities. These include the NDPG (Neighbourhood Development Partnership Grant) projects, Alien Vegetation Project, Lotto Sports Facilities Development Project, Fabrication Lab Project,

##### *3. Facilitating Development*

This remains one of the key areas that the District plays an essential role in. Both in the areas of economic development and in social development, the District stimulates investment and facilitates development. Interventions and facilitation of developments such as Savanah City, the R82 road, the R59 corridor, The Zone of Opportunity, Barrage infill development are all examples of ‘services’ that the District delivers and that communities benefit from indirectly.

#### **(5) PMS SYSTEM AND OVERVIEW OF PERFORMANCE**

As a report on the implementation of the Integrated Development Plan in relation to service delivery performance, The Annual Performance Report will show that the 2014/2015 IDP contained 248 targets of which 223 (90%) were met and 25 (10%) were not met. The key performance indicators continue to improve gradually but still require greater clarity in terms of the ‘SMART’ principles (Specific, Measurable, Attainable, Realistic and Timely), as we move forward.

The full Summary of Performance targets for each Cluster is as follows:

Office /Cluster	Total Targets	Targets Met	Targets Not Met	% Targets Met	% Target Not Met
Office of the Executive Mayor	5	5	0	100%	0%
Office of the Chief Whip	11	10	1	91%	9%
Office of the Speaker	11	10	1	91%	9%
Office of the Municipal Manager	25	23	2	80%	20%

Office /Cluster	Total Targets	Targets Met	Targets Not Met	% Targets Met	% Target Not Met
Finance	27	26	1	96%	4%
Corporate Services	41	32	9	78%	22%
Community Services	40	40	0	100%	0%
Transport, Infrastructure & Environment & Licensing	40	31	9	78%	22%
Strategic Planning & Economic Development	48	46	2	96%	4%
<b>TOTAL</b>	<b>248</b>	<b>223</b>	<b>25</b>	<b>90%</b>	<b>10%</b>

#### **(6) FINANCIAL SUSTAINABILITY AS REPRESENTED BY THE FINANCIAL HEALTH RATIOS**

While the Sedibeng District remains viable, the tight financial position of the Municipality cannot be underestimated. The gap between the increase in equitable share and the actual increase in the cost of operating the Municipality (2.4% versus an actual cost of 8%) is annually reducing the capacity of the municipality at an average rate of 5% of its total budget. In real terms, we have approximately R20m less to spend every year for the same operations.

Over the last few years the capital budget has been squeezed out to a negligible amount. Now operations are being squeezed with maintenance taking the biggest hit. Without a Cost Reduction Strategy and the Cost Containment Programme in place, the Municipality will be rendered unsustainable.

The concerns raised by the Auditor-General over the 'going concern' is a valid concern that must be addressed. Stringent restrictions in non-essential expenditure must be maintained. Expenditure on travel, conferences etc should also be approved on a prioritised and selective basis. The salary budget remains excessive in relation to the services and functions of the municipality. Local municipalities should consider drawing staff from the District to fill vacancies as this will benefit both municipalities. The municipality can also do much better in increasing revenue at the Fresh Produce Market, aerodromes, theatres, halls, licensing centres (only a portion of which is retained by the District) etc.

One of the key challenges in the year under review has been to sustain the 'Clean Audit' that was achieved in the previous two financial year (2012/2013) and (2013/2014)

The financial model for the District Municipality dictates that the institutional structure needs to be continuously shrunk to ensure on-going viability. The moratorium on the filling of vacancies has continued and this has led to several areas of strain.

## **(7) ENERGY CONSERVATION (INTERNAL)**

Implementation of energy saving plans are on-going within the Municipality. On the aspect the efforts the municipality is making to conserve power and water in its offices and other facilities to compliment the conservation measures its residents are being requested to adopt in their own housekeeping, the Sedibeng District has made limited progress. An extensive study was undertaken to look at energy saving measures in all SDM buildings. Progress has been made in areas of replacement of light bulbs to energy efficient lighting. Other recommendations from the study are yet to be implemented. Behavioural consciousness amongst the workforce could also be improved. Work patterns do not indicate conscientiousness amongst employees on energy conservation. A dedicated programme has been initiated on saving on the use paper to ameliorate its negative impact on the environment.

## **(8) SHARED SERVICES**

The only active shared service remains the IT services. The Sedibeng District oversees three areas of the services via Service Level Agreements, ie Expanding and maintaining the Wide Area Network, supporting the DRP (Disaster Recovery Programme) and promoting standardisation of systems for easy integration. The system is functional. The Service Level Agreement with Emfuleni has now been concluded, however a significant review is underway to look at a more defined 'Agency-Based' system. Other areas being looked into include:

- a. Sharing Fleet Management Systems
- b. Performance Management Systems (PMS) standardisation
- c. Accounting and Internal Auditing Services
- d. Forensic Investigation Services
- e. Centralised Procurement of consumables (stationery, printer cartridges, paper etc)
- f. Banking Services
- g. Security Services
- h. Insurance Services

The above list is by no means complete, and does provide great opportunity to create saving through economies of scale and adopting best practices that exists amongst the District and its locals.

## **(9) METRO MIGRATION**

As we reached the end of the year under review, the Metro Migration process gained clarity as the move to a Metro has been postponed until after the next 2016 local government elections. This provides an element of certainty for the period 2016-2021 and the opportunities that it presents will be captured in the next IDP (2016/2017). Extensive work was done with regard to the move to a Metro in the year under review. This will present a strong basis for the incoming Metro migration in 2021. It also provides an opportunity to review Powers & Functions in 2016 which will take the Sedibeng District and its Local Municipalities, smoothly and seamlessly into the Vaal Metro.

## **(10) CONCLUSION**

The vast majority of operational areas can be assessed as 'Satisfactory' or 'Adequate' and marks the work that is done as expected by the Municipality. This is detailed in this Annual Report, however, it is always worth noting the areas of above average performance and the areas of weaknesses. A high level snapshot summary would therefore reveal that Areas of good performance would include (i) retaining the Clean Audit opinion by the

Auditor General; (ii) a high level of targets achieved in relation to the IDP deliverables and (iii) managing financial viability with shrinking resources.

Areas of concern would include (i) a lack of maintenance of facilities leading to loss of asset value.(ii) a lack of tangible progress at the Vereeniging Fresh Produce Market.(iii) continued lack of implementation of Green Energy projects.(iv) low value for money in procurement of good and services and (v) a rapidly deteriorating Municipal Fleet

For each of these areas, interventions have commenced to address these weaknesses and to improve performance in these areas so as to elevate our work high standards of performance.

**YUNUS CHAMDA**  
**MUNICIPAL MANAGER**

## **REVISED ANNUAL REPORT TEMPLATE**

The purpose of this revised Annual Report template is to address the need expressed by a number of municipalities for assistance in the preparation and development of improved content and quality of Municipal Annual Reports. This template provides an update to the MFMA Circular No. 11, issued in January 2005.

This template gives effect to the legal framework requirement, concepts and principals espoused in the White Paper on Local Government and Improving Government Performance. It reflects the ethos of public accountability. The content gives effect to information required for better monitoring and evaluation of government programmes in support of policy decision making. The template provides an improved overview of municipal affairs by combining the performance report data required under Municipal Systems Act Section 46 with annual report data referred to in that Act and in the MFMA.

The revised template makes its contribution by forging linkages with the Integrated Development Plan, Service Delivery and Budget Implementation Plan, Budget Reforms, In-year Reports, Annual Financial Statements and Performance Management information in municipalities. This coverage and coherence is achieved by the use of interlocking processes and formats.

The revised template relates to the Medium Term Strategic Framework particularly through the IDP strategic objectives; cross cutting nature of services offered by different spheres of government, municipal service outcome indicators; and the contextual material as set out in Chapters 3, 4 & 5. It also provides information on good management practice in Chapter 4; risk management in Chapter 2; and Supply Chain Management in Chapter 5; and addresses the Auditor-General's Report, dealing with Financial and Performance Management arrangements in Chapter 6. This opens up greater possibilities for financial and non financial comparisons between municipalities and improved value for money.

The revised template provides information on probity, including: anti-corruption strategies; disclosure of financial interests by officials and councillors; disclosure of grants by external parties, disclosure of loans and grants by municipalities. The appendices talk to greater detail including disaggregated information on municipal wards, among others. Notes are included throughout the format to assist the compiler to understand the various information requirements.

The financial years contained in this template are explained as follows:

- Year -1: The previous financial year;
- Year 0: The financial year of reporting;
- Year 1: The following year, mostly requires future targets; and
- The other financial years will follow a similar sequence as explained above.

We wish to express our gratitude to the members of the Annual Report Reference Group, consisting of national, provincial and municipal officials for their inputs and support throughout the development of this document.

MFMA Implementation Unit, National Treasury

July 2012

## COMPONENT B: EXECUTIVE SUMMARY

### 1.1. MUNICIPAL MANAGER'S OVERVIEW

### 1.2. MUNICIPAL FUNCTIONS, POPULATION AND ENVIRONMENTAL OVERVIEW

#### INTRODUCTION TO BACKGROUND DATA

#### TOTAL POPULATION - SEDIBENG, GAUTENG AND NATIONAL TOTAL, 2003-2013 [NUMBERS PERCENTAGE]

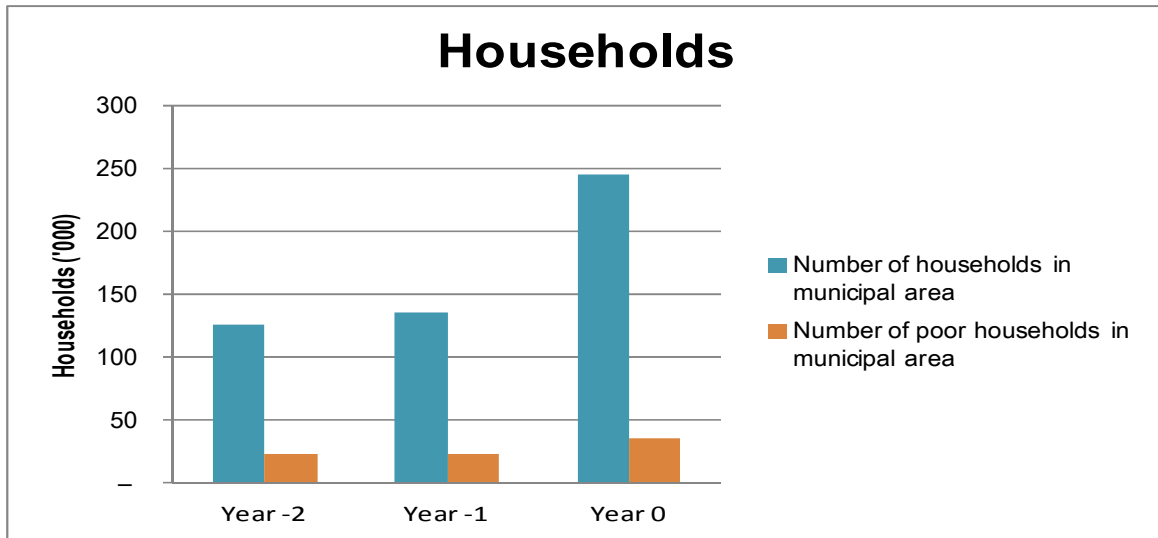
	Sedibeng	Gauteng	National Total	Sedibeng as % of province	Sedibeng as % of national
2003	803,000	9,790,000	46,600,000	8.2%	1.72%
2004	812,000	10,000,000	47,100,000	8.1%	1.72%
2005	821,000	10,300,000	47,600,000	8.0%	1.73%
2006	833,000	10,500,000	48,200,000	7.9%	1.73%
2007	847,000	10,800,000	48,800,000	7.8%	1.74%
2008	864,000	11,100,000	49,400,000	7.8%	1.75%
2009	878,000	11,400,000	50,000,000	7.7%	1.76%
2010	895,000	11,700,000	50,800,000	7.6%	1.76%
2011	912,000	12,100,000	51,500,000	7.6%	1.77%
2012	927,000	12,400,000	52,200,000	7.5%	1.77%
2013	942,000	12,700,000	53,000,000	7.4%	1.78%
<b>Average Annual growth</b>					
2003-2013	<b>1.62%</b>	<b>2.64%</b>	<b>1.30%</b>		

Source: IHS Global Insight Regional Explorer

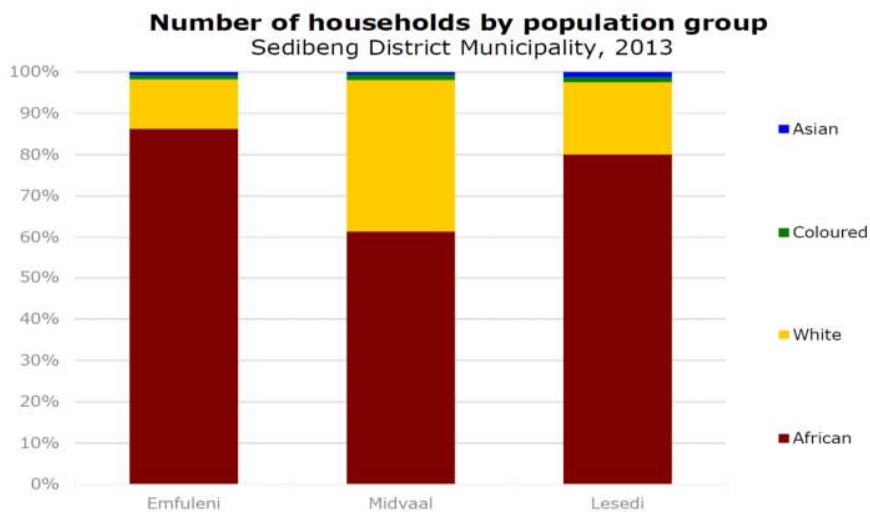
With 942 000 people, the Sedibeng District Municipality housed 1.8% of South Africa's total population in 2013. Between 2003 and 2013 the population growth averaged 1.62% per annum which is slightly higher than the growth rate of South Africa as a whole (1.30%). Compared to Gauteng's average annual growth rate (2.64%), the growth rate in Sedibeng's population at 1.62% was close to half that of the province.

When compared to other regions, Sedibeng District Municipality accounts for a total population of 942,000, or 7.4% of the total population, in Gauteng ranking as the most populous district municipality in 2013. The ranking in terms of the size of Sedibeng compared to the other regions remained the same between 2003 and 2013. In terms of its share Sedibeng District Municipality was slightly smaller in 2013 (7.4%) compared to what it was in 2003 (8.2%). When looking at the average annual growth rate, it is noted that Sedibeng ranked fourth (relative to its peers in terms of growth) with an average annual growth rate of 1.6% between 2003 and 2013.

Sedibeng District Municipality's male/female split in population was 97.7 males per 100 females in 2013. The Sedibeng District Municipality appears to be a fairly stable population with the share of female population (50.57%) being very similar to the national average of (51.40%). In total there were 477 000 (50.57%) females and 466 000 (49.43%) males. This is different from Gauteng Province as a whole where the female population counted 6.36 million which constitutes 49.99% of the total population of 12.7 million.



**NUMBER OF HOUSEHOLDS BY POPULATION GROUP - LOCAL MUNICIPALITIES OF SEDIBENGDISTRICT MUNICIPALITY, 2013 [PERCENTAGE]**



In 2013, the Sedibeng District Municipality comprised of 300 000 households. This equates to an average annual growth rate of 2.34% in the number of households from 2003 to 2013. With an average annual growth rate of 1.62% in the total population, the average household size in the Sedibeng District Municipality is by implication decreasing. This is confirmed by the data where the average household size in 2003 decreased from approximately 3.4 individuals per household to 3.1 persons per household in 2013.

The growth in the number of African headed households was on average 2.83% per annum between 2003 and 2013, which translates in the number of households increasing by 60 600 in the period. Although the Coloured population group is not the biggest in size, it was however the fastest growing population group between 2003 and 2013 at 3.16%. The average annual growth rate in the number of households for all the other population groups has increased with 2.33%.



**TOTAL POPULATION - LOCAL MUNICIPALITIES OF SEDIBENG DISTRICT MUNICIPALITY,  
2003, 2008 AND 2013 [NUMBERS PERCENTAGE]**

2003 2008 2013 Average Annual

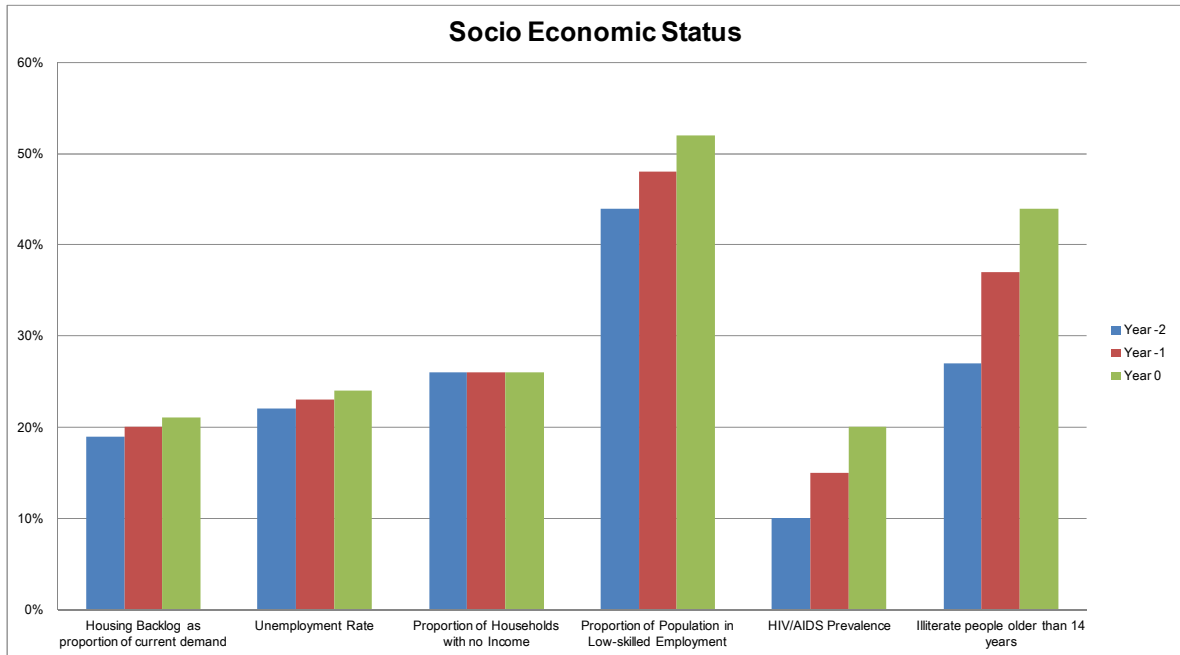
	2003	2008	2013	Average Annual growth
Emfuleni	656,000	688,000	732,000	<b>1.10%</b>
Midvaal	70,800	84,900	101,000	<b>3.61%</b>
Lesedi	75,900	90,600	110,000	<b>3.74%</b>
<b>Sedibeng</b>	<b>802,801</b>	<b>863,803</b>	<b>942,470</b>	<b>1.62%</b>

The Lesedi local municipality increased the most, in terms of population, with an average annual growth rate of 3.7%, the Midvaal local municipality had the second highest growth in terms of its population, with an average annual growth rate of 3.6%. The Emfuleni local municipality had the lowest average annual growth rate of 1.10% relative to the other within Sedibeng District Municipality.

With a GDP of R 42.7 billion in 2013 (up from R 16.2 billion in 2003), the Sedibeng District Municipality contributed 3.53% to the Gauteng Province GDP of R 1.21 trillion in 2013 increasing in the share of the Gauteng from 3.69% in 2003. The Sedibeng District Municipality contributes 1.26% to the GDP of South Africa which had a total GDP of R 3.39 trillion in 2013 (as measured in nominal or current prices). Its contribution to the national economy stayed similar in importance from 2003 when it contributed 1.27% to South Africa, but it is lower than the peak of 1.34% in 2007.

The greatest contributor to the Sedibeng District Municipality economy is the Emfuleni local municipality with a share of 76.61% or R 32.7 billion, increasing from R 13.1 billion in 2003. The economy with the lowest contribution is the Lesedi local municipality with R 3.47 billion growing from R 1.13 billion in 2003.

<b>Socio Economic Status</b>						
Year	Housing Backlog as proportion of current demand	Unemployment Rate	Proportion of Households with no Income	Proportion of Population in Low-skilled Employment	HIV/AIDS Prevalence	Illiterate people older than 14 years
Year -2	19%	22%	26%	44%	10%	27%
Year -1	20%	23%	26%	48%	15%	37%
Year 0	21%	24%	26%	52%	20%	44%
						T 1.2.4



T 1.2.5

**NEIGHBOURHOODS WITHIN SEDIBENG DISTRICT MUNICIPALITY**

Overview of Neighbourhoods within NAME OF MUNICIPALITY: Sedibeng District Municipality			
Settlement Type	Households	Population	Formal Dwellings'
Towns	220,545		
Vereeniging			
Vanderbijlpark			
Meyerton			
Heidelberg			
Subtotal			
Townships			
Evaton			
Sebokeng			
Sharpeville			
Bophelong			

Overview of Neighbourhoods within NAME OF MUNICIPALITY: Sedibeng District Municipality			
Settlement Type	Households	Population	Formal Dwellings'
Boipatong			
Rathanda			
Sicelo			
Subtotal	220,545	916 484	%
<b>Rural Settlements</b>			
Farms	4711		
Commercial	2569		
Parks and Recreation	120		
Collective living Quarters	4906		
Industrial	1139		
Small Holdings	17003		
Vacant	1185		
Subtotal	31633		
<b>Informal Settlements</b>			
Shacks	26 524		
Subtotal	26 524		
<b>Total</b>	<b>278 702</b>	<b>916 484</b>	<b>%</b>

STATS SA 2012

Natural Resources	
Major Natural Resource	Relevance to Community
Vaal River System	Water supply, Tourism opportunities and job creation
Land for Agriculture	Food security and Job creation
Land for Urban Development	Urban development and Human settlement
T 1.2.7	

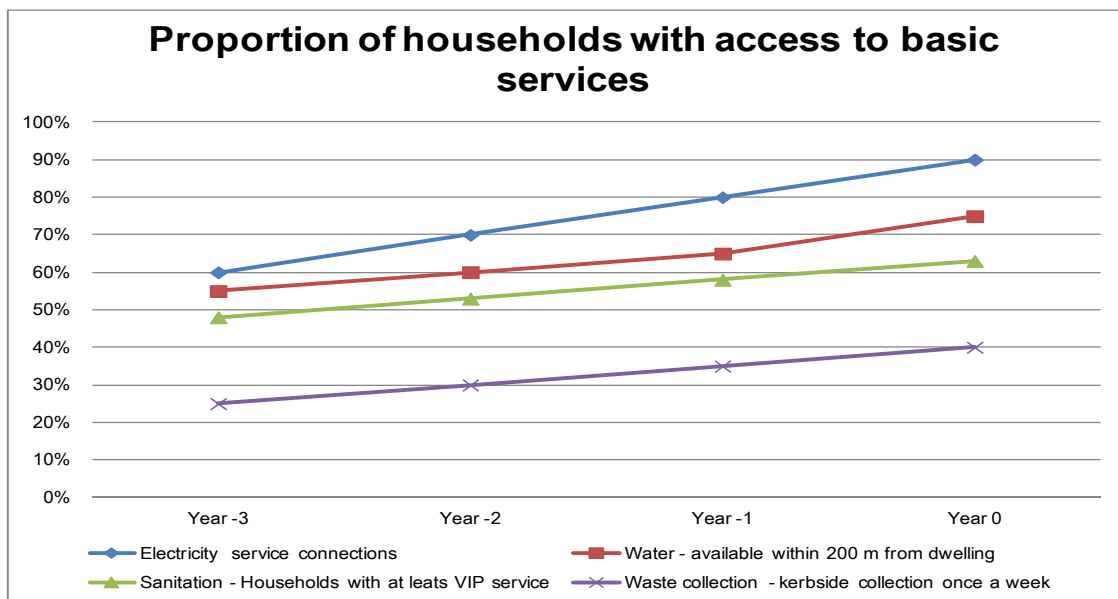
### COMMENT ON BACKGROUND DATA:

The Sedibeng region is populated in towns and townships, and has least households in the rural settlement. The district provides a support and coordination service to its local municipalities to advance service delivery in the region. There are presenting opportunities in land development, agricultural growth and mega infrastructural development along the Vaal River. Urban development, as identified in the Spatial Development Plan, reflects high potential to major job creation, human settlement and economic activity. A challenge or hindrance towards infrastructure development is lack of sewer system, thus an intervention to upgrade current water works and construct a mega sewer plan.

### 1.3. SERVICE DELIVERY OVERVIEW

#### SERVICE DELIVERY INTRODUCTION

The Sedibeng District Municipality does not provide basic service delivery and indigent services to communities, thus service provided by local municipalities



### COMMENT ON ACCESS TO BASIC SERVICES:

The Sedibeng region has significantly improved in provision of basic services to households, as the graph above indicates.

#### 1.4. FINANCIAL HEALTH OVERVIEW

##### FINANCIAL OVERVIEW

*Delete Directive note once comment is completed* - Provide a brief introduction on the financial sustainability of the municipality commenting on key successes and outcomes in Year 0 (Current Year) and those things that were challenging and required rectification – state how state how such challenges are being addressed. Comment also on the financial health of the municipality as derived from the financial ratios in Chapter 5.

#### 1.4 FINANCIAL HEALTH OVERVIEW

##### FINANCIAL OVERVIEW

Financial Overview: Year 0			
			R' 000
Details	Original budget	Adjustment Budget	Actual
Income:			
Grants	251 597 000	264 730 000	260 126 393
Taxes, Levies and tariffs	12 614 172	11 883 713	11 343 995
Other	84 634 491	103 217 768	93 009 462
Sub Total	348 845 663	379 831 481	364 479 850
Less: Expenditure	348 805 275	379 751 493	370 729 290
Net Total*	40 388	79 988	-6 249 440
<i>* Note: surplus/(defecit)</i>			

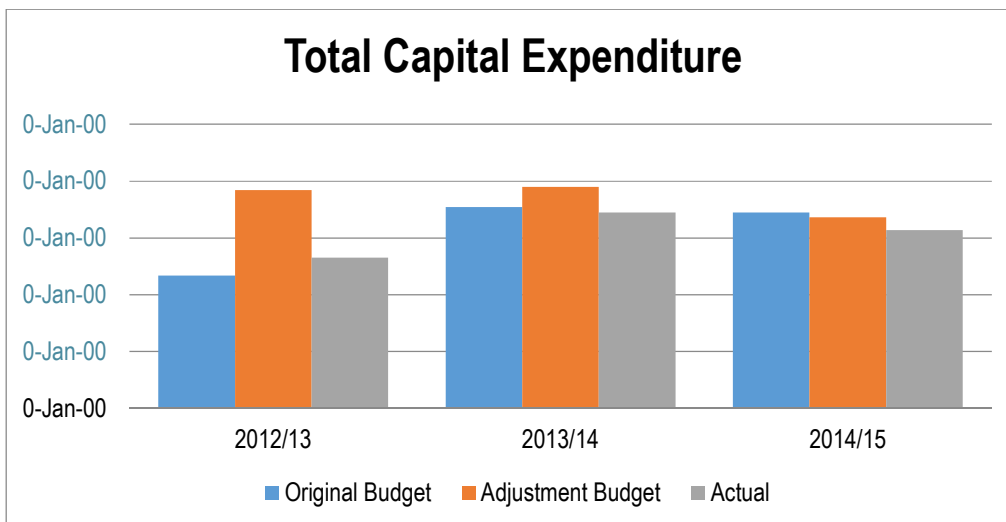
Operating Ratios	
Detail	%
Employee Cost	57%
Repairs & Maintenance	1%
Finance Charges & Impairment	8%

## COMMENT ON OPERATING RATIOS

Employee Costs' expected to be approximately 30% to total operating cost but the municipality is currently standing at 55%. This is as a result of the Licensing function performed on behalf of the Department of Transport where only the commission received is shown as revenue whereas the bulk of the money received are transferred to the Department of Transport.

'Repairs and maintenance' benchmark at 20%. The municipality does not have bulk infrastructure assets where the majority of maintenance is needed. The current contribution towards maintenance is however too low and is getting attention to remedy the situation. Finance Charges and Impairment benchmark at 10%. The fixed assets are currently depreciated at a higher level than replacing or renewing assets which will have a negative impact on asset sustainability.

Total Capital Expenditure: Year -2 to Year 0			
	R'000		
Detail	2012/13	2013/14	2014/15
Original Budget	11670000	17702113	17237736
Adjustment Budget	19229996	19488278	16808436
Actual	13275079	17245228	15675570
<i>T 1.4.4</i>			



## **COMMENT ON CAPITAL EXPENDITURE:**

The municipality is not providing any bulk services and therefore not capital intensive. The major capital project relates to the optic fibre project.

## **1.5 ORGANISATIONAL DEVELOPMENT OVERVIEW**

*The Municipal Systems Act, MSA 2000 S67, requires municipalities to develop and adopt appropriate systems and procedures to ensure fair; efficient; effective; and transparent personnel administration in accordance with the Employment Equity Act 1998.*

In order to comply with the prescripts of the Municipal Systems Act No. 32 of 2000 the following strategic interventions, amongst others, have been invoked to ensure fair; efficient; effective; and transparent personnel administration:

- Establishment of the Local Labour Forum (where Management and Organised Labour engage vigorously on matters relating to Conditions of Employment for employees) which is fully functional irrespective of the teething challenges experienced with the new office bearers who are being retrained and trained, and exposed to the Organizational Requirements Agreement procedures. No Labour unrests were experienced during the year under review. Harmonious labour relations are being pursued to ensure productivity and motivated employees and stable workplace.
  
- A number of workforce policies that forms part of the Human Resources Strategy were compiled and reviewed during the period under review and are to be tabled for adoption by Council after the Council members are work shopped on the policies. The policies provide Management with strategic decision making and meeting the organization's strategic objectives.
  
- An Employment Equity Central Committee and its sub-committees were established during the period under review to ensure compliance to the provisions of the Employment Equity Act and transformation of the organization in line with the National Employment Equity Requirements.
  
- Skills development and capacity building training initiatives were prioritized as a strategic thrust undertaken in the whole organization based on Personal Development Plans and National Treasury competency requirements. The effective and efficient Human Resource Management and Development allowed us to identify and report on all HR matters which could have an effect on financials, performance management and compliance with rules and regulations. Sedibeng District Municipality has managed to become a Learning Organization with skills and capacity to earn us a clean audit due to our dedication and commitment to Human Resource Management and Human Resource Development.



## **ORGANISATIONAL DEVELOPMENT PERFORMANCE**

All top senior executive management positions are filled, but one vacancy, i.e. a position of Executive Director: Strategic Planning and Economic Development). Council appointed an acting person in this post since 08 July 2013. The post will however be advertised and filled in due course.

The overall turnover rate is influenced by the transitional measures in relation to the moratorium on filling of vacancies and wayward intentions of moving towards the Metropolitan municipality.

Road shows on Occupational health and Safety were done to educate and make employees aware about Health and Safety measures in the workplace. An Occupational Health and Safety Officer monitors all instances of injuries on duty and makes follow up on all Occupational Health and Safety incidents within the Municipality and submits reports on progress.

A proper record is kept for all types of leave instances and an amount of time taken each year is recorded as per Human Resources Dashboard. There were no suspensions of more than 4 months for the period under review.

The Workplace Skill Plan (WSP) for the year under review has been submitted after proper consultation all stakeholders within the Municipality. The WSP was populated based on the individual Personal Development Plans (PDP) of employees and training/development will be carried out on the basis of these. Most Senior Managers are currently attending the Competency Requirements course as determined by the Municipal Finance Management Act (MFMA).

Challenges faced by the Municipality on Capacity Development are to some extent the unavailability or insufficient funds to finance developmental training and capacity building for career-pathing of employees within Municipality. The local Government SETA has delayed payment for the past two years and is being addressed at the South African Revenue Services.

No posts were upgraded and Council is in the process of completing compilation of Job Descriptions aligned to the Service Delivery Budget Implementation Plan with the intention of evaluating the Job Descriptions on the TASK system.

### **1.6 AUDITOR GENERAL REPORT**

#### **AUDITOR GENERAL REPORT: YEAR 0 (CURRENT YEAR)**

*Delete Directive note once comment is completed* – State the type of opinion given (disclaimer; adverse opinion; qualified opinion; unqualified opinion with ‘other matters’; and an unqualified opinion) and briefly explain the issues leading to that opinion. In terms of a disclaimer you must state that ‘the accounts of this municipality were too deficient in essential detail for the Auditor General to form an opinion as the financial viability or rectitude of this municipality’. If opinion is unqualified, briefly explain the key steps taken to accomplish and maintain (where appropriate) this important achievement. Note that the full audit report should be contained in chapter 6 of the Annual Report.

### 1.7 STATUTORY ANNUAL REPORT PROCES

No.	Activity	Timeframe
1	Consideration of next financial year's Budget and IDP process plan. Except for the legislative content, the process plan should confirm in-year reporting formats to ensure that reporting and monitoring feeds seamlessly into the Annual Report process at the end of the Budget/IDP implementation period	July
2	Implementation and monitoring of approved Budget and IDP commences (In-year financial reporting).	
3	Finalise the 4th quarter Report for previous financial year	
4	Submit draft year 0 Annual Report to Internal Audit and Auditor-General	
5	Municipal entities submit draft annual reports to MM	
6	Audit/Performance committee considers draft Annual Report of municipality and entities (where relevant)	August
8	Mayor tables the unaudited Annual Report	
9	Municipality submits draft Annual Report including consolidated annual financial statements and performance report to Auditor General	
10	Annual Performance Report as submitted to Auditor General to be provided as input to the IDP Analysis Phase	
11	Auditor General audits Annual Report including consolidated Annual Financial Statements and Performance data	September – October
12	Municipalities receive and start to address the Auditor General's comments	November
13	Mayor tables Annual Report and audited Financial Statements to Council complete with the Auditor- General's Report	
14	Audited Annual Report is made public and representation is invited	
15	Oversight Committee assesses Annual Report	
16	Council adopts Oversight report	December
17	Oversight report is made public	
18	Oversight report is submitted to relevant provincial councils	
19	Commencement of draft Budget/ IDP finalisation for next financial year. Annual Report and Oversight Reports to be used as input	January

### 1.7 Statutory Annual Report Process

The Integrated Development Planning and Performance Management Units were integrated to operationalize planning and organisation performance. The electronic Performance Management System ensures total alignment of organisational planning through reporting to the evaluation of performance. SDM performance is managed at individual and organisational levels. All managers uploaded their performance reports and evidence against set targets and milestones, onto the system as per the Service Delivery and Budget Implementation Plan (SDBIP). All reporting timelines, quarterly reports, mid-year report and annual report followed legislative requirements.

The Annual Performance Report was consolidated from the four quarterly reports as uploaded onto the system by respective managers. All Clusters made inputs into the draft Annual Report by populating their relevant sections guided by the Annual Report Template, as prescribed by MFMA Circular No. 63 Municipal Finance Management Act No. 56 of 2003. The draft Annual Report with the Annual Performance Report and the unaudited Financial Statements were presented at the Audit Committee meeting, before being submitted to Council and Auditor General.

The Sedibeng District Municipality shall invite the public and all stakeholders to submit their inputs on the draft Annual Report through public notices and SDM website. The draft Annual Report shall be distributed to all government offices in the region for accessibility. Municipal Public Accounts Committee will also receive the report to provide oversight. These above processes shall be completed between August 2015 and February 2016.

## **CHAPTER 2**

### **GOVERNANCE**

#### **INTRODUCTION TO GOVERNANCE**

The Sedibeng District Municipality has an effective governance structures, both political and administrative. Council is led by the Executive Mayor, with the support of the efficient Members of the Mayor Committee (MAYCO), and Councillors. SDM has established all Committees and sub-committees to enhance all its governance structures. Such committees operate with clearly defined roles and responsibilities. For instance, the Section 79 and 80 Committees are set up to deal with oversight roles, and to provide advisory role to SDM Council. SDM Council convenes without fail on quarterly basis.

SDM has appointed a highly competent and capable administrative leadership led by the Municipal Manager. Administrative wing of governance consists of the Municipal Manger, Chief Operations Officer, 5 Executive Directors, and 4 Directors (representing office of the Municipal Manager, Executive Mayor, Speaker and Chief Whip). These members constitute a Management Committee (MANCO) which sits on weekly basis to address both strategic and operational issues.

SDM has an active Inter-Governmental Relations functions, which is shared across the entire organization. There are constant engagements with all intra and inter-stakeholders, thus to ascertain that information and updates are communicated on continuous basis. External stakeholders include all spheres of government, and established entities like the office of the Auditor General.

Corporate governance is one central focus that distinguishes SDM. The District Municipality has established important Committees to encourage compliance with all legislation and enhance ethical consideration by all its employees and Councillors. The Risk Management Committee guides to identify all risk and oversee processes to managing such. All Supply Chain Management Bid Committees are set and operational, i.e. Specification Committee, Evaluation Committee and Adjudication Committee. An Audit Committee is also established and held its meeting on quarterly basis, and as the situation so warrant, they held Special Meetings. This Committee of Council deals with all audits of the municipality, performance issues, risk management, and provide advice and reports to SDM Council.

The municipality ensures constant communication with its stakeholders by continuously uploading information on its website. Such information is related to general information, financial and performance, and some matters on service delivery in the region.

#### **COMPONENT A: POLITICAL AND ADMINISTRATIVE GOVERNANCE**

##### **INTRODUCTION TO POLITICAL AND ADMINISTRATIVE GOVERNANCE**

The local sphere of government consists of Municipalities, which must be established for the whole of the territory of the Republic. Relationship of all structures of government is regulated by the Constitution of the Republic of South Africa and relevant legislation governing local government, namely:

The Constitution of the Republic, 118 of 1995

White Paper on Local Government

The Local Government: Municipal Structures Act, 117 of 1998.

The Local Government: Municipal Systems Act, 32 of 2000.

The Local Government: Municipal Finance Management Act, 56 of 2003. The Local Government: Municipal Electoral Act, 27 of 2000.

The Local Government: Municipal Demarcation Act, 27 of 1998.

The Local Government: Municipal Property Rates Act, 6 of 2004.

The Local Government: Municipal Finance Management Act, 56 of 2003

A Municipality has the right to govern, on its own initiatives, the local government affairs of its community subject to national and provincial legislation, as provided for in the Constitution.

Sedibeng is governed by Political and Administrative arm.

## **POLITICAL ARM OF THE MUNICIPALITY**

The Political Arm consists of 48 Public elected representatives (Councillors) The elected public representatives represent the view of their political party in Council. The Council is made up of three political parties namely, the African National Congress, Democratic Alliance (DA) and Pan Africanist Congress (PAC)

The Legislative Arm in Council is led by the Speaker of Council who presides as the chair in Council Sitings. The Executive Arm in Council is led by the Executive Mayor who presides as the Chair in the Mayoral Committee Meetings. Members of the Mayoral Committee are appointed by the Executive Mayor amongst Councillors appointed to serve in the Municipality. There are eight Councillors who are appointed as members of the Mayoral Committee

## **2.1 POLITICAL GOVERNANCE**

### **INTRODUCTION TO POLITICAL GOVERNANCE**

The Executive Mayor has embarked on a quarterly one-on-one sessions with MMCs in an effort to ensure the monitoring of the management of the Municipality's administration in accordance with the directions of the Council and ensure that regard is given to the public views and report on the effect of consultation on the decisions of the Council. This program is supported by spontaneous unannounced visits to service delivery points within the area of jurisdiction of the Municipality.

Councillors are also appointed to serve in various committees of Council:

- Municipal Public Accounts Committee

- Ethics Committee

- Petitions Committee

- Gender Committee

-Rules Committee

-Elections Committee

The Municipality has also established Section 79/Oversight Committee, comprised of:

#### Municipal Public Accounts Committee (MPAC)

This Committee exercises oversight responsibilities over the executive obligations of Council. It also assists Council to hold the executive and municipal entities to account, and to ensure the economic, efficient and effective use of municipal resources. By doing so the Committee helps to enhance the public awareness on financial and performance issues of Council and its entities, where applicable.

#### Gender Committee

The committee oversee/review the alignment, efficiency and effectiveness of gender policy, mainstreaming strategy to implementation, it also oversee and ensure that civic education/awareness programmes, gender analysis and impact assessments are activated within the municipality and across the district.

#### Petitions Management Committee

The Committee meet regularly or at intervals not exceeding six months to submit to the Council a report indicating all the petitions received, referred and resolved and a summary of the response to the petitioners/community.

#### Ethics Committee

The Ethics committee as mandated by the council in terms of special delegated powers must ensure that issues of councillor's ethical conduct and discipline become key fundamental values that will shape the future of the council.

#### Rules Committee

This Committee exists to create a clear road map in as far as the implementation of rules within the Sedibeng District Municipality. To enforce compliance in all sittings and official gatherings of the council and also to put into place systems that will enhance the development of members of the council in terms of conducting fruitful gatherings within the council.

#### Elections Committee

Sedibeng District Municipality interact with local independent electoral commission pertaining elections matters, the committee operates within the confines of Electoral Act.

#### Section 80 (MSA 32 of 2000) Committees

All 8 Section 80 Committees are established, chaired by relevant Member of Mayoral Council, and fully operational.

#### Remunerations Committee

The Remuneration Committee is established and fully functional. It is chaired by the Executive Mayor, and constitutes other members of Mayoral Council. Corporate Services provides a secretariat service to the

Committee, responsible for meeting registers, minutes and all other logistics. The Committee deals with all remuneration matters of the municipality, including the performance bonuses of the Section 56 employees.

#### Audit/Performance and Risk Committee

The Audit/Performance and Risk Committee was functional in the year under review. A total number of ordinary meetings planned were held (4), with 2 special meetings. The Committee approved the Annual Audit Plan and reviewed its Charter. The sub-Committee on Risk Management was established and performed all tasks as expected, i.e. ensuring that organisational risks, both strategic and operational, are identified, captured in the registers, communicated and mitigated, accordingly.

Various reports were tabled before the Committee for noting and approval, as per legislative compliance and directed by the Internal Audit Plan. These reports included all Finance reports, Performance, Risk Management, Internal Audit reports and review of controls. The Committee ascertained that Internal Controls are implemented informed of the Annual Audit Plan.

T 2.1.1

#### MAYORAL COMMITTEE/ EXECUTIVE COMMITTEE

<b>POLITICAL STRUCTURE</b>	
<b>EXECUTIVE MAYOR</b>  Mahole Simon Mofokeng	Function  ❖ Recommends to the municipal council strategies, programmes and services to address priority needs through the IDP, and the estimates of revenue and expenditure, taking into account any applicable national and provincial development plans.
<b>SPEAKER</b>  Busisiwe Joyce Modisakeng	❖ Chairs Council meetings, and advice on major legislative compliance issues..
<b>CHIEF WHIP</b>  MasabathaChristinah Sale	❖ Oversee that roles and responsibilities of Councillors are implemented, thus provide full councillor support



## **MEMBERS OF THE MAYORAL COMMITTEE**

### **COUNCILLORS**

Councillor S. Maphalla	: Roads and Infrastructure.
Councillor Y. Mahomed	: Environment and Clean Energy.
Councillor S.A. Mshudulu	: Development Planning & Housing
Councillor M.E. Tsokolibane	: Economic Development & Communication
Councillor B. Mncube	: Administration
Councillor Z. Raikane	: Sport, Arts, Culture and Heritage
Councillor P.B. Tsotetsi	: Finance
Councillor M. M. Gomba	: Social Development

### **COUNCILLORS**

The Sedibeng District Municipality (SDM) consists of directly elected proportional representatives as well as seconded Councilors from local municipalities. In this current term SDM consists of 48 councilors elected as follows: 19 Proportional Representatives (PR Councillors) and 29 Seconded (23 Emfuleni Local Municipality, 3 Midvaal Local Municipality and 3 Lesedi Local Municipality).

#### **Political Parties Representation in Council is as follows:**

- African National Congress
- Democratic Alliance
- Pan-Africanist Congress

## **POLITICAL DECISION-TAKING**

The Administration develops report based on requests from Councillors, communities, individuals, and various stakeholders. These reports are then submitted firstly to various committees of the Council such as the committees established under Section 80 of the Local Government: Municipal Structures Act, 1998 (as amended). These Committees after extensive consideration of the reports recommended to the Mayoral Committee and referred to Council for final decision (resolution).

It sometimes happens that Councillors submit motions for consideration by full Council.

## **2.2 ADMINISTRATIVE GOVERNANCE**

### **INTRODUCTION TO ADMINISTRATIVE GOVERNANCE**

The administrative arm of the Municipality is headed by the Municipal Manager as the Accounting Officer. The Accounting Officer in fulfilling his responsibilities is assisted by six Senior Managers directly accounting to the position of the Municipal Manager. In order to assure alignment of duties of administration and political management team, 3 Directors in political offices are incorporated into the management committee.

### **MUNICIPAL MANAGER**

Mr Y. Chamda

### **CHIEF OPERATIONS OFFICER**

Mr T.L. Mkaza

### **CHIEF FINANCIAL OFFICER**

Mr B. Scholtz

### **EXECUTIVE DIRECTOR: CORPORATE SERVICES**

Mrs M. Phiri-Khaole

### **EXECUTIVE DIRECTOR: COMMUNITY SERVICES**

Mrs M. Mazibuko

### **EXECUTIVE DIRECTOR: STRATEGIC PLANNING AND ECONOMIC DEVELOPMENT**

Mr R. Netshivhale (Acting)

### **EXECUTIVE DIRECTOR: TRANSPORT, INFRASTRUCTURE AND ENVIRONMENT**

Mr S. Manele

## **COMPONENT B: INTERGOVERNMENTAL RELATIONS**

### **INTRODUCTION TO CO-OPERATIVE GOVERNANCE AND INTERGOVERNMENTAL RELATIONS**

The Sedibeng District Municipality established functional structures to undertake its objectives on Inter – Governmental Relations

The IGR Unit, located in the Office of the Municipal Manager, was capacitated with staff in order to fulfill its objective of close interaction with all spheres of Government, thus play a demanding coordination role. The ‘clean audit’ status of the Sedibeng District Municipality has encouraged constant engagement with other municipalities, entities and government departments on learning, networking and benchmarking. The Unit still sits actively in all District, Provincial and National Forums.

## **2.3 INTERGOVERNMENTAL RELATIONS**

### **NATIONAL INTERGOVERNMENTAL STRUCTURES**

The Sedibeng District Municipality actively participates in various key forums at a national level. The key ones are the South African Local Government Association (SALGA) and the National Anti - Fraud & Corruption IGR Forum. In SALGA, the Directorate of Community Safety represents SDM at the Civilian Secretariat for Police Working Group and Plenary Forums. These platforms are responsible for policy development and reviews related to the Community Policing Forums, Community Safety Forums, Green Paper on Policing, Rural Safety, etc.

Participation at this level enables the Municipality to expand and further build its strategic networks, with further impact positively in terms of acquisition of best models for the benefit communities within Sedibeng. Such learning attained from such forums assist the Municipality during its policies and procedures undertaken mainly on annual basis.

### **PROVINCIAL INTERGOVERNMENTAL STRUCTURE**

SDM also participates in various structures at Provincial level, namely the Gauteng Intergovernmental safety Coordinating Committee, MEC/Mayoral Committee Forum, Gauteng Speaker Forum, Premier’s

Coordinating Forum, and SALGA Working Groups & Functional Areas. SDM is fully represented by the relevant Clusters and members of the Political Management Team. Their participation and continuous feedback keep the municipality informed of current issues related to amendments in legislation and new developments in municipal management and strategies

### **RELATIONSHIPS WITH MUNICIPAL ENTITIES**

NB! The Sedibeng District Municipality has no entities.

## **DISTRICT INTERGOVERNMENTAL STRUCTURES**

SDM, in consultation with all Local Municipalities in its municipal area, has set up relevant IGR forums to advance cooperation and consultation towards coordinated development and advancement of the region. These structures meet on monthly, quarterly and bi – annual basis. SDM and three Local Municipalities, namely EmfuleniLesedi and Midvaal Local Municipalities, are fully represented in these Forums. Some of these are aligned to both National and Provincial Structures for direct implementation of plans as designated at higher levels. SDM has set up these Forums and Committees to advise on and direct operationalization of policies, systems, projects and programmes as discussed. They advocate synergy in the region, thus curb duplications and possible waste of time and public resources. Various Forums like the CFOs Forum, Safety Management Forum, Municipal Environmental Health Forum, Transport and Roads Forum, IDP Task Team Forum, IDP Steering Committee, IDP District-wide Lekgotla, and many more. These structures advance district-wide delivery of desired services towards realization of the growth and development strategy.

## **COMPONENT C: PUBLIC ACCOUNTABILITY AND PARTICIPATION**

### **OVERVIEW OF PUBLIC ACCOUNTABILITY AND PARTICIPATION**

The Sedibeng District Municipality rolled out various public engagements such as programmes, projects and activities in the form of Summits and Stakeholder Participation to ensure public accountability and participation in governance issues. These engagements were very successful and adequately attended and became fruitful as they assured expected outcomes were reasonably achieved.

## **2.4 PUBLIC MEETINGS**

### **COMMUNICATION, PARTICIPATION AND FORUMS**

The District Municipality held public engagements, including meetings, events and consultations led by both political and administration principals. These occasions were organised according to SDM plans as aligned to legislative requirements and annual plans. Although stakeholders were reached as planned, the critical focus was mainly on the organised ones, thus to encourage local municipalities to pay attention on general communities. SDM's Communication Directorate also played a major role to reach all stakeholders, physically and through electronic media, including website information.

### **WARD COMMITTEES**

The Sedibeng District Municipality has no Ward Committees. However, through the Office of Speaker and in collaboration with local municipalities, it provides oversight, capacity building and support to all Ward Committees.

PUBLIC MEETINGS						
Nature and purpose of meeting	Date of events	Number of Participating Municipal Councillors	Number of Participating Municipal Administrators	Number of Community members attending	Issue addressed (Yes/No)	Dates and manner of feedback given to community
IDP Representative Forum	03 Dec 2014	22 Cllrs	18	47 Organised stakeholders' in Community.	Yes	Public comments are integrated into the IDP and Clusters has to respond in writing and in terms of the community needs and clusters individual area of responsibilities.
IDP Business Breakfast Public Participation	30 <sup>th</sup> April 2015	13 Cllrs	18	132 Organised stakeholders' in Community.	Yes	Public comments are integrated into the IDP and Clusters has to respond in writing and in terms of the community needs and clusters individual area of responsibilities.
SODA	28 May 2014	149 District and Local Councillors	10 (SDM MANCO)	Total of 391 members of community and including dignitaries invited to the occasion.	Yes	The Executive Mayor reflects on community needs and municipal future plans and the intentions to address these challenges facing our communities.

**COMMENT ON THE EFFECTIVENESS OF THE PUBLIC MEETINGS HELD**

SDM led a critical process of complete alignment between its process plan and those of local municipalities in the region, namely. Emfuleni, Lesedi and Midvaal. SDM officials and leadership attended public participation sessions organised by these local municipalities for synergy in engagement with various communities. SDM’s communication with its communities did yield positive results ad outcomes. The public used there platforms for engagements and to voice their concerns, as well as appreciations of significant areas of growth and development. They acknowledged that lack of public protests in the area signifies a positive progress by SDM in delivery of basic services as discussed and monitored in the year under review.

**2.5 IDP PARTICIPATION AND ALIGNMENT**

<b>IDP Participation and Alignment Criteria*</b>	<b>Yes/No</b>
Does the municipality have impact, outcome, input, output indicators?	Yes
Does the IDP have priorities, objectives, KPIs, development strategies?	Yes
Does the IDP have multi-year targets?	Yes
Are the above aligned and can they calculate into a score?	Yes
Does the budget align directly to the KPIs in the strategic plan?	Yes
Do the IDP KPIs align to the Section 57 Managers	Yes
Do the IDP KPIs lead to functional area KPIs as per the SDBIP?	Yes
Do the IDP KPIs align with the provincial KPIs on the 12 Outcomes	Yes
Were the indicators communicated to the public?	Yes
Were the four quarter aligned reports submitted within stipulated time frames?	No
<i>* Section 26 Municipal Systems Act 2000</i>	

The Sedibeng District Municipality and its Local Municipalities prepared an Integrated Process Plan within the adopted IDP Framework. The Process Plan outlined all events and activities involved leading to the drafting and completion of the annual IDP Review processes. The IDP, Performance Management Systems (PMS) and Budget are all components of one overall development planning and management system of SDM. Since the integrated development planning is an inter-governmental system of planning which requires involvement of all three spheres of government, the Sedibeng District engaged all government departments and other stakeholders like Stats SA and Provincial Treasury (State of Economic Review and Outlook -SERO) to put together its final IDP document, which was successfully approved by Council on 26 June 2015.

## **COMPONENT D: CORPORATE GOVERNANCE**

### **CORPORATE GOVERNANCE**

The Sedibeng District Municipality established governance systems as prescribed by relevant legislation. The Local: Municipal OVERVIEW Finance Management Act, 56 of 2003, highlights that: “The accounting officer ...has and maintains:

1. Effective, efficient and transparent systems of financial and risk management and internal control
2. A system of internal audit under the control and direction of an Audit Committee”.

The District has a functional IGR Committees, interacting with all stakeholders at local, provincial and national levels. The Audit Committee is effective, thus provide oversight on all issues within its mandate. SDM outsourced its Internal Audit function to Grant Thornton, which implement its total audit operations managed and supervised by SDM's Internal Audit personnel. Fraud and Corruption issues detected and reported were prevented and managed accordingly. MPAC exercised oversight and provided Council with assurance on the acceptance of the prior year's annual report.

It is compulsory that a Local Labour Forum must be established at each municipality (if not established then it is noncompliance with collective agreement and this could lead to compliance order by South African Local Government Bargaining Council (SALGBC) and a possible fine).

Matters currently discussed at Local Labour Forums includes, but not limited to Job evaluation, Employment Equity, Training and development of staff, Skills Development, filling of vacancies, Occupational Health & Safety, Employee benefits, Policies – formulation, interpretation and enforcement, Conditions of service and Collective agreement interpretation, enforcements and exemptions. This continuous consultation enriches management processes and systems in order to minimise workplace conflicts between the employer and employees.

## **2.6 RISK MANAGEMENT**

### **RISK MANAGEMENT**

The Risk Management Unit provides specialist expertise in providing a comprehensive support service to ensure systematic, uniform and effective Enterprise Risk Management (ERM). The Risk Management Unit plays a vital communication link between operational level management, senior and executive management, risk management committee and other relevant stakeholders. The Risk Management Unit is the custodian of the ERM framework, the co-ordinator of the risk management processes throughout the institution and the institutional advisor on all risk management matters.

Top 5 Strategic Risks of Sedibeng District Municipality are:

1. Compromised quality of life for Sedibeng District citizens;
2. Increased incidents of Fraud and Corruption;
3. Inadequate Disaster Management by the Municipality;
4. Stagnant and declining economy; and
5. Uncertain financial sustainability of the District.

## **2.7 ANTI-CORRUPTION AND FRAUD**

### **FRAUD AND ANTI-CORRUPTION STRATEGY**

Sedibeng District Municipality (SDM) subscribes to the principles of good corporate governance, which requires conducting business in an honest and transparent fashion. Consequently SDM is committed to fighting fraudulent behaviour at all levels within the organisation. The Municipal Manager bears the ultimate responsibility for fraud and corruption risk management within the Municipality. This includes the coordination of fraud risk assessment, overseeing the investigation of suspected fraud corruption, and facilitation of the reported employees or other parties

In SDM, there is an Anti-Fraud and Corruption Unit which comprises of 2 Internal Investigators who report directly to the Chief Operations Officer and the Municipal Manager. Sedibeng District Municipality currently reviewed their Fraud Prevention Plan, together with the Fraud Policy & Response Plan.

The plan is premised on the organisations core ethical values driving the business of, the development of its systems, policies and procedures, interactions with its constituencies the public and other stakeholders, and even decision-making by individual managers representing the organisation. The Plan is also intended to assist in preventing, detecting, investigating and resolution of fraud and corruption. During the year under review, only four (4) cases were reported and dealt with accordingly.

Key focus areas based on the recent fraud risk assessment were Supply Chain Management Unit, Licensing Department, Payroll Unit, Information Management Unit and Human Resources Department.



Top 5 Fraud Risks are as follows:

1. Procurement Fraud;
2. Abuse of Council Vehicles;
3. Non-compliance to terms and conditions of some SLAs;
4. Loss of cash revenue- fake notes; and
5. Payroll Fraud (Ghost Employees, overtime Manipulation, etc.).

## **2.8 SUPPLY CHAIN MANAGEMENT**

## **OVERVIEW SUPPLY CHAIN MANAGEMENT**

The Supply Chain Management Unit resides within the Finance Cluster.

The Local Government: Municipal Finance Management Act (Act 56 of 2003) requires the municipality to have and implement a Supply Chain Management Policy (SCM Policy) which gives effect to the provisions of Part 1 of Chapter 11 of the Act that deals with 'Supply Chain Management'.

In addition, the Preferential Procurement Policy Framework Act (Act 5 of 2000) requires an organ of state to determine its Preferential Procurement Policy and to implement it within the framework prescribed.

The following bid committees were established and are fully functional:

- Bid Specification Committee;
- Bid Evaluation Committee; and
- Bid Adjudication Committee.

The municipality has developed and established the supplier database. Adverts are placed annually in the newspapers circulating locally to invite potential suppliers to be registered on the supplier database. Service providers may however register at any time. The supplier database is used to request quotations for all purchases up to R30 000 (VAT inclusive) and for formal written quotations (R30 000 to R200 000).

SDM issued an advert inviting companies owned by people with disabilities to register on the supplier database for specific commodities.

The Executive Mayor provided general political guidance over fiscal and financial affairs of the SDM. He also monitored and oversaw the exercising of responsibilities assigned to the Accounting Officer and the Chief Financial Officer. As SDM policy prescribes, Councillors are not permitted to serve as members in any bid committee or participate in the supply chain management processes.

SDM has established Contracts Management Committee which meets on monthly basis to monitor progress on implementation of all available contracts within the municipality. The Committee is coordinated by Corporate Services, and resides in the Directorate: Legal Services. The challenge uncovered is that some service providers do not rollout programmes as per Service Level Agreement, and required tough intervention by the municipality to enforce such maladjustments.

## **2.9 BY-LAWS**

#### COMMENT ON BY-LAWS

The administering and control of Atmospheric Emissions Licences and the rendering of Municipal Health Services are Category A and C functions.

The SDM Draft Air Quality By-laws were developed through a consultative process that involved all stakeholders, including the Department of Environmental Affairs. The Draft By-laws were submitted to Council for approval and eventually approved. The intentions of these by-laws are to control all the activities within the region that directly impact on the air quality which are not regulated by the National Environmental Management Air Quality Act 39 of 2004. The public participation process will be undertaken in the next financial year.

The Draft by - laws development process on Municipal Health Services has been halted by the publication of the draft Norms and Standards on Environmental Health by the National Department of Health and that were published for public comment recently.

The process will gain momentum again once the Norms and Standards are gazetted by the Minister in the first quarter of the next financial year. The current draft by - laws will then be revised and brought in line with the gazetted national norms and standards.

The Health By-Laws for the Operation and Management of Initiation Schools was tabled before Council in October 2014 and approved for the public participation process, which took place during October and November 2014. The comments that emanated from this process were incorporated into the draft by-law, which was tabled before and was adopted by Council on 24 June 2015.

Tariffs that apply to Council are reviewed annually; for the year being reported on, the tariffs were approved by Council on 26 May 2015 and came into operation upon promulgation in the Gauteng Provincial Gazette during July.

*Note: MSA 2000 s11 (3) (m) provides municipal councils with the legislative authority to pass and implement by-laws for the betterment of the community within the terms of the legislation.*

#### 2.10 WEBSITES

Municipal Website: Content and Currency of Material		
Documents published on the Municipality's / Entity's Website	Yes / No	Publishing Date
Current annual and adjustments budgets and all budget-related documents	Yes	Jun-15
All current budget-related policies	Yes	Jun-15
The previous annual report (Year -1)	Yes	Jun-15
The annual report (Year 0) published/to be published	Yes	Jun-15
All current performance agreements required in terms of section 57(1)(b) of the	Yes	Jun-15

Municipal Website: Content and Currency of Material		
Documents published on the Municipality's / Entity's Website	Yes / No	Publishing Date
Municipal Systems Act (Year 0) and resulting scorecards		
All service delivery agreements (Year 0)	Yes	Jun-15
All long-term borrowing contracts (Year 0)	No	
All supply chain management contracts above a prescribed value (give value) for Year 0	Yes	Jun-15
An information statement containing a list of assets over a prescribed value that have been disposed of in terms of section 14 (2) or (4) during Year 1	No	
Contracts agreed in Year 0 to which subsection (1) of section 33 apply, subject to subsection (3) of that section	Yes	On going
Public-private partnership agreements referred to in section 120 made in Year 0	No	
All quarterly reports tabled in the council in terms of section 52 (d) during Year 0	Yes	Jun-15

**COMMENT MUNICIPAL WEBSITE CONTENT AND ACCESS:**

SDM uses its website as a communication and information sharing tool between itself and all its stakeholders. Communication Directorate has assigned a specific official to upload, manage and update all data onto the website, thus continuous compliance with legislative requirements. The layout is designed to be user friendly and accessible by all potential users of the system.

**2.11 PUBLIC SATISFACTION ON MUNICIPAL SERVICES**

**PUBLIC SATISFCATION LEVELS**

SDM placed dependence on the continuous positive feedback shared by stakeholders and community members during public engagement sessions, such as events and meetings. A pilot perception survey was initiated in June 2015, and is currently underway.

## CHAPTER 3

### SERVICE DELIVERY PERFORMANCE (PERFORMANCE REPORT PART I)

#### INTRODUCTION

This chapter covers a consolidated account on projects and programmes planned by the Sedibeng District Municipality (SDM), and implemented in cooperation with Local Municipalities and Provincial Government.

Through its 2<sup>nd</sup> Growth and Development Strategy, SDM planned and rolled out its projects and programmes towards attainment of 7 Key Priority Areas:

- Reinventing our economy
- Renewing our communities
- Reviving sustainable environment
- Reintegrating our region
- Releasing human potential
- Good and financial sustainable governance
- Vibrant democracy

The 6 Clusters, their Directorates, and the Political Management Teams implemented set tasks to achieve the planned annual deliverables as captured in their 2014-15 IDP and SDBIP.

There were intensive public participation and stakeholder relations projects and programmes implemented, led by the political management team, and rolled out at operational levels. The office of the Executive Mayor and the Executive Mayor assisted by administration and members of Mayoral Committee, engaged with stakeholder on various issues and deliverables to advance coordination and cooperation. Such engagements set a platform towards achievement of SDM objectives pulled under all seven priority areas. These achievements translates into capital projects, operational efficiency, human capital development, environmental awareness, sustainable and proper financial governance, oversight and accountability, people potential development, intergovernmental coordination, facilities management, inclusivity in the economy, and many more focal areas.

SDM turned the region into high activity zone, because streets were upgraded, tombstone were unveiled, jobs were created, schools and clinics were supported, SMMEs were integrated and capacitated, signage were upgraded, health and HIV and AIDS programmes were rolled out, IT systems were integrated, roads were integrated too, staff were trained and offered employee support, benchmarking was done, registration and licensing of vehicles were effective, tourism and leisure promoted, charity organisations were engaged and supported, safety and disaster management programmes were implemented, general public participation was enhanced, and there was high level corporate governance.

All these programmes and projects were implemented to benefit all stakeholders and residential areas under all three local municipalities, namely Emfuleni, Lesedi and Midvaal.

## **COMPONENT A: BASIC SERVICES**

### **3.1. WATER PROVISION**

The function of water provision resides with the local municipalities in the Sedibeng region. The Sedibeng District Municipality can therefore not account on this item.

The SDM is not directly responsible for the provision of potable water to communities. Randwater provides good quality drinking water to local municipalities who in turn distributes the water through it's water network to end users. However, water quality monitoring is one of the priority programmes within Municipal Health Services which ensure that good quality water is provided to the citizens of the Sedibeng District

### **3.2 WASTE WATER (SANITATION) PROVISION**

The Sedibeng region is faced with the challenge of raw sewage and non-compliance effluent being discharged into the local Vaal River system. This is as a result of the sanitation infrastructure capacity within the Sedibeng region of Emfuleni Local Municipality (ELM) and Midvaal Local Municipality (MLM) being old and operated beyond its design capacity. The issue of old infrastructure is resulting in high maintenance costs and frequent failures, for instance, Emfuleni has 43 pump stations some of which were built more than 50 years ago.

Sedibeng Regional Sanitation Scheme was initiated to deal with challenges faced by the Local Municipalities in the region. The Sedibeng DM plays a facilitation role as it is neither the Water Services Authority nor the Water Services Provider. The current stakeholders in the project are the Emfuleni and Midvaal LMs, the National Department of Water Affairs, the National Treasury, the Gauteng Department of Local Government and Traditional Affairs, and the Sedibeng District Municipality.

The high level description of the project includes the upgrading of Sebokeng and Meyerton Waste Water Treatment Works and the construction of the new Waste Water Treatment Works. Currently there is construction work at Sebokeng Waste Water Treatment Works and the projected completion date is August 2016. The Construction at Meyerton Waste Water Treatment Works is expected to be concluded in December 2016. The projects are expected to progress well in the next financial year onwards until completion.

### **3.3 ELECTRICITY**

The function of electricity resides with the local municipalities in the Sedibeng region. The Sedibeng District Municipality can therefore not account on this item, however we do provide coordination and support as and where required.

### **3.4 WASTE MANAGEMENT (THIS SECTION TO INCLUDE: REFUSE COLLECTIONS, WASTE DISPOSAL, STREET CLEANING AND RECYCLING)**

The function of waste management resides with the local municipalities in the Sedibeng region. The Sedibeng District Municipality can therefore not account on this item.

### **3.5 HOUSING**

The function of housing provision resides with the provincial government in the Sedibeng region. The Sedibeng District Municipality only provides coordination services in the region.

### **3.6 FREE BASIC SERVICES AND INDIGENT SUPPORT**

These services reside with the local municipalities in the Sedibeng region.

## **COMPONENT B: ROAD TRANSPORT**

This component includes: roads; transport; and waste water (storm-water drainage).

### **3.7 ROADS**

These services reside with the local municipalities in the Sedibeng region.

### **3.8 TRANSPORT (INCLUDING VEHICLE LICENSING & PUBLIC BUS OPERATION)**

#### **MOTOR VEHICLE LICENSING AND REGISTRATION**

The following activities were undertaken during the year under review.

A number of employees committed various forms of misconduct for which they were subjected to disciplinary action. Those found guilty of serious misconduct were dismissed.

The SDM as part of a medium term turnaround strategy refurbished two of its driver license test terrains. Which are the Vereeniging and Vanderbijlpark test terrains. The successful completion of the project ensured that applicants are now subjected to a fair and objective test without any form of prejudice caused by degenerated infrastructure. As a result of unforeseen delays occurring during the refurbishing project of the two bigger test terrains, the License Department did not

As part of a provincial initiative, the computerized learner license test system (CLLT) has been successfully piloted and commissioned at the Meyerton Driver Learner Testing Center (DLTC) and is now being rolled out in the region where the system has been installed and commissioned at the Heidelberg DLTC. The Vereeniging and Vanderbijlpark DLTC are to follow once the Gauteng Department of Road and Transport (GDRT) has raised the capital. The CLLT system is aimed at reducing corruption in general while at the same time eradicating the element of human error as was possible in the theoretical test system. However, there is a challenge with the computer illiterate applicants are however minute and diminishing.

The vehicle population in the area of jurisdiction of the SDM showed a marginal growth and presently numbers at 256 000 vehicles in total.

## INTRODUCTION TO TRANSPORT

Although SDM is not a transport authority, through its coordination role the following were facilitated:

- The number of conflicts involving public transport operators and minibus taxi industry in particular has decreased. violence and killings however continue to erupt spontaneously

- The assessment of meter taxi industry was completed.

\* The study on Vaal Logistics Hub is in progress

- There are improved relations among the public transport operators, their associations and the Municipality as a result of ongoing engagement.\* Engagement with Province on possible devolution of bus subsidy contracts has been initiated.

<b>Employees: Transport Services</b>					
<b>Job Level</b>	<b>Year -1</b>	<b>Year 0</b>			
	<b>Employees</b>	<b>Posts</b>	<b>Employees</b>	<b>Vacancies (fulltime equivalents)</b>	<b>Vacancies (as a % of total posts)</b>
	<b>No.</b>	<b>No.</b>	<b>No.</b>	<b>No.</b>	<b>%</b>
0 - 3	3	3	3	0	0%
4 - 6	1	1	1	0	0%
7 - 9	1	1	1	0	0%
10 - 12	1	1	1	0	0%
13 - 15	0	0	0	0	0%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
<b>Total</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>0</b>	<b>0%</b>



<b>Financial Performance Year 0: Transport Services:</b>					
<b>R'000</b>					
<b>Details</b>	<b>Year -1</b>	<b>Year 0</b>			
	<b>Actual</b>	<b>Original Budget</b>	<b>Adjustment Budget</b>	<b>Actual</b>	<b>Variance to Budget</b>
Total Operational Revenue	-62167524	-64979314	-64987354	-58538452	-11%
Expenditure:					
Employees	44223696	44601751	45497332	45775808	3%
Repairs and Maintenance	0	0	0	0	0%
Other	3989448	3513581	3425026	3593816	2%
Total Operational Expenditure	48213144	48115332	48922358	49369624	3%
Net Operational Expenditure	110380668	113094646	113909712	107908076	-5%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					

<b>R' 000</b>					
<b>Capital Projects</b>	<b>Year 0</b>				
	<b>Budget</b>	<b>Adjustment Budget</b>	<b>Actual Expenditure</b>	<b>Variance from original budget</b>	<b>Total Project Value</b>
Total All	0	0	0	#DIV/0!	
Project A	0	0	0	#DIV/0!	280
Project B	0	0	0	#DIV/0!	150

Project C	0	0	0	#DIV/0!	320
Project D	0	0	0	#DIV/0!	90
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).</i>					

### 3.9 WASTE WATER (STORMWATER DRAINAGE)

This service is provided by the local municipalities.

#### COMPONENT C: PLANNING AND DEVELOPMENT

This component includes: planning; and local economic development.

### 3.10 PLANNING

#### INTRODUCTION TO PLANNING

The district is responsible for spatial planning through Spatial Development Framework (SDF), Geographic Information System (GIS) and promotion of efficient land use. The five year Spatial Development Framework (SDF) has been completed and will be reviewed annually. The funding for maintenance for GIS through opex was secured. Four precinct plans have been completed funded by Department of Rural and Land Reform which are Waterfront, Government (Civic), Doornkuil and Fresh Produce Market Precinct Plans. Sebokeng Cultural Precinct phase one construction work has been completed which includes, Eldorado development and Informal Trade. Applications for land use are done through the Local Municipalities.

<b>Employees: Planning Services</b>					
<b>Job Level</b>	<b>Year -1</b>	<b>Year 0</b>			
	<b>Employees</b>	<b>Posts</b>	<b>Employees</b>	<b>Vacancies (fulltime equivalents)</b>	<b>Vacancies (as a % of total posts)</b>
	<b>No.</b>	<b>No.</b>	<b>No.</b>	<b>No.</b>	<b>%</b>
0 - 3	1	1	1	0	0%
4 - 6	2	2	2	0	0%
7 - 9					
10 - 12					
13 - 15					
16 - 18					

19 - 20					
Total	3	3	3	0	0%

<b>Financial Performance Year 0: Planning Services R'000</b>					
<b>Details</b>	<b>Year -1</b>	<b>Year 0</b>			
	<b>Actual</b>	<b>Original Budget</b>	<b>Adjustment Budget</b>	<b>Actual</b>	<b>Variance to Budget</b>
Total Operational Revenue	-846	-1693	-576	-462	-266%
Expenditure:					
Employees	1246969	1271580	1268592	1049459	-21%
Repairs and Maintenance	0	0	0	0	#DIV/0!
Other	34846	52160	22493	18706	-179%
Total Operational Expenditure	1281815	1323740	1291085	1068164	-24%
Net Operational Expenditure	1282661	1325433	1291661	1068627	-24%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					

<b>Capital Expenditure Year 0: Planning Services</b>					
<b>R' 000</b>					
<b>Capital Projects</b>	<b>Year 0</b>				
	<b>Budget</b>	<b>Adjustment Budget</b>	<b>Actual Expenditure</b>	<b>Variance from original budget</b>	<b>Total Project Value</b>
Total All	0	0	0		

Project A	0	0	0		280
Project B	0	0	0		150
Project C	0	0	0		320
Project D	0	0	0		90
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate).</i>					

**COMMENT ON THE PERFORMANCE OF PHYSICAL PLANNING OVERALL:**

Three precinct Plans and the Newly Five Year SDF has been completed .The GIS project software upgraded The delay for GIS upgrade was caused by a delay in drafting of Service Level Agreement and the change in scope from the Local Municipalities.

**3.11 LOCAL ECONOMIC DEVELOPMENT (INCLUDING TOURISM AND MARKET PLACES)**

**INTRODUCTION TO ECONOMIC DEVELOPMENT**

**LOCAL ECONOMIC DEVELOPMENT PROGRESS REPORT**

The Sedibeng District Municipality has developed incentive framework with incentive package which was aimed at providing enabling environment for growth and development of the Emfuleni, Lesedi, and Midvaal economies.

Its main purpose is to eliminate the discrepancies between these economies in terms of provided incentives and formulate a uniform approach to promotion of investment and economic growth in these areas. Manufacturing sector remains a dominant sector of our regional economy, however, it is experiencing a decline due to macro factors and it is for this reason that we have begun to diversify and grow other sectors. The Services Sector, the Financial Sector, the Tourism Sector and the Agricultural Sectors are all on the rise.

We have concluded Partnership programme between Gauteng Provincial Department of Economic and Vaal University of Technology (VUT) to support SMME’s incubation and drive innovation through digital manufacturing with the establishment of a Fabrication Laboratory. This is a programme to support the local SMMEs operating in the Manufacturing sector for the incubation and promotion of small operators with ICT supported and designed Manufacturing and Research capability for product development. The project is located at Vaal University of Technology as part of the few Science Parks currently accredited.

In LESEDI Local Municipal area, the Zone of Opportunity is progressing steadily with new additions on a regular basis. All these developments points to the impact the interventions have on the unemployment and StatsSA confirmed in its 2011 Census that Unemployment in Sedibeng dropped by a massive 12 percentage points from 43.9% to 31.9% in just ten years.

The region has become a focus and frequent enquiries by investors both local and foreign, wanting to explore possibilities of doing investment expansion and developments in our area

**SPECIAL ECONOMIC ZONES (SEZ)**

The Special Economic Zone that encourages exports hold "real opportunity", particularly for low or unskilled unemployed people in areas like logistics, light manufacturing and other industries, but this would require "bold and radical action".

The information availed to SDM by Emfuleni shows that the process is very cumbersome and ideally the district must support Emfuleni and other locals' initiatives. The Lesedi Local Municipality had a number of Zones which were clearly captured in the Lesedi Nodal & Corridor Development Study with the advantage of the N3 connection and other identified flagship projects such as Zone of Opportunity, Heidelberg Showground Industrial Township, Southern Gateway Logistical Hub and Transnet Bulk Liquid Terminal.

This potential SPECIAL ECONOMIC ZONE also exists in Midvaal especially along the R 59 because of the upcoming industries along and adjacent Heineken. It was initially thought that SDM must take be designated a Special Economic Zone and make a real effort to secure one. This would see the relaxation of labour regulation, package of incentives in place, whatever is required, and experiment what happens.

These off take prescribed within the Special Economic Zone in the district the opportunities and advantages that come with such establishment. LED SDM attended a workshop on Special Economic Zones Framework (SEZ's) for the Gauteng Province and SDM submitted proposals for a Special Economic Zone.

#### IMPLEMENT STEEL INDUSTRY SECTOR SUPPORT STRATEGY

The metals, energy and construction sectors have been identified as the main manufacturing sub-sectors in the Sedibeng District.

The Sedibeng Steel Sector Support Programme has adequately attended to challenges and problems facing the steel industry in the district. 10 SMMEs in the Steel sector benefitting from down and upstream beneficiation in the steel industry. More than 10 SMME'S were presented with DTI Incentives schemes and GEP opportunities, to access both training and financial support.

The consultant has submitted the report indicating opportunities and challenges that needs to be attended to by the province, district, steel forum and other steel sector role players and there is an opportunity for the revival and development of the foundry industry and one challenge is that, the industry is experiencing difficulties in attracting highly skilled entrants

#### CONSTRUCTION SECTOR ECONOMY.

The previous 5 year IDP identified the construction sector as one area of economic growth for the district. In an effort to realise the assumption above the district developed terms of reference and framework to source outside funding to fund the construction sector strategy.

The district further consulted stakeholders and strategic role players in the industry to consolidate support and inputs through public participation. The CIDB has been requested to directly assist and identify other potential partners for the development of Construction Strategy

#### AGRICULTURE

There is no officially adopted definition of rural areas. Most departments define rural areas as "the sparsely populated areas in which people farm or depend on natural resources, including the villages and small towns that are dispersed through these areas.

In addition, they include the large settlements in the former homelands, created by the apartheid removals, which depend for their survival on migratory labour and remittances.” (Rural Development Framework of 1997).

LED consulted relevant stakeholders to get more inputs and identify priority areas aligned to amongst others Outcome 7. Each of the 12 outcomes has a delivery agreement which in most cases involves all spheres of government and a range of partners outside government.

The unit engaged the Gauteng Division of Rural Development to request for both funding and technical assistance towards developing the strategy. One of the mostly identified difficulties for the farmers and especially the upcoming ones is the issue of capacity and skills to practice sustainable agriculture.

The LED worked with organisations such as IDT and AGRISA, to source help for capacity building and the formal relationship with AGRISA Gauteng in extending their capacity building initiatives for emerging farmers and other related support is being solicited. To date they gave technical support to farmers in Lesedi in pest control, harvesting, marketing and other related agricultural skills.

On the other hand financial support and non-financial support remains ongoing challenges for the agricultural sector. The SDM submitted 10 cooperatives to IDT, to source help for capacity building and funding.

In terms of the policy of the EPWP non-state sector only one cooperative successfully met the funding criteria and the cooperative concerned was women’s cooperative farming herbs next to Sebokeng Hostel.

SDM Projects further were submitted projects to both GDARD and DED for funding consideration.

The projects have been captured and confirmed by GDARD and DED for future assistance and the members of the community continue to submit applications for accessing land from the department of rural development and land reform (DRDLR).

Gauteng Rural Development and Land Reform meetings, which screened potential land applicants set for the whole year and some beneficiaries, were allocated farms. The SDM is only awaiting the audited beneficiaries which are confined to borders of the district.

#### SMME’S & COOPERATIVES

The development and support of SMME’S and cooperatives remains critical to sustained economic growth and job creation targets. Sedibeng District Municipality in partnership with BHP Billiton graduated 20 SMME’S through an enterprise development programme run by Raizcorp (BHP Billiton Enterprise Development Programme).

This support was also extended to one SMME which was referred to GEP for processing of a loan for a laundry business. The beneficiary of the referral was a military veteran who was based in Sebokeng but unfortunately passed upon approval of his loan.

The other SMME’ was linked to Raizcorp programme for Bottle Cleaning Machine which was bought by BHP Billiton to establish a small factor in Duncanville. The SDM LED facilitated a number of partnerships aimed at establishing working relations on SMME and Co-operatives Development and SDM supported a process undertaken by ELM to have SEDA operating in the district.

These partnerships were arranged with SEDA, IDT, BHP Billiton and business chambers. GEP is one of the regional partners that SDM is soliciting long term partnership with and to date much progress has been done in various aspects.

SDM took part in the PLATO programme which is an SMME'S empowerment programme implemented together with Johannesburg Chamber of Commerce & Industry (JCCI). The programme focuses on training and mentoring SMME'S and cooperatives on business skills and incubation programmes.

The BBBEE summit amongst others resolved that the established SMME'S, cooperatives, upcoming businesses must be trained and empowered in understanding the legislative framework government both public and private procurement. In order to achieve the objectives and resolutions as stated DED conducted an empowerment workshop on the alignment of PPPFA and BBBEE and this took place on the 7th December 2011.

The SDM has established partnerships with BBBEE rating agencies to assist mainly SMME'S and cooperatives acquire BEE certificates and in construction CIDB has been also taken on board for ratings purposes.

The meetings and briefing sessions were held with Evaton LED Advisory Centre on 27 September to assist on their needs to assist them with information relating SDM procurement processes and SMME'S/Cooperatives development programmes.

#### SEDIBENG UNITED BUSINESS FORUM

Sedibeng District Municipality has organized fragmented business organizations and formed the Sedibeng United Business Forum was launched to respond to challenges and problems faced by the business sector.

The SDM has further involved other spheres of government to give more support to the forum and Department of Cooperative Governance and Traditional Affairs has welcomed this relationship on programmes and establish a United Business Forum.

The business chambers which form part of the forum are as follows;

NAFCOC Sedibeng

VanderbijlparkSakekamer

Vereeniging Sakekamer

Heidelberg Sakekamer

MidvaalSakekamer

Roshgold Investment Holdings.

VAAL 21

The Vaal 21 projects and flagship projects have been identified in the Sedibeng Growth and Development Strategy and these projects have been prioritized for implementation in a phased-in approach over a period of time.

#### BIODIGESTER

The Bio digester is a project that we have partnered with Gauteng Provincial Department of Economic Development to pilot the Bio-fuel Processing and Demonstration Project, as a community based project that reuses organic waste (vegetables; fruits; cow dung; and garden wastes); as biomass feedstock to generate bio-fuel

in a bio-digester to produce gas for cooking purpose in communities and local schools where feeding scheme programme is implemented.

In the year under review, two schools in Sharpeville that is Vuyo and Lebowa Combined Schools, have been implementing the project as pilot sites and the full establishment and operations of the projects are 80% complete.

#### COMMENT ON LOCAL JOB OPPORTUNITIES:

The Sedibeng District Municipality together with its locals has embarked on huge infrastructure development programmes. This include a lot of roads construction by local municipalities, growing consumer economy with a lot of new retail chain stores, multi-billion Sedibeng regional scheme project.

The development and support of SMME'S and cooperatives remains critical to sustained economic growth and job creation targets. The partnership with DED through Filpro of training 200 automotive backyard mechanics industry role players has created good prospects for the growing of the operations for these SMME'S.

100 SMMEs went for Micro Franchising training through DTI. The training offers potential SMME'S to be franchised and thus offering them a unique opportunity to take advantage of an increase in retail industry which has grown phenomenal in the district.

The GDARD donated 9 tractors and other farming equipment to the district to support emerging farmers as part of mechanisation programme and training support for mechanization programme was completed.

There are three (3) operational sites for the CWP within the Locals with 3000 beneficiaries being employed. To date 107 EPWP related jobs were created in the programme and worked with the Local municipalities to review of LED strategies.

The SDM has established partnerships with BBBEE rating agencies to assist mainly SMME'S and cooperatives acquire BEE certificates and in construction CIDB has been also taken on board for ratings purposes.

Cooperatives are being registered and participate in the CRDP programme to coordinate rural nodes in the District. In rural development initiatives in Devon and Bantu Bonke and also participate with the Locals in the CRDP initiative to coordinate and monitor implementation in rural nodes of Devon and Bantu Bonke within the District. We hosted Provincial Exhibition for 40 Cooperatives to show case their products to private sector and business community.

In Midvaal we have started breaking ground at a development called Savannah City on our northern border with Johannesburg. This new development will eventually bring a staggering 18,000 new houses to our region in a mixed housing development.

The Klipriver Business Park along the R59 is underway and will grow in a short space of time as the nucleus of a future Midrand- Style development for the Vaal River Metropolitan Municipality. The R57 Development Corridor is developing well.

The Development Zone of Vereeniging, Powerville, Bedworthpark Centre and Vanderbijlpark including the Sharpeville area is expanding and integrating these towns into a single development node.

#### PROMOTE AND DEVELOP THE TOURISM SECTOR



The Sedibeng District Municipality has embarked upon a major drive to promote and develop the Tourism Industry in the region as a direct result of the decline in economic activity in the Steel and related sectors of the region. Special emphasis is on the development of township tourism.

#### TOURISM POTENTIAL

The Sedibeng region, with its diverse tourism offerings, embedded in rich cultural and natural heritage products, has the potential to grow into a major tourism destination. Sedibeng district has been classified as an area with above average tourism potential.

#### TOURISM PROMOTION AND DEVELOPMENT

A Tourism Development Strategy for the area was developed and adopted in 2003 and principles, programmes and projects were encapsulated in the Sedibeng Growth and Development Strategy (2004) and the Sedibeng 2010 strategy (2007).

The Tourism Strategies have the following goals:

- Develop a common understanding of the tourism industry, defining the roles and responsibilities of government in particular and the broader stakeholder groups, in growing the Tourism Industry in Sedibeng;
- Develop and formulate strategies to be implemented by each stakeholder group in relation to their respective roles taking the strengths and weaknesses of the Sedibeng Tourism Sector into consideration;
- Build the capacity of the three major stakeholder groupings (Government, Private Sector and Community) to grow tourism and subsequently create economic and job opportunities.

In order to realize these objectives, the following programmes have been identified:

- Tourism institutional arrangements
  - Establishment of a regional Tourism Organization.
- Tourism product development
  - Quality assurance, Skills development, Routes development
- Tourism Infrastructure development
  - Signage, Amenities, Precincts, Roads
  - Tourism marketing and promotion
  - Promotional material, Exhibitions, Compilation of tourism packages
  - Training and Capacity building

#### Tourism Institutional Arrangements

The Sedibeng District Municipality has coordinated the establishment of a Regional Tourism Organisation, with Public, Private and Community Stakeholders, to create an enabling and facilitating environment for the Tourism

Industry in the Sedibeng Region as informed by the National Growth Path, the Constitution of the Republic of South Africa and the National and Provincial Tourism Development Strategies.

A state owned company (Vaal River City Promotion Company (SOC)) was registered in August 2013. The objective of the Vaal River City Tourism Promotion Company (SOC) is to promote and develop the Sedibeng Region as the destination of choice for domestic and international tourists, through various coordinated marketing initiatives, such as promoting Vaal River City as a brand and encourage the hosting of unique integrated events.

#### Tourism Product Development

- Accommodation and Tourism Product Audit:

The Tourism Department has conducted an audit on the graded and non-graded accommodation facilities in the region. This is an on-going process. A total of 15 databases have been developed and maintained regularly.

- There are 95 graded establishments in the region and 71 non-graded establishments. Approximately 4480 beds (3300 Graded and 1180 Non Graded), ranging from luxury to budget accommodation, are on offer to tourists.
- There are 68 Conference and Function venues with capacity for 20 to 1800 pax.
- Tourism Quality Assurance
- To ensure quality in the sector the Third Annual Regional Tourism Awards was hosted, which recognises and encourage excellence in the Tourism Sector

#### Tourism Infrastructure, Signage and Routes Development

- Sedibeng District Municipality coordinated a Tourism Infrastructure Audit, which resulted in the submission of 22 infrastructure projects for inclusion in the Gauteng Tourism Infrastructure Strategy and Gauteng Infrastructure Portfolio.
- 12 Routes have been developed and is marketed through various marketing platforms such as a routes map and on the Sedibeng website.

#### Tourism Marketing and Promotion

- Tourism Offerings and Packages

Packages have been designed by tourism product owners to ensure a diverse tourism offering in the region for international and domestic tourists. It will also afford the opportunity for local residents to take advantage of these offerings. The Sedibeng region has been selected to be a pilot project for the implementation of the Gauteng Visitor Information Services Strategy.

#### Marketing and Exhibitions

The Tourism Department is involved with many exhibitions and events on an annual basis. This platform is an excellent marketing tool to raise the tourism profile of the region. A Generic Tourism Brochure, profiling the tourism offering in the region, is distributed. A Sedibeng tourism website has been developed, which includes accommodation establishments, tourism attractions, packages and events.

Listed graded establishments are linked to their respective websites. Sedibeng District Municipality submits information to the National Department of Tourism, Gauteng Tourism Authority, N3 Gateway, Vaal Dam Portal and Vaal Meander to be included on their respective websites. A domestic tourism awareness campaign, the Vaal Tourism Passport, project is in the process of development.

Training, Capacity Building and Skills Development

Sedibeng, in partnership with the National Department of Tourism, Tourism Enterprise Partnership, Gauteng Enterprise Propeller, Gauteng Tourism Authority and tertiary institutions, conducts skills development and tourism awareness workshops on a regular basis for emerging and established tourism establishments.

Jobs Created during Year 0 by LED Initiatives (Excluding EPWP projects)				
Total Jobs created / Top 3 initiatives	Jobs created	Jobs lost/displaced by other initiatives	Net total jobs created in year	Method of validating jobs created/lost
	No.	No.	No.	
Total (all initiatives)				
Year -2				
Year -1				
Year 0				
Initiative A (Year 0)				
Initiative B (Year 0)				
Initiative C (Year 0)				

Job creation through EPWP projects		
Details	EPWP Projects No.	Jobs created through EPWP projects No.
Year 2	40	2000
Year 1	50	2900
Year 0	66	4500
Extended Public Works Programme		

**Employees: Local Economic Development Services**

Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	1	1	1	0	0%
4 - 6	2	2	2	0	0%
7 - 9	2	2	2	0	0%
10 - 12					
13 - 15					
16 - 18					
19 - 20					
Total	5	5	5	0	0%

Financial Performance Year 0: Local Economic Development Services					
R'000					
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	-616	-1233	-300	-150	-719%
Expenditure:					
Employees	2139821	2379329	2389502	2515099	5%
Repairs and Maintenance	0	0	0	0	#DIV/0!
Other	186881	232500	230202	108083	-115%
Total Operational Expenditure	2326702	2611829	2619704	2623182	0%
Net Operational Expenditure	2327318	2613062	2620004	2623333	0%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					

## **COMMENT ON LOCAL ECONOMIC DEVELOPMENT PERFORMANCE OVERALL:**

1. Explain the priority of the four largest capital projects and explain the variations from budget for net operating and capital expenditure. Confirm your year 5 targets set out in the IDP schedule can be attained within approved budget provision and if not then state how you intend to rectify the matter. Explain the priority of the four largest capital projects and explain variances from budget for net operating and capital expenditure. Also explain any likely variation to the total approved project value (arising from year 0 and/or previous year actuals, or expected future variations). Sedibeng Development Agency
2. Vaal Freight & Logistic Hub
3. Sedibeng Regional Sewer Scheme
4. Comprehensive Rural Development Programme (Maize Triangle Project)
5. Agricultural Cooperatives
6. Alternative Energy Generation
7. Integrated Public Transport Plan
8. Heritage Commemorative Events
9. Establishment of Single Regional Government
10. Fibre Optic Connectivity & Roll out of Programme

## **COMPONENT D: COMMUNITY & SOCIAL SERVICES**

### **3.12 LIBRARIES: ARCHIVES, MUSEUMS, GALLERIES, COMMUNITY FACILITIES, OTHER:**

Gauteng Department of Sports, Arts, Culture and Recreation operates within a Constitutional Mandate, drawn from Schedules 4 and 5 of the Constitution of South Africa, 1996, which describes areas of exclusive provincial legislative competence. Part A of the schedules lists the following as provincial competencies: Archives, other than National Archives, Libraries, other than National Libraries, Museums, other than National Museums, Provincial Cultural Matters, Provincial Recreation and amenities and Provincial Sports. Part B of the same schedule lists the competencies in which the Provincial Department has a role to support and monitor local government's amusement facilities, local amenities, sports facilities, municipal parks and recreational facilities.

The SDM Sports, Recreation, Arts, Culture and Heritage Directorate is located within the Community Services Cluster.

The Sedibeng District Municipality (SDM) therefore does not have a direct legislative competency to provide the respective functional areas mentioned above nor own such facilities in this regard, Sedibeng District Municipality has a rich diverse cultural and political history emanating from its role throughout the 5 different epochs of History in relation to obtaining holistic basic Human Rights and ultimately

The Sedibeng District Municipality (SDM) therefore does not have a direct legislative competency to provide the respective functional areas mentioned above nor own such facilities in this regard, Sedibeng District Municipality has a rich diverse cultural and political history emanating from its role throughout the 5 different epochs of History in relation to obtaining holistic basic Human Rights and ultimately adding to the achievement of Democracy in South Africa. Thus, the importance of the SDM promoting and developing the Heritage of this region including sustaining and preserving our Heritage remains a fundamental priority. In this context the SDM is currently leasing three (3) museums (Sharpeville, Technorama and Heidelberg) and is in the process of having an additional museum added to this priority

(Boipatong) including the application of the National Heritage Council to register the concept strategy of “The Cradle of Human Rights” with UNESCO as a World Heritage site in Sharpeville Heritage Precinct that would capture the nuance of all the Historical Epochs of the Vaal and its strategic influence in achieving Democracy in South Africa through protracted historical struggle liberation campaigns expressed above, and has two (2) theatres including a Community Hall in the Sharpeville Precinct all leased from local municipalities within our area to ensure the promotion and management of our Cultural Heritage as well as the preservation of Heritage Resources.

The Arts and Culture Division has two Theatres under its supervision, namely the Vereeniging and Mphatlalatsane Theatre in Zone 14 Sebokeng which is currently undergoing refurbishment including two additional facilities at the Sharpeville Precinct being the Sharpeville Hall and the Regional Craft Hub operating out of the Old Sharpeville Police Station. These facilities are fully utilised by the local communities to enhance the development of the various genres of the Arts and assist in the establishment of the various Arts and Culture activities that collectively assist in promoting a climate conducive for the creative Industries to become a strategic economic developmental platform while building social cohesiveness and enhancing a Patriotic South African Society.

Mphatlalatsane theatre in Sebokeng has just been refurbished and is currently in the process of being handed back to the SRACH Directorate to manage as part of the new “Sebokeng Cultural Precinct”.

The Regional Craft hub at the old Sharpeville Police Station as a creative industries platform to improve the livelihoods of Artist through the Silk Screen and Glass Beads Projects have stabilised and is currently expanding on product development through the glass slumping project that is adding to futuristic growth of the industry through continued support of the Provincial Department of SACR.

The “Arts to the People” program through which ordinary citizens can show case their talent for further development and nurturing, and audience development is promoted through participation of our Regional, Provincial and National Commemorative days.

The Gauteng Provincial Carnival which takes place on an annual basis has experienced tremendous growth and is starting to impact and compete with numerous international carnivals events all over the world and has produced a host of local artist that have excelled in design and the manufacture of carnival artefacts/ costumes and floats to international standards and our artist are instrumental in assisting the Cape Town Festival through the skills they have acquired.

There remains consistent development of Theatre stage productions that are hosted at the Vereeniging Civic Theatre and the Sharpeville Hall currently especially during our “Commemorative Days Programs” through out the year based on the significance of individual productions and quality, however due to serious fiscal constraints there is a limitation on our ability to utilise the facility to its maximum potential, over and above making the facility available to advance development and growth within the sector that assist programs like Indigenous

Gospel Festivals and other programs facilitated through the assistance of the Provincial Department of SACR like Puisano Jazz, Dance Majeko and other programs on an annual basis.

The Heritage Division is responsible for the Vaal Teknorama, the Sharpeville Heritage Precinct and the Heidelberg Transport Museums. The Heritage precinct include the old Sharpeville Police Station Museum, the Freedom Walk, the Sharpeville Exhibition and the Sharpeville Hall, that is currently managed by the Arts and Culture Department, as well as the Heroes Acre development at the Phelindaba cemetery in Sharpeville being responsible for museum management at the various facilities mentioned as well as the identification, preservation, restoration and declaration of Heritage sites and research and archiving of information in the region that includes the GNC (Geographical Name Change) process in conjunction with the Provincial Department SACR, SAGNC and Local Municipalities based on the approved GNC Policy adopted by Council on a continued annual basis that is currently awaiting response from the relevant National and Provincial Departments on applications submitted previously.

The Heritage Division is still pursuing all strategic Tertiary History institutions, the National Heritage Council, SAHA, SAHRA and both the Provincial Department SACR and National Department of Arts and Culture and numerous Heritage Museums throughout the Country like Museum Africa, Apartheid Museum, Freedom Park, Luziko Museums, the Helen Josephs Memorial centre and the Robben Island Museum to assist in creating strategic partnerships that would assist in adopting best practices around museum management, exchange of exhibitions and assistance in capturing Oral History of local communities in the Vaal. "The Voices of the Vaal" is an oral History project initiated in this regard and the concept of the "21<sup>st</sup> Century Museum Strategy" that expresses the "African Footprint Ideology" that would assist in the research of determining the various Epochs in our region that would enhance our approach on the National Liberation Route from an empirical perspective.

We facilitated an information gathering project in partnership with the Heritage Association and the Voortrekker Monument for the possible upgrade of Anglo Boer War Cemeteries in the Lesedi area which is a medium to long term ongoing project and the successful hosting of the Anglo-Boer War Commemoration in conjunction with both Midvaal and Lesedi Local Municipalities respectively as per the Anglo-Boer Commemorative days programs from the 28<sup>th</sup> and 29<sup>th</sup> May 2015 prescribed below.

The Nangalembe Night Vigil Massacre site after being vandalised and had a new commemorative plaque unveiled during the Human Rights Month 2015 program has been renamed the zone 7 Sebokeng Massacre as requested by affected communities and is awaiting the application process on the declared site opposite the zone 7 stadium at Masenke.

The Human Rights Month celebrations during March 2015 continued to maintain its status as a significant platform that culminates the collective Liberation struggles of our people as the epicentre of our "Cradle of Human Rights" Analogy that focused on numerous programs of storytelling by victims of the Sharpeville Massacre leading up to the main commemorative day event on the 21<sup>st</sup> March 2015 that was graced by the new Premier for Gauteng Province and members of the Executive Council of the Provincial Legislature and unveiled the Khunou Family Tombstones on the day including having workshops conducted by the Ahmed Kathrada Foundation at the Sharpeville Memorial Centre during Human Rights Month.

The SDM again during the 2015 period honoured the laying of wreaths at Constitution Square at all monuments i.e. World War 2 Monument, Peace Monument, Signing of the Constitution plaque, Sir William Stowe Monument and the Block House during the Anglo-Boer War event on the 28<sup>th</sup> of May 2015 including the laying of wreaths at the Macawvlei grave sites with Heritage stakeholders.

The Boipatong Massacre Commemoration was successfully hosted by SDM on the 17th June 2015 which included the wreath lying with the families of the victims as the newly constructed Boipatong Monument and Youth Centre was not yet handed over to Sedibeng due to certain technicalities that still need to be resolved.

It should be noted that Libraries and Information Services are currently provided by the Local Municipalities in accordance with the Grant Funding received directly from Provincial Treasury for the financial year 2014/2015 and remains unchanged due to delays around the envisioned Metropolis for the area

Libraries; Archives; Museums; Galleries; Community Facilities; Other Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0		Year 1	Year 3		
		Target	Actual	Target	Actual	Target			
<i>Service Indicators</i>		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
Service Objective xxx									
<i>Promote and develop the Heritage of our Region</i>	Host and support six commemorative days as per National, Provincial and Regional	Four	Four	Four	Four	Six i.e. Vaal Uprising, Nangalembe, Constitution Plague and Anglo Boer War, Human Rights, Boipatong	Four	Four	Four



Libraries; Archives; Museums; Galleries; Community Facilities; Other Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual	Target		
<i>Service Indicators</i>		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
	Support Geographic Name Change Process	Implement GNC Programme	Facilitated the first phase applications of both MidVaal and Emfuleni Local Municipalities to Provincial Authority.	Established a Regional Names Data Bank and community participatory process.	Facilitate a comprehensive roll-out Strategy to create awareness about the GNC process throughout the Sedibeng Region in the outer years?	Awaiting verification of first Phase name changed outcomes from National and Provincial Authority.	Review GNC Policy and its impact on implementation.	Implement GNC Programme as per GNC Policy under the leadership of the GNC Committee	Facilitate 3 Regional stake holders workshops at each Local Municipality to define roles and responsibility of each sphere.
	Identify, declare and restore Heritage Sites depending on available funds	Identification of Heritage Sites, Application for declaration of identified Heritage Sites.	Applications for declaration of Heritage Sites done	Applications for declaration of Heritage Sites done	Heritage Sites, museums and theatres managed by SDM	Heritage Sites, museums and theatres managed by SDM in accordance to lease agreements	Heritage Sites, museums and theatres managed by SDM in accordance to lease agreements with	Manage, restore, upgrade Heritage Sites, museums and theatres pending budget availability and	Manage, restore, upgrade Heritage Sites, museums and theatres pending budget availability and

Libraries; Archives; Museums; Galleries; Community Facilities; Other Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual	Target		
Service Indicators		*Previous Year		*Previous Year	*Current Year		*Current Year	*Current Year	*Following Year
(i)	(ii)	(iii)	(iv)	(v)	(vi)	(vii)	(viii)	(ix)	(x)
		Management of Heritage Sites				nts with local municipalities	local municipalities	budget availability and applications to source funding	applications to source funding
	Coordinate and support Arts and Culture Programs	Arts and Culture Programmes supported accordingly	Arts and Culture Programmes supported accordingly	Arts and Culture programmes supported in accordance to the SACR MOA	Arts and Culture programmes supported in accordance to the SACR MOA	Arts and Culture programmes supported in accordance to the SACR MOA	Arts and Culture programmes supported in accordance to the SACR MOA	Awaiting a new SLA on Arts and Culture programmes supported by SACR	Awaiting a new SLA on Arts and Culture programmes supported by SACR

*Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. \* 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; \*'Current Year' refers to the targets set in the Year 0 Budget/IDP round. \*'Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Integrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.*

**COMMENT ON THE PERFORMANCE OF LIBRARIES; ARCHIVES; MUSEUMS; GALLERIES; COMMUNITY FACILITIES; OTHER (THEATRES, ZOOS, ETC) OVERALL:**

SDM has successfully implemented relevant programmes and projects as planned. The SDM archive system is still one of the best in the country.

**3.13 CEMETORIES AND CREMATORIIUMS**

The function around Cemeteries and Crematoriums reside with local municipalities.

The SDM play a distinctive role through the Municipal Health Services Programmes in the surveillance of premises. There are more than 600 service providers from all over Gauteng who make use of the current cemeteries and crematoriums in the Region. All funeral undertaker's premises and mortuaries needs to comply with the minimum legislative requirements and have also to be issued with a Certificate of Compliance.

## **COMPONENT G: SECURITY AND SAFETY (Community Safety)**

### **INTRODUCTION TO SECURITY & SAFETY**

Sedibeng District Municipality, towards National Development Plan - Vision 2030 which seeks to “*Build Safer Communities*” is involved in various community safety programs through its “*IDP Strategic Objective: Provide an integrated support in ensuring that communities are safe and secure*”.

In pursuit of achieving the afore-mentioned objective, community safety programs are implemented through a coordinated approach through the Community Safety Forum. This forum is comprised of various stakeholders from safety and security cluster across the region and province. Implementation of these programs is conducted within the parameters of the Sedibeng Community Safety Strategy 2013-2017. Derived from this Community Safety Strategy are the following key priority areas:

1. Priority Area 01: Intergovernmental Relations
2. Priority Area 02: Schools Safety
3. Priority Area 03: Advocacy for Social Crime Prevention
4. Priority Area 04: Support Community Corrections Programs

It should be noted that the District does not have a competency for Traffic Police Services, Fire and Rescue Services, and that Emergency Medical Services is a Provincial competency.

Key Service Deliverables adopted for the financial year 2014/15:

#### Render CCTV Maintenance and Repairs Services

In total there are 96 CCTV Street Surveillance cameras and 116 CCTV cameras at the Licensing Service Centres which are prescribed under the CCTV Maintenance and Repairs Contract. Maintenance and repairs services have been successfully conducted in terms of the contract.

At the end of the second quarter, the office of Auditor General recommended that the “Key Indicator: Functional CCTV System” be changed to “Completed Maintenance and Repairs Register” for efficiency purposes. As a result two (02) CCTV Maintenance & Repairs Registers were successfully completed and submitted. The Registers entails information related to repairs conducted including related expenditures on quarterly basis.

#### Implement and support Community Safety programs

Implementation of community safety programmes in conducted in two folds, namely; taking the lead by visiting various points to conduct awareness programmes and by supporting other stakeholders in their related programmes.

About 124 community safety awareness programmes were successfully implemented. These included schools safety, community policing relations, community corrections, gender based violence, road safety, rural safety, substance and alcohol abuse. All these programmes were conducted under the auspices of the Sedibeng Community Safety Strategy, through a multi-faceted participation and support of members of the Community Safety Forum.

Review and enhance events safety planning policy and procedures

The Policy has been successfully reviewed and completed. It has also been served to the Section 80 Committee for Council consideration. Councilors will further be inducted on the Policy through a broader workshop to ensure efficiency in the implementation process and compliance thereof.

Strengthen and monitor Community Safety Forum activities

The structure is functional, and meets on regularly basis to ensure efficient implementation process of the programmes and oversight thereof. Twelve (12) meetings have been successfully held in this regard.

**Community Safety Key IDP Strategic Objective: “Provide an integrated support in ensuring that communities are safe and secure**

Service Objectives	Outline Service Targets	Year 0 (2012/13)		Year 1 (2013/14)			Year 2 (2014/15)	Year 3 (2015/16)	
		Target	Actual	Target		Actual	Target		
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	Current Year (viii)	Current Year (ix)	Following Year (x)

Service Objective:

Provide an integrated support in ensuring that communities are safe and secure	Render CCTV maintenance and repairs services	04 CCTV Status Reports	04 CCTV Status Reports	04 CCTV Status Reports	100% Functional CCTV System	02 Maintenance & Repairs Registered completed and submitted	02 Maintenance & Repairs Registered completed and submitted	04 Maintenance & Repairs Registered completed and submitted	04 Maintenance & Repairs Registered completed and submitted
	Implement and support community safety programmes	Council approved Community Safety Plan	35 Community Safety awareness Programs	40 Community Safety Programs	40 Community Safety Programs implemented	70 Community safety programs implemented	124 Community Safety Programs implemented	40 Community Safety Programs	Number of community safety programs supported

Community Safety Key IDP Strategic Objective: "Provide an integrated support in ensuring that communities are safe and secure"									
Service Objectives  <i>Service Indicators</i>  (i)	Outline Service Targets  (ii)	Year 0 (2012/13)		Year 1 (2013/14)			Year 2 (2014/15)	Year 3 (2015/16)	
		Target	Actual	Target		Actual	Target		
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	Current Year (viii)	Current Year (ix)	Following Year (x)
			implemented		nted	nted	nted		d
	Review and enhance events safety policy and procedures	Council approved Events Management Policy	04 Events Coordinating Committee meetings attended	12 safety compliant events held	Events Safety Policy completed	08 Compliance events to be held	Events Safety Policy completed	Events Safety Policy completed	Number of Events Safety Plans submitted
	Strengthen and monitor Community Safety Forum activities						12 Community Safety Forum meetings held	12 Community Safety Forum meetings held	Number of community safety forum meetings held

Employees: Community Safety					
Job Level	Year -1		Year 0		
Administrators	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%

<b>Employees: Community Safety</b>					
<b>Job Level</b>	<b>Year -1</b>	<b>Year 0</b>			
<b>Administrators</b>	<b>Employees</b>	<b>Posts</b>	<b>Employees</b>	<b>Vacancies (fulltime equivalents)</b>	<b>Vacancies (as a % of total posts)</b>
	<b>No.</b>	<b>No.</b>	<b>No.</b>	<b>No.</b>	<b>%</b>
Director: Community Safety (Job level 02)	1	1	0	1	100%
Assistant Manager: Crime Prevention (Job level 04)	1	1	1	0	0%
Coordinator Social Crime Prevention (Job level 05)	1	2	1	1	50%
Head: VIP Protection Unit (Job level 05)	1	1	1	0	0%
CCTV Operations Officer (Job level 06)	0	1	0	1	100%
VIP Protection Officers (Job level 07)	14	14	14	0	0%
Evidence & Data Processor (Job level 07)	2	2	2	0	0%
CCTV Technicians (Job level 07)	2	2	2	0	0%
Admin Assistant (Job level 09)	1	1	1	0	0%
CCTV Receptionist (Job level 10)	1	1	1	0	0%
General Worker (Job level 11)	1	1	1	0	0%
<b>Total</b>	<b>27</b>	<b>29</b>	<b>27</b>	<b>3</b>	

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. \*Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.*

<b>Employees: Community Safety</b>					
<b>Job Level</b>	<b>Year -1</b>	<b>Year 0</b>			
<b>Administrators</b>	<b>Employees</b>	<b>Posts</b>	<b>Employees</b>	<b>Vacancies (fulltime equivalents)</b>	<b>Vacancies (as a % of total posts)</b>
	<b>No.</b>	<b>No.</b>	<b>No.</b>	<b>No.</b>	<b>%</b>
Director: Community Safety (Job level 02)	1	1	0	1	100%
Assistant Manager: Crime Prevention (Job level 04)	1	1	1	0	0%
Coordinator Social Crime Prevention (Job level 05)	1	2	1	1	50%
Head: VIP Protection Unit (Job level 05)	1	1	1	0	0%
CCTV Operations Officer (Job level 06)	0	1	0	1	100%
VIP Protection Officers (Job level 07)	14	14	14	0	0%
Evidence & Data Processor (Job level 07)	2	2	2	0	0%
CCTV Technicians (Job level 07)	2	2	2	0	0%
Admin Assistant (Job level 09)	1	1	1	0	0%
CCTV Receptionist (Job level 10)	1	1	1	0	0%
General Worker (Job level 11)	1	1	1	0	0%
<b>Total</b>	<b>27</b>	<b>29</b>	<b>27</b>	<b>3</b>	
<p><i>Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that</i></p>					



*total by 250 to give the number of posts equivalent to the accumulated days*

#### **COMMENT ON THE PERFORMANCE OF COMMUNITY SAFETY OVERALL:**

Community Safety Directorate did not have any Capital Projects for the financial year ending 2014/15. The only budget that was available linked to infrastructural support was R1 634 416.00 allocated for CCTV Maintenance and Repairs Services in the form of a contracted services.

For the 5<sup>th</sup> year (2015/16), the following key deliverables will be pursued and implemented:

1. Render CCTV Maintenance and repairs services and produce a fully completed CCTV Maintenance & Repairs Register
2. Implement and support community safety programmes
3. Support events safety planning processes through safety meetings and plans
4. Strengthen and monitor Community Safety Forum through regular stakeholders' engagements

The above-mentioned deliverables will be funded through an operational budget which has been approved for the year 2015/16. Implementation process of these deliverables is conducted in a multifaceted and joint financial planning.

#### **3.20 POLICE**

##### **INTRODUCTION TO POLICE**

This function is at a Local Municipality and Metro level in the form of traffic services and Metropolitan Police, respectively, whilst at National level this function is rendered by the South African Police Services.

As part of the IDP Strategy, the District Municipality support this policing function through active participation at joint law enforcement operations where focus is on by conducting awareness by issuing community safety awareness pamphlets and public engagements on safety and security aspects.

<b>Employees: Community Safety</b>					
<b>Job Level</b>	<b>Year -1</b>	<b>Year 0</b>			
<b>Administrators</b>	<b>Employees</b>	<b>Posts</b>	<b>Employees</b>	<b>Vacancies (fulltime equivalents)</b>	<b>Vacancies (as a % of total posts)</b>
	<b>No.</b>	<b>No.</b>	<b>No.</b>	<b>No.</b>	<b>%</b>
Director: Community Safety (Job level 02)	1	1	0	1	100%
Assistant Manager: Crime Prevention (Job level 04)	1	1	1	0	0%
Coordinator Social Crime Prevention (Job level 05)	1	2	1	1	50%
Head: VIP Protection Unit (Job level 05)	1	1	1	0	0%
CCTV Operations Officer (Job level 06)	0	1	0	1	100%
VIP Protection Officers (Job level 07)	14	14	14	0	0%
Events Safety Planning Officer (Job level 07)	1	1	1	0	0%
Security Investigating Officer (Job level 07)	1	1	1	0	0%
Evidence & Data Processor (Job level 07)	2	2	2	0	0%
CCTV Technicians (Job level 07)	2	2	2	0	0%
Admin Assistant (Job level 09)	1	1	1	0	0%
CCTV Receptionist (Job level 10)	1	1	1	0	0%
General Worker (Job level 11)	1	1	1	0	0%
<b>Total</b>	<b>27</b>	<b>29</b>	<b>27</b>	<b>3</b>	
<p><i>Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. *Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.</i></p>					

Sedibeng District Municipality, towards National Development Plan - Vision 2030 which seeks to “Build Safer Communities” is involved in community safety programs through its “IDP Strategic Objective: Provide an integrated support in ensuring that communities are safe and secure”.

The implementation process plan thereof is executed through the Council approved Community Safety Strategy 2013 – 2017, which is monitored by the multi-faceted Community Safety Forum made of various stakeholders from safety and security cluster across the region and province.

The under-mentioned key deliverables were adopted for the financial year 2013/14:

#### Finalize and monitor CCTV Systems

For an oversight purpose, four (04) CCTV Status Reports were submitted to Council to keep it abreast of both operational and technical developments related to the performance of the CCTV systems. Submission of status reports is done on a quarterly basis. The effectiveness of the CCTV system is also evident through the number of incidents captured and reported throughout the year. Out of 96 CCTV cameras installed across the region, about 381 incidents were captured, and 40 arrests were made in this regard.

#### Facilitate and monitor maintenance and repairs services of the CCTV System

CCTV Maintenance & Repairs Plan is in place after the appointment of a service provider to render these services for a three years period. Attached to this maintenance & repairs plan, is a provision for the transfer of skills whereby two identified internal Council employees will be trained and developed accordingly in CCTV systems to enable Council to acquire internal skills at termination of the contract.

Four (04) infrastructural damages on CCTV System network were registered, which resulted in a down-time and non-existence of CCTV coverage in the affected areas. Insurance claims were lodged accordingly, and ultimately repairs were made and video link restored.

#### Implementation of the Community Safety Strategy

This Community Safety Strategy 2013 – 2017 serves as framework through which the development and implementation process of community safety programmes in the region should be based. As a result, about 121 programmes were conducted and supported in the form of awareness campaigns and conducting special joint operations. Some of key programmes directly coordinated and implemented by SDM included the under-mentioned:

- Two (02) Community Safety Forums established (Lesedi Local Municipality and Midvaal Local Municipality)
- Eleven (11) Schools Safety Search & Seizure Operations conducted
- Four (04) Cleaning Campaigns conducted
- Three (03) Rural Safety Meetings coordinated
- Ten (10) Learners Correctional Facilities visits coordinated
- Five (05) Community Corrections programmes participated in
- Eighteen (18) Gender Based Violence programmes conducted
- Thirteen (13) Drug Awareness Campaigns conducted
- Four (04) Cleaning Campaign conducted

The other 51 is the programmes that were supported in the form of external meetings and workshops attended, crime prevention and awareness programmes conducted by other stakeholders.

Promote Business Against Crime initiatives to improve investor perception of crime and willingness to invest in the region

This initiative seeks to invite business people to actively participate in community safety programmes. Targeted areas include the CBDs, Shopping Malls and other Small Businesses. As a result Business Against Crime Forums, were established Sebokeng, Evaton and Vereeniging. Emanating from this process, six (06) BAC meetings were held in Sebokeng (02), Evaton (02) and Vereeniging (02).

Effective and functional Community Safety Forum (IGR)

This forum is made up of various stakeholders from safety and security cluster, and is responsible for coordination of community safety programmes in the region. To ensure that this coordination process was effectively executed, about sixteen (16) meetings were held in this regard.

Promote compliance to relevant Legislative Framework on Sports and Recreational Events planning and hosting

This deliverables was intended to conduct awareness and induct other role-players on the importance of compliance to legislations in relation to events safety planning and hosting. In this regard, reference was made to the role of these pieces of legislation, Safety at Sports and Recreational Events Act No. 02 of 2000, Gatherings Act No. 205 of 1993, Environmental Management and Waste Act No. 59 of 2008, and other related Acts. As a result, twelve (12) compliant events were held, supported with Events Safety Plans.

### **3.21 FIRE**

#### **INTRODUCTION TO FIRE SERVICES SECTION 84 (1) (j)**

The District Municipality is only responsible for the section in the Municipal Structure Act Section 84 (1)(j) which is:

Planning, co-ordination and regulation of fire services,

Specialised fire fighting services such as mountain, veld and chemical fire services

Co-ordinating of the standardising of infrastructure, vehicles, equipment and procedures

Training of fire officials

Top 2 delivery priorities.

1. Provision of specialized fire fighting services (MOA's with Local fire services regarding rendering of specialized fire fighting service).

2. Training of fire officers

Claims received from the local municipalities regarding specialized firefighting services as per

Section 84 (1j) have been received and processed.

The fire services MOA for specialized firefighting services with Emfuleni Local Municipality & Midvaal Local Municipality was signed.

5 Fire & Rescue officials from Midvaal and 4 in Emergency Medical Services were trained in Emergency Services System (ESS)

<b>Financial Performance Year 0: Fire Services</b>					
<b>R'000</b>					
<b>Details</b>	<b>Year -1</b>	<b>Year 0</b>			
	<b>Actual</b>	<b>Original Budget</b>	<b>Adjustment Budget</b>	<b>Actual</b>	<b>Variance to Budget</b>
Total Operational Revenue	0	0	0	0	#DIV/0!
Expenditure:					
Fire fighters					
Other employees	0	0	0	0	0
Repairs and Maintenance	0	0	0	0	0
Other	0	0	0	0	0
Total Operational Expenditure	0	0	0	0	0
Net Operational Expenditure	0	0	0	0	0
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					

**COMMENT ON THE PERFORMANCE OF FIRE SERVICES OVERALL:**

Sedibeng District Municipality is only responsible for the Section 84 (1)(j) in the Municipal structure Act and do not render Fire brigade operational duties. The Directorate also coordinates the Emergency Services Forum with the Local Fire & Rescue Services to assist the Local Fire services with planning & standardizing of the Fire Brigade services and to discuss all issues pertaining to Fire Services, challenges & planning

**3.22 OTHER (DISASTER MANAGEMENT)**

The control of public nuisance at district level is implemented through the Municipal Health Services programmes and which are rendered local municipalities through the SLA on Municipal Health services within the SDM. These programmes are delivered to all urban and rural communities throughout the district. All public nuisances are taken up with the relevant departments within the local municipalities or the other spheres of

government. The standard operating procedures for special events at the SDM provide specifically for the control public nuisances at special events.

Animal Licensing is a local municipality function

## **INTRODUCTION TO DISASTER MANAGEMENT**

The Sedibeng Disaster Management Directorate is established within the Community Services cluster and is striving towards the elimination of all avoidable disasters in the Sedibeng District Municipality thereby supporting the social and economic development of our communities.

The key mission of the Directorate is to develop and implement a holistic and integrated disaster management planning and practice in a cost effective and participatory manner, thus ensuring the preparedness of our communities to prevent and respond to disasters.

Service Delivery priorities:

*Ensure the state of readiness and alertness aimed at combating potential disaster situations within the region through plans.*

*Ensure Public Awareness programs to minimize Risks in the Sedibeng Region.*

*Ensure effective service delivery of the Sedibeng Emergency Communication Centre*

*Ensure effective implementation of specialised fire fighting services by Locals through monitoring & managing of Fire Services.*

## **SERVICE STATISTICS FOR DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC NUISANCES, ETC**

The addressing of all Environmental health nuisances within the district is a priority. The protocol on complaints management dictate that all nuisances be attended to and addressed within 24 hours. All these complaints are recorded and monitored through the monthly and quarterly reporting protocol on MHS

## **SERVICE STATISTICS FOR DISASTER MANAGEMENT, ANIMAL LICENCING AND CONTROL, CONTROL OF PUBLIC NUISANCES, ETC**

## **SERVICE STATISTICS FOR DISASTER MANAGEMENT**

The Sedibeng Disaster plan was adopted by council and was updated by the directorate in March 2015. The rationale behind the Plan is to:

Anticipate types of disasters that are likely to occur in the municipal area. Outline the processes to be taken to prevent, mitigate and prepare to manage disasters or disasters threatening to occur within the region of Sedibeng.

The plan outlines the processes to be taken to prevent, mitigate and prepare to manage disasters or disasters threatening to occur within the region of Sedibeng. The process of identification of new possible risks.

Sedibeng is not a water services authority, however, the unit provided water to informal areas and farming communities in the following areas Makokong, Chicken farm, DeDeur and Jonker Farm

respectively. A total of 385000 litres provided to the above areas.

The following relief items were provided for the period under review:

- 102 blankets; and 6 tarpaulins
- 16 food parcels (Arranged through GPG Social Development: Food bank)

The Emergency Communication Centre received a total of 23402 calls in the 2014-2015 financial year.

In an attempt to increase awareness to our communities, the following campaigns and activities were run as part of unfolding the public awareness activities in the region and also for capacitation of the officials.

The program include:

- Barrage Informal Settlement Door to Door
- Sharpeville (George Thabe stadium (10177 emergency centre).
- Induction Workshop for the Bantu Bonke Community (Mangolwane) on disaster management and Risk reduction.
- Assumpta Primary School
- Sandton Fire Station Advanced Disaster Risk Management training for Public Awareness officers
- In February 2015 the campaign was in Lesedi and this program was assisted by the Gauteng team.
- Eatonside door to door campaign.
- Barrage Primary School

The focus was on fire safety, emergency calling & Road Safety.

The provincial Disaster Management Centre was also part of the campaign.

Four Emergency Services forum meetings took place for the term on the following dates:

- 12th of September 2014
- 18th of November 2014
- 19th of March 2015
- 19 of June 2015

In the Emergency Communication Centre the Emergency Services System was upgraded to advance and to improve faster call taking and dispatching of resources during emergencies. The Emergency Services System reporting was upgraded and simplified for the purposes of faster reporting of incidents. The newly installed telephone system has brought an advantage to the Emergency Communication Centre as it allows for emergency medical calls to be transferred to Midrand during unforeseen circumstances.





Disaster Management									
Service Objectives  <i>Service Indicators</i> (i)	Outline Service Targets  (ii)	Year 0		Year 1			Year 2	Year 3	
		Target	Actual	Target		Actual	Target		
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (viii)	*Current Year (ix)	*Following Year (x)
<b>Service Objective xxx</b>									
<b>Implemented Disaster Management programs</b>	Identify and Develop Disaster Mngt PIER programs	4	4	4	4	20	4	4	4
	Develop and implement Public Information & Education Relations (PIER) Programs for the Public Information & Education Relations (PIER) Unit	4	4	4	4	4	4	4	4
<b>Implemented Disaster Management IGR systems</b>	Review and Update Disaster Management Plan	1 revised plan	1 revised plan	1 revised plan	1 revised plan	1 revised plan	1 revised plan	1 revised plan	1 revised plan
	Ensure the functionality of regional Emergency Services forum with local municipalities	4	3	3	4	4	4	4	4
<b>Implemented MSA Section 84 (1)j principles in fire services</b>	Manage the processing of specialized fire fighting claims from Locals	8	8	8	6	6	6	6	6
	Develop capacity assessment of the regional Fire Fighting services	1	1	1	3	3	3	3	3
<b>Implemented disaster Emergency Communication Centre programs</b>	Ensure quality service provision of the Emergency Communication Centre Systems	4	4	4	4	4	4	4	4
<p><i>Note: This statement should include no more than the top four priority service objectives. The indicators and targets specified above (columns (i) and (ii)) must be incorporated in the indicator set for each municipality to which they apply. These are 'universal municipal indicators'. * 'Previous Year' refers to the targets that were set in the Year -1 Budget/IDP round; **Current Year' refers to the targets set in the Year 0 Budget/IDP round. *Following Year' refers to the targets set in the Year 1 Budget/IDP round. Note that all targets in the IDP must be fundable within approved budget provision. MSA 2000 chapter 5 sets out the purpose and character of Intergrated Development Plans (IDPs) and chapter 6 sets out the requirements for the reduction of performance management arrangement by municipalities in which IDPs play a key role.</i></p>									

**Financial Performance Year 0: Disaster Management, Animal Licencing and Control, Control of Public Nuisances, Etc.**

**R'000**

Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	-1230	-2460	-1045	-522	-371%
Expenditure:					
Employees	1438438	1512382	1515383	1563885	3%
Repairs and Maintenance	0	0	0	0	
Other	95092	108402	88182	88632	-22%
Total Operational Expenditure	1533531	1620784	1603565	1652516	2%
Net Operational Expenditure	1534761	1623244	1604610	1653039	2%

*Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.*

Employees: Disaster Management					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	2	2	2	0	0%
4 - 6	3	3	3	0	0%
7 - 9	2	8	5	3	38%
10 - 12	21	20	16	4	20%
13 - 15	0	0	0	0	0%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	28	33	26	7	21%

*Totals should equate to those included in the Chapter 4 total employee schedule. Employees and Posts numbers are as at 30 June. \*Posts must be established and funded in the approved budget or adjustments budget. Full-time equivalents are calculated by taking the total number of working days lost (excluding weekends and public holidays) while a post remains vacant and adding together all such days lost by all posts within the same set (e.g. 'senior management') then dividing that total by 250 to give the number of posts equivalent to the accumulated days.*

T 3.22.4

**COMMENT ON THE PERFORMANCE OF DISASTER MANAGEMENT:**

The overall performance of Disaster Management for the period has been successful. The department achieved most of its objectives as stipulated in the service delivery and budget implementation plan (SDBIP).

The endeavors to create disaster resilient communities within our region is achieving great momentum & this attribute to less incidents or emergencies related to informal or formal shack / house fires. This is achieved through effective public education & awareness programs.

The engagement with different stakeholders to manage some of the disasters or emergencies has been successful

## **COMPONENT H: SPORT AND RECREATION**

This component includes: community parks; sports fields; sports halls; stadiums; swimming pools; and camp sites.

### **3.23 SPORT AND RECREATION**

- Sedibeng SRACH has to facilitate a new MOA/SLA with Gauteng Department of SACR for the next MTEF period that has to commence on collaboration on various Sports development programs to be hosted in Sports Hubs located in the three local municipality's sports facilities to promote the following sporting codes; Football, Rugby, Cricket, Netball, Boxing, Basketball and Aquatics.
- SDM successfully hosted in collaboration with the Vaal University of Technology the OR Tambo games in Sedibeng and participated in 21 Sporting Codes, in 24 Categories during the 2014 OR Tambo Games officiated by the Sedibeng Sports Council who retained the equipment of the various sporting codes to assist sports development in the Region after the games on 24th October 2014 at the Vaal University of Technology.
- SDM sourced funding from various funders and the National Lotteries Development Trust Fund provided the funding to upgrade Multi-Purpose Sports facilities in Lesedi Local Municipality. The Business Plan submitted to National Lottery Board covered the upgrading of sports facilities in Kwazenzele, Impumelelo, and Jameson Park. The total funding required for the three projects was R16,385,820.56 Vat exclusive, but Lotto only provided R6,027,523.43 Vat exclusive.

In consultation with Lesedi LM, the funding was divided as follows: Kwazenzele – R871,042.94, Impumelelo – R2,826,403.14 and Jameson Park – R1,849,215.70. Overall Consulting Cost – R1,324,714.93 Vat inclusive. Therefore, all three sports facilities required additional funding for their future scope of phase 2 work. Lesedi LM has been able to secure funding to the tune of R7.0m (construction work only) for the scope of phase 2 work for Impumelelo from the Department of Rural Development, where the Sedibeng DM will be funding the Consulting Work for an amount of R880,000.00 The Multi-purpose combi courts project in Lesedi Rural areas has received a second phase funding to complete the final phases of the project on the 19th June 2014, Sedibeng is still awaiting a completion certificate from the project management team and consultants responsible.

Employees: Sport and Recreation					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	1	1	1	0	0%
4 - 6	2	2	2	0	0%
7 - 9	1	1	1	0	0%
10 - 12	0	0	0	0	0%
13 - 15	1	1	1	0	0%
16 - 18	0	0	0	0	0%
19 - 20	1	1	1	0	0%
Total	6	6	6	0	0%

Financial Performance Year 0: Sport and Recreation - R'000					
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
<b>Total Operational Revenue</b>	-579	-1124	-490	-245	-359%
<b>Expenditure:</b>					
<b>Employees</b>	1285135	1424687	1295525	1177936	-21%
<b>Repairs and Maintenance</b>	0	0	0	0	#DIV/0!
<b>Other</b>	393160	532000	406744	365070	-46%
<b>Total Operational Expenditure</b>	1678295	1956687	1702269	1543006	-27%
<b>Net Operational Expenditure</b>	1678874	1957811	1702759	1543251	-27%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					

Sports and Recreation is not sufficiently funded by Municipalities, Business and Communities as where there are facilities they are often vandalized or abused in different communities and is not driven properly by Sports organizations or Federations in the Sedibeng District and is driven by too much individuals and not holistic societal passion of creating a sporting society ethos.

### COMPONENT I: CORPORATE POLICY OFFICES AND OTHER SERVICES

This component includes: corporate policy offices, financial services, human resource services, ICT services, property services.

#### 3.24 EXECUTIVE AND COUNCIL

This component includes: Executive office (mayor; councilors; and municipal manager).

SDM has a functional Council and all of its executive offices, i.e. Office of the Executive Mayor, Office of the Chief Whip and Office of the Speaker. This political management cluster is led by the Executive Mayor. The Municipal Manager is responsible for the administration wing of the municipality. SDM's main function as district municipality is to coordinate and facilitate implementation of programmes and projects, and also to support its local municipalities. Top 3 service delivery priorities were good governance, local economic development and proper financial management for a sustainable municipality. SDM is run properly and is governed accordingly. Under or LED, we managed to assist and develop local SMMEs, through various capacity programmes rolled out. Our biggest achievement is that of Auditor General's audit opinion, that SDM received a 'clean audit', i.e. unqualified opinion without matters of emphasis in the 2012/13 financial year. This is an opinion SDM gears up to maintain.

<b>Financial Performance Year 0: The Executive and Council</b>					
<b>R'000</b>					
<b>Details</b>	<b>Year -1</b>	<b>Year 0</b>			
	<b>Actual</b>	<b>Original Budget</b>	<b>Adjustment Budget</b>	<b>Actual</b>	<b>Variance to Budget</b>
Total Operational Revenue	-12653	-23968	-29048	-17684	-36%
Expenditure:					
Employees	11129147	11840944	12921295	12774756	7%
Repairs and Maintenance	0	0	0	0	#DIV/0!
Other	17300750	16684696	18135704	17546900	5%
Total Operational Expenditure	28429897	28525640	31056999	30321656	6%
Net Operational Expenditure	28442550	28549608	31086047	30339340	6%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by</i>					

*dividing the difference between the Actual and Original Budget by the Actual.*

### 3.25 FINANCIAL SERVICES

Employees: Financial Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
0 - 3	3	3	3	0	0%
4 - 6	9	9	9	0	0%
7 - 9	8	8	8	0	0%
10 - 12	6	6	6	0	0%
13 - 15	2	2	2	0	0%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	28	28	28	0	0%

Financial Performance Year 0: Financial Services - - R'000					
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	-231305768	-238412640	-257805621	-238551920	0%
Expenditure:					
Employees	8153116	8222886	8084557	7963304	-3%
Repairs and Maintenance	0	0	0	0	#DIV/0!
Other	45039798	32016718	38979012	40515415	21%
Total Operational Expenditure	53192914	40239604	47063569	48478720	17%

Net Operational Expenditure	284498682	278652244	304869190	287030640	3%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					

### 3.26 HUMAN RESOURCE SERVICES

In the 2012/13 financial year, SDM Council approved a new organogram to guarantee an alignment between its employees and their functions. Introduction and implementation of ePMS (electronic Performance Management System) was a success as employee performance was monitored effectively. Human Resources managed staff information, support and development. A healthy relationship between management and labour was always maintained and managed at all times.

<b>Employees: Human Resource Services</b>					
<b>Job Level</b>	<b>Year -1</b>	<b>Year 0</b>			
	<b>Employees</b>	<b>Posts</b>	<b>Employees</b>	<b>Vacancies (fulltime equivalents)</b>	<b>Vacancies (as a % of total posts)</b>
	<b>No.</b>	<b>No.</b>	<b>No.</b>	<b>No.</b>	<b>%</b>
0 - 3	2	3	2	1	50%
4 - 6	5	5	5	2	66%
7 - 9	7	7	7	1	16%
10 - 12					
13 - 15	1	1	1	0	0%
16 - 18					
19 - 20					
<b>Total</b>	15	16	15	4	33%



<b>Financial Performance Year 0: Human Resource Services</b>					
<b>R'000</b>					
<b>Details</b>	<b>Year -1</b>	<b>Year 0</b>			
	<b>Actual</b>	<b>Original Budget</b>	<b>Adjustment Budget</b>	<b>Actual</b>	<b>Variance to Budget</b>
Total Operational Revenue	-351734	-2214645	-2205266	-342519	-547%
Expenditure:					
Employees	6830687	7161317	6107079	6207697	-15%
Repairs and Maintenance	0	0	0	0	#DIV/0!
Other	1040449	2758800	2680809	2783554	1%
Total Operational Expenditure	7871136,01	9920117	8787888	8991251	2%
Net Operational Expenditure	10271851	11002533	11196517	9333770	-18%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					

### **3.27 INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES**

This component includes: Information and Communication Technology (ICT) services.

#### **INTRODUCTION TO INFORMATION AND COMMUNICATION TECHNOLOGY (ICT) SERVICES**

The Sedibeng District Municipality Information Management (IM) Department maintains all the computer, wide area and local area networks in the Vereeniging, Vanderbijlpark and Midvaal municipal area. Currently nearly 2,190 computer workstations and 25 servers are supported by the IM Department from three decentralised offices. As technology is needed continuously, the IM Department deliver standby and support to its users uninterrupted, 24 hours a day.

The main objectives of the IM Department are to ensure proper utilization of Council's ICT resources as well as providing strategic direction and a technology growth path for the region. The IM Department strives to find better, faster, and more economical ways of delivering a world class ICT service in pursuit of a smarter Sedibeng.

The IM Department's focus this year was influenced by two strategic objectives, namely working towards providing a world-class ICT infrastructure in support of a "smart Sedibeng" and secondly, to improve municipal financial and administrative support, throughput and capabilities.

To achieve these objectives, the IM Department focussed on the following projects in line with the Sedibeng IDP:

1. Phase 3 roll-out of fibre cabling to all municipal offices, clinics and libraries including CCTV sites

This project runs over a period of five years and aim to link all the main nodal points (Council buildings, CCTV routes) in the District through fibre. Year 3 kicked off with a budget of R 12 million Rand to complete and lay down an estimated 70 kilometres of fibre cable.

This objective was achieved in time and on budget with the final trenching of 2.1km of 4 core fibre, 16.9km of 12 core fibre, 45.8km of 24 core cable and 1.3km of 48 core fibre. The final amended and reviewed budget spending on the project totalled R 12,391,429.00 in the 2013/2014 Financial Year.

The roll-out of optic fibre to all municipal offices, clinics and libraries is a priority project in the IT Department. The installation of the fibre is informed by the objectives that seek to create data connectivity to every municipal office, library, clinic and youth centres across the District. This will, amongst other things increase participation by the broader society. This project will contribute to reshaping the District's economy to be more inclusive and broad based by opening up new opportunities for the marginalized communities.

2. Maintaining adequate operations and procedures to ensure high up-time of systems and networks

The department continued to ensure a 93% average uptime during the period under review. The infrastructure remained stable and the environment is secure and performing at an optimal level. All software licenses are up to date and all system resources are continuously monitored to ensure peak utilization. Anti-virus signatures are updated on-line and distributed in real-time ensuring swift identification of infiltrations.

ICT Services Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual	Target		
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (vii)	*Current Year (ix)	Following Year (x)
Service Indicators (i)	(ii)								

ICT Services Policy Objectives Taken From IDP									
Service Objectives	Outline Service Targets	Year -1		Year 0			Year 1	Year 3	
		Target	Actual	Target		Actual	Target		
		*Previous Year (iii)	(iv)	*Previous Year (v)	*Current Year (vi)	(vii)	*Current Year (vii)	*Current Year (ix)	Following Year (x)
Service Indicators (i)	(ii)								
World class ICT infrastructure in support of a “Smart Sedibeng”	Roll-out of fibre cabling to all municipal offices, clinics and libraries including CCTV sites	12,000,000	12,829,000	12,000,000	12,200,000	12,391,429	9,000,000	0	0
	Implement a full Disaster Recovery Plan for the District	100,000	90,714	60,000	24,560	4,560	29,560	35,000	35,000

Employees: ICT Services						
Job Level	Year -1	Year 0				
	Employees	Posts	Employees	Vacancies (fulltime equivalents)		Vacancies (as a % of total posts)
	No.	No.	No.	No.		%
0 - 3	3	3	3	0		0%
4 - 6	9	9	9	0		0%
7 - 9	19	19	19	0		0%

10 - 12	0			0	0%
13 -15	0			0	0%

Financial Performance Year 0: ICT Services					
R'000					
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	6 969	16 460	6 957	7 250	-127%
Expenditure:					

16 – 18	0			0	0%
19 – 20	0			0	0%
Total	31`	31	31	0	0%

Employees	13 001	13 726	13 180	13 636	-1%
Repairs and Maintenance	651	481	772	744	35%
Other	6 282	7 773	6 124	6 128	-27%
Total Operational Expenditure	19 933	21 980	20 076	20 509	-7%
Net Operational Expenditure	12 964	5 520	13 119	13 258	58%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					

Capital Expenditure Year 0: ICT Services					
R' 000					
Capital Projects	Year 0				
	Budget	Adjustment Budget	Actual Expenditure	Variance from original budget	Total Project Value
Total All	10148000	15148000	15030905	32%	
Computers & printers (inclusive of software)	2000000	1784245	1577829	-27%	280
Vehicle	0	215755	215754	100%	150
Fibre optic - External Networks	8148000	12200000	12391429	34%	320
Fibre optic - Internal Networks	0	948000	845893	100%	90
<i>Total project value represents the estimated cost of the project on approval by council (including past and future expenditure as appropriate.</i>					

**COMMENT ON THE PERFORMANCE OF ICT SERVICES OVERALL:**

The overall performance of the IT Services component in Sedibeng was excellent. Throughout the period the availability of systems and resources were high (over 93%) and is sure to be maintained and improved further in the forthcoming period.

The Department reviewed various Policies during the period and cognizance was taken of recommendations made by the Office of the Auditor General to further improve efficiencies in our IT governance process. Review of Policy ensures that they remain current, recognize changes in the environment and align with best practice models.

In our Technical Support section, two technicians underwent specialized IT training and gained valuable skills and knowledge to invest back into our environment. Our IT team is not just a mass of people coming together to work on a daily basis, it is a unit that works together in order to achieve a collective goal and ultimately serve the interest of our constituents. The main benefit Sedibeng derives from training our staff is improved efficiency. A well trained staff will help reduce the risks of potential disasters, security breaches and breakdowns in service delivery, and it will assist the employee to give his or her best in any given task.

During the period there were no security breaches and no loss of data occurred. Our firewalls and peripheral devices functioned well and protected the environment from infections, infiltrations, hacking and excessive browsing.

The scope of IT will further be enhanced in the forthcoming period as an effort will be made to draw and implement an IT Strategic Plan for the whole of the district. This Strategic Plan will assist IT to focus on items of relevance and importance. This would ensure that resources (time, talent, money) be properly allocated to those activities that provide the most benefit. The plan will ensure resilience in an ever changing market, where new technology is appearing on a daily basis. Realistic objects with attainable goals could be set, aligning performance with budget allocation in an environment where growth can be accelerated and improved.

On grassroots level, there is a continued effort to align systems, software, IT structures and resources, in both the District Municipality and the local Municipalities, to ensure a seamless integration into a solid cost effective platform, harnessing productivity, skills and resources. This will achieve our goal of improved service delivery by providing high quality ICT services and align with the e-Government drive.

### **3.28 PROPERTY; LEGAL; RISK MANAGEMENT AND PROCUREMENT SERVICES**

This component includes: property; legal; risk management and procurement services.

This component includes: property; legal; risk management and procurement services.

#### **INTRODUCTION TO PROPERTY; LEGAL; RISK MANAGEMENT AND PROCUREMENT SERVICES**

##### **Legal Services:**

The topic addresses Property, Legal, Risk Management and Procurement Services. Each of these functions is managed in different departments. This comment will therefore address only the Legal Services function. The key objective for Legal Services is to ensure an enabling legal environment for Council to operate in. This is achieved by the, *inter alia*, rendering of support in the development and vetting of contracts, the provision of legal advice to

council committees and other functionaries, the perusal of reports and other documents and providing legal comments thereon and the rendering of legal support in the development of by-laws, policies and other documents. Legal Services is also tasked with the management of legal cases instituted by the municipality and the defence of actions that are instituted against the municipality.

The overall objective for the department is ensuring the proper management of Council business. Its other divisions are the committee section which administers and renders effective secretarial services to Council and its committees, the Records section which continues to be the best nationally, and auxiliary services, which provides a courier service and a printing service to the organisation. The presence of Legal Services is felt in every aspect of Council work, municipalities being a highly regulated environment with a myriad of legislation and regulations that need to be complied with. Legal Services assists in this regard by providing advice when called upon to do so, maintaining a presence at meetings, providing advice in relation to the interpretation of legislation and other legal instruments.

A crucial part of the service that this unit provides is in the development or vetting of contracts. This function is potentially fertile ground for legal challenges and consumes a lot of time and expertise to perform effectively. It is an important indicator of the department's effectiveness that there has not been a single instance where the municipality was sued as a result of its contracts, this despite the large number of contracts that were dealt with in the period being reported on.

Contract management and administration in particular, and legal services in general cannot be done by the staff in the department alone. It is a support services department and its work feeds off the inputs and instructions properly and timeously provided by the rest of the organisation. The quarterly contract management meetings are an example of the symbiotic relationship the department has with the other offices, and are aimed at improving the understanding of each functionary of what contract administration entails, the red flags that all should be on the look-out for etc. It is intended that information sessions that go beyond the administration and management of contracts be held going forward, in order to improve performance, efficiencies and co-operation among the internal stake-holders.

<b>Employees: Property; Legal; Risk Management; and Procurement Services</b>					
<b>Job Level</b>	<b>Year -1</b>	<b>Year 0</b>			
	<b>Employees</b>	<b>Posts</b>	<b>Employees</b>	<b>Vacancies (fulltime equivalents)</b>	<b>Vacancies (as a % of total posts)</b>
	<b>No.</b>	<b>No.</b>	<b>No.</b>	<b>No.</b>	<b>%</b>
0 - 3	2	2	2	0	0%
4 - 6	5	5	5	0	0%
7 - 9	4	4	4	0	0%
10 - 12	1	1	1	0	0%
13 - 15	1	1	1	0	0%

Employees: Property; Legal; Risk Management; and Procurement Services					
Job Level	Year -1	Year 0			
	Employees	Posts	Employees	Vacancies (fulltime equivalents)	Vacancies (as a % of total posts)
	No.	No.	No.	No.	%
16 - 18	0	0	0	0	0%
19 - 20	0	0	0	0	0%
Total	13	13	13	0	0%

Financial Performance Year 0: Property; Legal; Risk Management and Procurement Services					
R'000					
Details	Year -1	Year 0			
	Actual	Original Budget	Adjustment Budget	Actual	Variance to Budget
Total Operational Revenue	-10649	-21677	-19188	-11071	-96%
Expenditure:					
Employees	9371958	9448768	10178180	9979389	5%
Repairs and Maintenance	0	0	0	0	#DIV/0!
Other	6945371	6282940	8060127	8617410	27%
Total Operational Expenditure	16317329	15731708	18238307	18596799	15%
Net Operational Expenditure	16327978	15753385	18257495	18607871	15%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					

**Financial Performance Year 0: Property; Legal; Risk Management and Procurement Services**



<b>R'000</b>					
<b>Details</b>	<b>Year -1</b>	<b>Year 0</b>			
	<b>Actual</b>	<b>Original Budget</b>	<b>Adjustment Budget</b>	<b>Actual</b>	<b>Variance to Budget</b>
Total Operational Revenue	120	125	100	95	-32%
Expenditure:					
Employees	125	244	250	248	2%
Repairs and Maintenance	25	244	250	248	2%
Other	45	244	250	248	2%
Total Operational Expenditure	195	732	750	744	2%
Net Operational Expenditure	75	607	650	649	6%
<i>Net expenditure to be consistent with summary T 5.1.2 in Chapter 5. Variances are calculated by dividing the difference between the Actual and Original Budget by the Actual.</i>					

#### **COMPONENT J: MISCELLANEOUS**

This component includes: the provision of Airports, Abattoirs, Municipal Courts and Forestry as municipal enterprises.

The Sedibeng District Municipality is in a process to implement the Turn Around Strategy on Airports services. Other services under this component are provided by the local municipality and provincial government.

#### **COMPONENT K: ORGANISATIONAL PERFORMANCE SCORECARD**

##### **INTRODUCTION**

Section 46 of the Local Government: Municipal Systems Act, No. 32 of 2000 stipulates that a municipality must prepare for each financial year a performance report. The Sedibeng District Municipality developed a Performance Management System which is utilized to management, monitor and evaluate the performance of the municipality against predetermined objectives which are encapsulated in the Integrated Development Plan (IDP). This report is thus drawn from the established performance system.

This report is submitted in accordance with the Local Government: Municipal Systems Act, No. 32 of 2000 and the Local Government: Municipal Finance Management Act, No. 56 of 2003. The key deliverable is that the Accounting Officer must submit the Annual Performance Report to Auditor General by 31 August each year.

## BACKGROUND

As a report on the implementation of the Integrated Development Plan in relation to service delivery performance, The Annual Performance Report will show that the 2014/2015 Service Delivery and Budget Implementation Plan (SDBIP) contained a sum total of 308 targets for all four quarters. A total of 266 (86%) were met and 43 (14%) were not met. The key performance indicators continued to improve gradually but still required greater clarity in term of the ‘SMART’ principles (Specific, Measurable, Attainable, Realistic and Timely), as we move forward.

The full Summary of Performance targets for each Cluster is as follows:

Office /Cluster	Total Targets	Targets Met	Targets Not Met	% Targets Met	% Target Not Met
Office of the Executive Mayor	5	4	1	80%	20%
Office of the Chief Whip	11	11	0	100%	0%
Office of the Speaker	12	12	0	100%	0%
Office of the Municipal Manager	42	33	9	79%	21%
Finance	30	29	1	97%	3%
Corporate Services	46	40	6	87%	13%
Community Services	44	42	2	95%	5%
Transport, Infrastructure & Environment & Licensing	61	43	18	70%	30%
Strategic Planning & Economic Development	57	52	5	89%	11%
<b>TOTAL</b>	<b>308</b>	<b>266</b>	<b>43</b>	<b>86%</b>	<b>14%</b>

## CHAPTER 4 – ORGANISATIONAL DEVELOPMENT PERFORMANCE

### (PERFORMANCE REPORT PART II)

#### INTRODUCTION TO MUNICIPAL WORKFORCE MANAGEMENT

*Note: MSA 2000 S67 requires municipalities to develop and adopt appropriate systems and procedures to ensure fair; efficient; effective; and transparent personnel administration in accordance with the Employment Equity Act 1998.*

In order to comply with the prescripts of the Municipal Systems Act No. 32 of 2000 the following strategic interventions, amongst others, have been invoked to ensure fair; efficient; effective; and transparent personnel administration:

-Local Labour Forum (where Management and Organised Labour engage on matters relating to

Conditions of Employment for employees) is fully functional.

-A number of workforce policies that forms part of the Human Resources Strategy were compiled and reviewed during the period under review and are to be tabled for adoption by Council.

-An Employment Equity Central Committee and its sub-committees were established during the period under review to ensure compliance to the provisions of the EEA.

#### COMPONENT A: INTRODUCTION TO THE MUNICIPAL PERSONNEL

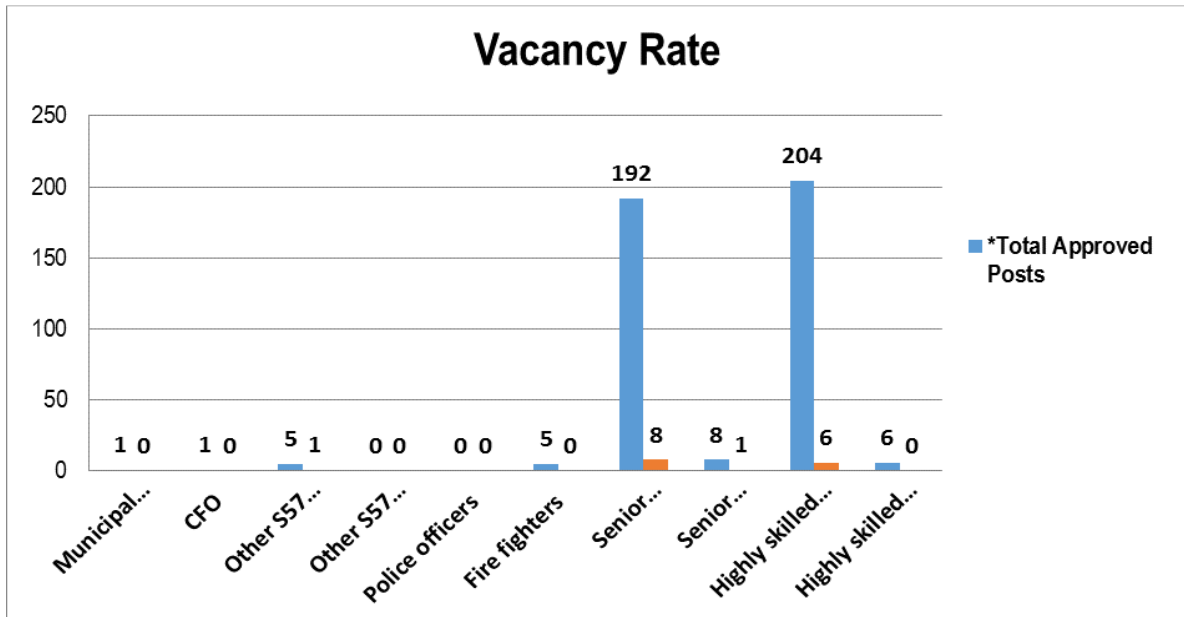
##### 4.1 EMPLOYEE TOTALS, TURNOVER AND VACANCIES

Employees					
Description	Year -1	Year 0			
	Employees	Approved Posts	Employees	Vacancies	Vacancies
	No.	No.	No.	No.	%
Water	0	0	0	0	0%
Waste Water (Sanitation)	0	0	0	0	0%
Electricity	0	0	0	0	0%
Waste Management	8	0	7	0	0%
Housing	4	0	4	0	0%

<b>Employees</b>					
<b>Description</b>	<b>Year -1</b>	<b>Year 0</b>			
	<b>Employees</b>	<b>Approved Posts</b>	<b>Employees</b>	<b>Vacancies</b>	<b>Vacancies</b>
	<b>No.</b>	<b>No.</b>	<b>No.</b>	<b>No.</b>	<b>%</b>
Waste Water (Storm water Drainage)	0	0	0	0	0%
Roads	0	0	0	0	0%
Transport	174	0	170	3	0%
Planning	22	0	4	2	0%
Local Economic Development	5	0	6	0	0%
Planning (Strategic & Regulatory)	0	0	0	0	0%
Local Economic Development	0	0	0	0	0%
Community & Social Services	93	0	78	9	0%
Environmental Protection	0	1	0	1	100%
Health	92	0	0	0	0%
Security and Safety	3	0	22	0	0%
Sport and Recreation	10	0	10	0	0%
Corporate Policy Offices and Other	186	6	162	12	3%
<b>Totals</b>	<b>597</b>	<b>7</b>	<b>464</b>	<b>27</b>	<b>1%</b>

<b>Vacancy Rate: Year 0</b>			
<b>Designations</b>	<b>*Total Approved Posts</b>	<b>*Vacancies (Total time that vacancies exist using fulltime equivalents)</b>	<b>*Vacancies (as a proportion of total posts in each category)</b>
	<b>No.</b>	<b>No.</b>	<b>%</b>
Municipal Manager	1	0	0%

<b>Vacancy Rate: Year 0</b>			
<b>Designations</b>	<b>*Total Approved Posts</b>	<b>*Vacancies (Total time that vacancies exist using fulltime equivalents)</b>	<b>*Vacancies (as a proportion of total posts in each category)</b>
	<b>No.</b>	<b>No.</b>	<b>%</b>
CFO	1	0	0%
Other S57 Managers (excluding Finance Posts)	5	1	20%
Other S57 Managers (Finance posts)	0	0	0%
Police officers	0	0	0%
Fire fighters	0	0	0%
Senior management: Levels 13-15 (excluding Finance Posts)	57	29	51%
Senior management: Levels 13-15 (Finance posts)	5	1	20%
Highly skilled supervision: levels 9-12 (excluding Finance posts)	113	25	22%
Highly skilled supervision: levels 9-12 (Finance posts)	6	2	33%
<b>Total</b>	<b>188</b>	<b>58</b>	<b>31%</b>



Turn-over Rate			
Details	Total Appointments as of beginning of Financial Year No.	Terminations during the Financial Year	Turn-over Rate*
Year -2	2	51	9%
Year -1	2	183	32%
Year 0	7	27	6%

*\* Divide the number of employees who have left the organisation within a year, by total number of employees who occupied posts at the beginning of the year*

**COMMENT ON VACANCIES AND TURNOVER:**

The decrease in staff (27 service terminations) during the reporting period is due to attrition (resignations, retirements and deaths).

One Section 57 category post (Executive Director: Strategic Planning and Economic Development) remains vacant.

**COMPONENT B: MANAGING THE MUNICIPAL WORKFORCE**

## INTRODUCTION

An Organizational review and re-design was done and adopted by Council in October 2012 with, amongst other, the following changes:

- Migration of Emergency Medical Service to the Gauteng Province Health Department.
- Transfer of Individual Performance Management Unit and Integrated Development Planning Unit to the office of the Municipal Manager.

For the period under review Council lost a number of key employees, holding scarce skills positions, as a result of attrition (service termination and deaths).

The reviewed and re-designed organizational structure had no major financial implications for the Municipality. To date the adopted structure is being used to provide an effective and efficient service delivery to the community.

The Municipality is currently under transition towards a Metropolitan Municipality (Metro) in 2016.

## 4.2 POLICIES

<b>HR Policies and Plans</b>				
	<b>Name of Policy</b>	<b>Completed</b>	<b>Reviewed</b>	<b>Date adopted by council or comment on failure to adopt</b>
		<b>%</b>	<b>%</b>	
1	Affirmative Action	100%	100%	Part of Employment Equity Policy reviewed and adopted on 31 March 2015
2	Attraction and Retention	100%	100%	Policy is item 3.13 of the Recruitment, Selection and Placement Policy of December 2012
3	Code of Conduct for employees	100%		Draft. Extract of the Municipal Systems Act 32 of 2000
4	Delegations, Authorisation & Responsibility	100%		2-Dec-09
5	Disciplinary Code and Procedures	100%		Current Collective Agreement – South African Local Government Bargaining Council
6	Essential Services			Policy not in place
7	Employee Assistance / Wellness	100%	100%	31 March 2015
8	Employment Equity	100%	100%	31 March 2015
9	Exit Management	100%	100%	31 March 2015
10	Grievance Procedures	100%		Current Collective Agreement – South African Local Government Bargaining Council
11	HIV/Aids	100%	100%	31 March 2015
12	Human Resource and Development		100%	31 March 2015
13	Information Technology	100%		31-Jul-02



<b>HR Policies and Plans</b>				
	<b>Name of Policy</b>	<b>Completed</b>	<b>Reviewed</b>	<b>Date adopted by council or comment on failure to adopt</b>
		<b>%</b>	<b>%</b>	
14	Job Evaluation	100%	100%	12-12-2012
15	Leave	100%		Current Collective Agreement – South African Local Government Bargaining Council
16	Occupational Health and Safety	100%	100%	1-Oct-10
17	Official Housing	100%		Central Bargaining Issue determined by South African Local Government Bargaining Council
18	Official Journeys	100%	100%	31 March 2015
19	Official transport to attend Funerals	100%	100%	31 March 2015
20	Official Working Hours and Overtime	100%	100%	Draft in final stages
21	Organisational Rights	100%		Central Bargaining Issue determined by South African Local Government Bargaining Council
22	Payroll Deductions	100%	100%	31 March 2015
23	Performance Management and Development		100%	June 2014
24	Recruitment, Selection and Appointments	100%	100%	31 March 2015
25	Remuneration Scales and Allowances			No policy in place
26	Resettlement	100%	100%	31 March 2015
27	Sexual Harassment	100%	100%	31 March 2015
28	Skills Development	100%	100%	31 March 2015

<b>HR Policies and Plans</b>				
	<b>Name of Policy</b>	<b>Completed</b>	<b>Reviewed</b>	<b>Date adopted by council or comment on failure to adopt</b>
		<b>%</b>	<b>%</b>	
29	Smoking		100%	31 March 2015
30	Special Skills		100%	31 March 2015
31	Work Organisation			No Policy
32	Uniforms and Protective Clothing	100%	100%	01 October 2010
33	Confidentiality	100%	100%	31 March 2015
34	Conflict of interest	100%	100%	31 March 2015
35	Bereavement	100%	100%	31 March 2015
36	Flexi time	100%	100%	31 March 2015

#### **COMMENT ON WORKFORCE POLICY DEVELOPMENT:**

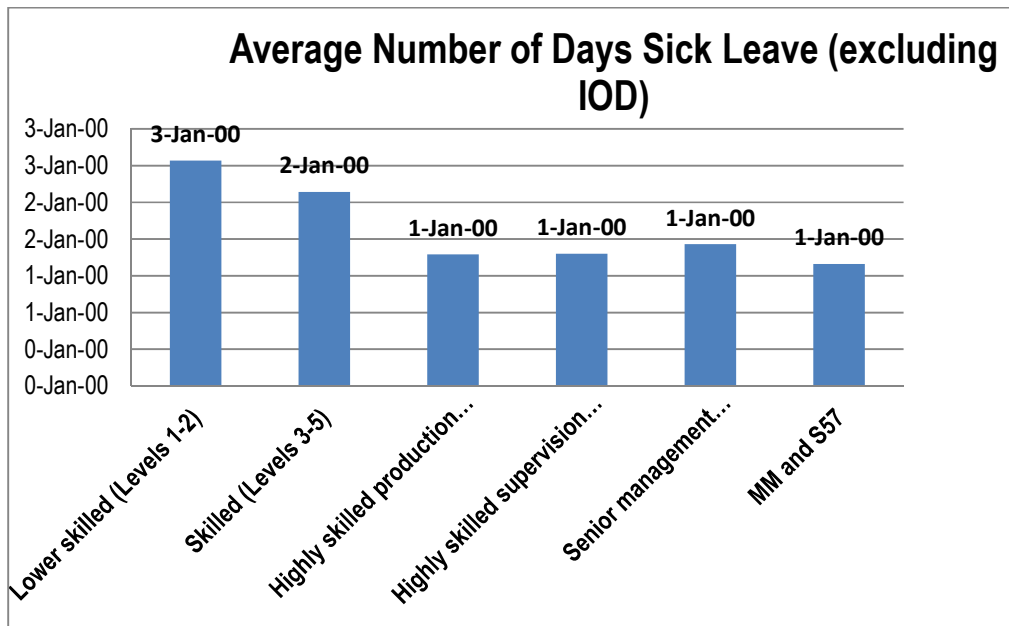
The Human Resources Strategy consists of Human Resources Policies and these will be reviewed when the needs arises.

#### **4.3 INJURIES, SICKNESS AND SUSPENSIONS**

<b>Number and Cost of Injuries on Duty</b>					
<b>Type of injury</b>	<b>Injury Leave Taken</b>	<b>Employees using injury leave</b>	<b>Proportion employees using sick leave</b>	<b>Average Injury Leave per employee</b>	<b>Total Estimated Cost</b>
	<b>Days</b>	<b>No.</b>	<b>%</b>	<b>Days</b>	<b>R'000</b>
Required basic medical attention only	2	0	0%	0	30 000
Temporary total disablement	132	9	100%	15	150 000
Permanent disablement	0	0	0	0	0
Fatal	0	0	0	0	0

<b>Total</b>	<b>134</b>	<b>9</b>	<b>100%</b>	<b>15</b>	<b>180 000</b>
--------------	------------	----------	-------------	-----------	----------------

<b>Number of days and Cost of Sick Leave (excluding injuries on duty)</b>						
<b>Salary band</b>	<b>Total sick leave</b>	<b>Proportion of sick leave without medical certification</b>	<b>Employees using sick leave</b>	<b>Total employees in post*</b>	<b>*Average sick leave per Employees</b>	<b>Estimated cost</b>
	<b>Days</b>	<b>%</b>	<b>No.</b>	<b>No.</b>	<b>Days</b>	<b>R' 000</b>
Lower skilled (Levels 1-2)	40	2	7	13	3.07	
Skilled (Levels 3-5)	198	25	149	75	2.64	
Highly skilled production (levels 6-8)	219	45	75	122	1.79	
Highly skilled supervision (levels 9-12)	384	10	165	213	1.80	
Senior management (Levels 13-15)	219	11	66	113	1.93	
MM and S57	10	2	4	6	1.66	
<b>Total</b>	<b>1070</b>	<b>95</b>	<b>466</b>	<b>542</b>	<b>2.14</b>	<b>0</b>
* - Number of employees in post at the beginning of the year						
*Average is calculated by taking sick leave in column 2 divided by total employees in column 5						



**COMMENT ON INJURY AND SICK LEAVE:**

The utilization of leave generally has, contrary to the preceding years, decreased probably due to the maturing of the workforce i.e. the staff members are becoming older and thereby adopting different life styles that requires less mobility

Ongoing monitoring and review of practices is undertaken continually to prevent injuries and exposure and the lowering of standards, as is apparent from the information provided above, and so is application of appropriate interventions to ensure compliance to the highest possible Occupational Health and Safety standards

Number and Period of Suspensions				
Position	Nature of Alleged Misconduct	Date of Suspension	Details of Disciplinary Action taken or Status of Case and Reasons why not Finalised	Date Finalised
None				
None				

<b>Disciplinary Action Taken on Cases of Financial Misconduct</b>			
<b>Position</b>	<b>Nature of Alleged Misconduct and Rand value of any loss to the municipality</b>	<b>Disciplinary action taken</b>	<b>Date Finalised</b>
Cashier/Clerks x3	Theft and corruption	Disciplinary process ongoing	Not as yet

**COMMENT ON SUSPENSIONS AND CASES OF FINANCIAL MISCONDUCT:**

There were no suspensions of more than 4 months for the period under review.

**4.4 PERFORMANCE REWARDS**

<b>Designations</b>	<b>Beneficiary profile</b>				
	<b>Gender</b>	<b>Total number of employees in group</b>	<b>Number of beneficiaries</b>	<b>Expenditure on rewards Year 1 R' 000</b>	<b>Proportion of beneficiaries within group %</b>
Lower skilled (Levels 1-2)	Female	50	35	31588,2	70%
	Male	74	56	50370,24	76%
Skilled (Levels 3-5)	Female	154	122	174725,84	79%
	Male	67	48	63702,74	72%
Highly skilled production (levels 6-8)	Female	56	38	81324,48	68%
	Male	70	35	71541,36	50%

Designations	Beneficiary profile				
	Gender	Total number of employees in group	Number of beneficiaries	Expenditure on rewards Year 1 R' 000	Proportion of beneficiaries within group %
Highly skilled supervision (levels 9-12)	Female	25	18	51293,76	72%
	Male	48	33	98248,68	69%
Senior management (Levels 13-15)	Female	2	2	7991,28	100%
	Male	14	14	50884,32	100%
MM and S57	Female	0	0	0	0%
	Male	0	0	0	0%
<b>Total</b>		<b>560</b>	<b>401</b>	<b>681670,9</b>	<b>76%</b>
Has the statutory municipal calculator been used as part of the evaluation process ?					Yes/No
<p><i>Note: MSA 2000 S51(d) requires that ... 'performance plans, on which rewards are based should be aligned with the IDP'... (IDP objectives and targets are set out in Chapter 3) and that Service Delivery and Budget Implementation Plans (developed under MFMA S69 and Circular 13) should be consistent with the higher level IDP targets and must be incorporated appropriately in personal performance agreements as the basis of performance rewards. Those with disability are shown in brackets '(x)' in the 'Number of beneficiaries' column as well as in the numbers at the right hand side of the column (as illustrated above).</i></p>					

**COMMENT ON PERFORMANCE REWARDS:**

Performance incentives rewarded to employees were for the period 2011/2012 financial year during the year under review.

**COMPONENT C: CAPACITATING THE MUNICIPAL WORKFORCE**

Challenges faced by the Municipality on Capacity Development are universal, i.e. the unavailability or insufficient funds to finance developmental training and capacity building for career-pathing of employees within Municipality.

## **INTRODUCTION TO WORKFORCE CAPACITY DEVELOPMENT**

*Note: MSA 2000 S68 (1) requires municipalities to develop their human resource capacity to a level that enables them to perform their functions and exercise their powers in an economical, effective, efficient and accountable way.*

For the period under review 17 Skills Development interventions were identified through Personal Development Plans (PDP) successfully funded for implementation and these will be reported on in the Annual Training Report (ATR) for the 2015/16 reporting period.

Most Senior Managers that attended the Competency Requirements course as determined by the Municipal Finance Management Act (MFMA) are scheduled to complete the course in September 2015.

Challenges faced by the Municipality on Capacity Development are to some extent the unavailability or insufficient funds to finance developmental training and capacity building for career-pathing of employees within Municipality.

4.5 SKILLS DEVELOPMENT AND TRAINING

Skills Matrix														
Management level	Gender	Employees in post as at 30 June Year 0	Number of skilled employees required and actual as at 30 June Year 0											
			Learnerships			Skills programmes & other short courses			Other forms of training			Total		
			No.	Actual : End of Year - 1	Actual: End of Year 0	Year 0 Target	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target	Actual: End of Year -1	Actual: End of Year 0	Year 0 Target	Actual: End of Year -1	Actual: End of Year 0
MM and s57	Female	2	0	0	0	0	0	0	0	0	0	0	2	0
	Male	5	0	0	0	0	3	0	0	0	0	0	8	0
Councillors, senior officials and managers	Female	38	0	0	0	0	15	0	0	0	0	0	53	
	Male	77	0	0	0	0	32	0	0	0	0	0	109	
Technicians and associate professionals*	Female	22	0	0	0	0	18	0	0	0	0	0	40	
	Male	30	0	0	0	0	13	0	0	0	0	0	43	
Professionals	Female	199	0	0	0	0	52	0	0	0	0	0	251	
	Male	118	0	0	0	0	10	0	0	0	0	0	128	
Sub total	Female	261	0	0	0	0	85	0	0	0	0	0	346	
	Male	230	0	0	0	0	58	0	0	0	0	0	288	
Total		491	0	0	0	0	143	0	0	0	0	0	634	10

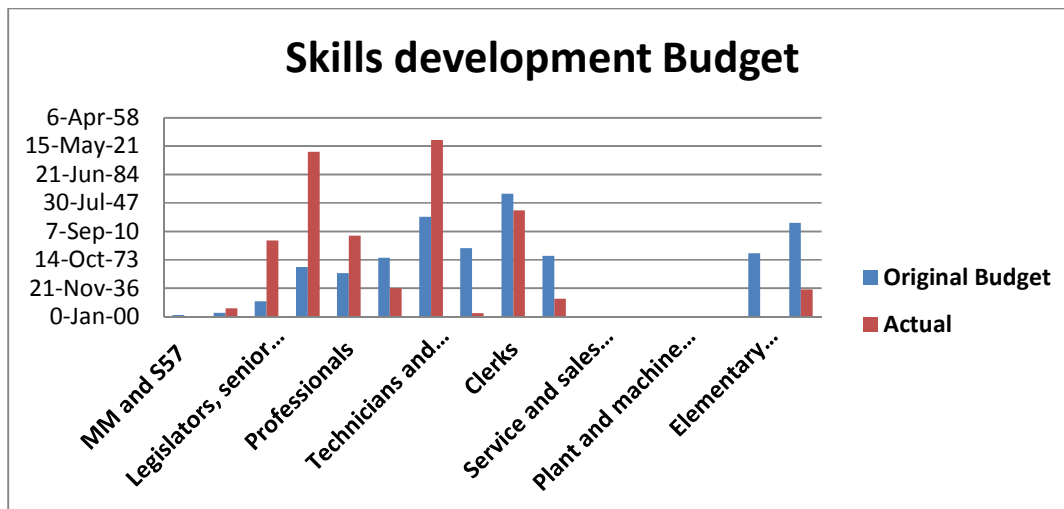
*\*Registered with professional Associate Body e.g. CA (SA)*



Financial Competency Development: Progress Report*						
Description	A. Total number of officials employed by municipality (Regulation 14(4)(a) and (c))	B. Total number of officials employed by municipal entities (Regulation 14(4)(a) and (c))	Consolidated: Total of A and B	Consolidated: Competency assessments completed for A and B (Regulation 14(4)(b) and (d))	Consolidated: Total number of officials whose performance agreements comply with Regulation 16 (Regulation 14(4)(f))	Consolidated: Total number of officials that meet prescribed competency levels (Regulation 14(4)(e))
Financial Officials						
<i>Accounting officer</i>	1	0	1	0	0	0
<i>Chief financial officer</i>	1	0	1	0	0	0
<i>Senior managers</i>	4	0	4	0	0	0
<i>Any other financial officials</i>	1	0	1	0	0	0
Supply Chain Management Officials						
<i>Heads of supply chain management units</i>	0	0	0	0	0	0
<i>Supply chain management senior managers</i>	1	0	1	0	0	0
<b>TOTAL</b>	<b>8</b>	<b>0</b>	<b>8</b>	<b>0</b>	<b>0</b>	<b>0</b>
* This is a statutory report under the National Treasury: Local Government: MFMA Competency Regulations (June 2007)						

<b>Skills Development Expenditure</b>										
<b>R'000</b>										
<b>Management level</b>	<b>Gender</b>	<b>Employees as at the beginning of the financial year</b>	<b>Original Budget and Actual Expenditure on skills development Year 1</b>							
			<b>Learnerships</b>		<b>Skills programmes &amp; other short courses</b>		<b>Other forms of training</b>		<b>Total</b>	
		<b>No.</b>	<b>Original Budget</b>	<b>Actual</b>	<b>Original Budget</b>	<b>Actual</b>	<b>Original Budget</b>	<b>Actual</b>	<b>Original Budget</b>	<b>Actual</b>
MM and S57	Female	2	0	0	2662	0	0	0	2662	0
	Male	5	0	0	6655	14250	0	0	6655	14250
Legislators, senior officials and managers	Female	38	0	0	27097	134100	0	0	27097	134100
	Male	77	0	0	87264	290364	0	0	87264	290364
Professionals	Female	22	0	0	76164	142500	0	0	76164	142500
	Male	30	0	0	103860	49667	0	0	103860	49667
Technicians and associate professionals	Female	102	0	0	175725	310885	0	0	175725	310885
	Male	70	0	0	120700	5789	0	0	120700	5789
Clerks	Female	97	0	0	216310	186976	0	0	216310	186976
	Male	48	0	0	107040	31314	0	0	107040	31314

<b>Skills Development Expenditure</b>										
<b>R'000</b>										
<b>Management level</b>	<b>Gender</b>	<b>Employees as at the beginning of the financial year</b>	<b>Original Budget and Actual Expenditure on skills development Year 1</b>							
			<b>Learnerships</b>		<b>Skills programmes &amp; other short courses</b>		<b>Other forms of training</b>		<b>Total</b>	
		<b>No.</b>	<b>Original Budget</b>	<b>Actual</b>	<b>Original Budget</b>	<b>Actual</b>	<b>Original Budget</b>	<b>Actual</b>	<b>Original Budget</b>	<b>Actual</b>
Service and sales workers	Female	0	0	0	0	0	0	0	0	0
	Male	0	0	0	0	0	0	0	0	0
Plant and machine operators and assemblers	Female	0	0	0	0	0	0	0	0	0
	Male	0	0	0	0	0	0	0	0	0
Elementary occupations	Female	50	0	0	111500	0	0	0	111500	0
	Male	74	0	0	165020	47640	0	0	165020	47640
Sub total	Female	311	0	0	609458	774461	0	0	609458	774461
	Male	304	0	0	590539	439024	0	0	590539	439024
<b>Total</b>		<b>615</b>	<b>0</b>	<b>0</b>	<b>1199997</b>	<b>1213485</b>	<b>0</b>	<b>0</b>	<b>1199997</b>	<b>1213485</b>
<i>*% and *R value of municipal salaries (original budget) allocated for workplace skills plan.</i>									<i>%*</i>	<i>*R</i>



**COMMENT ON SKILLS DEVELOPMENT AND RELATED EXPENDITURE AND ON THE FINANCIAL COMPETENCY REGULATIONS:**

The Council deployed an amount in excess of R 1m in the Skills Development in order to address General Skill’s requirements, PDP based, and the compulsory Competency Requirements course as determined by the Municipal Finance Management Act (MFMA).

The first batch of managers will be finalizing the MFMA required training during the upcoming financial year.

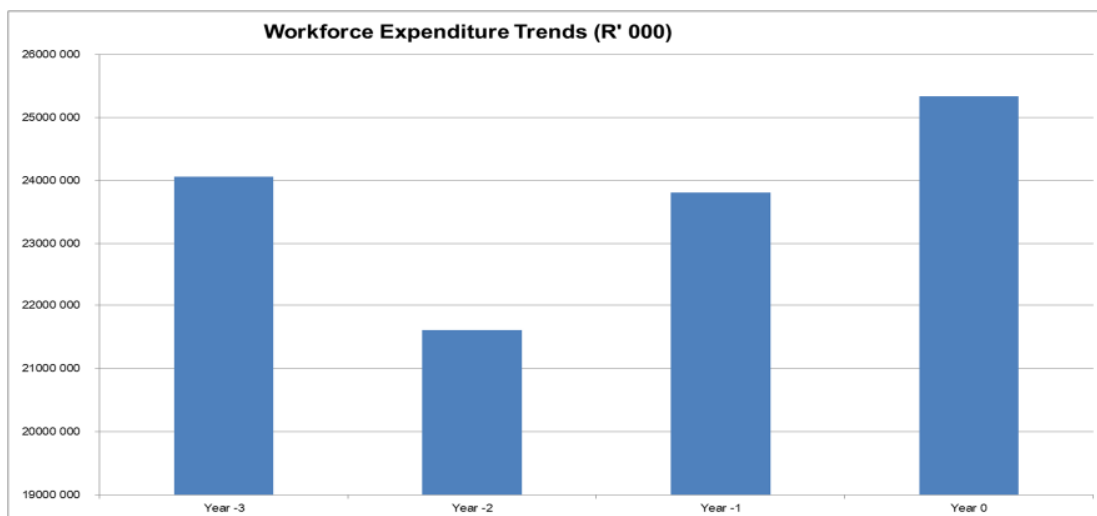
The Council will continuously focus some of its revenue on Skills Development interventions in order to enhance performance and thereby improve service delivery.

**COMPONENT D: MANAGING THE WORKFORCE EXPENDITURE**

**INTRODUCTION TO WORKFORCE EXPENDITURE**

SDM manages its workforce expenditure in a cooperative way and directed to have quality employees who perform their responsibilities against organisational objectives, and always within prescriptions of their job descriptions. Due to current transitional expectations towards a Metro Municipality, and a moratorium on filling of posts, vacant positions are temporarily addressed through acting capacity roles.

#### 4.6 EMPLOYEE EXPENDITURE



Source: MBRR SA22

Number Of Employees Whose Salaries Were Increased Due To Their Positions Being Upgraded		
Beneficiaries	Gender	Total
Lower skilled (Levels 1-2)	Female	0
	Male	0
Skilled (Levels 3-5)	Female	0
	Male	0
Highly skilled production (Levels 6-8)	Female	0
	Male	0
Highly skilled supervision (Levels 9-12)	Female	0
	Male	0
Senior management (Levels 13-16)	Female	0
	Male	0
MM and S 57	Female	0
	Male	0

<b>Number Of Employees Whose Salaries Were Increased Due To Their Positions Being Upgraded</b>		
<b>Beneficiaries</b>	<b>Gender</b>	<b>Total</b>
<b>Total</b>		<b>0</b>

<b>Employees Whose Salary Levels Exceed The Grade Determined By Job Evaluation</b>				
<b>Occupation</b>	<b>Number of employees</b>	<b>Job evaluation level</b>	<b>Remuneration level</b>	<b>Reason for deviation</b>
None	None	None	None	None

<b>Employees appointed to posts not approved</b>				
<b>Department</b>	<b>Level</b>	<b>Date of appointment</b>	<b>No. appointed</b>	<b>Reason for appointment when no established post exist</b>
None	None	None	None	None

**COMMENT ON UPGRADED POSTS AND THOSE THAT ARE AT VARIANCE WITH NORMAL PRACTICE:**

No posts were at variance with normal practices and the upgrade of posts was therefore not necessary.

The Council, all things being equal, will evaluate all jobs, in line with Tuned Assessment of Skills and Knowledge (TASK) Job Evaluation System.

**DISCLOSURES OF FINANCIAL INTERESTS**

At the onset of each financial year all employees are required to declare their interests by submitting individual Declaration of Interest forms. Concurrent to the submission of the Declaration of interest forms employees are also supplied with Codes of Conducts.



## **CHAPTER 5**

### **FINANCIAL PERFORMANCE**

#### **INTRODUCTION**

Chapter 5 contains information regarding financial performance and highlights specific accomplishments. The chapter comprises of three components:

- Component A: Statement of Financial Performance
- Component B: Spending Against Capital Budget
- Component C: Other Financial Matters

#### **COMPONENT A: STATEMENTS OF FINANCIAL PERFORMANCE**

##### **INTRODUCTION TO FINANCIAL STATEMENTS**

*Note: Statements of Revenue Collection Performance by vote and by source are included at Appendix K.*

#### **5.1 STATEMENTS OF FINANCIAL PERFORMANCE**



Financial Summary						
						R' 000
Description	Year -1	Current: Year 0			Year 0 Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
<b>Financial Performance</b>						
Property rates	-					
Service charges	-					
Investment revenue	1 711	2 199	2 199	2 700	18,56%	18,56%
Transfers recognised - operational	254 077	251 597	264 730	260 126	3,28%	-1,77%
Other own revenue	71 578	95 049	112 902	101 653	6,50%	-11,07%
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>327 366</b>	<b>348 846</b>	<b>379 831</b>	<b>364 480</b>	<b>4,29%</b>	<b>-4,21%</b>
Employee costs	200 807	207 256	206 668	209 350	1,00%	1,28%
Remuneration of councillors	10 709	11 581	11 806	11 481	-0,87%	-2,83%
Depreciation & asset impairment	28 019	26 766	26 766	28 584	6,36%	6,36%
Finance charges						
Materials and bulk purchases						
Transfers and grants	11 145	1 365	2 765	9 777	86,04%	71,72%
Other expenditure	113 125	101 837	131 746	111 537	8,70%	-18,12%
<b>Total Expenditure</b>	<b>363 804</b>	<b>348 805</b>	<b>379 751</b>	<b>370 729</b>	<b>5,91%</b>	<b>-2,43%</b>
<b>Surplus/(Deficit)</b>	<b>(36 438)</b>	<b>40</b>	<b>80</b>	<b>(6 249)</b>	<b>100,65%</b>	<b>101,28%</b>
Transfers recognised - capital			-	-	#DIV/0!	#DIV/0!
Contributions recognised - capital & contributed assets						
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>	<b>(36 438)</b>	<b>40</b>	<b>80</b>	<b>(6 249)</b>	<b>100,65%</b>	<b>101,28%</b>
Share of surplus/ (deficit) of associate						
<b>Surplus/(Deficit) for the year</b>	<b>(36 438)</b>	<b>40</b>	<b>80</b>	<b>(6 249)</b>	<b>100,65%</b>	<b>101,28%</b>
<b>Capital expenditure &amp; funds sources</b>						
<b>Capital expenditure</b>						
Transfers recognised - capital				-	%	%
Public contributions & donations					%	%
Borrowing					%	%
Internally generated funds	17 245	17 238	16 808	15 676	-9,97%	-7,23%
<b>Total sources of capital funds</b>	<b>17 245</b>	<b>17 238</b>	<b>16 808</b>	<b>15 676</b>	<b>-9,97%</b>	<b>-7,23%</b>
<b>Financial position</b>						
Total current assets	35 545	77 115	69 004	27 374	-181,71%	-152,08%
Total non current assets	167 233	119 461	119 031	153 591	22,22%	22,50%
Total current liabilities	108 199	66 511	52 624	93 169	28,61%	43,52%
Total non current liabilities	-	-	-	-		
Community wealth/Equity	94 579	130 065	135 411	87 796	-48,15%	-54,23%
<b>Cash flows</b>						
Net cash from (used) operating	25 404	-	-	11 113	100,00%	100,00%
Net cash from (used) investing	(17 080)	-	-	(15 411)	100,00%	100,00%
Net cash from (used) financing	-	-	-	-		
<b>Cash/cash equivalents at the year end</b>	<b>14 976</b>	<b>33 125</b>	<b>25 014</b>	<b>10 415</b>	<b>-218,07%</b>	<b>-140,18%</b>
<b>Cash backing/surplus reconciliation</b>						
Cash and investments available	14 976	33 125	25 014	10 415	-218,07%	-140,18%
Application of cash and investments	-	-	-	-		
<b>Balance - surplus (shortfall)</b>	<b>14 976</b>	<b>33 125</b>	<b>25 014</b>	<b>10 415</b>	<b>-218,07%</b>	<b>-140,18%</b>
<b>Asset management</b>						
Asset register summary (WDV)	167 233	119 461	119 031	153 591	22,22%	22,50%
Depreciation & asset impairment	28 019	26 766	26 766	28 584	6,36%	6,36%
Renewal of Existing Assets	-	-	-	-		
Repairs and Maintenance	4 316	3 973	5 545	4 108	3,30%	-34,97%
<b>Free services</b>						
Cost of Free Basic Services provided					%	%
Revenue cost of free services provided					%	%
<b>Households below minimum service level</b>						
Water:					%	%
Sanitation/sewerage:					%	%
Energy:					%	%
Refuse:					%	%

Variations are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A1

T 5.1.1

Financial Performance of Operational Services							R '000
Description	Year -1	Year 0			Year 0 Variance		
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget	
<b>Operating Cost</b>							
Water							
Waste Water (Sanitation)							
Electricity							
Waste Management							
Housing	2 027	2 144	2 157	2 158	0,65%	0,06%	
Component A: sub-total	2 027	2 144	2 157	2 158	0,65%	0,06%	
Waste Water (Stormwater Drainage)							
Roads							
Transport	(1 981)	(16 802)	(13 906)	(4 625)	-263,31%	-200,70%	
Component B: sub-total	(1 981)	(16 802)	(13 906)	(4 625)	-263,31%	-200,70%	
Planning							
Local Economic Development							
Component B: sub-total	-	-	-	-			
Planning (Strategic & Regulatory)	21 781	19 221	20 632	17 300	-11,11%	-19,26%	
Local Economic Development							
Component C: sub-total	21 781	19 221	20 632	17 300	-11,11%	-19,26%	
Community & Social Services	40 422	41 898	39 907	39 968	-4,83%	0,15%	
Environmental Protection	22 078	21 137	21 977	21 639	2,32%	-1,56%	
Health							
Security and Safety	12 205	12 304	12 092	12 462	1,26%	2,96%	
Sport and Recreation							
Corporate Policy Offices and Other	(60 093)	(79 943)	(82 939)	(82 653)	3,28%	-0,35%	
Component D: sub-total	14 611	(4 604)	(8 962)	(8 584)	46,36%	-4,41%	
<b>Total Expenditure</b>	<b>36 438</b>	<b>(40)</b>	<b>(80)</b>	<b>6 249</b>	<b>100,65%</b>	<b>101,28%</b>	
In this table operational income is offset against operational expenditure leaving a net operational expenditure total for each service as shown in the individual net service expenditure tables in chapter 3. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual.						T 5.1.2	

**COMMENT ON FINANCIAL PERFORMANCE:**

Comment on variances above 10%.

## 5.2 GRANTS

Grant Performance						
Description	R' 000					
	Year -1	Year 0			Year 0 Variance	
	Actual	Budget	Adjustments Budget	Actual	Original Budget (%)	Adjustments Budget (%)
<b>Operating Transfers and Grants</b>						
<b>National Government:</b>	<b>33,977</b>	-	-	<b>24,756</b>		
Equitable share	21,565			17,303		
Municipal Systems Improvement	4,524			2,182		
Department of Water Affairs	6,665			4,283		
Levy replacement	1,222			988		
Other transfers/grants [insert description]						
<b>Provincial Government:</b>	<b>18,925</b>	-	-	<b>5,994</b>		
Health subsidy	8,645			3,786		
Housing	4,865			1,502		
Ambulance subsidy	846			219		
Sports and Recreation	4,568			489		
Other transfers/grants [insert description]						
<b>District Municipality:</b>	-	-	-	-		
[insert description]						
<b>Other grant providers:</b>	-	-	-	-		
[insert description]						
<b>Total Operating Transfers and Grants</b>	<b>52,902</b>	-	-	<b>30,751</b>		
<i>Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual.</i> <i>Full list of provincial and national grants available from published gazettes.</i>						T 5.2.1

### COMMENT ON OPERATING TRANSFERS AND GRANTS:

*Note: For Municipal Infrastructure Grant (MIG) see T5.8.3. For other conditional transfers including Neighborhood Development Partnership Grant (NDPG); Public Transport Infrastructure and Systems Grant (PITS) see Appendix L.*

*Delete Directive note once comment is completed* – Comment on the variances in the above table and other and indicate high value projects & total the remaining project.

Grants Received From Sources Other Than Division of Revenue Act (DoRA)						
Details of Donor	Actual Grant Year -1	Actual Grant Year 0	Year 0 Municipal Contribution	Date Grant terminates	Date Municipal contribution terminates	Nature and benefit from the grant received, include description of any contributions in kind
<b>Parastatals</b>						
A -Lotto Sport	4390228	1030000	0	20141231	0	Upgrading of Lesedi sportsfields
A - "Project 2"						
B - "Project 1"						
B - "Project 2"						
<b>Foreign Governments/Development Aid Agencies</b>						
A - "Project 1"						
A - "Project 2"						
B - "Project 1"						
B - "Project 2"						
<b>Private Sector / Organisations</b>						
A - "Project 1"						
A - "Project 2"						
B - "Project 1"						
B - "Project 2"						
<i>Provide a comprehensive response to this schedule</i>						<i>T 5.2.3</i>

**COMMENT ON CONDITIONAL GRANTS AND GRANT RECEIVED FROM OTHER SOURCES:**

Use this box to provide additional information on grant benefits or conditions and reason for acceptance. Please also provide comments on grant surrendered to the National Revenue Fund with reasons that led to this.

### 5.3 ASSET MANAGEMENT

**INTRODUCTION TO ASSET MANAGEMENT**

Provide a brief overview on Asset Management as practiced within your organisation and outline the key elements of your Asset Management Policy. Explain how asset management is organised, the staff involved and the key delegations. Describe key issues under development. Indicate the approach to capacity development for this activity. Refer to the illustrations of asset management approach in relation to the new assets set out below.

TREATMENT OF THE THREE LARGEST ASSETS ACQUIRED YEAR 0				
<b>Asset 1</b>				
Name	Fibre optic-External network			
Description	Optic Fibre network for the district for Information Technology			
Asset Type	Computer Hardware (Own Assets)			
Key Staff Involved	Information Management Department			
Staff Responsibilities				
	2011/12	2012/13	2013/14	2014/15
Asset Value	9 654 420	10 939 687	12 391 429	10 571 129
Capital Implications				
Future Purpose of Asset	IT Communication			
Describe Key Issues				
Policies in Place to Manage Asset	Asset Management , IT policies			
<b>Asset 2</b>				
Name	CCTV expansion project			
Description	Installing of CCTV cameras for combatting of crime in the District			
Asset Type	Community assets (Security Systems)			
Key Staff Involved	Community Services Department			
Staff Responsibilities				
	2011/12	2012/13	2013/14	2014/15
Asset Value	2 999 999	0	1 262 079	693 858
Capital Implications				
Future Purpose of Asset	Security			
Describe Key Issues				
Policies in Place to Manage Asset	Asset Management policy			
<b>Asset 3</b>				
Name	Internal Networks			
Description	Cabelling of Council buildings to link IT network with different servers and hubs.			
Asset Type	Computer Hardware (Own Assets)			
Key Staff Involved	Information Management Department			
Staff Responsibilities				
	2011/12	2012/13	2013/14	2014/15
Asset Value	646 901	300 854	845 892	921 147
Capital Implications				
Future Purpose of Asset	IT Communication			
Describe Key Issues				
Policies in Place to Manage Asset	Asset Management , IT policies			
				T 5.3.2

**COMMENT ON ASSET MANAGEMENT:**

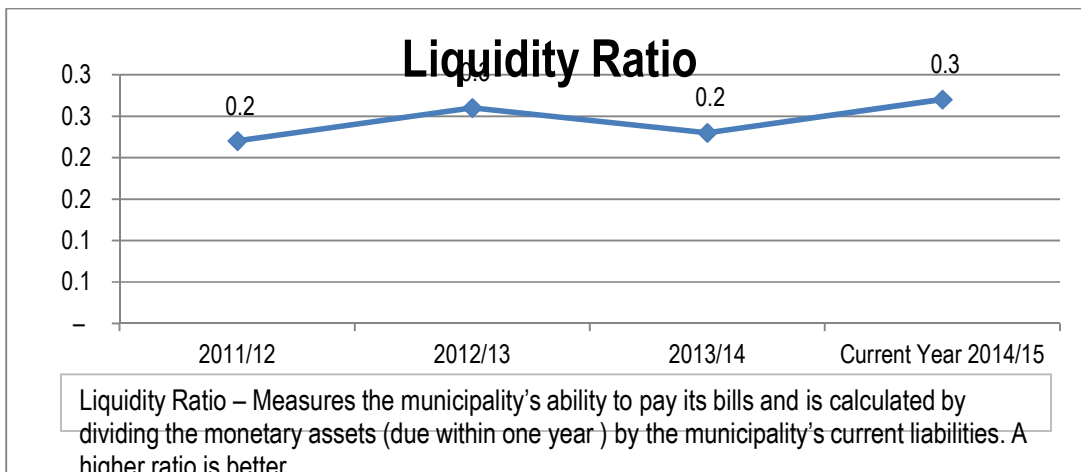
With reference to the three projects approved in the year, set out above, describe how these projects were evaluated from a cost and revenue perspective, including Municipal tax and tariff implications (See MFMA section 19 (2) (a) & (b) and MSA section 74 (2) (d), (e) & (i)). Ensure that these projects are maintained on files that are readily accessible for audit inspection. Financial data regarding asset management may be sourced from MBRR Table A9

Repair and Maintenance Expenditure: Year 0				
R' 000				
	Original Budget	Adjustment Budget	Actual	Budget variance
Repairs and Maintenance Expenditure	3 973	5 545	4 108	-3%
				T 5.3.4

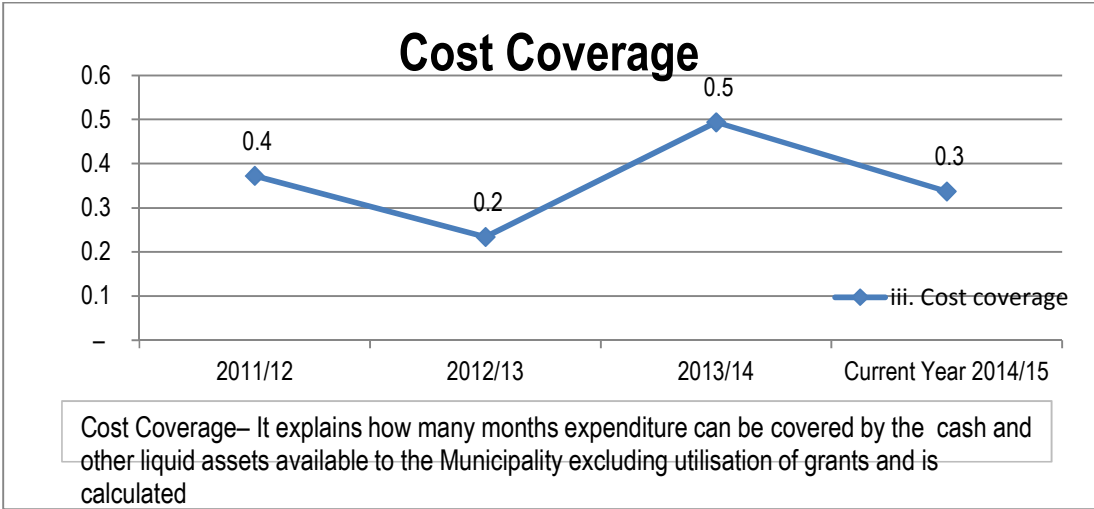
**COMMENT ON REPAIR AND MAINTENANCE EXPENDITURE:**

Comment on adequacy of Repair & Maintenance Expenditure and variances show in T5.3.4 above and on the implications of the proportion of operating budget spend on repairs and maintenance over the past four years set out below. Note that the repairs and maintenance expenditure in T5.3.4 must reconcile with the operational repairs and maintenance expenditure for all services set out in Chapter 3.

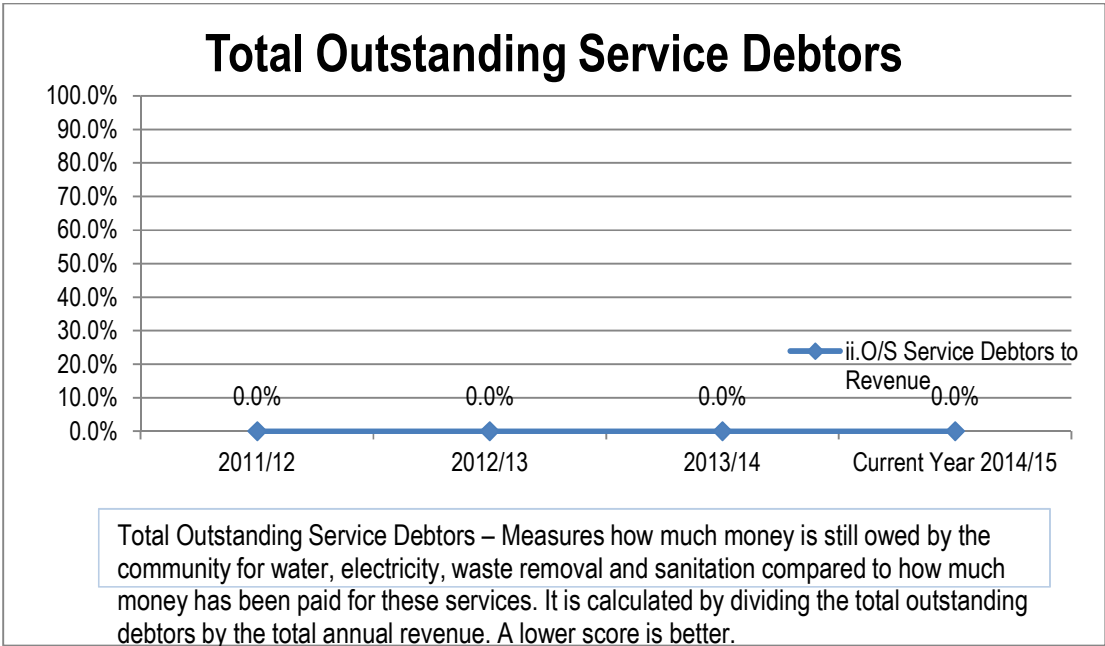
5.4 FINANCIAL RATIOS BASED ON KEY PERFORMANCE INDICATORS



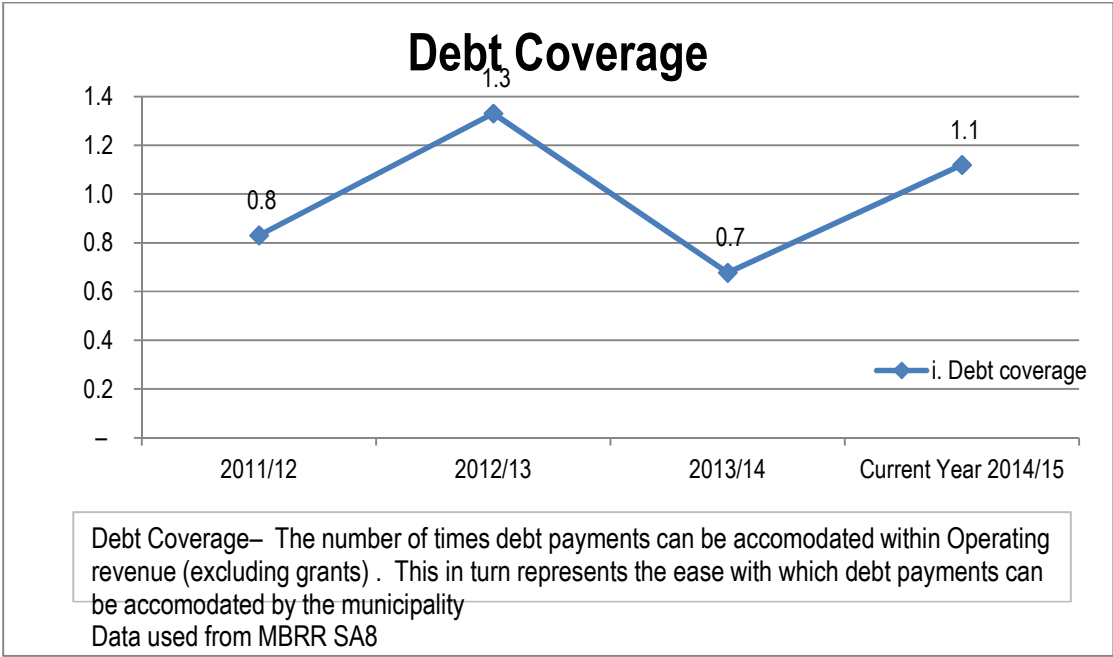
T 5.4.1



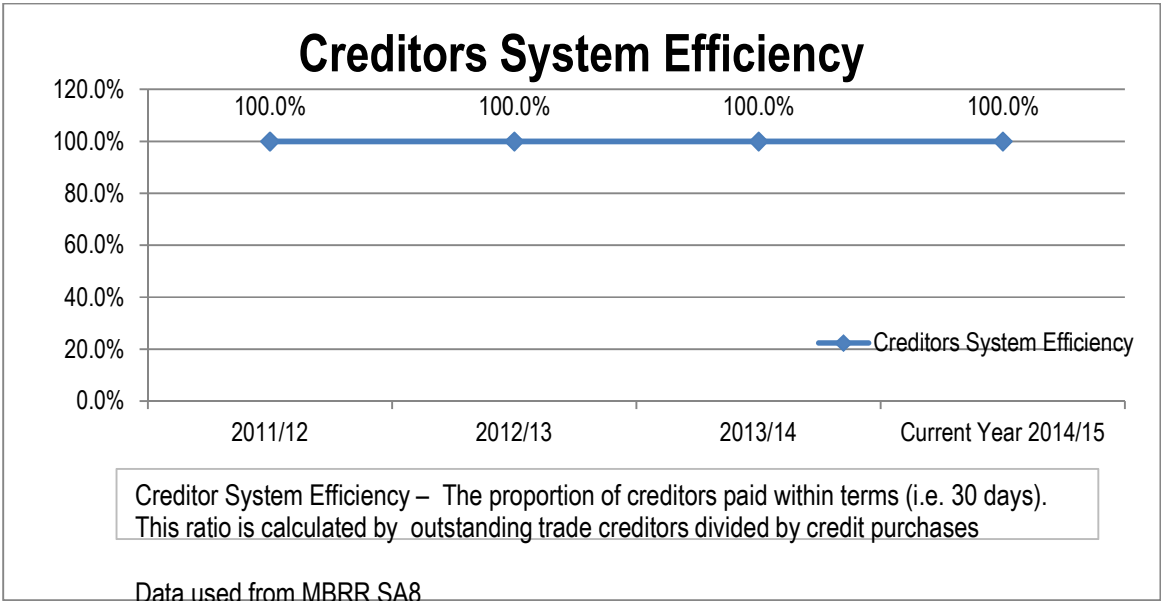
T 5.4.2



T 5.4.3



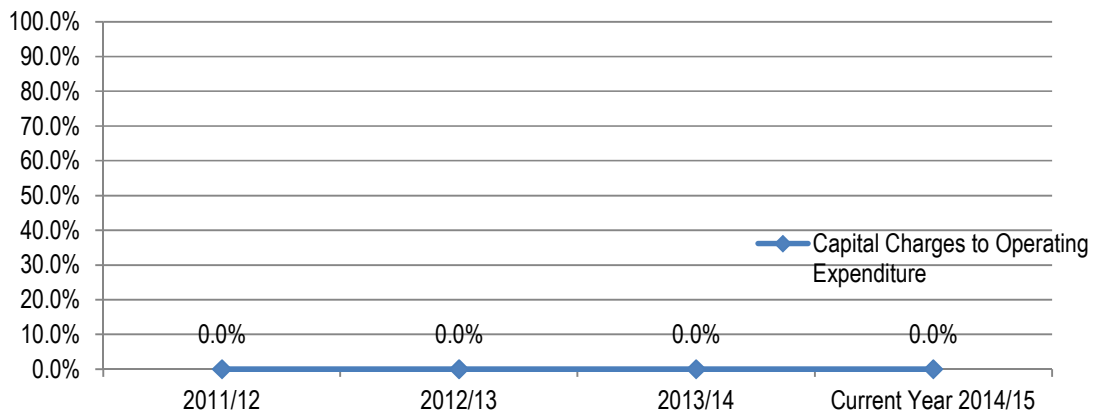
T 5.4.4



T 5.4.5



## Capital Charges to Operating Expenditure

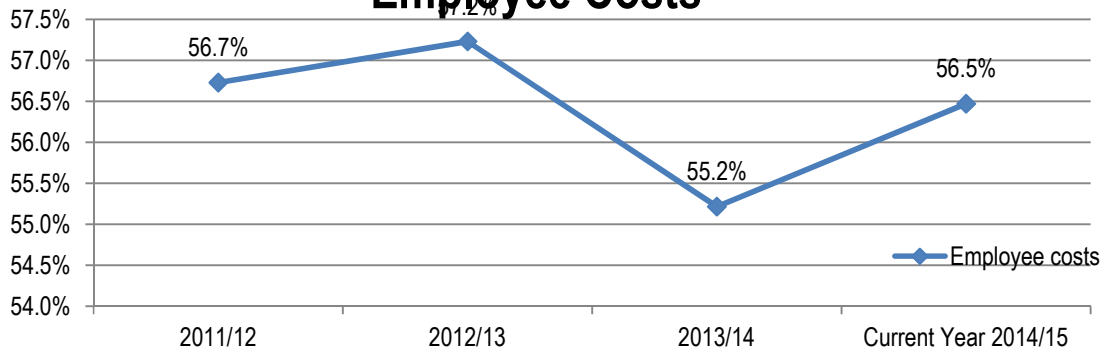


Capital Charges to Operating Expenditure ratio is calculated by dividing the sum of capital interest and principle paid by the total operating expenditure.

Data used from MBRR SA8

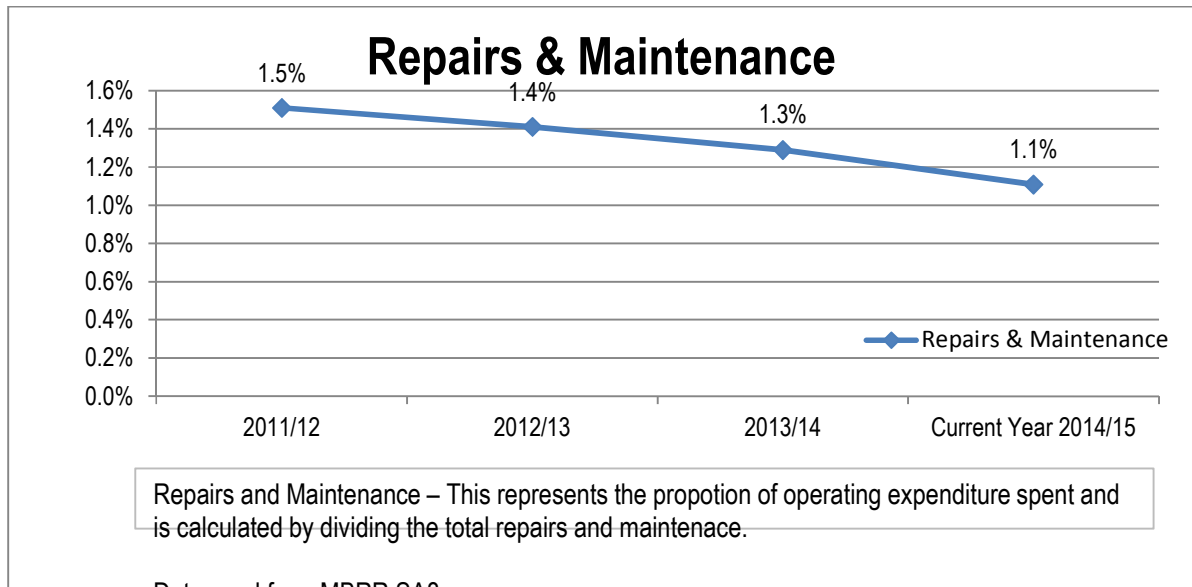
T 5.4.6

## Employee Costs



Employee cost – Measures what portion of the revenue was spent on paying employee costs. It is calculated by dividing the total employee cost by the difference between total revenue and capital revenue.

T 5.4.7



T 5.4.8

#### COMMENT ON FINANCIAL RATIOS:

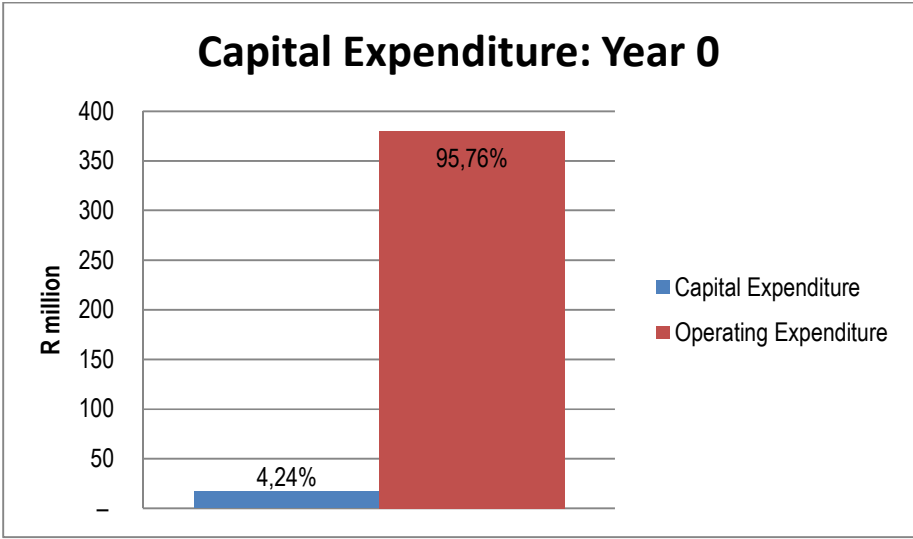
Comment on the financial health of the municipality / municipal entities revealed by the financial ratios set out above. These ratios are derived from table SA8 of the MBRR.

#### COMPONENT B: SPENDING AGAINST CAPITAL BUDGET

Capital expenditure relates mainly to construction projects that will have value lasting over many years. Capital expenditure is funded from grants, borrowings and operating expenditures and surpluses. Component B deals with capital spending indicating where the funding comes from and whether Municipalities are able to spend the available funding as planned. In this component it is important to indicate the different sources of funding as well as how these funds are spend. Highlight the 5 largest projects (see T5.7.1) and indicate what portion of the capital budget they use. In the introduction briefly refer to these key aspects of capital expenditure (usually relating to new works and renewal projects) and to Appendices M (relating to the new works and renewal programmes), N (relating to the full programme of full capital projects, and O (relating to the alignment of projects to wards).

#### INTRODUCTION TO SPENDING AGAINST CAPITAL BUDGET

##### 5.5 CAPITAL EXPENDITURE



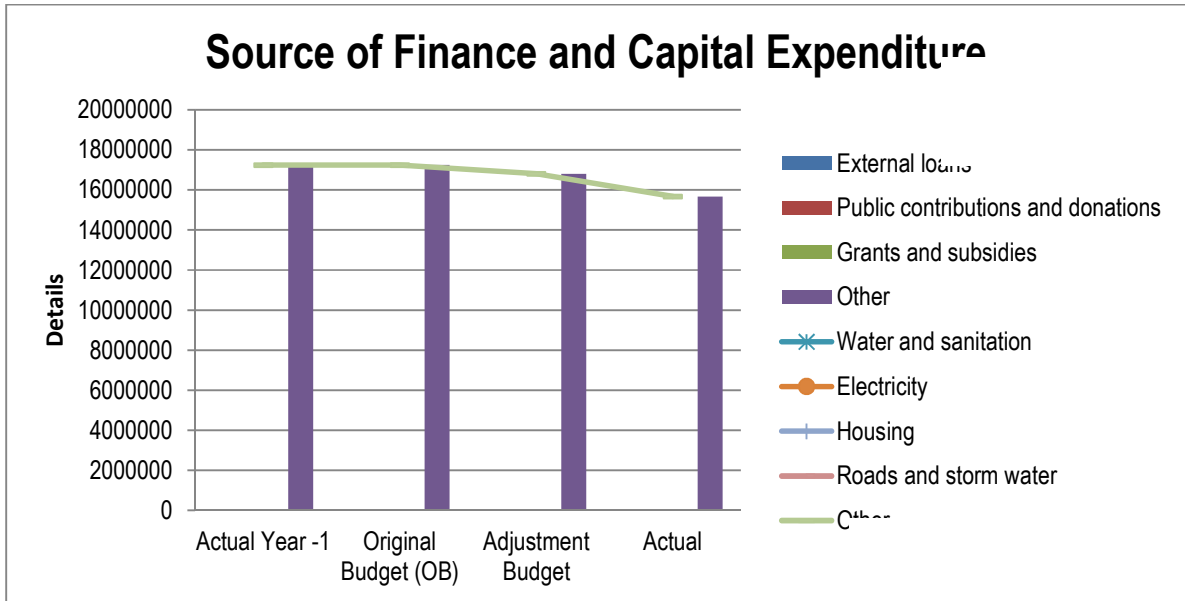
R million	Original Budget	Adjustment Budget	Un-audited Full Year Total	Original Budget variance	Adjusted Budget Variance
Capital Expenditure	17	17	16	9,1%	6,7%
	17	17	16	9,1%	6,7%
Operating Expenditure	349	380	371	-6,3%	2,4%
	349	380	371	-6,3%	2,4%
<b>Total expenditure</b>	<b>366</b>	<b>397</b>	<b>386</b>	<b>-5,6%</b>	<b>2,6%</b>
Water and sanitation					
Electricity					
Housing					
Roads, Pavements, Bridges and storm water					
Other					
	-	-	-		
External Loans					
Internal contributions	17	17	16	9,1%	6,7%
Grants and subsidies	-	-	-		
Other					
	17	17	16	9,1%	6,7%
External Loans					
Grants and subsidies					
Investments Redeemed					
Statutory Receipts (including VAT)					
Other Receipts					
	-	-	-		
Salaries, wages and allowances					
Cash and creditor payments					
Capital payments					
Investments made					
External loans repaid					
Statutory Payments (including VAT)					
Other payments					
	-	-	-		
	<b>Original Budget</b>	<b>Adjustment Budget</b>	<b>Un-audited Full Year Total</b>	<b>Original Budget variance</b>	<b>Adjusted Budget Variance</b>
Property rates	-	-	-		
Service charges	-	-	-		
Other own revenue	74	97	116	-56,7%	-18,9%
	74	97	116	-56,7%	-18,9%
Employee related costs	219	218	221	-0,9%	-1,1%
Provision for working capital					
Repairs and maintenance	4	6	4	-3,4%	25,9%
Bulk purchases					
Other expenditure	126	156	146	-15,7%	6,4%
	349	380	371	-6,3%	2,4%
Service charges: Electricity					
Grants & subsidies: Electricity					
Other revenue: Electricity					
	-	-	-		
Employee related costs: Electricity					
Provision for working capital: Electricity					
Repairs and maintenance: Electricity					
Bulk purchases: Electricity					
Other expenditure: Electricity					
	-	-	-		
Service charges: Water					
Grants & subsidies: Water					
Other revenue: Water					
	-	-	-		
Employee related costs: Water					
Provision for working capital: Water					
Repairs and maintenance: Water					
Bulk purchases: Water					
Other expenditure: Water					
	-	-	-		

Txxx

## 5.6 SOURCES OF FINANCE

Capital Expenditure - Funding Sources: Year -1 to Year 0							R' 000
Details	Year -1	Year 0					
	Actual Year -1	Original Budget (OB)	Adjustment Budget	Actual	Adjustment to OB Variance (%)	Actual to OB Variance (%)	
<b>Source of finance</b>							
External loans							
Public contributions and donations							
Grants and subsidies		0	0	0			
Other	17245228	17237736	16808436	15675570	-2,49%	-9,06%	
<b>Total</b>	<b>17245228</b>	<b>17237736</b>	<b>16808436</b>	<b>15675570</b>	<b>-2,49%</b>	<b>-9,06%</b>	
<i>Percentage of finance</i>							
External loans	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	
Public contributions and donations	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	
Grants and subsidies	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	
Other	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	
<b>Capital expenditure</b>							
Water and sanitation							
Electricity							
Housing							
Roads and storm water							
Other	17245228	17237736	16808436	15675570	-2,49%	-9,06%	
<b>Total</b>	<b>17245228</b>	<b>17237736</b>	<b>16808436</b>	<b>15675570</b>	<b>-2,49%</b>	<b>-9,06%</b>	
<i>Percentage of expenditure</i>							
Water and sanitation	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	
Electricity	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	
Housing	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	
Roads and storm water	0,0%	0,0%	0,0%	0,0%	0,0%	0,0%	
Other	100,0%	100,0%	100,0%	100,0%	100,0%	100,0%	

T 5.6.1



**COMMENT ON SOURCES OF FUNDING:**

Explain any variations from the approved budget of more than 10% and discuss the total capital expenditure as a viable proportion of total expenditure.

5.7 CAPITAL SPENDING ON 5 LARGEST PROJECTS

Capital Expenditure of 5 largest projects*					
R' 000					
Name of Project	Current: Year 0			Variance: Current Year 0	
	Original Budget	Adjustment Budget	Actual Expenditure	Original Variance (%)	Adjustment variance (%)
A - Optic Fibre Project	9 000 000	10 572 000	10 571 129	-17%	-17%
B - Internal Network	999 996	999 996	921 147	8%	0%
C - CCTV	0	695 000	693 858	#DIV/0!	#DIV/0!
D - Name of Project					
E - Name of Project					
<i>* Projects with the highest capital expenditure in Year 0</i>					
<b>Name of Project - A</b>					
Objective of Project	External Networking				
Delays					
Future Challenges	none				
Anticipated citizen benefits	IT Communication				
<b>Name of Project - B</b>					
Objective of Project	Internal IT Networking				
Delays					
Future Challenges	none				
Anticipated citizen benefits	Internal IT connectivity				
<b>Name of Project - C</b>					
Objective of Project	Installing of CCTV cameras for combatting of crime in the District				
Delays					
Future Challenges	none				
Anticipated citizen benefits	Combatting crime				
<b>Name of Project - D</b>					
Objective of Project					
Delays					
Future Challenges					
Anticipated citizen benefits					
<b>Name of Project - E</b>					
Objective of Project					
Delays					
Future Challenges					
Anticipated citizen benefits					
T 5.7.1					

**COMMENT ON CAPITAL PROJECTS:**

Provide information in the template above on the 5 largest projects, ranked according to their approved budget provision year 0. Comment on the variance between the original and adjustment budgets and on availability of future Budget provision to operate the projects and lessons learnt in the year about capital project implementation on time to budget.

**5.8 BASIC SERVICE AND INFRASTRUCTURE BACKLOGS – OVERVIEW****INTRODUCTION TO BASIC SERVICE AND INFRASTRUCTURE BACKLOGS**

Explain that need and cost of backlogs are the result of migration into an area; migration out of an area; the trend towards disaggregation of families into more than one housing unit; and the cost of renewing and upgrading core infrastructure. Explain how this balance effects net demand in your municipality and how your municipality is responding to the challenges created.

Service Backlogs as at 30 June Year 0				
	Households (HHs)			
	*Service level above minimum standard		**Service level below minimum standard	
	No. HHs	% HHs	No. HHs	% HHs
Water		%		%
Sanitation		%		%
Electricity		%		%
Waste management		%		%
Housing		%		%

*% HHs are the service above/below minimum standard as a proportion of total HHs. 'Housing' refers to \* formal and \*\* informal settlements.*

T 5.8.2



Municipal Infrastructure Grant (MIG)* Expenditure Year 0 on Service backlogs						R' 000
Details	Budget	Adjustments Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjustments Budget	
<b>Infrastructure - Road transport</b>				%	%	
Roads, Pavements & Bridges				%	%	
Storm water				%	%	
<b>Infrastructure - Electricity</b>				%	%	
Generation				%	%	
Transmission & Reticulation				%	%	
Street Lighting				%	%	
<b>Infrastructure - Water</b>				%	%	
Dams & Reservoirs				%	%	
Water purification				%	%	
Reticulation				%	%	
<b>Infrastructure - Sanitation</b>				%	%	
Reticulation				%	%	
Sewerage purification				%	%	
<b>Infrastructure - Other</b>				%	%	
Waste Management				%	%	
Transportation				%	%	
Gas				%	%	
<b>Other Specify:</b>				%	%	
				%	%	
				%	%	
				%	%	
<b>Total</b>				%	%	

\* MIG is a government grant program designed to fund a reduction in service backlogs, mainly: Water; Sanitation; Roads; Electricity. Expenditure on new, upgraded and renewed infrastructure is set out at Appendix M; note also the calculation of the variation. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual.

T 5.8.3

**COMMENT ON BACKLOGS:**

Comment on how MIG grants have been utilised to redress the backlogs and on the variances in T 5.8.3. If appropriate, comment that Appendix P contains details of schools and clinics that have been established that do not have ready access to one or more basic services and Appendix Q contains details of those services provided by other spheres of government (whether the municipality is involved on an agency basis or not) that carry significant backlogs.

**COMPONENT C: CASH FLOW MANAGEMENT AND INVESTMENTS**

**INTRODUCTION TO CASH FLOW MANAGEMENT AND INVESTMENTS**

Give a brief comment on the importance of cash flow management. Refer to the scope of this activity as indicated in this component and what you regard as the key management features of your municipality's approach. Refer to any other cash flow issues of current relevance to your municipality that are not adequately provided for in the format of this component.

## 5.9 CASH FLOW

<b>Cash Flow Outcomes</b>				
R'000				
Description	Year -1	Current: Year 0		
	Audited Outcome	Original Budget	Adjusted Budget	Actual
<b>CASH FLOW FROM OPERATING ACTIVITIES</b>				
<b>Receipts</b>				
Ratepayers and other	218 942	95 049	112 902	304 352
Government - operating	260 905	251 597	264 730	265 963
Government - capital				
Interest	1 607	2 199	2 199	2 700
Dividends				
<b>Payments</b>				
Suppliers and employees	(456 050)	(322 039)	(352 985)	(561 901)
Finance charges				
Transfers and Grants				
<b>NET CASH FROM/(USED) OPERATING ACTIVITIES</b>	<b>25 404</b>	<b>26 807</b>	<b>26 846</b>	<b>11 113</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>				
<b>Receipts</b>				
Proceeds on disposal of PPE	165			265
Decrease (Increase) in non-current debtors				
Decrease (increase) other non-current receivables				
Decrease (increase) in non-current investments				
<b>Payments</b>				
Capital assets	(17 245)	(17 238)	(16 808)	(15 676)
<b>NET CASH FROM/(USED) INVESTING ACTIVITIES</b>	<b>(17 080)</b>	<b>(17 238)</b>	<b>(16 808)</b>	<b>(15 411)</b>
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>				
<b>Receipts</b>				
Short term loans	(264)			(264)
Borrowing long term/refinancing				
Increase (decrease) in consumer deposits				
<b>Payments</b>				
Repayment of borrowing				
<b>NET CASH FROM/(USED) FINANCING ACTIVITIES</b>	<b>(264)</b>	<b>-</b>	<b>-</b>	<b>(264)</b>
<b>NET INCREASE/ (DECREASE) IN CASH HELD</b>	<b>8 060</b>	<b>9 569</b>	<b>10 038</b>	<b>(4 561)</b>
Cash/cash equivalents at the year begin:	6 916	13 971	14 976	14 976
Cash/cash equivalents at the year end:	14 976	23 540	25 014	10 415
Source: MBRR A7				T 5.9.1

**COMMENT ON CASH FLOW OUTCOMES:**

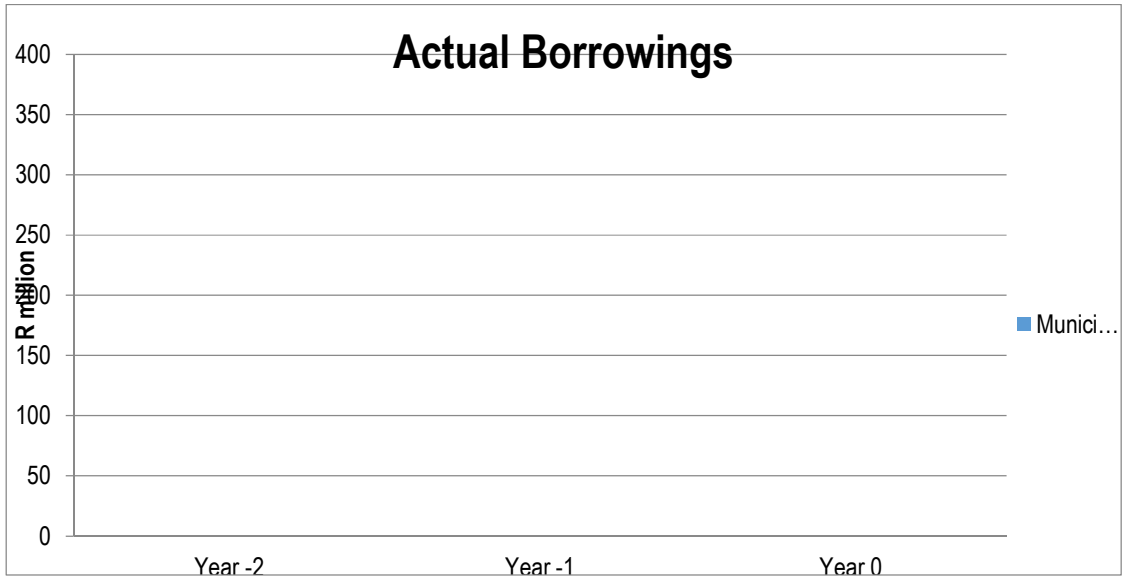
Supply a brief summary about the cash flow status of the municipality. Explain variances from Original and Adjustment Budget to Actual. Include information on operating activities and what effect they had on cash flow and on cash backing of surpluses. Information regarding cash flow may be sourced from Table A7 of the MBRR.

**5.10 BORROWING AND INVESTMENTS****INTRODUCTION TO BORROWING AND INVESTMENTS**

Explain briefly the relevance of borrowing and investments to you municipality with reference to the tables below and your municipality's requirements in the year. Information may be sourced from table SA3 AND SA15 in the MBRR.

<b>Actual Borrowings: Year -2 to Year 0</b>			
			R' 000
<b>Instrument</b>	<b>Year -2</b>	<b>Year -1</b>	<b>Year 0</b>
<b>Municipality</b>			
Long-Term Loans (annuity/reducing balance)	n/a	n/a	n/a
Long-Term Loans (non-annuity)	n/a	n/a	n/a
Local registered stock	n/a	n/a	n/a
Instalment Credit	n/a	n/a	n/a
Financial Leases	n/a	334119	43460
PPP liabilities	n/a	n/a	n/a
Finance Granted By Cap Equipment Supplier	n/a	n/a	n/a
Marketable Bonds	n/a	n/a	n/a
Non-Marketable Bonds	n/a	n/a	n/a
Bankers Acceptances	n/a	n/a	n/a
Financial derivatives	n/a	n/a	n/a
Other Securities	n/a	n/a	n/a
<b>Municipality Total</b>	<b>0</b>	<b>334 119</b>	<b>43 460</b>
<b>Municipal Entities</b>			
Long-Term Loans (annuity/reducing balance)	n/a	n/a	n/a
Long-Term Loans (non-annuity)	n/a	n/a	n/a
Local registered stock	n/a	n/a	n/a
Instalment Credit	n/a	n/a	n/a
Financial Leases	n/a	n/a	n/a
PPP liabilities	n/a	n/a	n/a
Finance Granted By Cap Equipment Supplier	n/a	n/a	n/a
Marketable Bonds	n/a	n/a	n/a
Non-Marketable Bonds	n/a	n/a	n/a
Bankers Acceptances	n/a	n/a	n/a
Financial derivatives	n/a	n/a	n/a
Other Securities	n/a	n/a	n/a
<b>Entities Total</b>	<b>0</b>	<b>0</b>	<b>0</b>

T 5.10.2



<b>Municipal and Entity Investments</b>			
			R' 000
Investment* type	Year -2	Year -1	Year 0
	Actual	Actual	Actual
<b>Municipality</b>			
Securities - National Government	n/a	n/a	n/a
Listed Corporate Bonds	n/a	n/a	n/a
Deposits - Bank	907 540	226 454	235 521
Deposits - Public Investment Commissioners	n/a	n/a	n/a
Deposits - Corporation for Public Deposits	n/a	n/a	n/a
Bankers Acceptance Certificates	n/a	n/a	n/a
Negotiable Certificates of Deposit - Banks	n/a	n/a	n/a
Guaranteed Endowment Policies (sinking)	n/a	n/a	n/a
Repurchase Agreements - Banks	n/a	n/a	n/a
Municipal Bonds	n/a	n/a	n/a
Other	n/a	n/a	n/a
<b>Municipality sub-total</b>	907540	226454	235521
<b>Municipal Entities</b>			
Securities - National Government	n/a	n/a	n/a
Listed Corporate Bonds	n/a	n/a	n/a
Deposits - Bank	n/a	n/a	n/a
Deposits - Public Investment Commissioners	n/a	n/a	n/a
Deposits - Corporation for Public Deposits	n/a	n/a	n/a
Bankers Acceptance Certificates	n/a	n/a	n/a
Negotiable Certificates of Deposit - Banks	n/a	n/a	n/a
Guaranteed Endowment Policies (sinking)	n/a	n/a	n/a
Repurchase Agreements - Banks	n/a	n/a	n/a
Other	n/a	n/a	n/a
<b>Entities sub-total</b>	0	0	0
<b>Consolidated total:</b>	907540	226454	235521
			<i>T 5.10.4</i>

**COMMENT ON BORROWING AND INVESTMENTS:**

ssary. All investments whether in the form of loans (in cash or kind) made by the municipality but not to one or more of the organisations set out above and all grants (in cash or kind) made to any form of organisation must be set out in full at Appendix R.

**5.11 PUBLIC PRIVATE PARTNERSHIPS**

**PUBLIC PRIVATE PARTNERSHIPS**

Provide overview of agreements, contracts and projects undertaken during the year through PPP's – Refer to further details of PPP details Appendix H. Table SA3 (MBRR) may also be used to gain information on PPP's

**COMPONENT D: OTHER FINANCIAL MATTERS**

**5.12 SUPPLY CHAIN MANAGEMENT**

**SUPPLY CHAIN MANAGEMENT**

Provide a brief narrative that describes the progress made by your municipality in developing and implementing policies and practices in compliance with the guidelines set down by the SCM Regulations 2005. State whether any councilors are members of any committee handling Supply Chain processes; state the number of Supply Chain officials that have reached the prescribed levels required for their positions (See MFMA Competency Regulation Guidelines) and state the number of prescribed officials that are yet to reach the necessary competency levels; and set out any remarks made in the previous Auditor-General's report or his report for year 0 concerning the quality of Supply Chain Management and detail the remedial action taken, as necessary.

**5.13 GRAP COMPLIANCE**

**GRAP COMPLIANCE**

GRAP is the acronym for Generally Recognized Accounting Practice and it provides the rules by which municipalities are required to maintain their financial accounts. Successful GRAP compliance will ensure that municipal accounts are comparable and more informative for the municipality. It will also ensure that the municipality is more accountable to its citizens and other stakeholders. Information on GRAP compliance is needed to enable National Treasury to assess the pace of progress and consider the implications.

Delete Directive note once comment is completed – Follow the above with information on progress with GRAP compliance at your municipality. Detail any instances where the municipality has deviated from the GRAP standards currently applicable.



## CHAPTER 6 – AUDITOR GENERAL AUDIT FINDINGS

### INTRODUCTION

Note: The Constitution S188 (1) (b) states that the functions of the Auditor-General includes the auditing and reporting on the accounts, financial statements and financial management of all municipalities. MSA section 45 states that the results of performance measurement... must be audited annually by the Auditor-General.

### COMPONENT A: AUDITOR-GENERAL OPINION OF FINANCIAL STATEMENTS Year -1

#### 6.1 AUDITOR GENERAL REPORTS Year -1 (Previous year)

Auditor-General Report on Service Delivery Performance: Year 0*	
Status of audit report**:	Unqualified
Non-Compliance Issues	Remedial Action Taken
Operating deficit more than five percentage of revenue	<p>The reduction has been reported to National Treasury as our revenue source diminished. It was based on this reason that the District Municipality implemented austerity measures over the last 4 years which is still in place (HR dashboard- attrition, leave management, etc.) and our Financial snapshot position of municipality performed monthly from the CFO's Office. The municipality performs daily, weekly and monthly cash flow reconciliations with projections to ensure that we are able to meet our obligations based on the grants received. The grants has been ring-fenced and are adequately apportioned for its main purpose. The municipality adopted a pro-poor budgeting approach and followed National Treasury budget guide as a principle for provision on depreciation and employee cost.</p> <p>In addition the anticipated unfunded mandate of R38,5 million for Emergency Medical services rendered to the Provincial Department of Health is still owed to Sedibeng District Municipality. Negotiations which ensued was to settle the amount of R25million in good faith to ensure that R19,25 million would be paid during the audit period under review and the balance payable in the 2014/15 financial year.</p>
AOPO: Actual performance against targets not included in the annual performance report	The actual performance against planned targets is available in the detailed Annual Performance Report in the Sedibeng District Municipality's electronic Performance Management System. The detailed Annual Performance Report 2013/14 was made available to the Auditor General, thus to be published in the SDM website.
The valuation of the commitment note 27.2 as per the AFS is incorrect and the schedule of commitments is not complete	The annual financial statements was corrected to ensure that the commitment note reflects all commitments at the correct amount. The municipality has adjusted the annual financial statements for the year ended as at 30 June 2014 to reflect only those commitments that are non- routine and none cancellable.
Supplier Chain Management:	The outstanding information was subsequently provided to the auditors. The finding is resolved. It is recommended that the municipality implement

Auditor-General Report on Service Delivery Performance: Year 0*	
Status of audit report**:	Unqualified
Non-Compliance Issues	Remedial Action Taken
Information not submitted for audit	controls to ensure that supporting documentations are readily available when requested by the auditors.
AOPO: Budgeted amount is not included in the SDBIP for all objectives	Actual budgeted amounts were captured in the SDBIP for all objectives.
AOPO: Performance Indicators not Measurable	SDM will integrate data in all three columns (Indicator, Unit of Measure and Target) in order to make indicators measurable.
SCM: Amount paid to service provider exceeds the original contract amount	Management partially agrees with the finding to the extent that the contracted amount was exceeded. It must however be noted that the scope of work for the Service Provider (Grant Thornton) was inadvertently extended given the new requirements which were not originally part of the tender. The Audit Committee approved the annual internal audit plans which included the revised scope of work.
Assets : Lease agreement incorrectly classified	The lease agreement was incorrectly classified and therefore the financial statements were adjusted to correct the classification error. The financial statements were adjusted to take into account the finance lease and reverse the operating lease.
SCM: Declaration of interest not submitted for audit	Management will implement control measures to verify tax clearance and declaration of interest prior to releasing payment in terms of SCM Regulation 43 & 44
SCM: Three quotations not obtained	In the instances where it was impossible to follow SCM procedures, approval was obtained from AO in terms of SCM Regulation 36 and the reasons therein duly recorded. Details are logged in the deviation register.  SDM shall implement controls to ensure that supporting documentations are readily available when requested by the auditors.
SCM: Tax clearance not provided for audit	Management will implement control measures to verify tax clearance and declaration of interest prior to releasing payment in terms of SCM Regulation 43 & 44
Information Technology Governance	The service level agreements with the vendors will be reviewed and the recommendations of this report will be included in the revised agreements. Regular monitoring and a proper definition of the service levels expected will be added to existing contracts through the office of the Director Legal. Contracts will be renewed through a formal review process and amended, where necessary, with the approval of both parties.

Auditor-General Report on Service Delivery Performance: Year 0*	
Status of audit report**:	Unqualified
Non-Compliance Issues	Remedial Action Taken
	A biannual review of the performance of the service provider will be performed and will be a stipulation of the amended contract.

**COMPONENT B: AUDITOR-GENERAL OPINION YEAR 0 (CURRENT YEAR)**

**6.2 AUDITOR GENERAL REPORT YEAR 0**

Auditor-General Report on Service Delivery Performance: Year 0*	
Status of audit report**:	
Non-Compliance Issues	Remedial Action Taken

**AUDITOR GENERAL REPORT ON THE FINANCIAL STATEMENTS: YEAR 0**

**AG’s opinion on SDM:**

**COMMENTS ON AUDITOR-GENERAL’S OPINION YEAR 0:**

**COMMENTS ON MFMA SECTION 71 RESPONSIBILITIES:**

Section 71 of the MFMA requires municipalities to return a series of financial performance data to the National Treasury at specified intervals throughout the year. The Chief Financial Officer states that these data sets have been returned according to the reporting requirements

Signed (Chief Financial Officer)..... Dated

## GLOSSARY

<b>Accessibility indicators</b>	Explore whether the intended beneficiaries are able to access services or outputs.
<b>Accountability documents</b>	Documents used by executive authorities to give “ <i>full and regular</i> ” reports on the matters under their control to Parliament and provincial legislatures as prescribed by the Constitution. This includes plans, budgets, in-year and Annual Reports.
<b>Activities</b>	The processes or actions that use a range of inputs to produce the desired outputs and ultimately outcomes. In essence, activities describe “ <i>what we do</i> ”.
<b>Adequacy indicators</b>	The quantity of input or output relative to the need or demand.
<b>Annual Report</b>	A report to be prepared and submitted annually based on the regulations set out in Section 121 of the Municipal Finance Management Act. Such a report must include annual financial statements as submitted to and approved by the Auditor-General.
<b>Approved Budget</b>	The annual financial statements of a municipality as audited by the Auditor General and approved by council or a provincial or national executive.
<b>Baseline</b>	Current level of performance that a municipality aims to improve when setting performance targets. The baseline relates to the level of performance recorded in a year prior to the planning period.
<b>Basic municipal service</b>	A municipal service that is necessary to ensure an acceptable and reasonable quality of life to citizens within that particular area. If not provided it may endanger the public health and safety or the environment.
<b>Budget year</b>	The financial year for which an annual budget is to be approved – means a year ending on 30 June.
<b>Cost indicators</b>	The overall cost or expenditure of producing a specified quantity of outputs.
<b>Distribution indicators</b>	The distribution of capacity to deliver services.
<b>Financial Statements</b>	Includes at least a statement of financial position, statement of financial performance, cash-flow statement, notes to these statements and any other statements that may be prescribed.
<b>General Key performance indicators</b>	After consultation with MECs for local government, the Minister may prescribe general key performance indicators that are appropriate and applicable to local government generally.
<b>Impact</b>	The results of achieving specific outcomes, such as reducing poverty and creating jobs.
<b>Inputs</b>	All the resources that contribute to the production and delivery of outputs. Inputs are “ <i>what we use to do the work</i> ”. They include finances, personnel, equipment and buildings.
<b>Integrated Development Plan</b>	Set out municipal goals and development plans.

<b>(IDP)</b>	
<b>National Key performance areas</b>	<ul style="list-style-type: none"> <li>• Service delivery &amp; infrastructure</li> <li>• Economic development</li> <li>• Municipal transformation and institutional development</li> <li>• Financial viability and management</li> <li>• Good governance and community participation</li> </ul>
<b>Outcomes</b>	The medium-term results for specific beneficiaries that are the consequence of achieving specific outputs. Outcomes should relate clearly to an institution's strategic goals and objectives set out in its plans. Outcomes are "what we wish to achieve".
<b>Outputs</b>	The final products, or goods and services produced for delivery. Outputs may be defined as "what we produce or deliver". An output is a concrete achievement (i.e. a product such as a passport, an action such as a presentation or immunization, or a service such as processing an application) that contributes to the achievement of a Key Result Area.
<b>Performance Indicator</b>	Indicators should be specified to measure performance in relation to input, activities, outputs, outcomes and impacts. An indicator is a type of information used to gauge the extent to which an output has been achieved (policy developed, presentation delivered, service rendered)
<b>Performance Information</b>	Generic term for non-financial information about municipal services and activities. Can also be used interchangeably with performance measure.
<b>Performance Standards:</b>	The minimum acceptable level of performance or the level of performance that is generally accepted. Standards are informed by legislative requirements and service-level agreements. Performance standards are mutually agreed criteria to describe how well work must be done in terms of quantity and/or quality and timeliness, to clarify the outputs and related activities of a job by describing what the required result should be. In this EPMDS performance standards are divided into indicators and the time factor.
<b>Performance Targets:</b>	The level of performance that municipalities and its employees strive to achieve. Performance Targets relate to current baselines and express a specific level of performance that a municipality aims to achieve within a given time period.
<b>Service Delivery Budget Implementation Plan</b>	Detailed plan approved by the mayor for implementing the municipality's delivery of services; including projections of the revenue collected and operational and capital expenditure by vote for each month. Service delivery targets and performance indicators must also be included.

<b>Vote:</b>	<p>One of the main segments into which a budget of a municipality is divided for appropriation of money for the different departments or functional areas of the municipality. The Vote specifies the total amount that is appropriated for the purpose of a specific department or functional area.</p> <p>Section 1 of the MFMA defines a “vote” as:</p> <p><i>a) one of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and</i></p> <p><i>b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned</i></p>
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**APPENDICES**

**APPENDIX A – COUNCILLORS; COMMITTEE ALLOCATION AND COUNCIL ATTENDANCE**

SURNAME	NAMES	FULL TIME / PART TIME	PARTY	COMMITTEES	PERCENTAGE COUNCIL ATTENDANCE	PERCENTAGE COUNCIL NON ATTENDANCE APOLOGIES
Mofokeng	Mahole Simon	Full time	ANC	-	88.8%	11.2%
Modisakeng	Busisiwe Joyce	Full time	ANC	Elections, Gender, Ethics, Rules, Petitions	88.8%	11.2%
Sale	MasabataChristinah	Full time	ANC	Elections, Ethics, Rules	100%	0
Mahomed	Yusuf Joseph	Full time	ANC	—	44.4%	55.6%
Gamede	Lulama Shirley	Part time	ANC	Gender	77.7%	22.3%
Mncube	Busisiwe	Full Time	ANC	—	88.8%	11.2%
Masilo	Johanna	Part time	ANC	Gender , MPAC, Petitions	100%	0
Majola	Abram Kuki	Part time	ANC	MPAC	100%	0
Tsokolibane	Maipato Elisa	Full time	ANC	—	77.7%	22.3%
Mokako	Mvula Samuel	Full time	ANC	Rules, MPAC	88.8%	11.2%

SURNAME	NAMES	FULL TIME / PART TIME	PARTY	COMMITTEES	PERCENTAGE ATTENDANCE	COUNCIL	PERCENTAGE COUNCIL NON ATTENDANCE APOLOGIES
Tsotetsi	PetrusButietjie	Full time	ANC	—	88.8%		11.2%
Melina	Gomba	Part time	ANC	—	88.8%		11.2%
Mshudulu	Assistance	Part time	ANC	Rules	77.7%		22.3%
Mollo	Daddy Simon	Part Time	DA	Elections, MPAC	88.8%		11.2%
Gomes	P.M	Part time	A	MPAC	77.7%		22.3%
Coetzee	Andrea	Part time	DA	—	66.6%		33.4%
Baloyi	Patricia Buyisile	Part time	DA	Gender	55.5%		44.5%
Maraka	Teboho Ernest	Part time	DA	Petitions	88.8%		11.2%
Pooe	NtsiriShadrack	Part time	PAC	Ethics, Rules, MPAC	66.7%		33.3%
Nkosi	Mluleki Nelson Ronald	Part time	ANC	—	22.2%		77.8%
Ramothibe	Thembekile Ellen	Part time	ANC	Petitions	44.4%		55.6%
Mulder	M	Part time	DA	Petitions	55.6%		44.4%



SURNAME	NAMES	FULL TIME / PART TIME	PARTY	COMMITTEES	PERCENTAGE ATTENDANCE	COUNCIL	PERCENTAGE COUNCIL NON ATTENDANCE APOLOGIES
Maphalla	Simon Tabudi	Part time	ANC	—	88.8%		11.2%
Van Tonder	Andre	Part time	DA	—	77.7%		22.3%
Pretorius	Phil	Part time	DA	Gender	66.6%		33.4%
Mooi	Nomsa	Part time	ANC	—	77.8%		22.2%
Sotsu	Vuyani	Part time	ANC	Ethics, MPAC,	88.8%		11.2%
Matsei	Nozindaba Pauline	Part time	ANC	MPAC	88.8%		11.2%
Hlongwane	Daniel Star	Part time	ANC	MPAC, Petitions	77.7%		22.3%
Ngubane	Louw	Part time	ANC	Gender, Rules	100 %		0
Dlangalala	Florence	Part time	ANC	—	88.8%		11.2%
Morolong	Abel	Part time	ANC	Ethics	88.8%		11.2%
Rani	Siza	Part time	ANC	—	88.8%		11.2%
Malisa	Dimakatso	Part time	ANC	—	88.8%		11.2%
Rapapadi	Lahliwe	Part time	ANC	—	88.8%		11.2%

SURNAME	NAMES	FULL TIME / PART TIME	PARTY	COMMITTEES	PERCENTAGE ATTENDANCE	COUNCIL NON ATTENDANCE APOLOGIES
Soxuzza	Sibongile	Part time	ANC	Petitions	88.8%	11.2%
Lehlake	Joseph	Part time	ANC	Petitions	100 %	0
Maseko	Thandi	Part time	ANC	Gender, Mpac,	88.8%	11.2%
Tibane	Griffiths	Part time	ANC	—	66.7%	33.3%
Raikane	Makhomo	Full Time	ANC	—	100 %	0
Mochawe	Jimmy	FULL TIME	ANC	—	77.8%	22.2%
Hoffman	Danie	Part time	DA	—	88.8%	11.2%
Karsten	Jaco	Part time	DA	Ethics, Rules	100 %	0
Nkosi	Simon	Part time	DA	—	88.8%	11.2%
Louw	Rohan	Part time	DA	—	100 %	0
Coetzee	Yvonne	Part time	DA	—	88.8%	11.2%
Moleko	Attie	Part time	DA	—	100 %	0

SURNAME	NAMES	FULL TIME / PART TIME	PARTY	COMMITTEES	PERCENTAGE COUNCIL ATTENDANCE	PERCENTAGE COUNCIL NON ATTENDANCE APOLOGIES
Radebe	Abel	Part time	PAC	Elections, Gender, Petitions	66.7%	33.3%

The attendance of Council meetings at the Sedibeng District Municipality is significantly high. The Appendix above shows an average of over 80%

**APPENDIX B – COMMITTEES AND COMMITTEE PURPOSES**

COMMITTEE	PURPOSE
Gender Committee	Oversight
Elections Committee	Oversight
Rules Committee	Oversight
Ethics Committee	Oversight
Petitions Committee	Oversight
Audit Committee	Oversight
MPAC	Oversight
Remuneration Committee	Oversight
Mayoral Committee	Oversight
Council	Oversight
8 Section 80 Portfolio Committees	Oversight

**APPENDIX C –THIRD TIER ADMINISTRATIVE STRUCTURE**

<b>DIRECTORATE</b>	<b>MANAGER/ASSISTANT MANAGER</b>
Office of the Executive Mayor: AM Mapetla	1. TN Ndaba
Office of the Speaker: TJ Tsoho	1. TT Maleka 2. HM Mpontshane 3. RTP Morobe
Office of the Chief Whip: SJ Dhlamini	1. Esther Moteka (Acting)
Municipal Systems: FM Mathe (Acting)	1. M Masangane (Deceased) 2. T Mokoari 3. MB Masibihlele 4. B Ramagaga (Acting Manager: IDP)
Financial Management: CE Steyn	1. A Lubbe 2. KZ Kowlessar
Supply Chain Management: K Wiese (Acting)	1. S Njongi
Corporate Services: GR Deyzel	
Human Resources: MW Ramotsedisi	1. TS Maloka 2. PI Modimoeng 3. LM Nkele
Legal & Support: NP Shembe	1. N Tshabalala 2. MT Ngake 3. S Zungu

<b>DIRECTORATE</b>	<b>MANAGER/ASSISTANT MANAGER</b>
Facilities: LB Khumalo	<ol style="list-style-type: none"> <li>1. BW Johnson</li> <li>2. Maranda (Acting Director)</li> </ol>
Utilities: WT Molato (deceased)	<ol style="list-style-type: none"> <li>1. TJ Tsotetsi</li> <li>2. C Mokoena</li> </ol>
IT: Y Chamda	<ol style="list-style-type: none"> <li>1. MC Visagie</li> <li>2. HAJ Mans</li> <li>3. AM O'Kelly</li> </ol>
TIE-Environment:	<ol style="list-style-type: none"> <li>1. MS Dube</li> <li>2. I Ngobese</li> <li>3. AJ Van Zyl</li> <li>4. PM Mahlatsi</li> <li>5. J Senokoane-Malay</li> <li>6. MF Thekiso</li> </ol>
TIE- Transport & Infra P: M Manqa	<ol style="list-style-type: none"> <li>1. MM Khalema</li> <li>2. NS Mofokeng</li> </ol>
TIE – Licensing:	<ol style="list-style-type: none"> <li>1. HJH Korb</li> <li>2. T Lenake</li> <li>3. E Van Zyl</li> <li>4. A Msibi</li> </ol>
Community Services: Health DL Magagula	
Community Services: SRACH N Felix	<ol style="list-style-type: none"> <li>1. B Mosebi</li> <li>2. S Khumalo</li> </ol>
Community Services: Safety M Leacwe (Acting):	

DIRECTORATE	MANAGER/ASSISTANT MANAGER
Community Services: HIV/AIDS MJ Makhutle	1. P Mohapelo
Community Services: Disaster Management RS Tlhapolosa	1. MMD Taljaard 2. PJ Niewenhuize
SPED: LED & TOURISM KS Mbongo	1. MD Kantso 2. R Pelser 3. M Dladla 4. M Mokgathe 5. SP van Wyk
SPED: DEVELOPMENT PLANNING, HOUSING & NDP R Thema (Acting)	1. ET Moleko 2. CH Majola 3. T Mutlaneng
SPED: Communication: MCE Mofokeng (Acting)	1. F Safi

**APPENDIX D – FUNCTIONS OF MUNICIPALITY / ENTITY**

<b>Municipal functions</b>	<b>Function Applicable to Municipal (Yes/No)*</b>	<b>Function Applicable to Entity (Yes/ No)</b>
<b>Constitution of Schedule 4, Part B functions:</b>		
Air pollution	Y	
Building regulations	N	
Child care facilities	N	
Electricity and gas reticulation	N	
Fire-fighting services	N	
Local Tourism	Y	
Municipal airports	Y	
Municipal Planning	N	
Municipal Health Services	Y	
Municipal Public transport	Y	
Municipal public works only in respect of the needs of municipalities in the discharge of their responsibilities to administer functions specifically assigned to them under this Constitution or any other law	N	
Pontoons, ferries, jetties, piers and harbours, excluding the regulation of international and national shipping and related thereto	N	
Storm-water management systems in built-up areas	N	
Trading regulations	N	
Water and sanitation services limited to potable water supply systems and domestic waste-water and sewage disposal systems	N	
Beaches and amusement facilities	N	
Billboards and the display of advertisements in public places	N	
Cemeteries, funeral parlours and crematories	N	



<b>Municipal functions</b>	<b>Function Applicable to Municipal (Yes/No)*</b>	<b>Function Applicable to Entity (Yes/ No)</b>
<b>Constitution of Schedule 4, Part B functions:</b>		
Cleansing	N	
Control of public nuisances	N	
Control of undertakings that sell liquor to the public	N	
Facilities for the accommodation, care and burial of animals	N	
Fencing and fences	N	
Licensing of dogs	N	
Licensing and control of undertakings that sell food to the public	N	
Local amenities	N	
Local sport facilities	N	
Markets	Y	
Municipal abattoirs	Y	
Municipal parks and recreation	N	
Municipal roads	N	
Noise pollution	N	
pounds	N	
Public places	N	
Refuse removal, refuse dumps and solid waste disposal	N	
street trading	N	
Street lighting	N	
Traffic and parking	N	
*If municipality: indicate (yes or No); *If entity: Provide name of entity		TD

#### APPENDIX E – WARD REPORTING

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[Not applicable TO SDM]

**APPENDIX F – WARD INFORMATION**

[Not applicable TO SDM]

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**APPENDIX H – LONG TERM CONTRACTS AND PUBLIC PRIVATE PARTNERSHIP**

<b>CORPORATE SERVICES</b>				
<b>LEGAL AND SUPPORT SERVICES</b>				
Britfire	Service and maintenance of Fire detection system	Initial period - 1 year	Contract extended for 3 years from July 2012 - June 2015	R43 399.64 pa. R10 849.91 per quarter.
Quidity	Electronic Management of document and work-flow system.	Initial period - 3 years	1 Feb 2014 - 31 January 2015	R90 138 pa. R7511.46 monthly license fee.
Konica Minolta	Maintenance of photocopiers	5 years	26 June 2009 - 26 June 2014	4c per copy
Konica Minolta	Lease of photo copying machines	3 years	29 April 2014 to 28 April 2017	Contract value: R90 000 pa Bizhub 951 is being charged at 4 cents per copy (black and white) whilst the Bizhub C654e is being charged at 49 cents per copy per colour and 6.3 cents per black and white copy.
Connect Net (PTY) LTD.	Card machines at Licensing depts. and Vereeniging airport.	3 years	Started Sept. 2011 - Sept. 2014 (3 years).	R169 pm per machine x 13.
<b>FACILITIES MANAGEMENT</b>				
Vereeniging Trust on behalf of Alhilar investment	Lease of House & Home offices.	3 years	Contract extended on a month to month basis pending the finalization of tender process.	R104 218 pm
Vereeniging Trust	Lease of Ventura offices	Initial period - 3 yrs	Same as above	R44 588 pm
MMM Investment	Lease of Cheese Borough Building	1 yr	Extended from 31 March 2012 till 01 April 2013	R24 510 pm

MMM Investment	Lease of Stanley Building	1 yr	Extended from 31 March 2012 till 01 April 2013	R28 500 pm
Mafoko Security Patrols	Guarding of all Council properties	3 years	1 July 2014 -30 June 2017	Contracted amount R30 399 137.28 for 3 years VAT excl -R844 420.48 pm. Amounts paid ex VAT: July-R844 420.46; Aug-R 884 420. 46; Sept- R953 775.62
Insig Motors PTY LTD	Purchase of fuel and oil.	3 yrs	15 Jan 2014 to 14 January 2016.	Average of R 126 2016 pm depending on usage. Balance in vote –R987 718.49
Rentokil Initial (Pty) Ltd	Hygienic services at various offices.	Initial period - 3yrs	Started 01 February 2009 to 01 March 2012. Month to month contract is in place	R56 117.53 pm The contract is “flexible” in relation to sites ie if there is a new site it is added and if a site is discontinued it is taken off. Eg. theMphatlatsane theatre which is no longer being serviced.
Vaal Triangle Fire Services	Supply and repair of firefighting equipment.	3yrs	18 /9/2013 to 17/9/2016	Rates per item charged when serviced, as per contract. No service rendered and no payments for July and August
Otis	Maintenance service of lifts	5 yrs	2007 to 2012. A month to month contract is in place.	R1 900 pm
ABSA	Supply and delivery of motor vehicles, light and heavy commercial vehicles, buses and motor cycles to the state (lease contract)	3 yrs	September 2012 to September 2015	R902 597.40 pa R25 072.15 pm linked to prime.
Lesedi Municipality	Lease of :	Initial period -	Started July 2009 to June 2012.	R1 000 pm

	-Heidelberg Taxi Rank. -Shalimar Ridge Taxi Rank. -Heidelberg Airport.	3yrs		R1 000 pm R2 510 pm
Emfuleni Local Municipality	Lease agreements for: -Bophelong Taxi Rank	3yrs	Started July 2009 to June 2012	R1 000 pm
<b>UTILITIES</b>				
HJD Electricals	Maintenance of market roller doors and sliding gates.	3 years	Started 2007 & extended on a month to month basis pending the outsourcing of the FPM.	About R2 736 pm depending call outs per month. Does not exceed R 50 000 pa
Schindler lifts	Maintenance of lifts at the Fresh Produce Market.	3 yrs	Currently month to month.	R4 634.53 pm.
Fresh Mark Systems (Sole supplier)	Software maintenance.	1 yrs	Currently month to month	R4 5908.70 pm.
Instant Services and Repairs	Maintenance of cold storages and ripening room.		Currently month to month	+/- R 9 350 pm depending on the number of call-outs.
Prokon Sole supplier)	Quality inspection on fresh produce on behalf of the Dept. of Agriculture.	3 yrs	Currently month to month	R 5 437.42 pm
<b>HUMAN RESOURCES</b>				
Solstice Network CC	Contract 79/12: Provision of accredited National Treasury Minimum Competency Regulations Training	1 yr	29 June 2013 to 30 June 2014.	Price per Unit Standard per participant: Training – R4 750 RPL Assessment - R3 000.
<b>IT DEPARTMENT</b>				
Netplus 8/2/14-2012	Network cabling and repairs.	3 yrs	April 2012– March 2015	The value depends on demand.

Business Connexion 828 J1, 828 I11	Server maintenance & service.	3 yrs	1 Jan 2011 to 31 Dec 2014	R 113 073.60 pa
Diamond Corner 8/2/2/112	Computer hardware.	3 yrs	01May 2011 ends 30 April 2014.	On demand not exceeding the budget which is R2m
Diamond Corner 8/2/2/57-2011	Supply of mobile data.	2 yrs	26 June 2012 ends on 25 June 2014.	R 2 376 000 pa
Securelink	Installation of IT systems network.	3 yrs	Extended from 14 April 2014 to 13 March 2015	Total contract value R 49,500,000.
Amyssa Stationers CC 8/2/2/49- 2011	Supply and delivery of original printer cartridges	3 yrs	03 April 2014 till 02 April 2015	Budget of R 785,348, payable as and when service is required.
ShoSho Industrial Supplier CC 8/2/2/49-2011	Supply and delivery of original printer cartridges	3 yrs	03 April 2013 till 02 April 2014 (renewal)	Budget of R 785 348 payable as and when service is required.
Palmerton Cartridges CC 8/2/2/49-2011	Supply and delivery of original printer cartridges	3 yrs	03 April 2013 till 02 April 2014 (renewal)	Budget of R 785 348 payable as and when service is required.
Sage Computer Technology (Pty) Ltd 8/2/2/49- 2011	Supply and delivery of original printer cartridges	3 yrs	03 April 2013 till 02 April 2014 (renewal)	Budget of R 785 348 payable as and when service is required.
VPN Technologies	IT Networking Engineering Support and Internet services	3 yrs	25 June 2013 to 24 June 2016.	The value depends on demand
Batloung Technologies	Repair and maintain Council printers	3 yrs	1 Sept. 2013 to 31 August 2016	R787 988.00 for the entire contract.

<b>FINANCIAL MANAGEMENT</b>				
Standard bank	Commercial banking Services.	3 yrs	01 July 2013 to 30 June 2015.	Use account as and when need arises.
Lateral unison insurance	Short term insurance.	3 years	New con-tract started 1 July 2012 to terminate on 30 June 2015.	R2 437 335 .97 pa
Business Connexion	Maintenance of the Venus System	Annual	28 January 2014 to 29 January 2015.	R307 850 paid as annual license fee
Payday	Supply Software	Annual	Annual license fee renewable every July.	R156 967.74 pa
Price Water Cooper House	Baud Asset Management System	Annual	Annual license fee.	Based on quotation if the system requires maintenance
CQS Technology	Case View for software to prepare financial statements.	Annual	Annually payable in February of each year.	R 87 415.20 pa
Sure Zorgvliet Travel	Travel Management Services	2 yrs	1 December 2013 to 30 November 2015.	Ad-hoc
Nexus Travel	Travel Management Services	2 yrs	1 December 2013 to 30 November 2015.	Ad -hoc
MaxProf	VAT review and recovery	3 yrs	May 2014 – May 2017	15% of all VAT recovered.
Mmapaballo	Supply of newspapers	3 yrs	Contract extended on a month to month basis pending the finalization of tender process.	The amount varies according to available funds
Intenda	Annual license fee for the Intenda system of the supply chain management system.	12 months	1 August 2014 to 30 31 July 2015	R 40 498.04 VAT included paid in August 2014 as annual



**COMMUNITY SERVICES**

**SPORTS & RECREATION**

Tenant -New Covenant Church(Lessee)	Leasing of the Vereeniging theatre to tenant.	12 Months	March 2014 to March 2015	R15 000,00 pm
Emfuleni Local Municipality	Lease agreements for: - Sharpeville Exhibition Center - Sharpeville Hall - Technorama - Mphahlalatsane Theater.	3 years	Started July 2009 to June 2012. Month to month contract is in place.	R1 000 pm R1 000 pm R1 000 pm R1 000 pm
Lesedi Municipality	Lease of : -Heidelberg Museum	3 years	Started July 2009 to June 2012.  Month to month contract is in place.	R1 000 pm

**COMMUNITY SAFETY**

Securelink	Maintenance of the CCTV network.	3 years	15 February 2014 – 14 February 2017	Total value for period of 3 yrs = R5 880 000;  R155 000,00 pm
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**DISASTER MANAGEMENT**

Sysman Public Safety Systems (Pty) Ltd	Licensing of Software & Support.	3 years	01 July 2014 till 30 June 2017	R221 863.11 pa.
Sysman Public Safety Systems (Pty) Ltd	Maintenance of Hardware	3 years	01 July 2014 till 30 June 2017	R 14 521.56 pa.
Gauteng Ambulance Services	MOA for rendering of Call taking & Dispatching of Ambulance Calls	1 year	01 July 2014 till 30 June 2015	R 65 940.00 income per month
Midvaal Local Municipality	Fire fighting Services.	3 yrs	1/7/2013 - 2016	As and when services are rendered and calculated in terms

				of promulgated tariffs and in the prescribed format.
Emfuleni Local Municipality	Fire fighting Services.	3yrs	1 July 2013 – June 2016	As and when services are rendered and calculated in terms of promulgated tariffs and in the prescribed format.
Airborne Africa	Rental of hangar space for Gyro Plane, tractor and other equipment	3 yrs	1 July 2013 to 30 June 2016	R1 000.00 pm
<b>HEALTH AND SOCIAL DEVELOPMENT</b>				
External Bursary Board Members	Bursary committee	3 yrs	2014 - 2016	R500 per sitting allowance (Four meetings per annum)
Bursary Contracts	1 year Contract	Annual	Annual	R16 000 Per learner
<b>HIV &amp; AIDS DIRECTORATE</b>				
BonangBophelo Development Organisation  (ward-based coordinators)	Management of 140 Emfuleni HIV&AIDS Ward-based coordinators' daily door to door educational campaigns, activities and ward-based programmes, including the payment of monthly stipend to coordinators	12 Months	July 2014-June 2015	R 3, 436,800 goes to payment of stipend of ward-based coordinators  AND R 343 680 for admin cost  (Funds are transferred quarterly to the service provider, upon receipt of narrative report and bank statement)
Community Regeneration and Development	Management of 76 Midvaal and Lesedi HIV&AIDS Ward-based coordinators' daily door to door educational campaigns, activities	12 Months	July 2014-June 2015	R 1, 888,800 goes towards the payment of ward-

Centre  (ward-based coordinators)	and ward-based programmes, including the payment of monthly stipend to coordinators			based coordinators  AND  188 880 for admin costs  (Funds are transferred quarterly to the service provider, upon receipt of narrative report and bank statement).
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<b>PLANNING &amp; SPECIAL PROJECTS</b>				
MDQ	Compilation of precinct plan for the Sebokeng Cultural Precinct.	16 Months	1/3/2013 to 30/6/2014. Contract extended to 14 December 2014 as a result of extension of scope. Addendum prepared.	R2 460 164.86 for the entire contract

<b>ECONOMIC DEVELOPMENT &amp; TOURISM</b>					
Vaal University of Technology	Mandate to promote local economic development	12		When all the parties have signed the contract.	R1 200 000 pa
Gauteng Tourism Authority	Financial assistance for the cost of printing and design of passport booklets for the tourism passport project	4 Months		16 April 2014 to 31 July 2014 Extended to 31 December 2014	R40 000.00 once off

<b>PLANNING AND HOUSING PROJECTS</b>					
ZidlaphiKgomo& Associates	Refurbishment of Eldorado Informal Trade Centre	1 yr		10 December 2013 – 9 December 2014	R 4 700 000 VAT included for the entire project.
ZidlaphiKgomo& Associates	Constructing of wing extension at Eldorado building	4 Months		11 August 2014 – 10 December 2014	R3 361 518

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<b>TRANSPORT INFRASTRUCTURE &amp; DEVELOPMENT</b>				
Blue sands trading 106 cc	Upgrading of Jameson Park Sports Facilities	6 Months	5 June 2013 – 9 December 2013.	R1,474 653.70 for entire project
Blue Sands Trading 106 cc	Upgrading of Impumelelo Sports Facilities	6 Months	18 June 2013 – 15 December 2013 R1 000 pm	R1 826 403.14 for entire project
Tsekema Consulting Engineers	Professional Civil Engineers appointed for the Design, Specification, Documentation and site Supervision for the Upgrading of various Sports Fields in the Lesedi Local municipality	Until completion of construction contract	November 2013 till end of retention period	R1 324 714.93 for entire project

<b>LINCENSING</b>				
Lesedi Municipality	Lease of : -Lesedi Licensing. -Lesedi Testing Station.	Initial period - 3yrs	Month-to-month.	R70 476 pm R1 000 pm
Emfuleni Local Municipality	Lease agreements for: -Vereeniging License and Testing -Vanderbjilpark License and Testing	3 yrs	Month-to-month.	R1 000 pm
Midvaal Municipality	Lease of: -Meyerton Licensing and Testing.	2 yrs	1 July 2013 – 30 June 2016	R16 600 pm

<b>ENVIRONMENT</b>				
Local Municipalities obo the SDM	Agency Agreement for the rendering of Municipal Health Services	3 years	1 July 2014 – 30 June 2015	Differs from municipality to municipality. Total approved budget

				for 2014/15 is R16,764,249
Zanokuhle Services	Meyeton -Air Quality Monitoring station maintenance and repairs	16 Months	1 September 2014 – 30 December 2015	R748 796.46
<b>MUNICIPAL MANAGER</b>				
Grant Thornton (Pty) Ltd	Performance of internal audit function for the municipality	3 yrs	03 October 2011 till 02 September 2014	R1 906 992 for the entire contract
The Oliphant Institute of Learnership	Youth Development Programme	3 yrs	4 March 2014 – 3 March 2017	R100 000 for the entire contract

**APPENDIX I – MUNICIPAL ENTITY/ SERVICE PROVIDER PERFORMANCE SCHEDULE**

**CLUSTER – CORPORATE SERVICES**

No	Service provider	Nature of contract	Duration	Value of contract	Start & Expiry date	Comment
Legal and Support Services						
	Britfire	Service and maintenance of Fire detection system	Initial period -1 year	R43 399.64 pa. R10 849.91 per quarter.	Contract extended for 3 years from 14 July 2012 to 15 August 2015	Implementation proceeding well. The contract expires in August. A decision has been taken to extend the contract until the end of December 2015, to enable the process of advertising for another service provider to commence and be finalized.
	Quidity	Electronic Management of document and work-flow system.	Extended for a period of 2 years	R90 138.00 pa. R7 511.46 monthly license fee.	After the contract that commenced on 1/7/2009 expired on 30 June 2012, the same was extended for 2 years commencing on 1 July 2012 to 30 June 2014. A further 1 year extension started on 1 July 2014 and terminated on 30 June 2015. Contract currently operating on a month-to-month basis pending finalisation of license agreement	This is a contract for license fees; A license agreement is being prepared in the same way as with other systems of council. A window-shopping exercise was conducted which revealed that the cost of procuring another system is way above and beyond the means of council. This was done in an effort to determine what else was available on the market. The current system is doing well; the problem has been that it is not being used to the fullest of its capacity. Several training sessions have taken place over the years but attendance has been persistently poor, with the result that not many are able to use the system

No	Service provider	Nature of contract	Duration	Value of contract	Start & Expiry date	Comment
	Konica Minolta	Lease of photo copying machines.	3 years	Contract value: R90 000 pa  Bizhub 951 is being charged at 4 cents per copy (black and white) whilst the Bizhub C654e is being charged at 49 cents per copy per colour and 6.3 cents per black and white copy.	29 April 2014 to 28 April 2017	Implementation proceeding well.
	Securelink	Telecommunication system	3 years	R245 000,00 monthly (depending on usage)	3/11/2014 to 31/10/17	Installing is completed on time and on budget and good service is provided by the vendor.  The service provider is performing well in terms of the contract and repairs are done in an efficient manner. Turn-around time on repairs is good and a good quality workmanship is maintained.

2. FACILITIES

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
1.	Vereeniging Trust on behalf of Alhilar investment	Lease of House & Home offices.	3 yrs	R104 218 pm	Contract extended on a month to month basis until 31 October 2015.	A decision has been taken to pursue the option of moving all employees from Donna Cheese, Stanley and Ventura buildings into the second floor of City Centre building. The lease agreement for the first and second floors of the City Centre building have been concluded and signed by the Municipal Manager, the leasing agent, Messrs Vereeniging Trust and the Landlord. The lease agreement for the 1 <sup>st</sup> and the 2 <sup>nd</sup> floors of the City Centre building to commence on the 1 November 2015 and terminate on the 31 October 2018. The second floor of the City Centre building is currently under renovation which will take place over a period of 3 months, hence the lease agreement starting on the 1 November 2015.
2.	Vereeniging Trust	Lease of Ventura offices.	Initial period - 3yrs	R44 588 pm	Same as above.	
3.	MMM Investment	Lease of Cheese Borough Building	1yr	R24 510 pm	Extended from 31 March 2015 till 31 October 2015	
4.	MMM Investment	Lease of Stanley Building	1yr	R28 500 pm	Extended from 31 March 2015 till 31 October 2015	
5.	Mafoko Security Patrols	Providing security services on all Council properties.	3 years	Contracted amount R30 399 137.28 for 3 years VAT excl  -R844 420.48 pm. Amounts paid ex VAT:	1 July 2014 -30 June 2017	



No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
				Apr- R1 216 478.16 May-R1 216 478.16 June- R1216478.16		increase.  A budget for ad hoc security needs has been centralized in the MM's office.
6.	Insig Motors PTY LTD	Purchase of fuel and oil.	3 years	Average of R 126 2016 pm depending on usage.  Balance in vote –R987 718.49  Balance R691 157.45  Dec- R110 533.78  Jan- R92220.69  Feb- R94 713.80  Mar- R103 341.05  Balance  R277 417.65	15 Jan 2014 to 14 January 2016.	Contract implementation proceeding well.  Monthly consumption.
7.	Rentokil Initial (Pty) Ltd	Hygienic services at various offices.	Initial period - 3yrs	R56 117.53 pm.  The contract is “flexible” in relation to sites i.e. if there is a new site it is added and if a site is discontinued it is taken off. E.g. Mphatlatsane	Started 01 February 2009 to 01 March 2012. Month to month contract is in place.	Specifications approved by Supply Chain Management on 7 July 2015.  Advert to be signed by the COO for tender to be advertised.

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
				theatre which is no longer being serviced.		
8.	Vaal Triangle Fire Services	Supply and repair of firefighting equipment.	3yrs	Rates per item charged when serviced, as per contract. No service rendered and no payments for July and August	18 /9/2013 to 17/9/2016	Contract proceeding well.
9.	Otis	Maintenance service of lifts	5 yrs	R1 900 pm	2007 to 2012. A month to month contract is in place.	Service continues in respect of the one lift that still works. Schindler Lifts was approached to return as service provider for the maintenance of the lifts. They provided quotations for the replacement or repair of the lifts. The cost for replacement was cheaper than to repair and therefor the cost for replacement was requested by Facilities on the 2015/2016 budget. This amount was however not approved on the budget.  The service from Messrs Otis therefor still continues on the one lift on a month-to-month basis.
10.	ABSA	Supply and delivery of motor vehicles, light and heavy commercial vehicles, buses and motor cycles to the state (lease contract)	3 yrs	R902 597.40 pa  R25 072.15 pm linked to prime.	September 2012 to September 2015	Implementation proceeding well in line with the terms and conditions of the contract. 3 yrs lease agreement for the Executive Mayor's car.

3. **UTILITIES**

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
1.	HJD Electricals	Maintenance of market roller doors and sliding gates.	3yrs	About R2 736 pm depending call outs per month. Does not exceed R 50 000 pa	Started 2007 & extended on a month to month basis pending the outsourcing of the FPM.	At the BSC meeting held on 30/9/14, it was proposed that instead of going for a 3 year contract, the contract be extended for 1 year, the reason being the length of time towards the proposed metro in 2016. This will be taken up.
2.	Schindler lifts	Maintenance of lifts at the Fresh Produce Market.	3yrs	R4 634.53 pm.	Currently month to month.	Schindler is the sole provider of parts for Schindler lifts
3.	Fresh Mark Systems (Sole supplier)	Software maintenance.	1yr	R4 5908.70 pm.	Currently month to month	Specifications have been developed in preparation for the calling of tenders. Addendum extending the contract on a month-to month basis being finalized.
4.	Instant Services and Repairs	Maintenance of cold storages and ripening room.		+ - R 9 350 pm depending on the number of call-outs.	Currently month to month	At the BSC meeting held on on 30/9.14, it was proposed that instead of going for a 3 year contract, the contract be extended for 1 year, the reason being the length of time towards the proposed metro in 2016. This will be taken up.
5.	Prokon Sole supplier)	Quality inspection on fresh produce on behalf of the Dept. of Agriculture.	3yrs	R 5 437.42 pm	Currently month to month	The service provider is contracted by the Dept. of Agriculture to conduct quality inspections on fresh produce for all markets. Each individual market has to contract with Prokon for services it renders.
6.	Lesedi Municipality	Lease of :	Initial period -		Started July 2009 to June 2012.	

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
		<ul style="list-style-type: none"> <li>- Heidelberg Taxi Rank.</li> <li>- Shalimar Ridge Taxi Rank.</li> <li>- Heidelberg Airport.</li> </ul>	3yrs	R1 000 pm R1 000 pm R2 510 pm	Addendum in place extending the leases on a month to month basis.	
7.	Emfuleni Local Municipality	Lease agreements for: <ul style="list-style-type: none"> <li>- Bophelong Taxi Rank</li> </ul>	3yrs	R1 000 pm	Started July 2009 to June 2012. Month to month addendum in place.	

4. **HUMAN RESOURCES DEPARTMENT**

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
1.	Solstice Network CC	Contract 79/12: Provision of accredited National Treasury Minimum Competency Regulations Training	1 year	Price per Unit Standard per participant:  Training – R4 750  RPL Assessment - R3 000.	29 June 2013 – December 2015.	The finalization of the training has been extended to September 2015 by the National Treasury. No extra financial implications and the current contract covers the process to completion at the end of September 2015.
2.	Shosholoza	To offer personal financial rescue plans employees	3 years	At no cost to Council.	1 September 2014 to 30 August 2017	The expected reduction in the number of Garnishee orders on our books is still not satisfactory due to the fact that most of the affected employees do not appreciate the long term implications of garnishee orders and/or are resigned to the fate of endless debt. An additional financial education intervention has been employed in order to fast track the resultant eradication of employee debts.
3.	AFN Financial Services	To render ongoing advice and intermediary services to its employees' medical aid requirements	1 year	At no cost to council.	1 December 2014 to 30 November 2015	The teething problems that beset the introduction of the service provider within the workplace are gradually being overcome. These problems related to lack of understanding as to services to be provided by AFN Consulting and that our employees are used to dealing directly with Medical Aid Scheme.

5. IT DEPARTMENT

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
1.	Netplus 8/2/2/10-2015	Network cabling and repairs	2 years, year on year	Budget R6495 930 Payments subject to demand.	1 August 2015 – 31 July 2017	Appointment letter issued. SLA in process.
2.	Business Connexion 828 J1, 828 I11	Server maintenance & service.	3 years	R 113 073.60 pa	1 Jan 2015 to 31 Dec 2015	The use of this contract is limited to hardware breakdown and will only be used when such an event occurs. The contract will continue for as long as the SDM utilizes its current server, and is reviewable annually.
3.	Amtronics CC 8/2/2/11-2014	Computer hardware	Max 3 years, renewed yearly.	On demand Budget 2015/2016 R1 million.	1 Aug 2015 – 31 July 2018	Procurement process finalized. SLA being developed.
4.	Diamond Corner 8/2/2/57-2011	Supply of mobile data.	2 yrs	R 2 376 000 pa	26 June 2012 ends on 25 June 2014. Extended on a month to month basis.	Policy deferred. Status quo is maintained in accordance with the MANCO resolution dated 9 June 2014 (all users are to move to private with the exception of Councilors). Contract is currently run on a month to month basis with no new contracts entered into.
5.	Securelink 8/2/2/15-2011	Installation of IT systems network.	3 yrs	Total contract value R 49,500,000.	Extended from 14 April 2014 to 13 April 2015	Contract is running behind schedule due to delays experienced with issuing of wayleaves. Estimated completion date is 30

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
						August 2015.
6.	Amysa Stationers CC  8/2/2/9-2015  (Rotational panel of 3 vendors)	Supply and delivery of original printer cartridges	3 years	Budget of R 1.3 million, payable as and when service is required.	1 Aug 2015 – 31 July 2018	Appointment letter issued. SLA being developed.
7.	Palmerton Cartridges CC  8/2/2/9-2015  (Rotational panel of 3 vendors)	Supply and delivery of original printer cartridges	3 years	Budget of R 1.3 million, payable as and when service is required.	1 Aug 2015 – 31 July 2018	Appointment letter issued. SLA being developed.
8.	Neo Technologies  8/2/2/9-2015  (Rotational panel of 3 vendors)	Supply and delivery of original printer cartridges	3 years	Budget of R 1.3 million, payable as and when service is required.	1 Aug 2015 – 31 July 2018	Appointment letter issued. . SLA being developed.
9.	VPN Technologies  (Review)	IT Networking Engineering Support and Internet services	3 years	Budget R420 000  Payments vary according to demand	25 June 2013 to 24 June 2016.	Troubleshooting and routing network assessments are done and the infrastructure is stable and performing well.

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
10.	Batloung Technologies	Repair and maintain Council printers	3 years	R787 988.00 for the entire contract.	1 Sept. 2013 to 31 August 2016	The service provider is performing well in terms of the contract and repairs are done in an efficient manner. Turn-around time on repairs is good and a good quality workmanship is maintained. Review conducted in April 2015.
11.	Securelink 8/2/2/37-2014	Supply and installation of Fibre Optic Cabling	12 months	R8 445 108.59	1 May 2015 – 30 April 2016	SLA in place.  Kick-off meeting held on 14/072015.  Progress is in-line with project plan.
12.	Eksteen& Le Roux 8/2/2/38-2014	Transaction Advisory Services relating to the Underground Optic Fibre Communications Network	12 months	R705 664.74	26 May 2015 – 25 May 2016	Services are provided at a satisfactory level.  Performance on this contract is linked to contract 8/2/2/37-2014.
13.	Global Access 8/2/2/13-2014	Supply of Audio Visual and Broadcasting Services	12 months as and when required	Payments subject to demand.	25 May 2015 – 24 May 2016	SLA in place.  First project completed successfully and services provided were excellent.
14.	Eset Southern Africa	Anti-virus support	1 year	R 83,694.24	15/8/2015 to 14/8/2016	Appointment letter issued. SLA being finalized.
15.	NetCB A (PTY) LTD 8/2/2/12-2014	Provision of backup software and services	1 year	R 850,013.20	1 Nov 2014 – 31 October 2015	SLA in place.  Services are provided at a satisfactory level.



FINANCE

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
1.	Standard bank	Commercial banking Services.	3 yrs	Use account as and when need arises.	01 July 2013 to 30 June 2016.	Contract implementation proceeding well.  Cash in transit contract finalized.  Meeting conducted with standard bank in order to resolve on problems experience with bank deposits reversed on a regular basis and then corrected afterwards which create reconciliation challenges. Interest on accounts must be rectified as they are contradicting the tender document while bank charges must be fully investigated as the charges are too high.
2.	Lateral unison insurance	Short term insurance.	3 yrs	R1 241 213 VAT Included	1 July 2015 30 June 2018.	Contractor re-appointed after due SCM processes.
3.	Business Connexion	Maintenance of the Venus System	Annual	R307 850	Annual license fee	The contract is proceeding well; calls are logged through the help desk and are dealt with effectively within 1 day.
4.	Payday	Supply Software	Annual	R156 967.74 pa	Annual license fee payable every July.	Regular updates are received when legislation changes. Help desk is functioning well and professionally handled.
5.	Price Water Cooper House	Baud Asset Management System	Annual	Based on quotation if the system requires maintenance	Annual license fee.	The contract is proceeding well. When assistance is required the problems are resolved within 1 day.

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
6.	CQS Technology	Case View for software to prepare financial statements.	Annual	R 87 415.20 pa	Annually payable in February of each year.	Regular upgrades are provided in order to be GRAP compliant. Assistance is provided through the service provider's help desk.
7.	Sure Zorgvliet Travel	Travel Management Services	2 years	Ad-hoc	1 December 2013 to 30 November 2015.	<p>The service provider is on the panel of travel agencies.</p> <p>The service provider is on the panel of travel agencies. Challenges experienced with user departments changing bookings at an additional charge without first gaining authorization, resulting in F &amp; W expenditure. Challenge also with the hotel accommodations being within the R1,500 / night threshold as per S &amp; T policy. Have met with service provider and forwarded copy of S&amp; T policy. Require MANCO to enforce S &amp; T policy and allow for the recovery of F &amp; W/ I/U expenditure.</p>
8.	Nexus Travel	Travel Management Services	2 years	Ad-hoc	1 December 2013 to 30 November 2015.	<p>The service provider is on the panel of travel agencies. No problems experienced in implementation. Challenges experienced with user departments changing bookings at an additional charge without first gaining authorization, resulting in F &amp; W expenditure. Challenge also with hotel accommodations being within the R1,500 / night threshold as per S &amp; T policy. Require MANCO to enforce S &amp; T policy and allow for the recovery of F/ W/ I/ U expenditure.</p>
9.	MaxProf	VAT review and recovery	3 years	15% of all VAT recovered.	May 2014 – May 2017	<p>Implementation proceeding</p> <p>Training was done with relevant employees and a final audit conducted for the 5 year period on all VAT</p>

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
						transaction. An amount of R 609 740.65 was recovered from SARS.
10.	Mmapaballo	Supply of newspapers	3 years	The amount varies according to available funds	Contract extended on a month to month basis pending the finalization of tender process.	Bid advertised. BEC held 26/02/2015. Recommendation made to MM to re-consider alternate methods of receiving news as current tender proves to be too costly and not in line with cost containment framework for 15/16 MTREF. CFO tasked with providing MM with alternative options to be tabled at Budget Panel.  Still no way forward on the new newspapers contract.
12.	Back to Front Enterprise	Provide electronic tools and support to assist with the management of municipal performance and related activities	1 month	Contract value  Payments will be rendered according to the project plan.	5 June 2015 – 4 July 2015	Contract implementation concluded. Final report awaited.
13.	Business Connexion	Maintenance of the Venus System	Annual	Amount paid as annual license fee	1 July 2015 - 30 June 2016	Contract implementation is currently proceeding well.
14.	S-Group	Comprehensive Professional Services for Raising of Donor Funds For the Boipatong Wetlands Rehabilitation Project	6 months	R193 000	29 January 2015 and terminating on 30 July 2015	Contract implementation is proceeding well.

**COMMUNITY SERVICES**

**1. SPORT & RECREATION**

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
	Tenant -New Covenant Church(Lessee)	Leasing of the Vereeniging theatre to tenant.	12 months	R15 000,00 pm	March 2014 to March 2015	The lessee (New Covenant Church) has fulfilled all obligations and financial for the lease period of March 2014 to March 2015, during February 2015 the New Covenant Church expressed an interest for further tenure lease for April 2015 to April 2016 that would incorporate the increased tariff as defined by National Treasury to the Sedibeng Finance Department.
2.	Emfuleni Local Municipality	Lease agreements for: <ul style="list-style-type: none"> <li>- Sharpeville Exhibition Center</li> <li>- Sharpeville Hall</li> <li>- Technorama</li> <li>- MphahlalatsaneTheater.</li> </ul>	3yrs	R1 000 pm R1 000 pm R1 000 pm R1 000 pm	Started July 2009 to June 2012. Addendum extending the contracts on a month to month basis in place.	
3.	Lesedi Municipality	Lease agreement <ul style="list-style-type: none"> <li>- Heidelberg Museum</li> </ul>	Initial period - 3yrs	R1000 pm	Started July 2009 to June 2012.  Month to month contract is in place.	Museum closed for safety reasons. Lease therefore terminated and payments stopped.

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
4.	Emfuleni Local Municipality	Lease agreement- Sharpeville Police Station	3yrs	R1 000 pm	Started July 2009 to June 2012. Addendum extending the contracts on a month to month basis in place.	

2. **COMMUNITY SAFETY**

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
1.	Securelink	Maintenance of the CCTV network.	3 years	Total value for period of 3 yrs = R5 880 000; R155 000,00 pm	15 February 2014 – 14 February 2017	Contract implementation proceeding well.
2.	Securelink Addendum	Installation of HDPE sleeves for the CCTV security fibre optic cables	3 years	R790 997.72	15 February 2014 – 14 February 2017	Contract implementation proceeding well.

3. **DISASTER MANAGEMENT**

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
1.	Sysman Public Safety Systems	Licensing of	3 years	R221 863.11 pa.	01 July 2014 till 30	Contract implementation proceeding well.

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
	(Pty) Ltd	Software & Support.			June 2017	
2.	Sysman Public Safety Systems (Pty) Ltd	Maintenance of Hardware	3 years	R 14 521.56 pa.	01 July 2014 till 30 June 2017	Contract implementation proceeding well.
3.	Gauteng Ambulance Services	MOA for rendering of Call taking & Dispatching of Ambulance Calls	3 years	R 65 940.00 income per month	29 August 2014 to 28 August 2017.	Contract implementation proceeding well.
4.	Midvaal Local Municipality	Fire fighting Services.	3 years	As and when services are rendered and calculated in terms of promulgated tariffs and in the prescribed format.	1/7/2013 - 2016	The contract is an agency agreement and is currently running smoothly. Midvaal is charging SDM a flat rate of R1140 .00 per call. The only challenge with this contract is that it cannot be known how many fire incidents are going to occur in a relevant financial year therefore making it difficult to budget.
5.	Emfuleni Local Municipality	Fire fighting Services.	3 years	As and when services are rendered and calculated in terms of promulgated tariffs and in the prescribed format.	1 July 2013 – June 2016	The contract is an agency agreement and is currently running smoothly. The only challenge with this contract is that it cannot be predicted how many fire incidents are going to occur in a relevant financial year therefore making it difficult to budget.
6.	Airborne Africa	Rental of hangar space for Gyro Plane, tractor and other equipment.	3 years	R1 000.00 pm	1 July 2013 to 30 June 2016	This contract is currently running smoothly.



**4. HEALTH & SOCIAL DEVELOPMENT**

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
1.	External Bursary Board Members	Bursary committee	3 Years	R500 per sitting allowance (Four meetings per annum)	2014 - 2016	No problems in implementation reported.
2.	Students	Students financial assistance	1 year	R16 000 Per learner	Annual	34 students awarded bursaries at R16 000 each. Contracts signed with each and results closely followed up.
4.	Department of Military Veterans	To oversee and manage implementation of Government's framework and programmes on Military Veterans	3 years	None	April 2015 – March 2018	The contract has been signed.

**5. HIV & AIDS DIRECTORATE**

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
1.	Community Regeneration and Development Centre	Management of HIV&AIDS Ward-based coordinators' daily door to door educational campaigns, activities and ward-based programmes.	12 months	R 1, 879,812.	1 July 2015-30 June 2015.	The contract is running smoothly.
2.	BonangBophelo Development Organisation	Management of HIV&AIDS Ward-based coordinators' daily door to door educational campaigns,	12 months	R 4 812 852 for the year	1 July 2015-30 June 2016.	The contract is running smoothly.



No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
		activities and ward-based programmes.				

### **CLUSTER - SPED**

#### **1. PLANNING & SPECIAL PROJECTS**

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
1.	MDQ	Compilation of precinct plan for the Sebokeng Cultural Precinct.	16 months	R2 460 164.86 for the entire contract.	1/3/2013 to 30/6/2014. Contract extended to 14 December 2014 as a result of extension of scope. Addendum prepared.	Project divided into 2 phases namely the plan and construction phases. 1 <sup>st</sup> phase has been completed. The 2 <sup>nd</sup> phase of the project is being implemented. Addendum extending the contract for a further 9 months done.
2.	Setjeo& Associates	Marketing & Branding Consultant	12 months	R650 000 pa	25 May 2015 – 24 May 2016	Contract implementation is proceeding well.
3.	Khaya Electronics	For the provision of Communication, Media and Publicity Support to the municipality on Special Projects	12 months	R912 000	May 2015 – May 2016	Contract implementation is proceeding well.

2. **PLANNING & HOUSING PROJECTS**

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
1.	ZidlaphiKgomo& Associates	Refurbishment of Eldorado Informal Trade Centre	1 year	R 4 700 000 VAT included for the entire project.	10 December 2013 – 9 December 2014 (to be extended)	Contract implementation proceeding well. . However it should be noted that we are still awaiting the approval of R101 000 variation order for this contract to be extended.
2.	Absinia& Partners CC	To effect renovations to the Mphatlalatsane Theatre	2 months	R1 375 735	24 November 2014 – 23 January 2015. Extended to March 2015.	Site establishment was done on the 04 <sup>th</sup> December 2014. The main contractor started on site on the 08 <sup>th</sup> December 2014. The renovations work is at 90% complete and due to rainfall in December 2014 and early January 2014 we have extended the project time frame to the second week of March 2015.
4.	Rafique Baba Attorneys	Verifications, registration and transfer of individual ervens in Sebokeng and Evaton.	2 years	An amount of R2 736-00 to be paid for verifications and R2 052-00 to be paid for registration and transfer. Funding received from Province	June 2015 – June 2017	Contract implementation is proceeding well.
5.	ReabusaContruction Supplies	Construction of Community Park and Sidewalks in Sebokeng Zone 14		R3 927 127.58	May 2015 – July 2015	Contract implementation is proceeding well
6.	JK Mashishi Electricals	Construction of Community Park and Sidewalks in	3 months	R2 902 440	May 2015 – July 2015	Contract implementation proceeding well.

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
		Sebokeng Zone 14				

**CLUSTER - TRANSPORT, INFRASTRUCTURE & ENVIRONMENT**

**1. TRANSPORT, INFRASTRUCTURE & DEVELOPMENT**

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
1.	Blue Sands trading 106 cc	Upgrading of Jameson Park Sports Facilities	6 Months	R1,474 653.70 for entire project  Outstanding money paid.	5 June 2013 – 9 December 2013.	Contractor on site. Ongoing vandalism is being experienced periodically which will influence completion. It is estimated that the work will be completed at the latest end of March 2015.  Complete. Site has been handed over to Lesedi and final snag list inspections should take place 1st week in May 2015.
2.	Blue Sands Trading 106 cc	Upgrading of Impumelelo Sports Facilities	6 Months	R1 826 403.14 for entire project	18 June 2013 – 15 December 2013. (Extension was approved to 30 January 2015).	Contractor on site. It is estimated that all work will be completed at the latest end March 2015. Further delay is being addressed.  Complete. Site has been handed over to Lesedi and final snag list inspections should take place 1st week in May 2015.
3.	Tsekema Consulting Engineers	Professional Civil Engineers appointed for the Design, Specification, Documentation and site Supervision for the	Until completion of construction	R1 324 714.93 for entire project	November 2013 till end of retention period.	It is estimated that construction will be completed by end March 2015 if nothing unforeseen happens.  Complete. Site has been handed over to Lesedi and final snag list inspections should take place 1st week in May

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
		Upgrading of various Sports Fields in the Lesedi Local municipality	contract			2015.

**2. LICENSING MANAGEMENT**

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
1.	Lesedi Municipality	Lease of : - Lesedi Licensing. - Lesedi Testing Station.	Initial period - 3yrs	R70 476 pm R1 000 pm	Addenda prepared extending the leases on a month-to-month basis.	Addenda prepared extending the leases on a month to month basis pending properly considered lease agreements being developed, transfers of the properties where this should be done and cancellation of the contracts where necessary. Discussions relating to lease of all Lesedi properties underway.
2.	Emfuleni Local Municipality	Lease agreements for: - Vereeniging License and Testing - Vanderbjilpark License and Testing	3yrs	R1 000 pm R1 000 pm	Addenda prepared extending the leases on a month-to-month basis.	Discussions relating to lease of all Emfuleni properties underway.
3.	Midvaal Municipality	Lease of: - Meyerton Licensing and Testing.	2 yrs	R16 600 pm	1 July 2013 – 30 June 2016.	Contract implementation proceeding well.

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
4.	Sedibeng district municipality/ Gauteng Department of Roads and Transport (GDRT)	Agency agreement for the operation of the licensing centres in Sedibeng.	5 years	Approximately 20% of the all fees collected is retained by the SDM and the rest paid over to GDRT	29 June 2012 to 28 June 2017.	The implementation of the contract is proceeding well.

### 3. ENVIRONMENT

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
1.	Local Municipalities obo the SDM	Agency Agreement for the rendering of Municipal Health Services	1 year	Differs from municipality to municipality.  Total approved budget for 2014/15 is R16,764,249	1 July 2014 – 30 June 2015	New contract in place.  The report on the renewal of the SLA on MHS with the local municipalities for the 2014/15 financial year was approved by council on 26 November 2014. (Resolution no A1381)  The documents will be forwarded to the local municipalities for signature during the first week of December 2014.  The SLA documents were signed by the three local municipalities.
2.	Zanokuhle Services	Meyerton -Air Quality Monitoring station maintenance and repairs	16 months	R748 796.46	1 September 2014 – 30 December 2015	The supplier has delivered the equipment for installation. The challenge is that the equipment cannot be installed because of security concerns at the Meyerton station. The department is investigating relocating the station to a new secure site. Once the station has been moved the contractor will proceed with installation of new equipment. The delay is impacting on the contract period which might have to be reviewed once

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
						installation has commenced.

**MUNICIPAL MANAGER'S OFFICE**

No	Service provider	Nature of Contract	Duration	Value of contract	Start & Expiry date	Comment
1.	Grant Thornton (Pty) Ltd  Technical Evaluation 3/12/2014	Performance of internal audit function for the municipality	3 years	R1 906 992 for the entire contract	03 October 2011 till 02 September 2014. Extended for 3 months till end December 2014.	On track. The service provider is delivering the project as per contracted deliverables.  Tender close 2/12/2014.  Advertisement for a new Internal Audit service Provider was published on national newspapers and the SDM website, the BEC will convene on 05 March 2015 and recommendations tabled before the BAC on 09 March 2015 for appointment.
2.	The Oliphant Institute of Learnership	Youth Development Programme	3 years	R100 000 for the entire contract	4 March 2014 – 3 March 2017	Contract implementation proceeding.

**OFFICE OF THE SPEAKER**

No	Service provider	Nature of Contract	Duration	Value contract	of	Start & Expiry date	Comment
1.	SelloMaletе	Render a Gospel musical performance during the prayer meeting	5 hours	R34 200		22 May 2015 (1 day)	Service, well performed

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**OFFICE OF THE EXECUTIVE MAYOR**

<b>No</b>	<b>Service provider</b>	<b>Nature of Contract</b>	<b>Duration</b>	<b>Value of contract</b>	<b>Start &amp; Expiry date</b>	<b>Comment</b>
1.	Elethu Consulting	Political Outreach and Oversight Services in support of the 2015 SODA	12 months	R395 000	May 2015 – July 2016	Service, well performed



**APPENDIX J – DISCLOSURES OF FINANCIAL INTERESTS**

<b>Disclosures of Financial Interests</b>		
<b>Period 1 July to 30 June of Year 0 (Current Year)</b>		
<b>Position</b>	<b>Name</b>	<b>Description of Financial interests* (Nil / Or details)</b>
(Executive) Mayor	Simon MohaleMofokeng	NIL
Member of Mayoral Committee	Simon Mofokeng	NIL
	BusisiweModiskeng	NIL
	Christina Sale	NIL
	Yusuf Mahomed	NIL
	BusisiweMncube	NIL
	MaipatoTsokolibane	NIL
	PetrusTsotetsi	NIL
	Melina Gumba	NIL
	Assistance Mshudulu	NIL
	Simon Maphalla	NIL
Councillors	MakhomoRaikane	NIL
	LulamaGamede	NIL
	Johanna Masilo	NIL
	Abram Majola	NIL
	Daddy Mollo	NIL
	Frederich Peters	NIL
	Andrea Parson	NIL
	PatrriciaBaloyi	NIL
	TebohoMaraka	NIL
ShadrackPooe	NIL	

<b>Disclosures of Financial Interests</b>		
<b>Period 1 July to 30 June of Year 0 (Current Year)</b>		
<b>Position</b>	<b>Name</b>	<b>Description of Financial interests* (Nil / Or details)</b>
	MlulekiNkosi	NIL
	ThembekileRamothebe	NIL
	AdvStephanusRoos	NIL
	Denis Ryder	NIL
	Martha Radebe	NIL
	NomsaMooi	NIL
	Pius Maseko	NIL
	Paulina Matsei	NIL
	Daniel Hlongwane	NIL
	LouwNgubane	NIL
	Florence Dlangalala	NIL
	Abel Morolong	NIL
	Siza Rani	NIL
	DimakatsoMalisa	NIL
	LahliweRapapadi	NIL
	SibongileSoxuzo	NIL
	Joseph Lehlake	NIL
	ThandiMaseko	NIL
	Griffiths Tibane	NIL
	FettyMnguni	NIL
	Danie Hoffman	NIL
	JacoKarsten	NIL
	Simon Nkosi	NIL

<b>Disclosures of Financial Interests</b>		
<b>Period 1 July to 30 June of Year 0 (Current Year)</b>		
<b>Position</b>	<b>Name</b>	<b>Description of Financial interests* (Nil / Or details)</b>
	RohanLouw	NIL
	Yvonne Coetzee	NIL
	AttieMoleko	NIL
	Abel Radebe	NIL
Municipal Manager	YunusChamda	NIL
Chief Financial Officer	Brendon Scholtz	NIL
Chief Operations Officer	Thomas LindeloMkaza	NIL
Executive Directors	MapulaPhiri-Khaole	NIL
	MorongweMazibuko	NIL
	SorriousManele	NIL
	Rudolph Natshivhale	NIL
	AndriesMapetla	NIL
	JudaDlamini	NIL
	Julius Tsoho	NIL
Other S57 Officials	N/A	N/A
* Financial interests to be disclosed even if they incurred for only part of the year. See MBRR SA34A TJ		

**APPENDIX K: REVENUE COLLECTION PERFORMANCE BY VOTE AND BY SOURCE**

**APPENDIX K (i): REVENUE COLLECTION PERFORMANCE BY VOTE**

Revenue Collection Performance by Vote						
						R' 000
Vote Description	Year -1	Current: Year 0			Year 0 Variance	
	Actual	Original Budget	Adjusted Budget	Actual	Original Budget	Adjustments Budget
Vote 1 - Executive and Council	19	25	6	4	-472%	-29%
Vote 2 - Finance & Administration	257 855	270 498	289 420	289 656	7%	0%
Vote 3 - Transport, Infrastructure & Environment	58 539	69 133	68 211	56 881	-22%	-20%
Vote 4 - Community & Social Services	8 134	6 980	6 873	7 587	8%	9%
Vote 5 - Planning & Development	9 902	2 209	15 322	10 352	79%	-48%
Example 6 - Vote 6						
Example 7 - Vote 7						
Example 8 - Vote 8						
Example 9 - Vote 9						
Example 10 - Vote 10						
10						
Example 11 - Vote 11						
11						
Example 12 - Vote 12						

Example 13 - Vote 13						
Example 14 - Vote 14						
Example 15 - Vote 15						
Total Revenue by Vote	334 449	348 846	379 831	364 480	4,29%	-4,21%
<i>Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A3</i>						<i>T K.1</i>

#### APPENDIX K (ii): REVENUE COLLECTION PERFORMANCE BY SOURCE

Revenue Collection Performance by Source							R '000
Description	Year -1	Year 0			Year 0 Variance		
	Actual	Original Budget	Adjustments Budget	Actual	Original Budget	Adjustments Budget	
Property rates					#DIV/0!	#DIV/0!	
Property rates - penalties & collection charges					#DIV/0!	#DIV/0!	
Service Charges - electricity revenue					#DIV/0!	#DIV/0!	
Service Charges - water revenue					#DIV/0!	#DIV/0!	
Service Charges - sanitation revenue					#DIV/0!	#DIV/0!	
Service Charges - refuse revenue					#DIV/0!	#DIV/0!	
Service Charges - other					#DIV/0!	#DIV/0!	
Rentals of facilities and equipment					#DIV/0!	#DIV/0!	
Interest earned - external investments	1 711	2 199	2 199	2 700	19%	19%	
Interest earned - outstanding debtors					#DIV/0!	#DIV/0!	
Dividends received					#DIV/0!	#DIV/0!	
Fines					#DIV/0!	#DIV/0!	
Licences and permits	51 333	69 103	68 203	56 876	-21%	-20%	
Agency services	6 553	6 740	6 429	6 613	-2%	3%	
Transfers recognised - operational	254 077	251 597	264 730	260 126	3%	-2%	
Other revenue	13 691	19 119	38 183	38 106	50%	0%	
Gains on disposal of PPE		88	88	58	-50%	-50%	
Environmental Protection					#DIV/0!	#DIV/0!	
<b>Total Revenue (excluding capital transfers and contributions)</b>	<b>327 366</b>	<b>348 846</b>	<b>379 831</b>	<b>364 480</b>	<b>4,29%</b>	<b>-4,21%</b>	
<i>Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. This table is aligned to MBRR table A4.</i>						<i>T K.2</i>	

**APPENDIX L: CONDITIONAL GRANTS RECEIVED: EXCLUDING MIG**

Conditional Grants: excluding MIG						R' 000
Details	Budget	Adjustments Budget	Actual	Variance		Major conditions applied by donor (continue below if necessary)
				Budget	Adjustments Budget	
<i>Neighbourhood Development Partnership Grant</i>	1 365	1 365	8 585	84%	84%	
<i>MSIG</i>	934	934	1 116	16%	16%	
<i>FMG</i>	1 250	1 250	1 250	0%	0%	
<i>EPWP</i>	1 000	1 000	1 000	0%	0%	
<i>HIV &amp; AIDS</i>	6 691	6 691	6 691	0%	0%	
<i>Agriculture</i>	818	818	818	0%	0%	
<i>Trasfer of Informal settlements</i>	-	13 133	-	#DIV/0!	#DIV/0!	
<b>Other Specify:</b>						
<b>Total</b>						
<p><i>* This includes Neighbourhood Development Partnership Grant, Public Transport Infrastructure and Systems Grant and any other grant excluding Municipal Infrastructure Grant (MIG) which is dealt with in the main report, see T 5.8.3. Variances are calculated by dividing the difference between actual and original/adjustments budget by the actual. Obtain a list of grants from national and provincial government.</i></p>						T L

**COMMENT ON CONDITIONAL GRANTS EXCLUDING MIG:**

Use this box to provide additional information on grant benefits or conditions and reasons for acceptance.

**APPENDIX M: CAPITAL EXPENDITURE – NEW & UPGRADE/RENEWAL PROGRAMMES**

**APPENDIX M (i): CAPITAL EXPENDITURE - NEW ASSETS PROGRAMME**

Capital Expenditure - New Assets Programme*								R '000
Description	Year -1	Year 0			Planned Capital expenditure			
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3	
<b>Capital expenditure by Asset Class</b>								
<b>Infrastructure - Total</b>	1 272	-	1 000	705	-	-	-	
<b>Infrastructure: Road transport - Total</b>	-	-	-	-	-	-	-	
<i>Roads, Pavements &amp; Bridges</i>								
<i>Storm water</i>								
<b>Infrastructure: Electricity - Total</b>	-	-	-	-	-	-	-	
<i>Generation</i>								
<i>Transmission &amp; Reticulation</i>								
<i>Street Lighting</i>								
<b>Infrastructure: Water - Total</b>	-	-	-	-	-	-	-	
<i>Dams &amp; Reservoirs</i>								
<i>Water purification</i>								
<i>Reticulation</i>								
<b>Infrastructure: Sanitation - Total</b>	-	-	-	-	-	-	-	
<i>Reticulation</i>								
<i>Sewerage purification</i>								
<b>Infrastructure: Other - Total</b>	1 272	-	1 000	705	-	-	-	
<i>Waste Management</i>								
<i>Transportation</i>								
<i>Gas</i>								
<i>Other</i>	1 272 489	0	1 000 000	704 893				
<b>Community - Total</b>	-	-	-	-	-	-	-	
<i>Parks &amp; gardens</i>								
<i>Sportsfields &amp; stadia</i>								
<i>Swimming pools</i>								
<i>Community halls</i>								
<i>Libraries</i>								
<i>Recreational facilities</i>								
<i>Fire, safety &amp; emergency</i>								
<i>Security and policing</i>								
<i>Buses</i>								
<i>Clinics</i>								
<i>Museums &amp; Art Galleries</i>								
<i>Cemeteries</i>								
<i>Social rental housing</i>								
<i>Other</i>								

Table continued next page

Capital Expenditure - New Assets Programme*								R '000
Description	Year -1	Year 0			Planned Capital expenditure			
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3	
<b>Capital expenditure by Asset Class</b>								
<b>Heritage assets - Total</b>	-	-	-	-	-	-	-	
Buildings								
Other								
<b>Investment properties - Total</b>	-	-	-	-	-	-	-	
Housing development								
Other								
<b>Other assets</b>	14 819	15 738	14 308	13 933	-	-	-	
General vehicles	215 754	0	126 440	229 045				
Specialised vehicles								
Plant & equipment	161 523	490 000	1 472 219	988 319				
Computers - hardware/equipment	13 538 645	10 499 996	11 997 756	11 951 221				
Furniture and other office equipment	903 134	700 000	712 021	764 865				
Abattoirs								
Markets								
Civic Land and Buildings		4 047 740						
Other Buildings								
Other Land								
Surplus Assets - (Investment or Inventory)								
Other								
<b>Agricultural assets</b>	-	-	-	-	-	-	-	
List sub-class								
<b>Biological assets</b>	-	-	-	-	-	-	-	
List sub-class								
<b>Intangibles</b>	1 154	1 500	1 500	1 037	-	-	-	
Computers - software & programming	1 153 683	1 500 000	1 500 000	1 037 227				
Other (list sub-class)								
<b>Total Capital Expenditure on new assets</b>	17 245	17 238	16 808	15 676	-	-	-	
<b>Specialised vehicles</b>	-	-	-	-	-	-	-	
Refuse								
Fire								
Conservancy								
Ambulances								

\* Note: Information for this table may be sourced from MBRR (2009: Table SA34a)

T M.1



**APPENDIX M (ii): CAPITAL EXPENDITURE – UPGRADE/RENEWAL PROGRAMME**

Capital Expenditure - Upgrade/Renewal Programme*								R '000
Description	Year -1	Year 0			Planned Capital expenditure			
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3	
<b>Capital expenditure by Asset Class</b>								
<b>Infrastructure - Total</b>	-	-		-	-	-	-	
Infrastructure: Road transport - Total	-	-		-	-	-	-	
Roads, Pavements & Bridges								
Storm water								
<b>Infrastructure: Electricity - Total</b>	-	-		-	-	-	-	
Generation								
Transmission & Reticulation								
Street Lighting								
<b>Infrastructure: Water - Total</b>	-	-		-	-	-	-	
Dams & Reservoirs								
Water purification								
Reticulation								
<b>Infrastructure: Sanitation - Total</b>	-	-		-	-	-	-	
Reticulation								
Sewerage purification								
<b>Infrastructure: Other - Total</b>	-	-		-	-	-	-	
Waste Management								
Transportation								
Gas								
Other								
<b>Community</b>	-	-		-	-	-	-	
Parks & gardens								
Sportsfields & stadia								
Swimming pools								
Community halls								
Libraries								
Recreational facilities								
Fire, safety & emergency								
Security and policing								
Buses								
Clinics								
Museums & Art Galleries								
Cemeteries								
Social rental housing								
Other								
<b>Heritage assets</b>	-	-		-	-	-	-	
Buildings								
Other								

Table continued next page

Table continued from previous page							
Capital Expenditure - Upgrade/Renewal Programme*							
R '000							
Description	Year -1	Year 0			Planned Capital expenditure		
	Actual	Original Budget	Adjustment Budget	Actual Expenditure	FY + 1	FY + 2	FY + 3
<b>Capital expenditure by Asset Class</b>							
<b>Investment properties</b>	-	-		-	-	-	-
Housing development							
Other							
<b>Other assets</b>	-	-		-	-	-	-
General vehicles							
Specialised vehicles							
Plant & equipment							
Computers - hardware/equipment							
Furniture and other office equipment							
Abattoirs							
Markets							
Civic Land and Buildings							
Other Buildings							
Other Land							
Surplus Assets - (Investment or Inventory)							
Other							
<b>Agricultural assets</b>	-	-		-	-	-	-
List sub-class							
<b>Biological assets</b>	-	-		-	-	-	-
List sub-class							
<b>Intangibles</b>	-	-		-	-	-	-
Computers - software & programming							
Other (list sub-class)							
<b>Total Capital Expenditure on renewal of existing assets</b>	-	-		-	-	-	-
<b>Specialised vehicles</b>	-	-		-	-	-	-
Refuse							
Fire							
Conservancy							
Ambulances							

\* Note: Information for this table may be sourced from MBRR (2009: Table SA34b)

T M.2

APPENDIX N – CAPITAL PROGRAMME BY PROJECT YEAR 0

**Capital Programme by Project: Year 0**

<b>R' 000</b>					
<b>Capital Project</b>	<b>Original Budget</b>	<b>Adjustment Budget</b>	<b>Actual</b>	<b>Variance (Act - Adj) %</b>	<b>Variance (Act - OB) %</b>
<b>Water</b>					
"Project A"	82	85	92	8%	11%
"Project B"	82	85	92	8%	11%
"Project C"	85	90	95	5%	11%
<b>Sanitation/Sewerage</b>					
"Project A"	82	85	92	8%	11%
"Project B"	85	90	95	5%	11%
<b>Electricity</b>					
"Project A"	82	85	92	8%	11%
"Project B"	85	90	95	5%	11%
<b>Housing</b>					
"Project A"	82	85	92	8%	11%
"Project B"	85	90	95	5%	11%
<b>Refuse removal</b>					
"Project A"	82	85	92	8%	11%
"Project B"	85	90	95	5%	11%
<b>Stormwater</b>					
"Project A"	82	85	92	8%	11%
"Project B"	85	90	95	5%	11%
<b>Economic development</b>					
"Project A"	82	85	92	8%	11%
"Project B"	85	90	95	5%	11%
<b>Sports, Arts &amp; Culture</b>					
"Project A"	82	85	92	8%	11%
"Project B"	85	90	95	5%	11%
<b>Environment</b>					
"Project A"	82	85	92	8%	11%
"Project B"	85	90	95	5%	11%
<b>Health</b>					
"Project A"	82	85	92	8%	11%
"Project B"	85	90	95	5%	11%
<b>Safety and Security</b>					
"Project A"	82	85	92	8%	11%
"Project B"	85	90	95	5%	11%
<b>ICT and Other</b>					
"Project A"	82	85	92	8%	11%
"Project B"	85	90	95	5%	11%
					T N

APPENDIX O – CAPITAL PROGRAMME BY PROJECT BY WARD YEAR 0

Not applicable to SDM

APPENDIX P – SERVICE CONNECTION BACKLOGS AT SCHOOLS AND CLINICS

Not applicable to SDM

APPENDIX Q – SERVICE BACKLOGS EXPERIENCED BY THE COMMUNITY WHERE ANOTHER SPHERE OF GOVERNMENT IS RESPONSIBLE FOR SERVICE PROVISION

Not applicable

APPENDIX R – DECLARATION OF LOANS AND GRANTS MADE BY THE MUNICIPALITY

Not applicable

APPENDIX S – NATIONAL AND PROVINCIAL OUTCOMES FOR LOCAL GOVERNMENT

Not applicable

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## **VOLUME II: ANNUAL FINANCIAL STATEMENTS**

The Annual Financial Statements (AFS) to the respective financial year as submitted to the Auditor-General. The completed AFS will be Volume II of the Annual Report.

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**VOLUME III: ANNUAL PERFORMANCE REPORT**





NATIONAL TREASURY

MFMA Circular No 71

Municipal Finance Management Act No. 56 of 2003

Annexure B

Interpretation of results

The green color indicates that the result is in the acceptable range.
The red color indicates that the result is not acceptable.
The grey color indicates that the result is not applicable.
The white color indicates that the result is not applicable.
The white color indicates that the result is not applicable.
The white color indicates that the result is not applicable.

Template for Calculation of Uniform Financial Ratios and Norms

RATIO	FORMULA	DATA SOURCE	NORM RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (#)	
<b>1. FINANCIAL POSITION</b>								
<b>A. Asset Management/Utilisation</b>								
1	Capital Expenditure to Total Expenditure	Total Capital Expenditure / Total Expenditure (Total Operating expenditure + Capital expenditure) x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year reports, IDP and AR	10% - 20%	Total Operating Expenditure Taxation Expense Total Capital Expenditure	4% 370,935 15,675	This Ratio is used to assess the level of Capital Expenditure to Total Expenditure, which indicates the prioritisation of expenditure towards current operations versus future capacity in terms of Municipal Services.	No infrastructure projects requires a lower than average level of capital spend.
2	Impairment of Property, Plant and Equipment, Investment Property and Intangible assets (Carrying Value)	Property, Plant and Equipment + Investment Property + Intangible Assets Impairment / (Total Property, Plant and Equipment + Investment Property + Intangible Assets) x 100	Statement of Financial Position, Notes to the AFS and AR	0%	PPE, Investment Property and Intangible Impairment PPE at carrying value Investment at carrying value Intangible Assets at carrying value	0% 151,954 1,636	Asset impairment refers to the loss in future economic benefits or service potential of an asset, over and above the systematic recognition of the loss of the asset's future economic benefits or service potential through depreciation.	The purpose of the Ratio is to indicate the percentage of Impairments compared to the Carrying Value of the Assets; a ratio above 0% reflects a risk in service delivery and therefore corrective measures should be implemented.
3	Repairs and Maintenance as a % of Property, Plant and Equipment and Investment Property (Carrying Value)	Total Repairs and Maintenance Expenditure / Property Plant and Equipment and Investment Property (Carrying value) x 100	Statement of Financial Position, Statement of Financial Performance, IDP, Budgets and In-Year Reports	8%	Total Repairs and Maintenance Expenditure PPE at carrying value Investment Property at Carrying value	3% 4,108 151,954	The Ratio measures the level of repairs and maintenance to ensure adequate maintenance to prevent breakdowns and interruptions to service delivery. Repairs and maintenance of municipal assets is required to ensure the continued provision of services.	A ratio below the norm is a reflection that insufficient monies are being spent on repairs and maintenance to the extent that it could increase impairment of useful assets.

RATIO	FORMULA	DATA SOURCE	NORM RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (#)
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**B. Debtors Management**

1	Collection Rate	(Gross Debtors Closing Balance + Billed Revenue - Gross Debtors Opening Balance - Bad Debts Written Off)/Billed Revenue x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In-Year Reports, IDP and AR	95%	Gross Debtors closing balance	12,626	The Ratio indicates the collection rate; i.e. level of payments. It measures increases or decreases in Debtors relative to annual billed revenue. In addition, in order to determine the real collection rate bad debts written-offs taken into consideration.	The ratio gives a skewed perception as the municipality does not render basic services and hence raising of consumer debtors.
					Gross Debtors opening balance	9,980		
					Bad debts written Off	2,012		
					Billed Revenue	2,416		
						93%		

2	Bad Debts Written-off as % of Provision for Bad Debt	Bad Debts Written-off/Provision for Bad debts x 100	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	100%	Consumer Debtors Bad debts written off	#DIV/0!	The Ratio compares the value of Bad Debts Written-off on Consumer Debtors to Bad Debts Provided for Consumer Debtors to ensure that the Provision for Bad Debts is sufficient.	Municipality should only write-off Bad Debts already provided for and, if the results are less than 100%, it should be ideally due to the recoverability of debtors. When 100% is exceeded, it indicates that the Municipality had not previously identified the Debtor/s as having the potential for defaults.
					Consumer Debtors Current bad debt Provision			

3	Net Debtors Days	((Gross Debtors - Bad debt Provision)/Actual Billed Revenue)) x 365	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget and AR	30 days	Gross debtors	12,626	This ratio reflects the collection period. Net Debtor Days refers to the average number of days required for a Municipality or Municipal Entity to receive payment from its Consumers for bills/invoices issued to them for services.	The ratio gives a skewed perception as the municipality does not render basic services and hence raising of consumer debtors.
					Bad debts Provision	41		
					Billed Revenue	2,416		
						1,901 days		

**C. Liquidity Management**

1	Cash / Cost Coverage Ratio (Excl. Unspent Conditional Grants)	((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, Provision for Bad Debts, Impairment and Loss on Disposal of Assets)	Statement of Financial Position, Statement of Financial Performance, Notes to the AFS, Budget, In year Reports and AR	1 - 3 Months	Cash and cash equivalents	10,415	The Ratio indicates the Municipality's or Municipal Entity's ability to meet at least its monthly fixed operating commitments from cash and short-term investment without collecting any additional revenue, during that month.	A ratio below the norm it would be vulnerable and at a higher risk in the event of financial "shocks/set-backs" and its ability to meet its obligations to provide basic services or its financial commitment is compromised.
					Unspent Conditional Grants	19,972		
					Overdraft	2,004		
					Short Term Investments	3,000		
					Total Annual Operational Expenditure	370,935		

						0.29	
					Current Assets	27,365	



RATIO	FORMULA	DATA SOURCE	NORM RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (#)
2 Current Ratio	Current Assets / Current Liabilities	Statement of Financial Position, Budget, IDP and AR	1.5 - 2:1	Current Liabilities	92,997	The Ratio is used to assess the Municipality's or Municipal Entity's ability to pay back its Short-term Liabilities (Debt and Payables) with its Short-term Assets (Cash, Inventory, Receivables).	A financial ratio under 1 suggests that the Municipality would be unable to pay all its current or short-term obligations if they fall due at any specific point. If current liabilities exceed current assets, it highlights serious financial challenges and likely liquidity problems i.e. insufficient cash to meet short-term financial obligations. Current assets must therefore be increased to appropriately cover current liabilities otherwise there is a risk that non-current assets will need to be liquidated to settle current liabilities.

#### D. Liability Management

1 Capital Cost (Interest Paid and Redemption) as a % of Total Operating Expenditure	Capital Cost (Interest Paid and Redemption) / Total Operating Expenditure x 100	Statement of Financial Position, Statement of Cash Flows, Statement of Financial Performance, Budget, IDP, In-Year Reports and AR	6% - 8%	Interest Paid Redemption Total Operating Expenditure Taxation Expense	0% 16 370,935 -	The Ratio indicates the cost required to service the borrowing. It assesses the Borrowing or Payment obligation expressed as a percentage of Total Operating Expenditure.	Municipality has no borrowings.
2 Debt (Total Borrowings) / Revenue	(Overdraft + Current Finance Lease Obligation + Non-current Finance Lease Obligation + Short Term Borrowings + Long term borrowing) / (Total Operating Revenue - Operational Conditional Grants) x 100	Statement of Financial Position, Statement of Financial Performance, Budget, IDP and AR	45%	Total Debt Total Operating Revenue Operational Conditional Grants	27% 92,997 364,773 20,938	The purpose of the Ratio is to provide assurance that sufficient Revenue will be generated to repay Liabilities. Alternatively stated, the Ratio indicates the affordability of the Total Borrowings.	Municipality has no borrowings, only current liabilities.

#### E. Sustainability

1 Level of Cash Backed Reserves (Net Assets - Accumulated Surplus)	(Cash and Cash Equivalents - Bank overdraft + Short Term Investment + Long Term Investment - Unspent grants) / (Net Assets - Accumulated Surplus - Non Controlling Interest Share Premium - Share Capital - Fair Value Adjustment - Revaluation Reserve) x 100	Statement Financial Position, Budget and AR	100%	#DIV/0! Cash and cash Equivalents Bank Overdraft Short Term Investment Long Term Investment Unspent Grants Net Assets Share Premium Share Capital Revaluation Reserve Fair Value Adjustment Reserve Accumulated Surplus	10,414 - - - 19,972 92,422 - - - - 92,422	The Ratio measures the extent to which the Other Reserves, which are required to be cash backed are actually backed by Cash Reserves.	Having less than 100% Cash Reserves could negatively impact the Municipality's ability to comply with the conditions for creating the Reserves and on its ability to fund current and future operations.
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#### 2. FINANCIAL PERFORMANCE

RATIO	FORMULA	DATA SOURCE	NORM RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (#)
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**A. Efficiency**

1	Net Operating Surplus Margin	(Total Operating Revenue - Total Operating Expenditure)/Total Operating Revenue	Statement of Financial Performance, Budget, In-Year reports, AR, Statement of Comparison of Budget and Actual Amounts and Statement of Changes in Net Asset	= or > 0%		6%	The Ratio assesses the extent to which the Municipality generates Operating Surpluses	A ratio which is greater than 0% will enable the municipality to generate a surplus which will assist to contribute towards its capital funding requirements.
					Total Operating Revenue	364,773		
					Depreciation - Revalued Portion (Only populate if depreciation line item in the Statement of Financial Performance is based on the revalued asset value)	28,503		
					Total Operating Expenditure	370,935		
					Taxation Expense	-		

2	Net Surplus /Deficit Electricity	Total Electricity Revenue less Total Electricity Expenditure/Total Electricity Revenue x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	0% - 15%		#DIV/0!	Not applicable	Not applicable
					Total Electricity Revenue			
					Total Electricity Expenditure			

3	Net Surplus /Deficit Water	Total Water Revenue less Total Water Expenditure/Total Water Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%		#DIV/0!	Not applicable	Not applicable
					Total Water Revenue			
					Total Water Expenditure			

4	Net Surplus /Deficit Refuse	Total Refuse Revenue less Total Refuse Expenditure/Total Refuse Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= or > 0%		#DIV/0!	Not applicable	Not applicable
					Total Refuse Revenue			
					Total Refuse Expenditure			

5	Net Surplus /Deficit Sanitation and Waste Water	Total Sanitation and Waste Water Revenue less Total Sanitation and Waste Water Expenditure/Total Sanitation and Waste Water Revenue x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	= or > 0%		#DIV/0!	Not applicable	Not applicable
					Total Sanitation and Water Waste Revenue			
					Total Sanitation and Water Waste Expenditure			

**B. Distribution Losses**

1	Electricity Distribution Losses (Percentage)	(Number of Electricity Units Purchased and/or Generated - Number of units sold) /Number of Electricity Units Purchased and/or generated) x 100	Annual Report, Audit Report and Notes to Annual Financial Statements	7% - 10%		#DIV/0!	Not applicable	Not applicable
					Number of units purchased and/or generated			
					Number of units sold			

RATIO	FORMULA	DATA SOURCE	NORM RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (#)
2	Water Distribution Losses (Percentage)	(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified x 100	Annual Report, Audit Report and Notes to Annual Financial Statements	15% - 30%	Number of kilolitres purchased and/or purified Number of kilolitres sold	#DIV/0! Not applicable	Not applicable

### C. Revenue Management

1	Growth in Number of Active Consumer Accounts	(Period under review's number of Active Debtor Accounts - previous period's number of Active Debtor Accounts) / previous number of Active Debtor Accounts x 100	Debtors System	None	Number of Active Debtors Accounts (Previous) Number of Active Debtors Accounts (Current)	#DIV/0! Not applicable	Not applicable	
2	Revenue Growth (%)	(Period under review's Total Revenue - previous period's Total Revenue) / previous period's Total Revenue x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	= CPI	CPI Total Revenue (Previous) Total Revenue (Current)	11% 5% 327,381 364,773	The ratio measures the actual growth in the Revenue base of the Municipality brought about by an increase in the Consumer base rather than tariff increases.	No consumer debtors skews the ratio
3	Revenue Growth (%) - Excluding capital grants	(Period under review's Total Revenue Excluding capital grants - previous period's Total Revenue excluding capital grants) / previous period's Total Revenue excluding capital grants x 100	Statement of Financial Performance, Notes to AFS, Budget, IDP, In-Year reports and AR	= CPI	CPI Total Revenue Excl.Capital (Previous) Total Revenue Excl.Capital (Current)	6% 5% 327,381 346,421	This Ratio measures the overall Revenue Growth adjusted for Capital Grants. In addition, this ratio will assist in determining if the increase in Expenditure will be funded by the increased Revenue Base or by some other means.	No consumer debtors skews the ratio

### D. Expenditure Management

1	Creditors Payment Period (Trade Creditors)	Trade Creditors Outstanding / Credit Purchases (Operating and Capital) x 365	Statement of Financial Performance, Notes to AFS, Budget, In-Year reports and AR	30 days	Trade Creditors Contracted Services Repairs and Maintenance General expenses Bulk Purchases Capital Credit Purchases (Capital Credit Purchases refers to additions of Investment Property and Property, Plant and Equipment)	24 days 7,679 35,948 4,109 62,081 15,676	This ratio indicates the average number of days taken for Trade Creditors to be paid.	No bulk service trade creditors' distorts the ratio. Creditors are paid within 30 days.
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RATIO	FORMULA	DATA SOURCE	NORM RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (#)
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2	Irregular, Fruitless and Wasteful and Unauthorised Expenditure / Total Operating Expenditure	(Irregular, Fruitless and Wasteful and Unauthorised Expenditure) / Total Operating Expenditure x 100	Statement Financial Performance, Notes to Annual Financial Statements and AR	0%		0%	The ratio measures the extent to which the Municipality has incurred Irregular, Fruitless and Wasteful and Unauthorised Expenditure.	The municipality has investigated and acted upon all reports of V/F/W/U expenditure.
					Irregular, Fruitless and Wasteful and Unauthorised Expenditure	143		
					Total Operating Expenditure	370,935		
					Taxation Expense			

3	Remuneration as % of Total Operating Expenditure	Remuneration (Employee Related Costs and Councillors' Remuneration) / Total Operating Expenditure x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	25% - 40%		60%	The ratio measures the extent of Remuneration to Total Operating Expenditure.	Various factors need to be considered when scrutinising this ratio, such as the powers and functions performed by the municipality, as this distorts the outcomes.
					Employee/personnel related cost	209,350		
					Councillors Remuneration	11,481		
					Total Operating Expenditure	370,935		
Taxation Expense	-							

4	Contracted Services % of Total Operating Expenditure	Contracted Services / Total Operating Expenditure x 100	Statement of Financial Performance, Budget, IDP, In-Year reports and AR	2% - 5%		10%	This ratio measures the extent to which the municipality's resources are committed towards contracted services to perform Municipal related functions.	A ratio in excess of the Norm indicates that many functions are being outsourced to Consultants, or that Contracted Services are not effectively utilised.
					Contracted Services	35,948		
					Total Operating Expenditure	370,935		
					Taxation Expense			

#### E. Grant Dependency

1	Own funded Capital Expenditure (Internally generated funds + Borrowings) to Total Capital Expenditure	Own funded Capital Expenditure (Internally generated funds + Borrowings) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information), Budget, IDP, In-Year reports and AR	None		100%	The Ratio measures the extent to which the municipality's Total Capital Expenditure is funded through Internally Generated Funds and Borrowings.	No borrowings taken to fund capital expenditure
					Internally generated funds	15,675		
					Borrowings			
					Total Capital Expenditure	15,675		

2	Own funded Capital Expenditure (Internally Generated Funds) to Total Capital Expenditure	Own funded Capital Expenditure (Internally Generated Funds) / Total Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, Notes to the Annual Financial Statements (Statement of Comparative and Actual Information) Budget, IDP, In-Year reports and AR	None		100%	The Ratio measures the extent to which Total Capital Expenditure of the Municipality is funded through Internally Generated Funds.	No borrowings taken to fund capital expenditure
					Internally generated funds	15,675		
					Total Capital Expenditure	15,675		

3	Own Source Revenue to Total Operating Revenue (Including	Own Source Revenue (Total revenue - Government grants and Subsidies - Public Contributions and Donations) / Total Operating Revenue (including	Statement Financial Performance, Budget, IDP, In-Year reports and AR	None		29%	The Ratio assesses the extent of Own Source Revenue to Total Operating Revenue, including	Indicates the relyancy of the municipality on grants
					Total Revenue	364,773		
					Government grant and subsidies	260,478		

RATIO	FORMULA	DATA SOURCE	NORM RANGE	INPUT DESCRIPTION	DATA INPUTS AND RESULTS	INTERPRETATION	MUNICIPAL COMMENTS (#)
(Agency Revenue)	Consumers/ Total Operating Revenue (including agency services) x 100			Public contributions and Donations Capital Grants		Agency Revenue hence self-sufficiency.	

### 3. BUDGET IMPLEMENTATION

1	Capital Expenditure Budget Implementation Indicator	Actual capital Expenditure / Budget Capital Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, In-Year reports and AR	95% - 100%	Actual Capital Expenditure Budget Capital Expenditure	94% 15,675 16,608	This ratio measures the extent to which Budgeted Capital Expenditure has been spent during the financial year, under review. Further, this ratio measures the municipality's ability to implement capital projects and monitor the risks associated with non-implementation. The ratio also assess whether the municipality has effective controls in place to ensure that expenditure is incurred in accordance with an approved budget.	Variance indicates discrepancies in planning and budgeting, capacity challenges to implement projects and/or Supply Chain Management process failures, which should be investigated and corrective measures implemented.
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2	Operating Expenditure Budget Implementation Indicator	Actual Operating Expenditure / Budgeted Operating Expenditure x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%	Actual Operating Expenditure Budget Operating Expenditure	98% 370,935 379,751	This ratio measures the extent to which Budgeted Operating Expenditure has been spent during the financial year, under review. The ratio also assess whether the municipality has effective controls in place to ensure that expenditure is incurred in accordance with an approved budget.	Any variance from 100% indicates either challenge in capacity to implement, issues of financial controls and management and/or poor budgeting.
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3	Operating Revenue Budget Implementation Indicator	Actual Operating Revenue / Budget Operating Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%	Actual Operating Revenue Budget Operating Revenue	96% 364,773 379,743	This ratio measures the extent of Actual Operating Revenue (Excl. Capital Grant Revenue) received in relation to Budgeted Operating Revenue during the financial year, under review.	Ratio is distorted due to no consumer debtors raised.
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4	Service Charges and Property Rates Revenue Budget Implementation Indicator	Actual Service Charges and Property Rates Revenue / Budget Service Charges and Property Rates Revenue x 100	Statement of Financial Position, Budget, AFS Appendices, IDP, In-Year reports and AR	95% - 100%	Actual Service Charges and Property Rates Revenue Budget Service Charges and Property Rates Revenue	#DIV/0!	The ratio measures the extent of Actual Service Charges and Property Rates Revenue received in relation to Budgeted Service Charges and Property Rates Revenue during the financial year, under review.	Not applicable
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**Sedibeng District Municipality  
Financial statements  
for the year ended 30 June, 2015**

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

## General Information

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<b>Nature of business and principal activities</b>	District Municipality – DC4
<b>Capacity of Municipality</b>	Medium term capacity Municipality
<b>Accounting Officer</b>	Mr Yunus Chamda
<b>Chief Financial Officer</b>	Mr Brendon Scholtz
<b>Registered office</b>	Municipal Offices Civic Centre Cnr. Beaconsfield & Leslie street Vereeniging 1930
<b>Business address</b>	Municipal Offices Civic Centre Cnr. Beaconsfield & Leslie street Vereeniging 1930
<b>Postal address</b>	PO Box 471 Vereeniging 1930
<b>Bankers</b>	Standard Bank
<b>Auditors</b>	Auditor General
<b>Executive Mayor</b>	Councilor MS Mofokeng
<b>Speaker</b>	Councilor BJ Modisakeng
<b>Chief Whip</b>	Councilor MC Sale
<b>Members of Mayoral Committee</b>	Councilor PB Tsotetsi Councilor ME Tsokolibane Councilor TS Maphalla Councilor B Mncube Councilor MM Gomba Councilor MD Rakane Councilor YJ Mahommed Councilor SA Mshudulu

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

## Index

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The reports and statements set out below comprise the financial statements presented to the provincial legislature:

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### **Abbreviations**

DBSA	Development Bank of South Africa
GRAP	Generally Recognised Accounting Practice
IAS	International Accounting Standards
IMFO	Institute of Municipal Finance Officers
IPSAS	International Public Sector Accounting Standards
MMC	Member of the Mayoral Committee
MFMA Act	Municipal Finance Management Act
MIG	Municipal Infrastructure Grant
GAMAP	Generally Accepted Municipal Accounting Practice
PPE	Property Plant and Equipment
SCM	Supply Chain Management



# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

## Accounting Officer's Responsibilities and Approval

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The accounting officer is required by the Municipal Finance Management Act (Act 56 of 2003), to maintain adequate accounting records and is responsible for the content and integrity of the financial statements and related financial information included in this report. It is the responsibility of the accounting officer to ensure that the financial statements fairly present the state of affairs of the municipality as at the end of the financial year and the results of its operations and cash flows for the period then ended. The external auditors are engaged to express an independent opinion on the financial statements and was given unrestricted access to all financial records and related data.

The financial statements have been prepared in accordance with South African Statements of Generally Recognised Accounting Practice (GRAP) including any interpretations, guidelines and directives issued by the Accounting Standards Board.

The financial statements are based upon appropriate accounting policies consistently applied and supported by reasonable and prudent judgments and estimates.

The accounting officer acknowledges that he is ultimately responsible for the system of internal financial control established by the municipality and place considerable importance on maintaining a strong control environment. To enable the accounting officer to meet these responsibilities, the accounting officer sets standards for internal control aimed at reducing the risk of error or deficit in a cost effective manner. The standards include the proper delegation of responsibilities within a clearly defined framework, effective accounting procedures and adequate segregation of duties to ensure an acceptable level of risk. These controls are monitored throughout the municipality and all employees are required to maintain the highest ethical standards in ensuring the municipality's business is conducted in a manner that in all reasonable circumstances is above reproach. The focus of risk management in the municipality is on identifying, assessing, managing and monitoring all known forms of risk across the municipality. While operating risk cannot be fully eliminated, the municipality endeavors to minimise it by ensuring that appropriate infrastructure, controls, systems and ethical behavior are applied and managed within predetermined procedures and constraints.

The accounting officer is of the opinion, based on the information and explanations given by management that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or deficit.

The accounting officer is of the opinion, based on the information and explanations given by management that the system of internal control provides reasonable assurance that the financial records may be relied on for the preparation of the annual financial statements. However, any system of internal financial control can provide only reasonable, and not absolute, assurance against material misstatement or loss.

The accounting officer has reviewed the municipality's cash flow forecast for the year to 30 June 2015 and, in the light of this review and the current financial position, he is satisfied that the municipality has or has access to adequate resources to continue in operational existence for the foreseeable future.

Although the accounting officer are primarily responsible for the financial affairs of the municipality, they are supported by the municipality's external auditors.

The financial statements set out on pages 4 to 44, which have been prepared on the going concern basis, were approved by the accounting officer on 31 August, 2015 and were signed on its behalf by:

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**Mr. Yunus Chamda**  
**Municipal Manager**

## Accounting Officer's Report

The accounting officer submits his report for the year ended 30 June, 2015.

### 1. Incorporation

The municipality was incorporated on 1 January 1988 and obtained its certificate to commence business on the same day.

### 2. Going concern

We draw attention to the fact that at 30 June, 2015, the municipality had accumulated surplus of R 92,421,980 and that the municipality's total Assets exceed its liabilities by R 92,421,980.

The ability of the municipality to continue as a going concern is dependent on a number of factors. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business

The financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

### 3. Accounting policies

The annual financial statements are prepared in accordance with the prescribed Standards of Generally Recognised Accounting Practices (GRAP) issued by the Accounting Standards Board as the prescribed framework by National Treasury.

### 4. Accounting Officer

The accounting officer of the municipality during the year and to the date of this report is as follows:

Name	Nationality
Mr Yunus Chamda	RSA

### 5. Bankers

Standard Bank has been appointed in the previous financial year as the Municipality's banker

### 6. Auditors

Auditor General will continue in office for the next financial period.

### 7. Cost cutting measures

Following the decline in equitable share growth, global economic crisis and in line with MFMA Circular 48, the executive management of Sedibeng District Municipality had taken the decision to make conscientious efforts to increase revenue and decrease operating expenses by:

Increasing revenue through	Cost containment measures
<ul style="list-style-type: none"> <li>Optimizing all revenue streams;</li> <li>Reviewing billing processes;</li> <li>Rigorously applying credit control;</li> <li>Institutionalising discussion on under-provision of equitable share</li> </ul>	<ul style="list-style-type: none"> <li>Educating staff to be more conscientious</li> <li>Better cash management</li> <li>Claiming discounts from creditors/ suppliers</li> <li>Tightening internal control measures and SCM processes</li> <li>Value-for-money spending and application of economies-of-scale procurement</li> <li>Closer monitoring of repairs &amp; maintenance will lead to reduction in productivity losses</li> <li>Reducing &amp; reviewing discretionary spending</li> </ul>

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

## Statement of Financial Position as at 30 June, 2015

Figures in Rand	Note(s)	2015	2014 as restated
<b>Assets</b>			
<b>Current Assets</b>			
Inventories	6	351,307	382,653
Receivables from exchange transactions	7	12,626,517	9,980,500
VAT receivable	8	1,737,728	-
Construction of assets in progress	5	2,235,162	10,206,208
Cash and cash equivalents	9	10,414,507	14,975,752
		<b>27,365,221</b>	<b>35,545,113</b>
<b>Non-Current Assets</b>			
Property, plant and equipment	2	151,954,779	165,758,848
Intangible assets	3	1,636,268	1,474,430
Heritage assets	4	4,462,880	4,462,880
		<b>158,053,927</b>	<b>171,696,158</b>
<b>Total Assets</b>		<b>185,419,148</b>	<b>207,241,271</b>
<b>Liabilities</b>			
<b>Current Liabilities</b>			
Finance lease obligation	10	43,460	247,199
Payables from exchange transactions	13	72,793,919	91,687,620
VAT payable	14	-	290,764
Unspent conditional grants and receipts	11	19,972,179	14,667,519
Provisions	12	187,610	1,245,029
<b>Total Current Liabilities</b>		<b>92,997,168</b>	<b>108,138,131</b>
<b>Non-Current Liabilities</b>			
Finance lease obligation	10	-	43,460
<b>Total Non-Current Liabilities</b>			<b>43,460</b>
<b>Total Liabilities</b>		<b>92,997,168</b>	<b>108,181,591</b>
<b>Net Assets</b>		<b>92,421,980</b>	<b>99,059,680</b>
Net Assets			
Accumulated surplus		92,421,980	99,059,680

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

## Statement of Financial Performance

Figures in Rand	Note(s)	2015	2014 as restated
<b>Revenue</b>			
Sale of goods		2,416,400	3,661,592
Rental of facilities and equipment		8,927,595	8,928,134
Agency services		6,613,396	6,553,216
Licenses and permits		56,875,639	51,333,407
Other income	16	26,761,709	1,101,699
Interest received - investment	17	2,700,346	1,711,469
Government grants & subsidies	19	260,478,021	254,091,689
<b>Total revenue</b>		<b>364,773,106</b>	<b>327,381,206</b>
<b>Expenditure</b>			
Employee related costs	20	(209,350,369)	(200,806,522)
Remuneration of councillors	21	(11,481,004)	(10,709,156)
Depreciation and amortisation	22	(28,583,637)	(28,018,728)
Finance costs	23	(16,580)	(38,340)
Lease rentals on operating lease		(7,008,007)	(6,515,033)
Debt Impairment Inventory	24	(41,334)	(66,567)
Public participation		(231,773)	(8,450)
Repairs and maintenance		(4,108,494)	(4,316,120)
Contracted services	25	(35,947,703)	(38,159,021)
Transfers and Subsidies	18	(9,907,635)	(11,145,127)
Sale of goods/Inventory	27	(2,177,189)	(3,233,650)
General Expenses	26	(62,081,591)	(60,652,954)
<b>Total expenditure</b>		<b>(370,935,386)</b>	<b>(363,669,668)</b>
<b>Operating deficit</b>		<b>(6,162,280)</b>	<b>(36,288,462)</b>
Gain (loss) on disposal of assets and liabilities		58,372	(134,381)
<b>Deficit for the year</b>		<b>(6,103,908)</b>	<b>(36,422,843)</b>

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

## Statement of Changes in Net Assets

Figures in Rand	Note	Accumulated surplus	Total net assets
Opening balance as previously reported		135,641,417	135,641,417
Adjustments (Change in accounting policy)	33.2	4,462,880	4,462,880
Correction of errors	33.1	(4,328,775)	(4,328,775)
<b>Balance at 1 July, 2013 as restated*</b>		<b>135,775,522</b>	<b>135,775,522</b>
Changes in net assets			
Transfer from / (to) reserves		(292,999)	(292,999)
Net income (losses) recognised directly in net assets		(292,999)	(292,999)
Surplus (Deficit) for the year		(36,422,843)	(36,422,843)
Total recognised income and expenses for the year		(36,715,842)	(36,715,842)
<b>Opening balance as previously reported</b>		<b>107,334,021</b>	<b>107,334,021</b>
Adjustments (Change in accounting policy)	33.2	4,462,880	4,462,880
Correction of errors	33.1	(12,737,220)	(12,737,220)
<b>Balance at 1 July, 2014 as restated*</b>		<b>99,059,681</b>	<b>99,059,681</b>
Changes in net assets			
Surplus (Deficit) for the year		(6,103,908)	(6,103,908)
Transfer from / (to) reserves		(533,793)	(533,793)
Total recognised income and expenses for the year		(6,637,701)	(6,637,701)
<b>Balance at 30 June, 2015</b>		<b>92,421,980</b>	<b>92,421,980</b>

# Sedibeng District Municipality

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## Cash Flow Statement

Figures in Rand

	Note(s)	2015	2014 as restated
<b>Cash flows from operating activities</b>			
<b>Receipts</b>			
Grants		265,962,681	260,904,530
Interest income		2,700,346	1,711,469
Other receipts		31,178,146	15,355,835
License Receipts		273,173,498	203,482,157
		<b>573,014,671</b>	<b>481,453,991</b>
<b>Payments</b>			
Employee costs		(220,831,374)	(211,057,771)
Suppliers		(169,433,070)	(125,226,936)
Licensing Authority		(171,636,892)	(119,765,596)
		<b>(561,901,336)</b>	<b>(456,050,303)</b>
<b>Net cash flows from operating activities</b>	29	<b>11,113,335</b>	<b>25,403,688</b>
<b>Cash flows from investing activities</b>			
Purchase of property, plant and equipment	2	(14,638,343)	(16,091,545)
Proceeds from sale of property, plant and equipment	2	264,769	165,242
Purchase of other intangible assets	3	(1,037,227)	(1,153,683)
<b>Net cash flows from investing activities</b>		<b>(15,410,801)</b>	<b>(17,079,986)</b>
<b>Cash flows from financing activities</b>			
Finance lease payments		(263,779)	(263,779)
<b>Net increase/(decrease) in cash and cash equivalents</b>		<b>(4,561,246)</b>	<b>8,059,924</b>
Cash and cash equivalents at the beginning of the year		14,975,752	6,915,829
<b>Cash and cash equivalents at the end of the year</b>	9	<b>10,414,506</b>	<b>14,975,753</b>

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

## Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Figures in Rand						
<b>Statement of Financial Performance</b>						
<b>Revenue</b>						
<b>Revenue from exchange transactions</b>						
Sale of goods	3,080,700	(37,800)	<b>3,042,900</b>	2,416,400	<b>(626,500)</b>	
Rental of facilities and equipment	9,533,472	(692,659)	<b>8,840,813</b>	8,927,595	<b>86,782</b>	
Agency services	6,740,114	(311,134)	<b>6,428,980</b>	6,613,396	<b>184,416</b>	
Licenses and permits	69,102,542	(899,996)	<b>68,202,546</b>	56,875,639	<b>(11,326,907)</b>	
Other income - (rollup)	6,505,099	19,794,407	<b>26,299,506</b>	26,761,709	<b>462,203</b>	
Interest received - investment	2,199,236	-	<b>2,199,236</b>	2,700,346	<b>501,110</b>	
<b>Total revenue from exchange transactions</b>	<b>97,161,163</b>	<b>17,852,818</b>	<b>115,013,981</b>	<b>104,295,085</b>	<b>(10,718,896)</b>	
<b>Revenue from non-exchange transactions</b>						
<b>Transfer revenue</b>						
Government grants & subsidies	251,597,000	13,133,000	<b>264,730,000</b>	260,478,021	<b>(4,251,979)</b>	
<b>Total revenue</b>	<b>348,758,163</b>	<b>30,985,818</b>	<b>379,743,981</b>	<b>364,773,106</b>	<b>(14,970,875)</b>	
<b>Expenditure</b>						
Personnel	(207,256,301)	588,546	<b>(206,667,755)</b>	(209,350,369)	<b>(2,682,614)</b>	
Remuneration of councillors	(11,580,705)	(225,468)	<b>(11,806,173)</b>	(11,481,004)	<b>325,169</b>	
Depreciation and amortisation	(26,766,440)	-	<b>(26,766,440)</b>	(28,583,637)	<b>(1,817,197)</b>	
Finance costs	-	-	-	(16,580)	<b>(16,580)</b>	
Lease rentals on operating lease	(6,801,550)	(1,444,906)	<b>(8,246,456)</b>	(7,008,077)	<b>1,238,379</b>	
Public Participation	-	-	-	(41,334)	<b>(41,334)</b>	
Public Participation	(1,260,540)	1,028,758	<b>(231,782)</b>	(231,773)	<b>9</b>	
Repairs and maintenance	(3,972,721)	(1,572,632)	<b>(5,545,353)</b>	(4,108,494)	<b>1,436,859</b>	
Contracted Services	(35,567,208)	(1,150,552)	<b>(36,717,760)</b>	(35,947,703)	<b>770,057</b>	
Transfers and Subsidies	(1,365,000)	(1,400,000)	<b>(2,765,000)</b>	(9,907,635)	<b>(7,142,635)</b>	
Sale of goods/Inventory	(2,646,000)	-	<b>(2,646,000)</b>	(2,177,189)	<b>468,811</b>	
General Expenses	(51,588,810)	(26,769,964)	<b>(78,358,774)</b>	(62,081,591)	<b>16,277,183</b>	
<b>Total expenditure</b>	<b>(348,805,275)</b>	<b>(30,946,218)</b>	<b>(379,751,493)</b>	<b>(370,935,386)</b>	<b>8,816,107</b>	
<b>Operating deficit</b>	<b>(47,112)</b>	<b>39,600</b>	<b>(7,512)</b>	<b>(6,162,280)</b>	<b>(6,154,768)</b>	
Gain on disposal of assets and liabilities	87,500	-	<b>87,500</b>	58,372	<b>(29,128)</b>	
<b>Deficit before taxation</b>	<b>40,388</b>	<b>39,600</b>	<b>79,988</b>	<b>(6,103,908)</b>	<b>(6,183,896)</b>	
<b>Actual Amount on Comparable Basis as Presented in the Budget and Actual Comparative Statement</b>	<b>40,388</b>	<b>39,600</b>	<b>79,988</b>	<b>(6,103,908)</b>	<b>(6,183,896)</b>	

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

## Statement of Comparison of Budget and Actual Amounts

Budget on Accrual Basis

	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	Reference
Figures in Rand						
<b>Statement of Financial Position</b>						
<b>Assets</b>						
<b>Current Assets</b>						
Inventories	-	-	-	351,307	351,307	
Receivables from exchange transactions	43,990,203	-	43,990,203	12,626,517	(31,363,686)	
VAT receivable	-	-	-	1,737,728	1,737,728	
Construction of assets in progress	-	-	-	2,235,162	(2,235,162)	
Cash and cash equivalents	33,125,000	(8,111,256)	25,013,744	10,414,507	(14,599,237)	
	<b>77,115,203</b>	<b>(8,111,256)</b>	<b>69,003,947</b>	<b>27,365,221</b>	<b>(41,638,726)</b>	
<b>Non-Current Assets</b>						
Property, plant and equipment	117,140,557	(429,300)	116,711,257	151,954,779	35,243,522	
Intangible assets	2,320,000	-	2,320,000	1,636,268	(683,732)	
Heritage assets				4,462,880	4,462,880	
	<b>119,460,557</b>	<b>(429,300)</b>	<b>119,031,257</b>	<b>158,053,927</b>	<b>39,022,670</b>	
<b>Total Assets</b>	<b>196,575,760</b>	<b>(8,540,556)</b>	<b>188,035,204</b>	<b>185,419,148</b>	<b>(2,616,056)</b>	
<b>Liabilities</b>						
<b>Current Liabilities</b>						
Finance lease obligation	-	-	-	43,460	43,460	
Payables from exchange transactions	64,483,000	(13,886,441)	50,596,559	72,793,919	22,197,360	
Unspent conditional grants and receipts	-	-	-	19,972,179	19,972,179	
Provisions	2,027,617	-	2,027,617	187,610	(1,840,007)	
	<b>66,510,617</b>	<b>(13,886,441)</b>	<b>52,624,176</b>	<b>92,997,168</b>	<b>40,372,992</b>	
<b>Total Liabilities</b>	<b>66,510,617</b>	<b>(13,886,441)</b>	<b>52,624,176</b>	<b>92,997,168</b>	<b>40,372,992</b>	
<b>Net Assets</b>	<b>130,065,143</b>	<b>5,345,885</b>	<b>135,411,028</b>	<b>92,421,980</b>	<b>(42,989,048)</b>	
<b>Net Assets</b>						
<b>Net Assets Attributable to Owners of Controlling Entity</b>						
<b>Reserves</b>						
Accumulated surplus	130,065,143	5,345,885	135,411,028	92,421,980	(42,989,048)	
<b>Total Net Assets</b>	<b>130,065,143</b>	<b>5,345,885</b>	<b>135,411,028</b>	<b>92,421,980</b>	<b>(42,989,048)</b>	



# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

## Notes to the Financial Statements

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### Accounting Policies

#### 1. SIGNIFICANT ACCOUNTING POLICIES TO THE ANNUAL FINANCIAL STATEMENTS

##### 1.1 BASIS OF PRESENTATION

The Annual Financial Statements have been prepared on an accrual basis of accounting and are in accordance with the historical cost basis unless otherwise stated. Under this basis the effects of transactions and other events are recognised when they occur and are recorded in the financial statements within the period to which they relate.

The annual financial statements have been prepared in accordance with the effective Standards of Generally Recognised Accounting Practices (GRAP) prescribed by the Minister of Finance in terms of General Notices 991 of 2005 and General Notice 516 of 2008, including any interpretations and directives issued by the Accounting Standards Board

Accounting policies for material transactions, events or conditions not covered by the above GRAP have been developed in accordance with paragraphs 7, 11 and 12 of GRAP 3.

The Minister of Finance has, in terms of General Notice 1290 of 2008 exempted compliance with certain of the above-mentioned standards and aspects or parts of these standards. Details of the exemptions applicable to the municipality have been provided in the notes to the annual statements.

These accounting policies are consistent with those of the previous financial year.

The following GRAP standards have been approved and are effective:

GRAP 1 -	Presentation of financial statements
GRAP 2 -	Cash flow statements
GRAP 3 -	Accounting policies, changes in accounting estimates and errors
GRAP 4 -	The effects of changes in foreign exchange rates
GRAP 5 -	Borrowing costs
GRAP 6 -	Consolidated and separate financial statements
GRAP 7 -	Investments in associates
GRAP 8 -	Interest in joint ventures
GRAP 9 -	Revenue from exchange transactions
GRAP 10 -	Financial reporting in hyperinflationary economies
GRAP 11 -	Construction contracts
GRAP 12 -	Inventories
GRAP 13 -	Leases
GRAP 14 -	Events after the reporting date

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GRAP 16 -	Investment property
GRAP 17 -	Property, plant and equipment
GRAP 19 -	Provisions, contingent liabilities and contingent assets
GRAP 20 -	Related party disclosure
GRAP 21 -	Impairment of non-cash generating assets
GRAP 23 -	Revenue from non-exchange transactions
GRAP 24 -	Presentation of budget information
GRAP 25 -	Employee Benefits
GRAP 26 -	Impairment of cash generating assets
GRAP 31 -	Intangible assets
GRAP 103 -	Heritage assets
GRAP 104 -	Financial instruments
GRAP 100 -	Discontinued operations
GRAP 101 -	Agriculture

The following GRAP statements have been approved but are not yet effective:

GRAP 18 -	Segment reporting
GRAP 105 -	Transfer of functions between entities under common control
GRAP 106 -	Transfer of functions between entities not under common control
GRAP 107 -	Mergers
GRAP 32 -	Service Concession Arrangements: Grantor
iGRAP 17 -	Service concession arrangements where a grantor controls a significant residual interest in an asset
Directive 11 -	Changes in measurement bases following the initial adoption of standards of GRAP

### Offsets

Assets, liabilities, revenues and expenses have not been offset except when offsetting is required or permitted by a Standard of GRAP.

The principal accounting policies adopted in the preparation of these annual financial statements are set out below.

### 1.2 PRESENTATION CURRENCY

These annual financial statements are presented in South African Rand and are rounded to the nearest Rand.

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

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### 1.3 SIGNIFICANT ESTIMATES, JUDGMENTS AND ASSUMPTIONS

#### 1.3.1 Going Concern

The annual financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

#### 1.3.2 Significant Estimates, Judgments and Assumptions

In preparing the annual financial statements to conform with the Standards of GRAP, management is required to make estimates, judgments and assumptions that affect the amounts represented in the annual financial statements and related disclosures. Use of available information and the application of judgment are inherent in the formation of estimates. Actual results in the future may differ from these estimates.

All significant estimates, judgments and underlying assumptions are reviewed on constant basis. All necessary revisions of significant estimates are recognised in the period during such revisions as well as in any future affected periods.

Specific areas where these significant estimation uncertainties as well as critical judgments and assumptions were made in the application of accounting policies with the most significant effect in the annual financial statements are included in the following notes:

Note 2, 3 & 4: PPE, Intangible assets and Heritage assets useful lives estimates

Note 12: Provisions

Note 28: Contingencies

Note 10: Lease classification

Note 24: Debt Impairment

### 1.4 GOVERNMENT GRANT

Grants, transfers and donations received or receivable are recognised when the resources that have been transferred meet the criteria for recognition as an asset. A corresponding liability is raised to the extent that the grant, transfer or donation is conditional. The liability is transferred to revenue as and when the conditions attached to the grant are met. Grants without any conditions attached are recognised as revenue when the asset is recognised.

### 1.5 PROPERTY, PLANT & EQUIPMENT

#### 1.5.1 Recognition and Subsequent Measurement

An item of property, plant and equipment which qualifies for recognition as an asset has been initially measured at cost less subsequent depreciation.

The cost of an item of property, plant and equipment comprises of its purchase price, including import duties and non-refundable purchase taxes and any directly attributable costs of bringing the asset to working condition for its intended use.

Where an asset is acquired through a non-exchange transaction, its cost shall be measured at its fair value as at date of acquisition.

The cost of an item of property, plant and equipment acquired in exchange for a non-monetary asset or monetary assets, or a combination of monetary and non-monetary assets was measured at its fair value. If the acquired item could not be measured at its fair value, its cost was measured at the carrying amount of the asset given up.

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

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Subsequent expenditure is capitalised when the recognition and measurement criteria of an asset are met. If expenditure only restores the originally best estimate of the expected useful life of the asset, then it is regarded as repairs and maintenance and is expensed.

Incomplete construction work is stated at historical cost. Depreciation only commences when the assets is available for use.

Properties in the course of construction for production, rental or administrative purposes, or for purposes not yet determined, are carried at cost, less any recognised impairment loss. Cost includes professional fees and, for qualifying assets, borrowing costs capitalised in accordance with the Municipality's accounting policy. Depreciation of these assets, on the same basis as other property assets, commences when the assets are available for their intended use.

Subsequently property, plant and equipment, are stated at cost, less accumulated depreciation and accumulated impairment losses.

Land is not depreciated as it is regarded as having an infinite life.

### 1.5.2 De-recognition, Sale & Disposal

The gain or loss arising on the disposal or retirement of an item of property, plant and equipment is determined as the difference between the proceeds of disposal and the carrying value and is recognised in the Statement of Financial Performance.

### 1.5.3 Depreciation

Depreciation is calculated on the asset's depreciable amount, using the straight-line method over the useful life of the asset. The depreciable amount is determined after deducting the residual value of the asset from its cost. The depreciation charge is recognised as an expense unless it is included in the carrying amount of another asset under construction. Assets will be depreciated according to their annual depreciation rates based on the following estimated useful life:

<b>Infrastructure Assets</b>	<b>Years</b>
Street names, signs and parking meters	5
Water reservoirs and reticulation	15 – 20

<b>Community Assets</b>	<b>Years</b>
Parks and gardens	10 -30
Sport fields	20 – 30
Community halls	30
Recreation facilities	20 – 30

<b>Other Assets</b>	<b>Years</b>
Motor vehicles	5
Plant and equipment	2 – 15
Security measures	3 – 10
Buildings	30
IT equipment	3 – 5

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

## Notes to the Financial Statements

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Office equipment	3 – 7
Specialised vehicles	10

The residual value and the useful life and depreciation method of each asset are reviewed at the end of each reporting date. If the expectations differ from previous estimates, the change is accounted for as a change in accounting estimate. Reviewing the useful life of an asset on an annual basis does not require the entity to amend the previous estimates unless expectations differ from the previous estimate.

### 1.6 INTANGIBLE ASSETS

Intangible assets acquired separately or internally generated are reported at cost less accumulated amortisation and accumulated impairment losses. Refer to impairment of assets accounting policy 1.7

Where an intangible asset has been acquired at no or for a nominal cost, its cost is its fair value on the date of acquisition.

Subsequent expenditure is capitalised only when it increases the future economic benefits embodied in the specific asset to which it relates. All other expenditure, including expenditure on internally generated goodwill and brands are recognised in the Statement of Financial Performance as incurred.

Costs associated with developing or maintaining computer software programmes are recognised as an expense as incurred. Costs that are directly associated with the development of identifiable and unique software products controlled by the Municipality and that will probably generate economic benefits exceeding costs beyond one year are recognised as intangible assets. Costs include the employee costs incurred as a result of developing software and an appropriate portion of relevant overheads.

#### 1.6.1 Research and Development

Expenditure on research activities, undertaken with the prospect of gaining new scientific or technical knowledge and understanding, is recognised in the Statement of Financial Performance when incurred.

Development activities involve a plan or design for the production of new or substantially new improved products and processes.

Development expenditure is capitalised only if development costs can be measured reliably, the product or process is technically and commercially feasible, future economic benefits are probable, and the municipality intends to and has sufficient resources to complete development and to use or sell the asset.

The expenditure capitalised includes the cost of materials, direct labour and overhead costs that are directly attributable to preparing the asset for its intended use.

Other development expenditure is recognised in the statement of financial performance as incurred.

#### 1.6.2 Amortisation

Amortisation is recognised in the statement of financial performance on a straight-line basis over the estimated useful lives of intangible assets, other than goodwill, from the date that they are available for use. The estimated useful lives for current and comparative periods are as follows:

Item	Useful Life
Computer software	3 Years

Each item of intangible asset is amortised separately.

Intangible assets that have an indefinite useful life are tested for impairment annually.

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

## Notes to the Financial Statements

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The estimated useful life, the amortisation method and the residual values are reviewed annually at the end of the financial year. Any adjustments arising from the annual review are applied prospectively.

### 1.7 IMPAIRMENT OF FINANCIAL ASSETS

#### Impairment of Non-financial assets

Non-Financial assets, excluding investment property and inventories, are assessed at each reporting date to determine whether there is an indication that the carrying amount of the asset may be impaired. If such an indication exists, the recoverable amount of the asset is determined. Irrespective of whether an indication of impairment exists, the recoverable amount of goodwill, indefinite-life intangible assets and intangible assets not available for use are determined annually.

The recoverable amount of an asset is the higher of its fair value less costs to sale and its value in use. In determining the value in use, the estimated future cash flows of the asset is discounted to their present value based on pre-tax discount rates that reflects current market assessments of the time value of money and the risks that are specific to the asset. If the value in use of an asset for which there is an indication of impairment cannot be determined, the recoverable amount of the cash-generating unit to which the asset belongs is determined. An asset's cash generating unit is the smallest group of identifiable assets that includes the asset and that generates cash inflows from continuing use that are largely independent from cash inflows from other assets.

An impairment loss is recognised in the statement of financial performance when the carrying amount of an individual asset or of a cash-generating unit exceeds its recoverable amount. If the loss relates to the reversal of a previous revaluation surplus, it is recognised in equity. Impairment losses recognised on cash-generating units are allocated on a pro rata basis, to the assets in the cash-generating unit.

Impairment losses are reversed if there has been a change in the estimates used to determine the recoverable amount of the asset or cash-generating unit. Reversals of impairment losses on cash-generating units are allocated on a pro rata basis to the assets in the unit. Impairment losses are reversed only to the extent that the carrying amount of the asset does not exceed the carrying amount that would have been recognised in the past. Reversals of impairment losses are recognised directly in the statement of financial performance.

#### Impairment of Monetary assets

A provision for impairment is created when there is objective evidence that the municipality will not be able to collect all amounts due according to the original terms of the receivables. The carrying value is reduced through the use of a provision and is recognised as a charge to the statement of financial performance. When a receivable is uncollectible, it is written off against the provision. Any subsequent recoveries of amounts previously written off are credited directly in the statement of financial performance.

An financial asset is impaired when there is a significant or prolonged decline in the fair value of the asset below its cost price or amortised cost. At such a point, a cumulative gains or losses that have been accumulated in net assets are removed from net assets as a reclassification adjustment and are recognised in the statement of financial performance. Any subsequent impairment losses are recognised directly in the statement of financial performance.

Where investments have been impaired, the carrying value is adjusted by the impairment loss and this is recognised as an expense in the period that the impairment is identified.

### 1.8 LEASES

Leases that transfer substantially all the risks and rewards of ownership are classified as finance leases. All other leases are classified as operating leases.

Operating leases are those leases that do not fall within the scope of the above definition. Operating lease payments are recognised as an expense on a straight-line basis over the lease period.

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

## Notes to the Financial Statements

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### The Municipality as Lessee

Assets leased in terms of finance lease agreements are capitalised at amounts equal at the inception of the lease to the fair value of the leased property, or lower, at the present value of the minimum lease payments. Capitalised leased assets are depreciated in accordance with the accounting policy applicable to property, plant and equipment; refer to property, plant and equipment policy 1.5. The corresponding rental obligations, net of finance charges, are included in long-term borrowings. Lease finance charges are amortised to the statement of financial performance (unless they are directly attributable to qualifying assets) over the duration of the leases so as to achieve a constant rate of interest on their remaining balance of the liability.

Obligations incurred under operating leases are charged to the statement of financial performance in equal installments over the period of the lease, except when an alternative method is more representative of the time pattern from which benefits are derived.

### 1.9 FINANCIAL INSTRUMENTS

A financial instrument is any contract that gives rise to a financial asset of one entity and a financial liability or a residual interest of another entity.

The amortised cost of a financial asset or financial liability is the amount at which the financial asset or financial liability is measured at initial recognition minus principal repayments, plus or minus the cumulative amortisation using the effective interest method of any difference between that initial amount and the maturity amount, and minus any reduction (directly or through the use of an allowance account) for impairment or un-collectability.

A concessionary loan is a loan granted to or received by an entity on terms that are not market related.

Credit risk is the risk that one party to a financial instrument will cause a financial loss for the other party by failing to discharge an obligation.

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

Derecognition is the removal of a previously recognised financial asset or financial liability from an entity's statement of financial position.

A derivative is a financial instrument or other contract with all three of the following characteristics:

- Its value changes in response to the change in a specified interest rate, financial instrument price, commodity price, foreign exchange rate, index of prices or rates, credit rating or credit index, or other variable, provided in the case of a non financial variable that the variable is not specific to a party to the contract (sometimes called the 'underlying').
- It requires no initial net investment or an initial net investment that is smaller than would be required for other types of contracts that would be expected to have a similar response to changes in market factors.
- It is settled at a future date.

The effective interest method is a method of calculating the amortised cost of a financial asset or a financial liability (or group of financial assets or financial liabilities) and of allocating the interest income or interest expense over the relevant period. The effective interest rate is the rate that exactly discounts estimated future cash payments or receipts through the expected life of the financial instrument or, when appropriate, a shorter period to the net carrying amount of the financial asset or financial liability. When calculating the effective interest rate, an entity shall estimate cash flows considering all contractual terms of the financial instrument (for example, prepayment, call and similar options) but shall not consider future credit losses. The calculation includes all fees and points paid or received between parties to the contract that are an integral part of the effective interest rate (see the Standard of GRAP on Revenue from Exchange Transactions), transaction costs, and all other premiums or discounts. There is a presumption that the cash flows and the expected life of a group of similar financial instruments can be estimated reliably. However, in those rare cases when it is not possible to reliably estimate the cash flows or the expected life of a financial instrument (or group of financial instruments), the entity shall use the contractual cash flows over the full contractual term of the financial instrument (or group of financial instruments).

Fair value is the amount for which an asset could be exchanged, or a liability settled, between knowledgeable willing parties in an arm's length transaction.

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A financial asset is:

- cash;
- a residual interest of another entity; or
- a contractual right to:
  - receive cash or another financial asset from another entity; or
  - exchange financial assets or financial liabilities with another entity under conditions that are potentially favorable to the entity.

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due in accordance with the original or modified terms of a debt instrument.

A financial liability is any liability that is a contractual obligation to:

- deliver cash or another financial asset to another entity; or
- exchange financial assets or financial liabilities under conditions that are potentially unfavourable to the entity.

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates.

Liquidity risk is the risk encountered by an entity in the event of difficulty in meeting obligations associated with financial liabilities that are settled by delivering cash or another financial asset.

Loan commitment is a firm commitment to provide credit under pre specified terms and conditions.

Loans payable are financial liabilities, other than short term payables on normal credit terms.

Market risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. Market risk comprises three types of risk: currency risk, interest rate risk and other price risk.

Other price risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices (other than those arising from interest rate risk or currency risk), whether those changes are caused by factors specific to the individual financial instrument or its issuer, or factors affecting all similar financial instruments traded in the market.

A financial asset is past due when a counterparty has failed to make a payment when contractually due.

A residual interest is any contract that manifests an interest in the assets of an entity after deducting all of its liabilities. A residual interest includes contributions from owners, which may be shown as:

- equity instruments or similar forms of unitised capital;
- a formal designation of a transfer of resources (or a class of such transfers) by the parties to the transaction as forming part of an entity's net assets, either before the contribution occurs or at the time of the contribution; or
- a formal agreement, in relation to the contribution, establishing or increasing an existing financial interest in the net assets of an entity.

Transaction costs are incremental costs that are directly attributable to the acquisition, issue or disposal of a financial asset or financial liability. An incremental cost is one that would not have been incurred if the entity had not acquired, issued or disposed of the financial instrument.

Financial instruments at amortised cost are non derivative financial assets or non derivative financial liabilities that have fixed or determinable payments, excluding those instruments that:

- the entity designates at fair value at initial recognition; or
- are held for trading.

Financial instruments at cost are investments in residual interests that do not have a quoted market price in an active market, and whose fair value cannot be reliably measured.

Financial instruments at fair value comprise financial assets or financial liabilities that are:

- derivatives;
- combined instruments that are designated at fair value;



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- instruments held for trading. A financial instrument is held for trading if:
  - it is acquired or incurred principally for the purpose of selling or repurchasing it in the near term; or
  - on initial recognition it is part of a portfolio of identified financial instruments that are managed together and for which there is evidence of a recent actual pattern of short term profit taking;
  - non derivative financial assets or financial liabilities with fixed or determinable payments that are designated at fair value at initial recognition; and
  - financial instruments that do not meet the definition of financial instruments at amortised cost or financial instruments at cost.

### 1.10 INVENTORIES

Inventories are initially measured at cost, where cost of inventories comprises of all costs of purchase and other costs incurred in bringing the inventories to their present location and condition.

Unsold aviation fuel are valued at the lower of cost and net realisable value on a specific identification cost basis. Fuel are recognized as inventory when purchased, and then charged to expense when sold. Aviation fuel are sold in line with the applicable tariff as promulgated.

### 1.11 CASH AND CASH EQUIVALENTS

Cash includes cash on hand and cash with banks.

For the purposes of the cash flow statement, cash and cash equivalents comprise cash on hand and cash with banks. Short term investments are included. Bank overdrafts are recorded on the facility utilised. Finance charges on bank overdrafts are expensed as incurred.

### 1.12 PROVISIONS AND CONTINGENCIES

Provisions are recognised when the municipality has a present or constructive obligation, as a result of past events, that is probable to cause an outflow of resources embodying economic benefits required to settle the obligation and a reliable estimate of the provision can be made.

Where the effect of the time value of money is material, the amount of a provision is the present value of the expenditures expected to be required to settle the obligation. The discount rate used in calculating the present value is the interest rate implicit in the transaction. Where this is impractical to determine the average interest rate cost of borrowing rate of the Municipality is used.

Provisions are reviewed at each reporting date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of resources embodying economic benefits or service potential will be required to settle the obligation, the provision is reversed.

The municipality on initial adoption of the Standard of GRAP on Provisions, Contingent Liabilities and Contingent Assets has done so retrospectively according to the Standard of GRAP on Accounting Policies, Changes in Accounting Estimates and Errors.

The necessary disclosures have been made for non-recognition of provisions that form part of the cost of an asset.

### 1.13 EMPLOYEE BENEFITS

#### 1.13.1 Short-term employee benefits

The cost of short-term employee benefits, which include salaries and wages, short-term compensated absences, profit sharing and bonus plans, are expensed in the Statement of Financial Performance in the financial year during which the payment is made.

Liabilities for short-term employee benefits that are unpaid at year-end are measured at the undiscounted amount that the municipality expected to pay in exchange for that service that had accumulated at the reporting date.

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### 1.13.2 Termination Benefits

Termination benefits are recognised when actions have been taken that indicate that the municipality is demonstrably committed to either terminate the employment of an employee or group of employees before the normal retirement date; or provide termination benefits as a result of an offer made in order to encourage voluntary redundancy.

### 1.13.3 Retirement benefits

The municipality provides retirement benefits for its employees and councilors.

Contributions to defined contribution retirement benefit plans are recognised as an expense when employees and councilors have rendered the employment service or served office entitling them to the contributions.

### 1.13.4 Defined contribution plans

A defined contribution plan is a post-employment benefit plan under which the municipality pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognised as an employee benefit expense in the statement of financial performance when they are due. Prepaid contributions are recognised as an asset to the extent that a cash refund or a reduction in future payments is available.

### 1.13.5 Post employment medical care benefits

The municipality provides post-employment medical care benefits to its employees and their legitimate spouses. The entitlement to post-retirement medical benefits is based on employees remaining in service up to retirement age and the completion of a minimum service period.

The municipal post-employment medical care is also on the defined contribution plan is a post-employment benefit plan under which the municipality pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts.

## 1.14 REVENUE RECOGNITION

Revenue shall be measured at the fair value of the consideration received or receivable. Revenue is reduced for estimated customer returns, rebates, VAT and other similar allowances.

### 1.14.1 Revenue from exchange transactions

#### Rendering of services

Flat rate service charges relating to rental of facilities and the reporting date shall be recognised when:

- It is probable that the economic benefits or service potential associated with the transaction will flow to the municipality; and
- The amount of the revenue can be measured reliably.

#### Agency Services

Income for agency services is recognised on a monthly basis once the income collected on behalf of agents has been

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quantified.

The income recognised is in terms of the agency agreement.

Collection charges are recognised when such amounts are incurred.

The municipality complied with Directive 4 of February 2008, on initial adoption of the Standard of on Revenue from Exchange Transaction, GRAP 9, and has done so retrospectively according to the Standard of GRAP on Accounting Policies, Changes in Accounting Estimates and Errors.

### Sale of Goods

Revenue from the sale of goods is recognised when all the following conditions have been satisfied:

- The municipality has transferred to the purchaser the significant risks and rewards of ownership of goods;
- The municipality retains neither continuing managerial involvement to the degree usually associated with ownership nor effective control over goods sold;
- The amount of revenue can be measured reliably;
- It is probable that the economic benefits or service potential associated with the transaction will flow to the municipality; and
- The costs incurred or to be incurred in respect of the transaction can be measured reliable.

### 1.14.2 Revenue from non-exchange transactions

#### Grants and donations received

Government Grants can be in the form of grants to acquire or construct fixed assets (capital grants), grants for the furtherance of national and provincial government policy objectives and general grants to subsidise the cost incurred by municipalities rendering services.

Capital grants and general grants for the furtherance of government policy objectives are usually restricted revenue in that stipulations are imposed in their use.

Conditional grants, donations and funding were recognised as revenue in the Statement of Financial Performance to the extent that the Municipality has complied with any criteria, conditions or obligations embodied in the agreement/arrangement. To the extent that the criteria, conditions and obligations have not been met a liability is raised in the Statement of Financial Position. Unconditional grants, donations and funding are recognised as revenue in the Statement of Financial Performance at the earlier of the date of receipt or when the amount is receivable.

Contributed assets are recognised at fair value when the risks and rewards associated with such assets are transferred to the Municipality.

### 1.14.3 Transfer revenue

Assets and revenue recognised as a consequence of a transfer at no or nominal cost is measured at the fair value of the assets recognised as at the date of recognition. Non-monetary assets are measured at their fair value, which is determined by reference to observable market values or by independent appraisal by a member of the valuation profession.

### 1.14.4 Other

Revenue from the recovery of unauthorised, irregular, fruitless and wasteful expenditure is based on legislated procedures, including those set out in the Municipal Finance Management Act (Act No.56 of 2003) and is recognised when the recovery thereof from the responsible councilors or officials is virtually certain.

Revenue from the recovery of unauthorised irregular, fruitless and wasteful expenditure is based on legislated procedures.

## 1.15 VALUE ADDED TAX

The municipality accounts for Value Added Tax on the cash basis.

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### 1.16 UNAUTHORISED EXPENDITURE

Unauthorised expenditure is expenditure that has not been budgeted, expenditure that is not in terms of the conditions of an allocation received from another sphere of government, municipality or organ of state and expenditure in the form of a grant that is not permitted in terms of the Municipal Finance Management Act (Act 56 of 2003).

Unauthorised expenditure is accounted for as an expense in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

### 1.17 IRREGULAR EXPENDITURE

Irregular expenditure is expenditure that is contrary to the Municipal Finance Act (Act 56 of 2003), the Municipal Systems Act (Act 32 of 2000), and the Public Office Bearers Act (Act 20 of 1998) or is in contravention of the municipality's supply chain management policy. Irregular expenditure excludes unauthorised expenditure. Irregular expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

### 1.18 FRUITLESS AND WASTEFUL EXPENDITURE

Fruitless and wasteful expenditure is expenditure that was made in vain and would have been avoided had reasonable care been exercised. Fruitless and wasteful expenditure is accounted for as expenditure in the Statement of Financial Performance and where recovered, it is subsequently accounted for as revenue in the Statement of Financial Performance.

### 1.19 COMPARATIVE INFORMATION

When the presentation or classification of items in the annual financial statements is amended, prior period comparative amounts are reclassified. The nature and reason for the reclassification is disclosed.

### 1.20 CONSTRUCTION OF ASSETS IN PROGRESS

Construction of assets in progress is capital projects done on behalf of the Local Municipalities from the proceeds of conditional grants received and internal contributions. These projects are only handed over after full completion of the project and therefore all those uncompleted capital projects will be shown as Construction of assets in progress until date of transfer.

### 1.21 RELATED PARTIES

Related parties are identified and disclosed in terms of GRAP 20. Parties are considered to be related if one party has the ability to control the other party or exercise significant influence over the other party in making financial and operating decisions or if the related party and another entity are subject to common control.

Related parties include:

- Entities that directly, or indirectly through one or more intermediaries, control, or are controlled by the reporting entity;
- Associates (as per GRAP 7 - Investments in Associates);
- Joint ventures (as per GRAP 8 - Interests in Joint Ventures)
- Individuals owning, directly or indirectly, an interest in the reporting entity that gives them significant influence over the entity, and close members of the family of any such individual;
- Management, and close members of the family of management; and
- Entities in which a substantial ownership interest is held, directly or indirectly, by any person described in the two bullets above, or over which such a person is able to exercise significant influence.

Each municipality and its own municipal entities are related parties. A municipality is not related to another municipality as they are not under common control, except where there exist a service level agreement to perform a specific function on

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behalf of the other municipality.

The national government does not control provinces or municipalities for accounting purposes, although funding may be received from the national government.

Emfuleni Local Municipality, Midvaal Local Municipality and Lesedi Local Municipality are category B municipalities which in terms of the Constitution of South Africa, section 155 (1) (b) means, "A Municipality that shares executive and legislative authority in its area with a category C municipality within whose area it falls." Sedibeng District Municipality is performing agency services on behalf of the Local Municipalities.

The Municipality does not have and associates nor any joint ventures or any other form of association that may be defined as related party relation.

### 1.22 HERITAGE ASSETS

A heritage asset is as an asset that has a cultural, environmental, historical, natural, scientific, technological or artistic significance, and is held indefinitely for the benefit of present and future generations. The entity recognises a heritage asset as an asset if it is probable that future economic benefits or service potential associated with the asset will flow to the entity, and the cost or fair value of the asset can be measured reliably. Heritage assets are measured at cost. Where a heritage asset is acquired through a non-exchange transaction, its cost is measured at its fair value as at the date of acquisition. The cost of a purchased heritage asset comprises:

- Heritage assets are subsequently measured at cost, less accumulated impairment losses. Where a heritage asset is acquired through a non exchange transaction, its cost is deemed to be its fair value as at the date of acquisition.
- Transfers to heritage assets are made only when the asset meets the definition of a heritage asset and transfers from heritage assets are made only when the asset no longer meets the definition of a heritage asset. Transfers to and from heritage assets are done at the carrying amount of the assets transferred at the date of transfer.
- Most heritage assets have an indefinite useful life as they are to be preserved for current and future generations and might appreciate in value over time due to their cultural, environmental, historical, natural, scientific, technological and/or artistic significance. Based on this analysis, there is no finite limit to the period over which a heritage asset is expected to be held by the entity. The useful life of the heritage asset is therefore likely to be indefinite or the annual depreciation is likely to be immaterial.
- The entity derecognises heritage asset on disposal, or when no service potential are expected from its use or disposal.
- The gain or loss arising from derecognition of a heritage asset is determined as the difference between the net disposal proceeds, if any, and the carrying amount of the heritage asset. Such difference is recognised in surplus or deficit when the heritage asset is derecognised.

### 1.23 BUDGET INFORMATION

The municipality are typically subject to budgetary limits in the form of appropriations or budget authorisations (or equivalent), which is given effect through authorising legislation, appropriation or similar.

General purpose financial reporting by the municipality shall provide information on whether resources were obtained and used in accordance with the legally adopted budget.

The approved budget is prepared on an accrual basis and presented by economic classification linked to performance outcome objectives.

The approved budget covers the fiscal period from 01 Jul 2014 to 30 Jun 2015.

The financial statements and the budget are on the same basis of accounting therefore a comparison with the budgeted amounts for the reporting period have been included in the Statement of comparison of budget and actual amounts (see page 9 - 10)

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### 2. Property, plant and equipment

	2015			2014		
	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated depreciation and accumulated impairment	Carrying value
Land	41,907,735	(608,655)	41,299,080	41,907,735	(608,655)	41,299,080
Buildings	72,866,451	(15,443,900)	57,422,551	72,866,451	(13,053,074)	59,813,377
Furniture and fixtures	17,125,656	(13,632,609)	3,493,047	16,661,339	(12,421,640)	4,239,699
Motor vehicles	10,058,699	(8,038,186)	2,020,513	9,950,757	(7,462,700)	2,488,057
Electronic equipment	66,780,992	(36,162,398)	30,618,594	57,476,083	(27,756,454)	29,719,629
Infrastructure	73,791,814	(58,657,794)	15,134,020	73,086,922	(46,533,260)	26,553,662
Other property, plant and equipment	9,158,494	(7,648,653)	1,509,841	8,803,182	(7,645,254)	1,157,928
Specialised vehicles	699,972	(242,839)	457,133	699,972	(212,556)	487,416
<b>Total</b>	<b>292,389,813</b>	<b>(140,435,034)</b>	<b>151,954,779</b>	<b>281,452,441</b>	<b>(115,693,593)</b>	<b>165,758,848</b>

### Reconciliation of property, plant and equipment - 2015

	Opening balance	Additions	Disposals	Depreciation	Total
Land	41,299,080	-	-	-	41,299,080
Buildings	59,813,377	-	-	(2,390,826)	57,422,551
Furniture and fixtures	4,239,699	764,865	(35,349)	(1,476,168)	3,493,047
Motor vehicles	2,488,057	229,045	(12,108)	(684,481)	2,020,513
Electronic equipment	29,719,629	11,951,221	(153,515)	(10,898,741)	30,618,594
Infrastructure	26,553,662	704,893	-	(12,124,535)	15,134,020
Other property, plant and equipment	1,157,928	988,319	(5,425)	(630,981)	1,509,841
Specialised vehicles	487,416	-	-	(30,283)	457,133
	<b>165,758,848</b>	<b>14,638,343</b>	<b>(206,397)</b>	<b>(28,236,015)</b>	<b>151,954,779</b>

### Reconciliation of property, plant and equipment - 2014

	Opening balance	Additions	Disposals	Depreciation	Total
Land	41,299,080	-	-	-	41,299,080
Buildings	62,251,785	-	-	(2,438,408)	59,813,377
Furniture and fixtures	5,145,237	903,134	(20,659)	(1,788,013)	4,239,699
Motor vehicles	3,284,911	215,754	(192,716)	(819,892)	2,488,057
Electronic equipment	25,752,756	13,538,645	(86,248)	(9,485,524)	29,719,629
Infrastructure	37,932,285	1,272,489	-	(12,651,112)	26,553,662
Other property, plant and equipment	1,669,327	161,523	-	(672,922)	1,157,928
Specialised vehicles	517,697	-	-	(30,281)	487,416
	<b>177,853,078</b>	<b>16,091,545</b>	<b>(299,623)</b>	<b>(27,886,152)</b>	<b>165,758,848</b>

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A register containing the information required by section 63 of the Municipal Finance Management Act is available for inspection at the registered office of the municipality.

### 3. Intangible assets

	2015			2014		
	Cost / Valuation	Accumulated amortisation and accumulated impairment	Carrying value	Cost / Valuation	Accumulated amortisation and accumulated impairment	Carrying value
Computer software, other	7,031,800	(5,395,532)	1,636,268	5,994,573	(4,520,143)	1,474,430

#### Reconciliation of intangible assets - 2015

	Opening balance	Additions	Amortisation	Total
Computer software, other	1,474,430	1,037,227	(875,389)	1,636,268

#### Reconciliation of intangible assets - 2014

	Opening balance	Additions	Amortisation	Total
Computer software, other	987,106	1,153,683	(666,359)	1,474,430

### 4. Heritage assets

	2015			2014		
	Cost / Valuation	Accumulated impairment losses	Carrying value	Cost / Valuation	Accumulated impairment losses	Carrying value
Art Collections, antiquities and exhibits	1,076,880	-	1,076,880	1,076,880	-	1,076,880
Historical monuments	3,386,000	-	3,386,000	3,386,000	-	3,386,000
<b>Total</b>	<b>4,462,880</b>	<b>-</b>	<b>4,462,880</b>	<b>4,462,880</b>	<b>-</b>	<b>4,462,880</b>

#### Reconciliation of heritage assets 2015

	Opening balance	Total
Art Collections, antiquities and exhibits	1,076,880	1,076,880
Historical monuments	3,386,000	3,386,000
	<b>4,462,880</b>	<b>4,462,880</b>

#### Reconciliation of heritage assets 2014

	Opening balance	Total
Art Collections, antiquities and exhibits	1,076,880	1,076,880
Historical monuments	3,386,000	3,386,000
	<b>4,462,880</b>	<b>4,462,880</b>

#### Due to initial adoption of GRAP 103

A service provider with heritage knowledge was appointed to establish the values of the heritage asset recognised at provisional amounts due to the initial adoption of GRAP 103. Initial adoption was done retrospectively.

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### 5. Construction of assets in progress

Various Sports fields - Lesedi		5,283,126
Sebokeng cultural precinct		4,361,964
Sharpeville police station	561,118	561,118
Construction community sidewalks zone 14	1,247,495	
Installation of street lights Zone 14	426,550	
	<b>2,235,162</b>	<b>10,206,208</b>

The Sharpeville police station transaction needs finalization from the Local Municipality before final transfer can take place which is anticipate to take place in the 2015/16 financial year.

### 6. Inventories

Fuel – Airport	351,307	382,653
Both AVGAS and JET A1 are sold at the Vereeniging Aerodrome		

### 7. Receivables from exchange transactions

Trade debtors	6,092,369	992,163
Employee costs in advance	-	127,586
VAT on Accruals	3,602,696	3,203,312
SETA Refund	145,068	1,392,852
Recoverable fruitless and wasteful expenditure	143,141	198,985
Bank Error	-	17,342
Local Municipalities - Agency services	2,536,827	3,765,080
Lotto Sport Bridging Finance	-	283,180
HIV and AIDS Bridging Finance	45,671	-
EPWP Bridging Finance	60,745	-
	<b>12,626,517</b>	<b>9,980,500</b>

#### Trade debtors

Current (0 – 30 days)	5,946,414	738,265
31 – 60 days	-	-
61 – 90 days	-	-
>91	145,955	253,898
Less: Provision for Debt Impairment	-	-
<b>Total Trade Debtors</b>	<b>6,092,369</b>	<b>992,163</b>

#### Employee cost in advance

Current (0 – 30 days)	-	127,586
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#### VAT on Accruals

Current (0 – 30 days)	1,900,429	1,505,401
>91 days	1,697,911	1,697,911
<b>Total VAT on Accruals</b>	<b>3,598,340</b>	<b>3,203,312</b>

#### SETA Refunds

Current(0-30 days)	145,068	338,762
>120 days	0	1,054,089
<b>Total SETA Refunds</b>	<b>145,068</b>	<b>1,392,851</b>

#### Recoverable fruitless and wasteful expenditure

Current (0 – 30 days)	143,141	198,985
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#### Bank Error

Current (0 – 30 days)	-	17,342
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#### Local Municipalities Agency services



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	2015	2014 as restated
Current (0 – 30 days)	856,581	678,310
31 – 60 days	564,768	550,717
61 – 90 days	-	521,185
91 – 120 days	-	540,552
>120 days	1,115,478	1,474,316
<b>Total Local Municipalities Agency services</b>	<b>2,536,827</b>	<b>3,765,080</b>

### Paving Sidewalk (SANRAL)

>365 days	-	1,007,843
Less: Provision for Debt Impairment	-	-1,007,843
<b>Total-Paving Sidewalk (SANRAL)</b>	<b>-</b>	<b>-</b>

### Lotto Greening Project

>365 days	-	1,004,283
Less: Provision for Debt Impairment	-	-1,004,283
<b>Total Lotto Greening Project</b>	<b>-</b>	<b>-</b>

### Lotto Sport Bridging Finance

Current (0 – 30 days)	-	283,180
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### HIV & AIDS Bridging Finance

Current (0 – 30 days)	45,671	-
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### EPWP Bridging Finance

Current (0 – 30 days)	60,745	-
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## 8. VAT receivable

VAT	1,737,728	-
Council is registered on the cash basis for VAT, This amount is due from SARS based on submitted returns		

## 9. Cash and cash equivalents

Cash and cash equivalents consist of:

Cash on hand	42,325	42,325
Cash book balances	10,136,661	14,706,973
Investment deposits	235,521	226,454
	<b>10,414,507</b>	<b>14,975,752</b>

The municipality had the following bank accounts

Account number / description	Bank statement balances			Cash book balances		
	30 June, 2015	30 June, 2014	30 June, 2013	30 June, 2015	30 June, 2014	30 June, 2013
ABSA BANK - Previous Primary Account	283,245	1,243,172	1,981,957	283,245	1,198,396	1,952,861
ABSA BANK - Licensing Function	727,895	6,188,257	3,425,210	727,895	6,188,257	4,015,103
STANDARD BANK - Primary Account	2,562,246	1,230,793	-	2,501,900	1,230,793	-
STANDARD BANK - Licensing Account	6,623,621	6,089,527	-	6,623,621	6,089,527	-
<b>Total</b>	<b>10,197,007</b>	<b>14,751,749</b>	<b>5,407,167</b>	<b>10,136,661</b>	<b>14,706,973</b>	<b>5,967,964</b>

# Sedibeng District Municipality

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### 10. Finance lease obligation

#### Minimum lease payments due

- within one year	43,460	263,779
- in second to fifth year inclusive	-	43,963
	43,460	307,742
less: future finance charges	-	(17,083)
<b>Present value of minimum lease payments</b>	<b>43,460</b>	<b>290,659</b>

It is municipality policy to lease certain motor vehicles under finance leases.

The average lease term was 3 years and the average effective borrowing rate was 9% (2014: 9%).

Interest rates are at the contract date.

### 11. Unspent conditional grants and receipts

Unspent conditional grants and receipts comprises of:

#### Unspent conditional grants and receipts

Provincial Grants	14,034,791	1,197,243
National Grants	4,656,809	12,189,697
DPLG Grants	1,280,579	1,280,579
	<b>19,972,179</b>	<b>14,667,519</b>

#### Movement during the year

Balance at the beginning of the year	14,667,519	9,824,678
Additions during the year	26,243,681	28,119,530
Income recognition during the year	(20,939,021)	(21,291,689)
Grant Reversal / forfeit	-	(1,985,000)
	<b>19,972,179</b>	<b>14,667,519</b>

The nature and extent of government grants recognised in the financial statements and an indication of other forms of government assistance from which the municipality has directly benefited; and

Unfulfilled conditions and other contingencies attaching to government assistance that has been recognised.

See note 19 for reconciliation of grants from National/Provincial Government.

### 12. Provisions

#### Reconciliation of provisions - 2015

	Opening Balance	Utilised during the year	Total
Performance Bonus	1,245,029	(1,057,419)	187,610

#### Reconciliation of provisions - 2014

	Opening Balance	Utilised during the year	Total
Performance Bonus	1,926,700	(681,671)	1,245,029

# Sedibeng District Municipality

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### 13. Payables from exchange transactions

Trade payables	7,678,529	8,314,450
Accrued leave pay	15,856,635	14,901,272
Department of Transport (License fees)	17,681,655	29,621,195
Local Municipalities Accounts	8,271,776	9,837,076
SALA Pension Fund	-	2,667,996
Retention on Capital Projects	807,954	1,188,888
Insurance Claims	175,961	134,673
Mayoral Event	98,800	98,800
Ambulance fees in advance	84,445	84,445
Refundable town hall rental deposits	127,046	133,482
Unclaimed Salaries	49,896	36,632
Salaries in arrears	69,382	29,991
Unknown deposits	254,737	254,737
Deferred Asset Transfer to Locals	2,235,162	10,206,208
Department of Transport (Arrears)	19,095,958	13,825,849
VAT on Debtors	305,981	351,927
	<b>72,793,919</b>	<b>91,687,620</b>

### 14. VAT payable

Tax refunds payables	-	290,764
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### 15. Revenue

Sale of goods	2,416,400	3,661,592
Rental of facilities and equipment	8,927,595	8,928,134
Agency services	6,613,396	6,553,216
Licenses and permits	56,875,639	51,333,407
Other income	26,761,709	1,101,699
Interest received - investment	2,700,346	1,711,469
Government grants & subsidies	260,478,021	254,091,689
	<b>364,773,106</b>	<b>327,381,206</b>

#### The amount included in revenue arising from exchanges of goods or services are as follows:

Sale of goods	2,416,400	3,661,592
Rental of facilities and equipment	8,927,595	8,928,134
Agency services	6,613,396	6,553,216
Licenses and permits	56,875,639	51,333,407
Other income	26,761,709	1,101,699
Interest received - investment	2,700,346	1,711,469
	<b>104,295,085</b>	<b>73,289,517</b>

#### The amount included in revenue arising from non-exchange transactions is as follows:

##### Taxation revenue

##### Transfer revenue

Government grants & subsidies	260,478,021	254,091,689
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### 16. Other income

Communication Centre fees recovered	744,484	-
Ad-hoc Income	25,353,291	279,421
Skills Levy Income	288,679	338,762

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

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	2015	2014 as restated
Tender Income	167,458	167,170
Commission on Salaries	175,349	166,117
Telephone Cost recovered	32,448	150,229
	<b>26,761,709</b>	<b>1,101,699</b>

Ad-hoc income reflect an amount of R25 million rand received from a contingent asset related to Emergency Medical services. This amount is recognized in terms of GRAP19.

### 17. Investment revenue

#### Interest revenue

Bank	2,700,346	1,711,469
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### 18. Grants and subsidies paid

#### Other subsidies

Grants paid to Local Municipalities	9,907,635	11,145,127
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### 19. Government grants and subsidies received

#### Operating grants

Equitable share	239,539,000	232,785,000
Support Grants	20,939,021	21,306,689
	<b>260,478,021</b>	<b>254,091,689</b>

#### Equitable Share

Current-year receipts	(239,539,000)	(232,785,000)
Conditions met - transferred to revenue	239,539,000	232,785,000
	-	-

#### Provincial Grants

Balance unspent at beginning of year	1,197,243	7,416,439
Current-year receipts	22,694,681	9,789,530
Conditions met - transferred to revenue	(9,857,133)	(15,003,626)
Grant Reversal	-	(1,005,100)
	<b>14,034,791</b>	<b>1,197,243</b>

Conditions still to be met - remain liabilities (see note 11).

#### Reconciliation of Unspent Conditional Grants

	Opening Balance July 2014	Grants Received 2014/15	Grants Spent 2014/15	Unspent Grants June 2015
LED Project	281,747		(15,000)	266,747
HIV/AIDS	67,571	6,623,429	(6,691,000)	0.00
Impl Tourism Inst Framework	305,198	-	(300,000)	5,198
Establishment of Shared Services	350,000	-	-	350,000
Agriculture	-	818,452	(818,452)	-

# Sedibeng District Municipality

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			2015	2014 as restated
	Opening Balance July 2014	Grants Received 2014/15	Grants Spent 2014/15	Unspent Grants June 2015
Transfer of Informal Settlements	-	13,132,800	-	13,132,800
LOTTO – Sport	-	1,030,000	(942,681)	87,319
EPWP Grant	-	1,000,000	(1,000,000)	-
Craft Hub Establishment	153,999	-	-	153,999
Tourism awards	-	90,000	90,000	-
Tourism Birding Route	38,728	-	-	38,728
	<b>1,197,243</b>	<b>22,694,681</b>	<b>(9,857,133)</b>	<b>14,034,791</b>

### National Grants

Balance unspent at beginning of year	12,189,697	991,449
Current-year receipts	3,549,000	18,345,000
Conditions met - transferred to revenue	(11,081,888)	(6,166,852)
Grant Reversal / Forfeit	-	(979,900)
	<b>4,656,809</b>	<b>12,189,697</b>

Conditions still to be met - remain liabilities (see note 11).  
Reconciliation of Unspent Conditional Grants

	Opening Balance July 2014	Grants Received 2014/15	Grants Spent 2014/15	Unspent Grants June 2015
Urban Environmental Management Program (DANIDA)	10,615	-	-	10,615
Municipal Improvement Systems Grant	186,690	934,000	(1,115,712)	4,978
Municipal Finance Management Grant	-	1,250,000	(1,250,000)	-
NDPG Project	11,992,392	1,365,000	(8,716,176)	4,772,031
	<b>12,189,697</b>	<b>3,549,000</b>	<b>(11,081,888)</b>	<b>4,656,809</b>

### DLG Grants

Balance unspent at beginning of year	1,280,579	1,416,790
Conditions met - transferred to revenue	-	(136,211)
	<b>1,280,579</b>	<b>1,280,579</b>

Conditions still to be met - remain liabilities (see note 11).  
Reconciliation of Unspent Conditional Grants

# Sedibeng District Municipality

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## Notes to the Financial Statements

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		2015	2014 as restated	
	Opening Balance July 2014	Grants Received 2014/15	Grants Spent 2014/15	Unspent Grants June 2015
Sharpeville Public Library	462,406	-	-	462,406
Environmental	121,474	-	-	121,474
Construction Of Tea-Tea Road	627,899	-	-	627,899
Tourism Awards	68,800	-	-	68,800
	<b>1,280,579</b>	<b>-</b>	<b>-</b>	<b>1,280,579</b>

### Changes in level of government grants.

Based on the allocations set out in the Division of Revenue Act, no significant changes in the level of government grant funding are expected over the forthcoming 3 financial years.

### 20. Employee related costs

Employee related cost exclusive of Section 57 employees	127,935,019	125,179,249
Medical aid - company contributions	12,027,739	11,093,322
UIF	980,046	989,810
WCA	1,186,855	1,432,761
SDL	1,762,756	1,693,812
Other payroll levies	2,308,001	2,228,041
Leave pay provision charge	3,340,027	1,232,916
Defined contribution plans	25,476,252	25,368,507
Overtime payments	4,512,410	4,381,730
13th Cheques	9,696,703	9,289,000
Car allowance	9,166,471	9,509,723
Housing benefits and allowances	890,200	868,303
Telephone Allowances	84	505
Standby Allowance	658,506	562,849
	<b>199,941,069</b>	<b>193,830,528</b>

### Remuneration of Municipal Manager

Annual Remuneration	1,214,670	1,129,529
Car Allowance	119,784	119,784
Performance Bonuses	233,320	-
Contributions to UIF, Medical and Pension Funds	109,977	103,391
Other	-	61,001
	<b>1,677,751</b>	<b>1,413,705</b>

### Remuneration of Chief Financial Officer

Annual Remuneration	785,171	724,917
Car Allowance	144,000	144,000
Performance Bonuses	198,235	-
Contributions to UIF, Medical and Pension Funds	209,715	197,364
Other	4,800	4,800
	<b>1,341,921</b>	<b>1,071,081</b>

### Remuneration of Executive Directors

Annual Remuneration	3,438,325	2,587,695
Car Allowance	532,357	364,000
Performance Bonuses	424,300	-

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	2015	2014 as restated
Contributions to UIF, Medical and Pension Funds	520,373	333,523
Other	28,419	12,000
	<b>4,943,774</b>	<b>3,297,218</b>
<b>Remuneration of Chief Operating Officer</b>		
Annual Remuneration	1,215,783	1,138,479
Performance Bonuses	170,914	-
Contributions to UIF, Medical and Pension Funds	59,157	55,511
	<b>1,445,854</b>	<b>1,193,990</b>
<b>Total personnel cost</b>	<b>209,350,369</b>	<b>200,806,522</b>
<b>21. Remuneration of councillors</b>		
Executive Major	798,378	754,914
Mayoral Committee Members	5,147,588	4,854,411
Speaker	651,233	614,786
Councillors	3,488,978	3,194,868
Councillors' pension contribution	980,957	913,670
Housing Allowance	38,246	-
Telephone Allowance	375,624	376,507
	<b>11,481,004</b>	<b>10,709,156</b>
<b>In-kind benefits</b>		
The Executive Mayor, Deputy Executive Mayor, Speaker and Mayoral Committee Members are full-time. Each is provided with an office and secretarial support at the cost of the Council.		
The Executive Mayor has use of a Council owned vehicle for official duties.		
The Executive Mayor and Speaker have full-time bodyguards		
<b>22. Depreciation and amortisation</b>		
Property, plant and equipment	27,708,248	27,352,369
Intangible assets	875,389	666,359
	<b>28,583,637</b>	<b>28,018,728</b>
Offset depreciation against Government grant reserve	527,767	533,781
	<b>29,111,404</b>	<b>28,552,509</b>
<b>23. Finance costs</b>		
Finance leases	16,580	38,340
<b>24. Debt impairment</b>		
Debt impairment	41,334	66,567
<b>25. Contracted services</b>		
Specialist Services	16,706,557	17,286,308
Other Contractors	19,241,146	20,872,713
	<b>35,947,703</b>	<b>38,159,021</b>

# Sedibeng District Municipality

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### 26. General expenses

Advertising	1,154,790	641,358
Assessment rates & municipal charges	1,561,514	1,538,177
Auditors remuneration	2,627,279	2,158,221
Bank charges	810,205	1,052,485
Computer expenses	1,320,331	1,348,291
Consulting and professional fees	5,656,097	5,931,535
Consumables	913,112	895,661
Entertainment	20,165	517,013
Insurance	2,065,042	1,962,719
Magazines, books and periodicals	211,643	227,937
Fuel and oil	1,490,302	1,549,041
Postage and courier	2,321	2,097
Printing and stationery	1,932,684	2,049,085
Promotions	1,177,528	999,699
Protective clothing	267,134	221,068
Royalties and license fees	4,925,920	4,176,777
Staff welfare	242,437	283,953
Subscriptions and membership fees	2,156,290	1,880,297
Telephone and fax	2,459,846	3,620,806
Training	1,925,735	3,032,427
Subsistence & Travel	2,048,534	2,026,061
Office refreshments	422,375	412,962
Workshops	13,560,250	10,263,352
Congresses & Meetings	216,563	430,441
Expenses from Grants	9,817,616	11,589,672
External Bursaries	636,850	696,305
Donations & Grants	335,545	299,173
Catering Expenses	2,123,483	846,341
	<b>62,081,591</b>	<b>60,652,954</b>

### 27. Cost of sales

#### Sale of goods

Cost of Aviation fuel	2,177,189	3,233,650
Aviation fuel (JET A1 and AVGAS) are sold at the Vereeniging Aerodrome.		

### 28. Auditors' remuneration

Fees	2,627,279	2,158,221
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### 29. Cash generated from operations

Deficit	(6,103,908)	(36,422,843)
<b>Adjustments for:</b>		
Depreciation & Amortisation	28,583,637	28,018,728
Loss / (Gain) on sale of assets and liabilities	(58,372)	134,381
Finance costs - Finance leases	16,580	38,340
Debt impairment Inventory	41,334	66,567
Movements in provisions	(1,057,419)	(681,671)
Asset Movement GGR	(6,027)	240,779
<b>Changes in working capital:</b>		
Inventories	31,346	(162,563)
Receivables from exchange transactions	(2,654,304)	61,165
Debt impairment inventory	(41,334)	(66,567)
Assets under construction	7,971,046	(8,504,487)
Payables from exchange transactions	(18,893,699)	36,925,997
VAT	(2,028,492)	918,521



# Sedibeng District Municipality

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Unspent conditional grants and receipts	5,304,660	4,837,841
	<b>11,113,335</b>	<b>25,403,688</b>

### 30. Risk management

#### Financial risk management

##### Liquidity risk

The municipality's risk to liquidity is a result of the funds available to cover future commitments. The municipality manages liquidity risk through an ongoing review of future commitments and credit facilities.

##### Interest rate risk

##### Credit risk

Credit risk consists mainly of cash deposits, cash equivalents, derivative financial instruments and trade receivables. The municipality only deposits cash with major banks with high quality credit standing and limits exposure to any one counter-part. Trade receivables comprise a widespread customer base. Management evaluated credit risk relating to customers on an ongoing basis. If customers are independently rated, these ratings are used. Otherwise, if there is no independent rating, risk control assesses the credit quality of the customer, taking into account its financial position, past experience and other factors. Individual risk limits are set based on internal or external ratings in accordance with limits set by the board. The utilisation of credit limits regularly monitored. Sales to retail customers are settled in cash or using major credit cards. Credit guarantee insurance is purchased when deemed appropriate.

#### Categories of Financial Instruments

##### Financial Assets

Cash and cash equivalents	10,414,507	14,975,752
Inventories	351,307	382,653
Trade and other receivables from exchange transactions	12,626,517	9,980,500
VAT Receivable	1,737,728	-
	<b>25,130,059</b>	<b>25,338,905</b>

##### Financial Liabilities

Unspent conditional grants and receipts	19,972,179	14,667,519
Provisions	187,610	1,245,029
VAT Payable	-	290,764
Finance lease obligation	43,460	290,659
Trade and other payables from exchange transactions	70,558,757	81,481,412
<b>Total Liabilities</b>	<b>90,762,006</b>	<b>97,975,383</b>

If the interest rates received on investments increase or decrease by 100 basis points, the effect on the Statement of Financial performance would be as follows:

		2015		2014	
Floating Rate Financial Assets	Rate %	Effect on Surplus	Rate %	Effect on Surplus	
Cash and cash equivalents	1%	104,145	1%	149,58	
Inventories	1%	3,513	1%	3,826	
Trade and other receivables from exchange transactions	1%	126,265	1%	99,805	
<b>Floating Rate Financial Liabilities</b>					
Unspent conditional grants and receipts	1%	(199,722)	1%	(146,675)	
Provisions	1%	(1,876)	1%	(12,450)	
Trade and other payables from exchange transactions	1%	(705,588)	1%	(814,814)	

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

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### 31. Commitments

#### 31.1 Authorized capital and operating expenditure

##### Unspent conditional grants and receipts

Provincial Grants	14,034,791	1,197,243
National Grants	4,656,809	12,189,697
DLG Grants	1,280,579	1,280,579
	<b>19,972,179</b>	<b>14,667,519</b>

The current unspent conditional grants are all committed funds which still need to be utilized in order to meet the conditions as stipulated in the various government gazettes.

##### Capital commitments arising as a result of contractual obligation:

Fibre Optic Project	5,248,393	962,030
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#### 31.2 Operating leases - as lessee (expense)

##### Minimum lease payments due

- within one year	5,597,448	4,722,826
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Operating lease payments represent rentals payable by the municipality for certain of its office properties. No contingent rent is payable.

### 32. Contingencies

The Municipality may be liable for claims instituted against the Municipality by employees who have disputes against the Municipality. The amount is uncertain as an arbitration award has not yet been issued against those claims.

There is currently a dispute between Sedibeng District Municipality and the Gauteng Department of Transport relating to the treatment of VAT on agency services. Council may be liable for an amount of R 36,460,593.

The rates and taxes account with Emfuleni is currently under dispute where the Vereeniging Aerodrome is registered at the deeds office as one whereby rates accounts is currently being subdivided into different stands. Charge out of fees to a separate account was also done whereby certain accounts are not payable by Sedibeng District Municipality. The amount currently in dispute amounts to R 15,536,671

Contingencies arising from pending litigation on wage curve agreement - On 21 April 2010 SALGA signed the "Categorisation and job evaluation wage curves collective agreement" (wage curve agreement) with IMATU and SAMWU on behalf of municipalities. The agreement established the wage curves and wage scales to be used by municipalities in determining the wages of municipal employees, based on an evaluation of employees' jobs per the TASK job evaluation system. Subsequent to the signing of the agreement, the unions declared a dispute with the agreement. The dispute was referred to the Labour Court and the court delivered a ruling on 22 June 2012 that employees receive a salary increase backdated with effect from 1 July 2010 instead of 1 July 2011. SALGA, on behalf of municipalities, applied for leave to appeal this ruling and was granted the right to appeal against the judgment on 29 August 2012. To date this Labour Court of Appeal case has not been finalised. As a result of the uncertainties arising from the dispute declared by the unions and the pending litigation regarding the wage curve agreement, the municipality may have an additional receivable/ payable for employee wages, depending on the outcome of the pending litigation. It is not practicable to reliably estimate the amount of this receivable/ payable prior to the outcome of the pending litigation. The wage curve agreement have not yet been implemented at the Sedibeng District Municipality as job evaluations have not yet been done and therefore it is consequently impracticable to reliably measure the obligation that might exist as a result of the wage curve agreement.

#### Contingent assets

Emergency Medical Services has been transferred to the Department of Health whereby unfunded expenditure related to the previous year's might be recoverable which amounts to R 13,5Million.

# Sedibeng District Municipality

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### 33. Prior year amendments

#### 33.1 Prior period errors

The Municipality has entered into an agreement with the Department of Transport relating to agency services rendered on behalf of the Department of Transport whereby VAT was not treated in accordance with the signed agreement. In light of the above an amount of R13,825,848 was raised as a creditor (2012/13 financial year R5,633,067 and 2013/14 financial year an additional amount of R8,192,781). This has further result in an overpayment to SARS whereby once the creditor is settled an amount of R1,697,911 can be recovered from SARS. This has resulted in agency services revenue being reduced with R12,127,937

A VAT review has further resulted in a refund received during the year which relate to prior periods. The amount recovered amounts to R609,741.

Municipal Health services for the 2013/14 financial year was only paid in the 2014/15 financial year which result in creditors being underprovided to the amount of R 1,340,787

Standard Bank did not pay interest on the municipality bank accounts whereby a recalculation was done in the 2014/15 financial year. Interest received related to the 2013/14 financial year amounts to R103,992 whereby a debtor was created to rectify the revenue accordingly. Support grants of R15,000 received was utilized in the 2014 financial year but not recorded as such.

#### 33.2 Change in accounting policy (Adjustments)

Heritage assets were restated to correctly account for the applicable values of all assets. Correction made amounts to R4,462,880. These assets were previously accounted for under the transitional provisions included in Directive 4 that gave the municipality 3 years to value Heritage assets.

The annual financial statements have been prepared in accordance with Standards of Generally Recognised Accounting Practice on a basis consistent with the prior year except for the adoption of the following newly effective standard.

GRAP 103 - Heritage Assets.

During the year the transitional provision came to an end (30 June 2015). Provisional amounts were adjusted retrospectively in the current year, where applicable.

The correction of the error(s) and change in accounting policy results in adjustments are as follow:

#### Statement of changes in net assets

<b>Opening Balance 1 July 2013</b>	<b>135,641,417</b>
Department of Transport - Licensing agency fees (Creditor)	-5,633,067
Heritage assets (change in accounting policy)	4,462,880
SARS - Licensing agency fees (Debtor)	691,780
SARS (Vat Review)	609,741
Vat on Debtors	2771
<b>Restated Closing balance 1 July 2013</b>	<b>135,775,522</b>
<b>Surplus (Deficit) for the year 2014</b>	<b>-28,014,398</b>
Department of Transport – Licensing agency fees Creditor)	-8,192,781
Local Municipalities – MHS Services (Creditor)	-1,340,787
SARS – Licensing agency fees ( Debtor)	1,006,131
Standard Bank – Interest receivable (Debtor)	103,992
Support grants received	15,000
<b>Restated Surplus (deficit) for the year 2014</b>	<b>-36,422,843</b>

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

## Notes to the Financial Statements

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### 34. Going concern

We draw attention to the fact that at 30 June, 2015, the municipality had accumulated surplus of R 92,421,980 and that the municipality's total assets exceed its liabilities by R 92,421,980.

The financial statements have been prepared on the basis of accounting policies applicable to a going concern. This basis presumes that funds will be available to finance future operations and that the realisation of assets and settlement of liabilities, contingent obligations and commitments will occur in the ordinary course of business.

As a District Municipality based on our powers and functions we are completely grant dependent. No other main revenue source is obtainable. Over the last 6 years, as a result of the global financial economy constraints, National Treasury downscaled and implemented austerity measures which resulted in the reduction of our main source of revenue, the Equitable share. It is as a result of the global financial constraint that the equitable share over the last 6 years were reduced far lessor than the CPI for each financial period. In addition salary increases for the South African Local Bargaining Council was implementing salary increases more than the equitable share growth allocated to municipalities over the last 6 years – UNCONTROLABLE to municipalities. The reduction has been reported to National Treasury as our revenue source diminished. It was based on this reason that the District Municipality implemented austerity measures over the last 5 years which is still in place (HR dashboard-attrition, leave management, etc and financial snapshot position of municipality performed monthly. The municipality performs daily, weekly and monthly cash flow reconciliations with projections to ensure that we are able to meet our obligations based on the grants received. The grants has been ring-fenced and are adequately apportioned for its main purpose. The municipality adopted a pro-poor budgeting approach and followed National Treasury budget guide as a principle for provision on depreciation and employee cost.

# Sedibeng District Municipality

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### 35. Events after the reporting date

It has been identified that land is incorrectly registered at the Deeds Office in the name of Sedibeng District Municipality. These properties still need to be transferred to their rightful owner, Emfuleni Local Municipality.

### 36. Unauthorised expenditure

None incurred in reporting period

### 37. Fruitless and wasteful expenditure

Possible fruitless and Wasteful expenditure are investigated and where applicable recovered from the Employee / Councillor concern. An amount of R 143,141 is currently being recovered from employees related to training cost. See annual report for details on all recoveries during the year.

### 38. Irregular expenditure

None incurred in reporting period

### 39. Accumulated surplus

#### Ring-fenced internal funds within accumulated surplus - 2015

Government Grant Reserve	Movement of ring-fenced internal funds	Total
Opening balance	1,837,691	1,837,691
Offsetting of depreciation	(527,766)	(527,766)
Asset Disposal	(6,027)	(6,027)
	<b>1,303,898</b>	<b>1,303,898</b>

#### Ring-fenced internal funds within accumulated surplus - 2014

Government Grant Reserve	Movement of ring-fenced internal funds	Total
Opening balance	2,130,690	2,130,690
Offsetting of depreciation	(533,780)	(533,780)
Capital grants used to purchase property, plant and equipment	243,153	243,153
Asset Disposal	(2,372)	(2,372)
	<b>1,837,691</b>	<b>1,837,691</b>

### 40. Additional disclosure in terms of Municipal Finance Management Act

#### 40.1 PAYE and UIF & Skills levy

Current year subscription / fee	33,161,595	31,631,204
Amount paid - current year	(33,161,595)	(31,631,204)
	-	-

#### 40.2 Pension and Medical Aid Deductions

Current year subscription / fee	57,382,370	54,494,518
Amount paid - current year	(57,382,370)	(54,494,518)
	-	-

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

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### 40.3 VAT

VAT receivable	1,737,728	-
VAT payable	-	290,764
	<b>1,737,728</b>	<b>290,764</b>

All VAT returns have been submitted by the due date throughout the year.

### 40.4 Television sets in terms of the Television License Regulations under the Broadcasting act no 4 of 1999, as amended

Description	Number of sets	Period that sets were in entity's possession
Owned television sets	54	54 sets were used for the full year;
Rented or leased television sets	-	
Number of sets donated/ alienated	-	
<b>TOTAL</b>	<b>54</b>	

### 40.5 Related party transactions

The Council is rendering information technology services to both Emfuleni and Midvaal local municipalities. Claims towards actual salary expenses have been lodged on a monthly basis whereby the cost incurred for the year was as follow:

Emfuleni Local Municipality	R 5,868,956
Midvaal Local Municipality	R 744,440

The Local Municipalities is rendering Municipal Health services and specialized fire services on behalf of the Sedibeng District Municipality. The expenses incurred amounts to R 16,706,557 as shown in note 25 (specialist services).

The Municipality is rendering an agency service on behalf of the Department of Transport for the performance of registering and testing authority functions (RA, DLTC and VTS functions) – see license and permit income where R56,875,639 was paid for services rendered in the 2014/15 financial year.

The Municipality is rendering a service on behalf of the Department of Health specifically related to Emergency Medical Services dispatching. An amount of R 678,544 was levied for the financial year.

Councillors and specifically the Executive Mayor and Speaker remuneration in terms of the government gazette are shown separately in note 21.

Section 57 employees' (Key Management) remuneration packages are shown separately in note 20. Section 57 employees are required to enter into an annual performance contract where pre-determined objectives are linked to the integrated development Plan. Councillors and all officials must annually declare their interests and the interest of close family members to Council.

Audit Committee members have received an allowance of R 121,000 for the year under review.

The Council is in the process of establishing a State Owned Company (SOC), "The Vaal River City Tourism Promotion Company SOC" which will operate as a municipal entity to render the local tourism function. The CIPC Commissioner has registered the entity taking effect as from 30 August 2013, however, the establishment of the entity as per section 84(2) MFMA have as yet not been concluded and operations were not undertaken in terms of sections 85 through to 104 MFMA and hence there are no further disclosures to be made in terms of section 92 MFMA for the year ended 30 June 2015.

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

## Notes to the Financial Statements

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### 40.6 Declaration of business conducted to close family members of persons in the service of the state

The below table list the awards to close family members of persons in the service of the state and awards to persons in the service of the state.

#### 1. Awards to close family members of persons in the service of the state

Company Name	Initials	Surname	Designation and Employee NO.	Relationship with the company	Amount Paid
Panorama Bloemiste CC	CS	Heunes	Senior Accountant Expenditure 17530	Spouse to the Director/Shareholder	R 27,600.00

#### 2. Awards to persons in the service of the state

Company Name	Initials & Surname	ID Number	Current Employer	Amount Paid
				2014/15
IMBALIYETHU TRADING ENTERPRISE CC	NB TOBIA	6012240851088	KZN: EDUCATION	29,500
IMBALIYETHU TRADING ENTERPRISE CC	M MOFOKENG	7905170353083	FS: SPORT, ARTS,CULTURE & RECREATION	29,500
BONGANI MAKHUNGA TRADING ENTERPRISES CC	MM KUBHEKA	6705290400082	GP: EDUCATION	111,990
TWIN NETWORK SERVICES AND PROJECTS (PTY) LTD	EL ADIUBA-YOUNG	8010260738084	GP: HEALTH	25,850
MAWEMUNE MANUFACTURING AND SUPPLY CC	MC MASHELE	7810285442088	NAT: STATISTICS S.A.	52,819
MKHARI AND DAUGHTERS CONSTRUCTION AND PROJECTS CC	Oupa Mkhari	7207255405080	Rand Water Board	41,400
KUKULA TRADING AND PROJECTS CC	NDABENI MOLEFE GODFREY MBO	8005195442083	Independent Electoral Commission	40,561
KGATHALLO DISTRIBUTORS CC	SERAME JEROME KOEITHING	7806045241083	Midvaal Local Municipality	38,887
MOJAKEPENG SERVICES CO-OPERATIVE LTD	MM MALEMA	7209295473086	NW: EDUCATION & TRAINING	15,450
LEKOA MULTI MEDIA & COMMUNICATION DEVELOPMENT CENT	MARIA DIEKETSENG MABULA	7601070924087	Eskom Enterprises	6,750

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

## Notes to the Financial Statements

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Company Name	Initials & Surname	ID Number	Current Employer	Amount Paid
				2014/15
MDQ CONSULTING (PTY)LTD	ALUTA MOAHLOLI	8201145845083	Ekurhuleni Metro	157,858
NDALO HOTEL AND CONFERENCING	MRS HC THABETHE	7712120528081	Bushbuckridge Local Municipality	103,900
TWIN NETWORK SERVICES AND PROJECTS (PTY) LTD	EL ADIUBA-YOUNG	8010260738084	GP: HEALTH	25,850
SUZ-MAN TRADING ENTERPRISE (PTY)LTD	Russel Zulu	7605155275083	City of Johannesburg Metro	33,808
MOSEPIDISHI SECURITY AND BUILDING CONSTRUCTION (PT	MGATA NELSON	6902165654089	Department of Defence	12,894
TSM ENTERTAINMENT (PTY) LTD	LEMPE TEBHOHO OSCAR	7912095668082	Emfuleni Local Municipality	22,150
MOOIVAAL MEDIA (PTY) LTD	Ainsley Moos	7801155158086	Cassidra	411,713
LATERAL UNISON INSURANCE BROKERS (PTY)LTD	Nomzamo Mandela	3609260323089	Parliament	2,323,622
SCHINDLER LIFTS (SA)(PYY)LTD	M Mokoka	7401130300083	Passenger Rail Agency of SA	41,064

### 41. Deviation from supply chain management regulations

In terms of section 36 of the Municipal Supply Chain Management Regulations any deviation from the Supply Chain Management Policy needs to be approved/condoned by the Municipal Manager and noted by Council. The expenses incurred as listed hereunder have been condoned.

Paragraph 12(1)(d)(i) of Government gazette No. 27636 issued on 30 May 2005 states that a supply chain management policy must provide for the procurement of goods and services by way of a competitive bidding process.

Paragraph 36 of the same gazette states that the accounting officer may dispense with the official procurement process in certain circumstances, provided that he records the reasons for any deviations and reports them to the next meeting of the accounting officer and includes a note to the financial statements.



# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

## Notes to the Financial Statements

Applicable paragraph in SCM Policy	Name of Supplier	Date of the order	Reason for deviation	Approved by:	Cluster	Amount	SCM COMMENTS
<b>DEVIATIONS APPROVED FOR THE MONTH OF AUGUST 2014</b>							
Any exceptional cases where it is impractical or impossible to follow the official procurement processes	Shadewind 40 Pty Ltd T/A Nissan Vereeniging	18-Aug-14	The Vehicle had a mechanical breakdown in Nelspruit/ Mpumalanga thereafter was towed to Prodckta Nissan (Nelspruit) for diagnostics. Nissan Vereeniging was	MM	Corporate Service	R 2,451.60	Impractical to source quotes
	Zemdock CC T/A Sedgars	8-Aug-14	The date for the seminar was brought forward due to unavailability of of Main Speaker	MM	Community Services	R 69,540.00	Short notice for formal written quotations, 3 quotes were sourced by end user department.
<b>DEVIATIONS APPROVED FOR THE MONTH OF SEPTEMBER 2014</b>							
Any exceptional cases where it is impractical or impossible to follow the official procurement processes	Kululeka Transport T/A Mpembe's Transport	2-Sep-14	Lowest supplier misquoted which left the end user department with insufficient time to follow the SCM process	Acting MM	Community Services	R 36,800.00	Three quotes were obtained from Intenda system, Insufficient time to follow 7-day notice R30 000 - R200 000 formal written quotes
<b>DEVIATIONS APPROVED FOR THE MONTH OF OCTOBER 2014</b>							
Any exceptional cases where it is impractical or impossible to follow the official procurement processes	Isver Express Plumbing	2-Oct-14	Sewerage water blocking up into main building	MM	Corporate Service	R 1,356.00	Urgent Request
<b>DEVIATIONS APPROVED FOR THE MONTH OF JANUARY 2015</b>							
Any exceptional cases where it is impractical or impossible to follow the official procurement processes	Sure global Travel	9-Jan-15	Change of flight for Mr. Miya to Cape Town which was scheduled for 09-11--Jan 2015,	MM	Corporate Service	R 264.00	Wasteful and Fruitless expenditure.
Any exceptional cases where it is impractical or impossible to follow the official procurement processes	Sure global Travel	9-Jan-15	Cancellation of flight for the Chief Whip to Cape Town which was scheduled for 09-11--Jan 2015, due to emergency political meeting	MM	Office of the Chief Whip	R 4,223.00	Wasteful and Fruitless expenditure.
<b>Total deviations</b>						<b>R 114,634.60</b>	

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

## Notes to the Financial Statements

### 42. Statement of Comparison of Budget and Actual Amounts

#### Budget on Accrual Basis

Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	% Variance	Explanation of Significant Variances greater than 10% versus Budget
<b>Statement of Financial Performance for the 2014/15 financial period</b>							
<b>Revenue</b>							
<b>Revenue from exchange transactions</b>							
Sale of goods	3,080,700	-37,800	<b>3,042,900</b>	2,416,400	<b>626,500</b>	20.59%	Less fuel sold than budget due to an equipment malfunction for aviation fuel at the Vereeniging Aerodrome
Rental of facilities and equipment	9,533,472	-692,659	<b>8,840,813</b>	8,927,595	<b>-86,782</b>	-0.98%	
Income from agency services	6,740,114	-311,134	<b>6,428,980</b>	6,613,396	<b>-184,416</b>	-2.87%	
Licenses and permits	69,102,542	-899,996	<b>68,202,546</b>	56,875,639	<b>11,326,907</b>	16.61%	Revenue reduction based on VAT treatment on agency services.
Other income - (rollup)	6,505,099	19,794,407	<b>26,299,506</b>	26,761,709	<b>-462,203</b>	-1.76%	
Interest received - investment	2,199,236	-	<b>2,199,236</b>	2,700,346	<b>-501,110</b>	-22.79%	Interest higher than anticipated based on investments made
<b>Total revenue from exchange transactions</b>	<b>97,161,163</b>	<b>17,852,818</b>	<b>115,013,981</b>	<b>104,295,085</b>	<b>10,718,896</b>		

#### Revenue from non-exchange transactions

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

## Notes to the Financial Statements

### 42. Statement of Comparison of Budget and Actual Amounts

#### Budget on Accrual Basis

Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	% Variance	Explanation of Significant Variances greater than 10% versus Budget
<b>Taxation revenue</b>							
Government grants & subsidies	251,597,000	13,133,000	<b>264,730,000</b>	260,478,021	<b>-4,251,979</b>	-2.49%	
<b>Total revenue</b>	<b>348,758,163</b>	<b>30,985,818</b>	<b>379,743,981</b>	<b>364,773,106</b>	<b>-14,970,875</b>		
<b>Expenditure</b>							
Personnel	-207,256,301	588,546	<b>-206,667,755</b>	-209,350,369	<b>2,682,614</b>	-1.30%	
Remuneration of councillors	-11,580,705	-225,468	<b>-11,806,173</b>	-11,481,004	<b>-325,169</b>	2.75%	
Depreciation and amortisation	-26,766,440	-	<b>-26,766,440</b>	-28,583,637	<b>1,817,197</b>	-6.79%	
Finance cost	-	-	<b>0</b>	-16,580	<b>16,580</b>	0.00%	
Lease rentals on operating lease	-6,801,550	-1444906	<b>-8,246,456</b>	-7,008,077	<b>-1,238,379</b>		
Debt impairment Inventory	-	-	<b>0</b>	-41,334	<b>41,334</b>	0.00%	
Public Participation	-1,260,540	1,028,758	<b>-231,782</b>	-231,773	<b>-9</b>	0.00%	
Repairs and maintenance	-3,972,721	-1,572,632	<b>-5,545,353</b>	-4,108,494	<b>-1,436,859</b>	25.91%	Bophelong intermodal hub repairs anticipated did not realized in the financial year
Contracted Services	-35,567,208	-1,150,552	<b>-36,717,760</b>	-35,947,703	<b>-770,057</b>	2.10%	

# Sedibeng District Municipality

Financial Statements for the year ended 30 June, 2015

## Notes to the Financial Statements

### 42. Statement of Comparison of Budget and Actual Amounts

#### Budget on Accrual Basis

Figures in Rand	Approved budget	Adjustments	Final Budget	Actual amounts on comparable basis	Difference between final budget and actual	% Variance	Explanation of Significant Variances greater than 10% versus Budget
Grants and subsidies paid	-1,365,000	-1,400,000	<b>-2,765,000</b>	-9,907,635	<b>7,142,635</b>	-258.32%	Previous year NDPG roll over funds spent in current year recognized as revenue
Sales of goods/inventory	-2,646,000	-	<b>-2,646,000</b>	-2,177,189	<b>-468,811</b>		
General Expenses	-51,588,810	-26,769,964	<b>-78,358,774</b>	-62,081,591	<b>-16,277,183</b>	20.77%	Cost containment measures implemented based on cash flow availability
<b>Total expenditure</b>	<b>-348,805,275</b>	<b>-30,946,218</b>	<b>-379,751,493</b>	<b>-370,935,386</b>	<b>-8,816,107</b>		
<b>Operating deficit</b>	<b>-47,112</b>	<b>39,600</b>	<b>-7,512</b>	<b>-6,162,280</b>	<b>6,154,768</b>		
Loss on disposal of assets and liabilities	87,500		<b>87,500</b>	58,372	<b>29,128</b>	33.29%	Value of assets written of higher than anticipated
<b>Actual Amount on Comparable Basis as Presented in the Budget and Actual Comparative Statement</b>	<b>40,388</b>	<b>39,600</b>	<b>79,988</b>	<b>-6,103,908</b>	<b>6,183,896</b>		

# 1. **DRAFT ANNUAL REPORT: 2014/2015 FINANCIAL YEAR**

**Office of the Municipal Manager**

## **PURPOSE**

To present the draft Annual Report for 2014/15 financial year to Council for approval.

## **INTRODUCTION**

In terms of Chapter 12, section 121 of the Municipal Finance Management Act (MFMA), Act 56 of 2003, every municipality and municipal entity must for each financial year prepare an annual report. Furthermore, in section 127 (2) states that the Mayor of a municipality must, within seven months after the end of a financial year, table in the municipal council the annual report of the municipality and of any municipal entity under the municipality's sole or shared control.

The Sedibeng District Municipality has developed the draft Annual Report for consideration by all the structures of the municipality and communities.

## **BACKGROUND**

The 2014/15 Annual Report is structured as per a new template prescribed in the new National Treasury: Municipal Financial Management Act 56 of 2003, Circular 63 of 2012, as follows:

Chapter 1: Mayor's Foreword and Executive Summary;  
Chapter 2: Governance;  
Chapter 3: Service Delivery Performance;  
Chapter 4: Organisational Development Performance;  
Chapter 5: Financial Performance;  
Chapter 6: Auditor General's Findings;  
Appendices;  
Volume II: AFS; and  
Volume III: Annual Performance Report

In this new template the Annual Financial Statements are attached as Volume II of the Annual Report.

## **DISCUSSION**

Section 46 (1) of the Local Government: Municipal Systems Act, 32 of 2000, stipulates that "a municipality must prepare for each financial year a performance report ..."

In Section 46(2) *supra* the Act states that the said report must form part of the municipality's annual report. For that reason the entire Annual Report which

reflects the performance of the municipality during the year under review was submitted to the Audit Committee for consideration, and to Council for approval. It should further be noted that the performance of the municipality is directly linked to its Financial Statements which on the main reflect expenditures incurred during the given financial year. As a consequence thereof this draft Annual Report is tabled together with the unaudited Annual Financial Statements and the Annual Performance Report of the municipality for the 2014/15 Financial Year.

As a report on the implementation of the Integrated Development Plan in relation to service delivery performance, The Annual Performance Report will show that the 2014/2015 Service Delivery and Budget Implementation Plan (SDBIP) contained a sum total of 308 targets for all four quarters. A total of 266 (86%) were met and 43 (14%) were not met. The key performance indicators continued to improve gradually but still required greater clarity in term of the ‘SMART’ principles (Specific, Measurable, Attainable, Realistic and Timely), as we move forward.

The full Summary of Performance targets for each Cluster is as follows:

Office /Cluster	Total Targets	Targets Met	Targets Not Met	% Targets Met	% Target Not Met
Office of the Executive Mayor	5	4	1	80%	20%
Office of the Chief Whip	11	11	0	100%	0%
Office of the Speaker	12	12	0	100%	0%
Office of the Municipal Manager	42	33	9	79%	21%
Finance	30	29	1	97%	3%
Corporate Services	46	40	6	87%	13%
Community Services	44	42	2	95%	5%
Transport, Infrastructure & Environment & Licensing	61	43	18	70%	30%
Strategic Planning & Economic Development	57	52	5	89%	11%
<b>TOTAL</b>	<b>308</b>	<b>266</b>	<b>42</b>	<b>86%</b>	<b>14%</b>

## **FINANCIAL IMPLICATIONS**

None

## **LEGAL IMPLICATIONS**

The report is submitted in accordance with the dictates of Chapter 12 of the Local Government: Municipal Finance Management Act (MFMA), Act 56 of 2003 and the Local Government: Municipal Systems Act, 32 of 2000 read with Circular 63/2012 of the National Treasury.

## **ALIGNMENT WITH COUNCIL STRATEGY**

The report is in alignment with the Council's strategy of good and financially sustainable governance.

## **CONCLUSION**

The Annual Report as submitted as a summative reflection of the performance of the municipality over the 2014/15 Financial Year.

## **RECOMMENDED**

1. THAT the draft Annual Report: 2014/15, be hereby recommended for approval by the Council.
2. THAT the Accounting Officer be authorized to submit the draft Annual Report 2014/15 to SDM Municipal Public Accounts Committee, Provincial and National Treasury Departments and the Auditor General.

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**Y. CHAMDA**  
**MUNICIPAL MANAGER**



# **SEDIBENG DISTRICT MUNICIPALITY**

## **2014/2015 ANNUAL ORGANISATIONAL REPORT**



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# OFFICE OF THE MM



Sedibeng District Municipality - Office of the Municipal Manager

2014/15 CONSOLIDATED ANNUAL SDBIP PROGRESS REPORT (Office of the Municipal Manager)																	
PL	PLANNING STATEMENT	INDICATOR	DESCRIPTION	UOM	BASE LINE	ANNUAL PLAN	Q1 & Q2 STATUS			Q3 & Q4 STATUS			YTD STATUS			COMMENT	
							PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE		
NKPA REF: A responsive accountable effective and efficient local government system																	
IDP REF : Ensure High Level of Corporate Governance through the implementation of the Internal Audit Plans																	
STRATEGIC FOCUS AREA : Good and Financial Sustainable Governance MMO3																	
KEY PERFORMANCE AREA : Good and Financial Sustainable Governance MMO3																	
Intermediate Outcome	Effective Implementation of Internal Audit Plan	Percentage Implementation of Internal Controls Systems.	Target	Percentage	80	100	50	0	-50	50	0	-50	100	0	-100		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	3 Year rolling Audit Plan	Approved three year rolling plan (2014-2016) by the Audit Committee	Target	Number	1	1	1	1	0	0	0	0	1	1	0	0 Three Year rolling Plan developed but not approved by the Audit Committee.Approved in quarter 2, December 2014. A 3-Year Audit Plan was developed and submitted to Audit Committee for approval.	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Ensure the roll-out of the approved risk-based annual internal audit plan	Number(1) Approved three year rolling plan (2014-2016) by the audit committee	Target	Number	1	1	0	0	0	1	1	0	1	1	0	0 The Three Year Rolling Plan was developed by the Internal Auditors and approved by the Audit Committee at its Special Meeting held on 03 December 2014. The Internal Auditors commenced with the following audit assignments:	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Implementation of the approved risk-based annual internal audit plan	Implemented three year rolling plan	Target	Number	1	1	1	1	0	0	0	0	1	1	0	0 The Internal Auditors commenced with the following audit assignments: - Review of the unaudited annual statements for the year ended 30 June 2014. - Review of the Annual Performance Report 2013/14. The appointment of the Internal Audit Service	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Annual Audit Plan	Number(1) of approved annual audit plans	Target	Number	1	1	0	0	0	1	1	0	1	1	0	0 Annual Audit Plan was tabled before Audit Committee for approval.	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Ensure the development of an Annual Internal Audit Plan	Number(1) Developed annual internal audit plan	Target	Number	1	1	1	1	0	0	0	0	1	1	0	0 The 2014/15 Annual Internal Audit Plan developed by the Internal Auditors and approved by the Audit Committee at its Special Meeting held on 03 December 2014. The 2014/15 Annual Internal Audit Plan developed by the Internal Auditors and approved by the Audit Committee at its Special Meeting held on 03 December 2014.	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Coordinate Audit Assignments	Coordinated and submitted audit reports to the Audit committee on the outcomes of audit assignments as per the approved annual plan.	Target	Percentage	100	100	50	50	0	50	50	0	100	100	0	0 1st Quarter Audit Committee Meeting convened on 21 August 2014. Audit Committee Lekgata, convened on 30 September 2014. The 2nd Quarter Audit Committee Meeting convened on 24 November 2014. A Special Audit Committee Meeting convened on 03 December 2014. A Special Audit Committee Meeting convened on 03 December 2014.	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Implement an Annual Internal Audit Plan	Percentage Implementation of the approved annual internal audit plan	Target	Percentage	100	100	50	50	0	50	50	0	100	100	0	0 The Internal Auditors commenced with the following audit assignments: - Review of the unaudited annual statements for the year ended 30 June 2014. - Review of the Annual Performance Report 2013/14. The Internal Auditors commenced with the	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Coordination of the Audit committee	Number(4) of audit committee meetings held	Target	Number	4	4	2	3	1	2	2	0	4	5	1	1 Meeting was held in August. One Meeting was held in November 2014. The other meeting was held in December 2014. A Special Audit Committee Meeting convened on 04 February 2015. Two Ordinary Audit Committee Meetings convened on the following dates	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Quality assures all reports and submits for audit and approval as per legislative requirements - Quarter 3 Report	Quarter 3 report quality assured, audited and submitted for approval	Target	Number	1	1	0	0	0	1	0	-1	1	0	-1		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Quality assures all reports and submits for audit and approval as per legislative requirements - Quarter 2 Report	Quarter 2 report quality assured, audited and submitted for approval	Target	Number	1	1	0	0	0	1	0	-1	1	0	-1		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	



**Sedibeng District Municipality - Office of the Municipal Manager**

Activity	Quality assures all reports and submits for audit and approval as per legislative requirements - 2014/2015 Annual Report	2014/2015 Annual report quality assured and submitted for Council approval	Target	Number	1	1	1	0	-1	0	0	0	1	0	-1	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Quality assures all reports and submits for audit and approval as per legislative requirements - Midyear Report	Approved Midyear Report	Target	Number	1	1	0	0	0	1	0	-1	1	0	-1	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Quality assures all reports and submits for audit and approval as per legislative requirements - Quarter 4 Report	Approved Quarter 4 Report	Target	Number	1	1	0	0	0	1	1	0	1	1	0	completed and tabled before Manco
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Quality assures all reports and submits for audit and approval as per legislative requirements - Quarter 1 Report	Quarter 1 report quality assured, audited and submitted for approval	Target	Number	1	1	1	0	-1	0	0	0	1	0	-1	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
<b>Good and Financial Sustainable Governance MMO3 : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0	
			Operating		0	0	0	0	0	0	0	0	0	0	0	
NKPA REF: A responsive accountable effective and efficient local government system																
IDP REF: Coordinate and Promote High Level of Intergovernmental Cooperation																
STRATEGIC FOCUS AREA : Good and Financial Sustainable Governance MMO2																
KEY PERFORMANCE AREA : Good and Financial Sustainable Governance MMO2																
Intermediate Outcome	Ensure implementation of IGR Strategies	Percentage implementation of IGR Strategies	Target	Percentage	80	100	50	0	-50	50	0	-50	100	0	-100	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Development of intergovernmental relations strategic programmes	Percentage Approved IGR strategic programmes	Target	Percentage	100	100	100	0	-100	0	0	0	100	0	-100	IGR Programmes are implemented as planned in the quarter under review. IGR Programmes were implemented.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Consolidate reports on all SDM IGR structures on quarterly	Number(4) Reports on SDM IGR structures completed	Target	Number	0	4	2	2	0	2	2	0	4	4	0	A report on all IGR structures, including the annual IGR calendar has been consolidated accordingly. A report on all IGR structures including the annual IGR calendar, has been compiled accordingly. A report on all IGR structures has been compiled accordingly. Reports on all IGR structures have been consolidated accordingly.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Participate in various IGR structures at provincial and national level	Number (4) Reports on IGR meetings attended in a quarter submitted	Target	Number	0	4	2	2	0	2	2	0	4	4	0	A feedback report on all IGR meetings attended in the quarter under review has been completed. Feedback reports on all IGR meetings attended has been compiled. Feedback report on all IGR meetings attended has been compiled.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Promote inter- municipal learning relationships	Number (1) Inter-municipal learning tour organised	Target	Number	0	1	0	1	1	1	1	0	1	2	1	International Labour Organisation's exchange visit was held on the 13 November 2014. Benchmarking/learning tour from Setsoto Local Municipality on 23 March 2015.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Coordinate 1District-wide IGR to be workshop	Number(1) District-wide IGR workshop conducted	Target	Number	1	1	0	0	0	1	1	0	1	1	0	The District-wide Lekgotla was held on 04 and 05 March 2015.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Convene 4 joint Municipal Manager's meetings	Number(4) Joint Municipal Manager 's Forum meetings convened	Target	Number	4	4	2	2	0	2	2	0	4	4	0	The Joint Municipal Manager's Forum was held on the 1 August 2014. The Joint Municipal Manager's Forum was held on the 5 December 2014. The Joint Municipal Manager's Forum meeting was held on 06 February 2015.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	



**Sedibeng District Municipality - Office of the Municipal Manager**

Activity	Ensure roll-out of intergovernmental relations strategic programmes	Number(4) Quarterly reports on the joint municipal manager's forum meetings conducted	Target	Number	4	4	2	2	0	2	2	0	4	4	0	The Joint Municipal Manager's Forum was held on the 1 August 2014.The Joint Municipal Manager's Forum was held on the 5 December 2014.A report on all IGR structures has been compiled accordingly.Bilateral IGR meetings were successfully organized to
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
<b>Good and Financial Sustainable Governance MMO2 : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0	
			Operating		0	0	0	0	0	0	0	0	0	0	0	
NKPA REF: A responsive accountable effective and efficient local government system																
IDP REF : Qualitative transparent and reliable performance management system in the Sedibeng District Municipality																
STRATEGIC FOCUS AREA : Good and Financial Sustainable Governance MMO1																
KEY PERFORMANCE AREA : Good and Financial Sustainable Governance MMO1																
Intermediate Outcome	Ensure implementation of the Performance Management System	Percentage Implementation of the Performance Management System	Target	Percentage	10	100	65	0	-65	35	0	-35	100	0	-100	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Ensure qualitative transparent and reliable performance management system in Sedibeng District municipality	Percentage of performance management system rollout achieved	Target	Percentage	50	100	65	65	0	35	35	0	100	100	0	All employees at levels 1 to 4 verified on the Infoscope system.Half of the employees at levels 5 to 9 were verified and loaded onto the Infoscope system.All employees at levels 1 - 9 are verified and loaded onto Infoscope system as System Users .All employees at level 1-9
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Quality assures all reports and submit for audit and approval as per legislative requirements - Annual Performance Report	Annual performance report quality assured , audited and submitted for approval	Target	Number	1	1	1	1	0	0	0	0	1	1	0	Annual Performance Report audited, and approved by Council.2014/15 Quarter 4 PMS Report quality assured.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Establish and operationalize e-performance management system across 9 levels	Percentage completion of Level 1-9 employees loaded onto Infoscope	Target	Percentage	100	100	65	65	0	35	35	0	100	100	0	All employees at levels 1 to 4 verified on the Infoscope system.Half of the employees at levels 5 to 9 were verified and loaded onto the Infoscope system.All employees at level 1 to 9 verified and uploaded onto Infoscope.All employees at level 1-9 are
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Review performance management framework and policy	Number(1) PMS policy and framework reviewed	Target	Number	1	1	0	0	0	1	1	0	1	1	0	Draft PMS Policy completed,PMS Policy and Framework reviewed.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Consolidate and table for approval service delivery and budget implementation plan 2014/2015	Number(1) service delivery and budget implementation plan implemented	Target	Number	1	1	0	0	0	1	1	0	1	1	0	SDBIP 2014/15 tabled for approval on 28 June 2014..2015/16 SDBIP was developed and submitted to the Executive Mayor for approval.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
<b>Good and Financial Sustainable Governance MMO1 : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0	
			Operating		0	0	0	0	0	0	0	0	0	0	0	
NKPA REF: A responsive accountable effective and efficient local government system																
IDP REF : Ensure High Level of Corporate governance																
STRATEGIC FOCUS AREA : Good and Financial Sustainable Governance MMO2																
KEY PERFORMANCE AREA : Good and Financial Sustainable Governance MMO2																
Intermediate Outcome	Effective implementation of Sedibeng District Municipality (SDM) Enterprise Risk Management Framework and Policy in Sedibeng District Municipality (SDM)	Percentage Reduction in Sedibeng District Municipality (SDM) Risks	Target	Percentage	60	75	25	0	-25	50	0	-50	75	0	-75	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Implementation of the Enterprise Risk Management Programmes	Number(1) of Enterprise Risk Management Programmes implemented	Target	Number	1	3	1	0	-1	2	0	-2	3	0	-3	Enterprise Risk Management Programmes are not implemented and will be rolled-out in the new financial year.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Review and submit for approval the risk management process plan	2014/2015 Risk implementation plan presented for approval and monitored quarterly	Target	Percentage	100	100	50	50	0	50	50	0	100	100	0	The National Treasury Survey has been completed and the 2014/15 Risk Implementation Plan has been developed and will be presented to the next RMC. The 2014/15 Risk Implementation Plan has been developed and presented to AC for approval.The National Treasury
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	



**Sedibeng District Municipality - Office of the Municipal Manager**

Activity	Review and submit for approval the Risk Registers (Operational and strategies)	Number(1) Annual strategic and operational risk assessment conducted	Target	Number	1	1	1	1	0	0	1	1	1	2	1 Strategic & Operational Risk Assessments have been conducted and concluded in July 2014, The National Treasury Survey on SDMs Risk Maturity level has been completed and the 2014/15 Risk Implementation Plan has been developed and presented to Audit Committee for approval.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	
Activity	Finalise anti-fraud and corruption plan	Number(1) Anti- fraud and corruption strategy developed and implemented	Target	Number	1	1	0	0	0	1	1	0	1	1	0 Risk Management Unit is gathering information towards the finalisation of the Anti-fraud and Corruption Plan.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	
Activity	Review and submit for approval the SDM enterprise risk management framework and policy	Number(1) Annual review of the enterprise risk management framework and policy conducted	Target	Number	1	1	0	0	0	1	1	0	1	1	0 The SDM Enterprise Risk Management Framework and Policy were presented to the Risk Management Committee on 14 May 2015 and was tabled at the Audit Committee on 18 May 2015.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	
Activity	Update database of fraud and corruption incidents register	Number (1) Incident register on fraud and corruption maintained	Target	Number	1	1	0	0	0	1	1	0	1	1	0 Database is being updated, to be finalised in the 4th quarter. The incident register has been updated and provided to the Municipal Manager for approval.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	
Activity	Review the SDM Enterprise risk Management framework and policy	Number (1) Reviewed Enterprise risk management framework and policy	Target	Number	1	1	0	0	0	1	1	0	1	1	0 Risk Management Unit is gathering information to input in the updated policy and framework
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0 The SDM Enterprise Risk Management Framework and Policy were presented to the Risk Management Committee on 14 May 2015 and was tabled at the Audit Committee on 18 May 2015.
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	
Direct Output	Ensure Annual review and approval of business recovery plan	Number(1) business recovery plan Developed and submitted for approval	Target	Number	0	1	0	0	0	1	0	-1	1	0	-1 The Business Recovery Plan was not completed. Business Recovery Plan (BCP) will be reviewed in the next financial year.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	
Activity	Review of the Business recovery plan	Number(1) of business recovery plans reviewed	Target	Number	0	1	0	0	0	1	1	0	1	1	0 Terms of Reference have been developed and SCM process will be initiated.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	
<b>Good and Financial Sustainable Governance MM07 : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0
			Operating		0	0	0	0	0	0	0	0	0	0	0
NKPA REF: Decent employment through inclusive economic growth AND Environmental assets and natural resources that are well protected and continually enhanced															
IDP REF : Market and Promote the Sedibeng Growth and Development Strategy															
STRATEGIC FOCUS AREA : Reinventing our Economy LED5															
KEY PERFORMANCE AREA : Reinventing our Economy LED5															
Intermediate Outcome	Monitor the Growth & Development Strategy (GDS) programmes with the all the stakeholders	Growth & Development Strategy (GDS) programmes implemented	Target	Number	1	3	1	0	-1	2	0	-2	3	0	-3
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Develop the Annual monitoring report on the implementation of the second generation GDS	Annual monitoring report on second generation GDS captured in the IDP	Target	Number	1	1	0	0	0	1	1	0	1	1	0 Update Report on progress in the implementation of GDS is included in the Draft IDP 2015/16. Annual monitoring report on the implementation of the second generation (GDS) was finalised and integrated into the Final 2015/16 IDP document approved by Council.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	
Activity	Monitor the implementation of the second generation GDS on quarterly basis	Quarterly monitoring of the second generation GDS	Target	Number	1	4	2	0	-2	2	2	0	4	2	-2 No report. The implementation of the Second Generation of GDS will be reported in the third quarter, consistent monitoring and alignment of institutional priorities. ,consistent monitoring and alignment of institutional priorities.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	
<b>Reinventing our Economy LED5 : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0
			Operating		0	0	0	0	0	0	0	0	0	0	0
NKPA REF: A responsive accountable effective and efficient local government system															
IDP REF : Qualitative transparent and reliable performance management system in the Sedibeng District Municipality															



**Sedibeng District Municipality - Office of the Municipal Manager**

STRATEGIC FOCUS AREA : Good and Financially Sustainable Governance IDP																
KEY PERFORMANCE AREA : Good and Financially Sustainable Governance IDP																
Intermediate Outcome	Implementation of an approved District IDP Framework and IDP Budget Process Plan	Percentage completion of implementation of the District IDP and Budget Process Plan	Target	Percentage	100	100	40	0	-40	60	0	-60	100	0	-100	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Ensure Review of the IDP and submit for approval the 2015/16 IDP	Approved IDP 2015/2016	Target	Number	1	1	0	0	0	1	1	0	1	1	0	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0
Activity	Undertake IDP review 2015/2016 IDP	Approved IDP 2015/2016	Target	Number	1	1	0	0	0	1	1	0	1	1	0	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0
Activity	Develop the IDP process plan 2014/2015	Approved process plan 2014/2015	Target	Number	1	1	1	1	0	0	0	0	1	1	0	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0
Activity	Implement the approved IDP process plan	The percentage completion of IDP process plan Implemented	Target	Percentage	100	100	25	25	0	75	75	0	100	100	0	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Develop the IDP 2012-17 with Annual Reviews	Number(1) of IDP reviews held	Target	Number	0	1	0	0	0	1	1	0	1	1	0	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0
<b>Good and Financially Sustainable Governance IDP : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0	
			Operating		0	0	0	0	0	0	0	0	0	0	0	

# OFFICE OF THE EXECUTIVE MAYOR





Sedibeng District Municipality - Office of the Executive Mayor

2014/15 CONSOLIDATED ANNUAL SDBIP PROGRESS REPORT (Office of the Executive Mayor)																
PL	PLANNING STATEMENT	INDICATOR	DESCRIPTION	UOM	BASE LINE	ANNUAL PLAN	Q1 & Q2 STATUS			Q3 & Q4 STATUS			YTD STATUS			COMMENT
							PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE	
NKPA REF: A responsive accountable effective and efficient local government system																
IDP REF : Improving Stakeholder relations through public participation																
STRATEGIC FOCUS AREA : Good and Financial Sustainable Governance MM05																
KEY PERFORMANCE AREA : Good and Financial Sustainable Governance MM05																
Intermediate Outcome	Deepening democracy through an integrated stakeholder relations programmes.	Percentage Integrated public participation programmes in all municipalities in Sedibeng.	Target	Number	50	14	7	0	-7	7	6	-1	14	6	-8 We have been successful in lining up a series of meetings and programs involving the Executive Mayor and Members of the Mayoral Committee. These included meetings to discuss issue with community leaders and members of communities. We have also co-ordinated the following programmes were held: - The Launch of the 5th Nelson Mandela Day Career Development Festival by Minister B 0 Nzimande on the 15th July 2014	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0		0
Direct Output	Bringing about social cohesion and promoting Nation Building and National Identity in the District.	Number(14) Hosted programmes to observe events of historical and political importance	Target	Number	1	14	7	5	-2	7	7	0	14	12	-2 The following programmes were held: - The Launch of the 5th Nelson Mandela Day Career Development Festival by Minister B 0 Nzimande on the 15th July 2014	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0		0
Direct Output	Effective Council Business and Political Oversight Work	8 Council sittings and on-going political oversight work	Target	Number	0	8	4	8	4	4	4	0	8	12	4 The following meetings were held on: - The Mayoral Committee Meeting on the 19th August 2014 - Mayoral Committee Meeting on the 27th August 2014 - Council Sitting on the 27th August 2014. The following meetings were held on:	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0		
Direct Output	Towards a Metropolitan City Municipality	Hold 8 IGR meetings to ensure that Functioning Transitional structures are put in place	Target	Number	0	8	4	5	1	4	4	0	8	9	1 The following meetings were held on: Joint Political Management Team on 9 JULY 2014 - Joint Mayors meeting on 11 JULY 2014	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0		
Direct Output	Strategic Communications and Stakeholders Management	Number(4) Editions of SediNews published.	Target	Number	1	4	2	1	-1	2	2	0	4	3	-1 There was no publication for this quarter. Only a draft which still needs approval for publication. (For more information please refer to the Communications Unit). Only a draft publication was issued for this quarter but not printed. The program to meet community based, the management, political and public relations.	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0		0
<b>Good and Financial Sustainable Governance MM05 : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0		
			Operating		0	0	0	0	0	0	0	0	0	0		

# OFFICE OF THE CHIEF WHIP



Sedibeng District Municipality - Office of the Chief Whip

2014/15 CONSOLIDATED ANNUAL SDBIP PROGRESS REPORT (Office of the Chief Whip)																	
PL	PLANNING STATEMENT	INDICATOR	DESCRIPTION	UOM	BASE LINE	ANNUAL PLAN	Q1 & Q2 STATUS			Q3 & Q4 STATUS			YTD STATUS			COMMENT	
							PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE		
NKPA REF: A responsive accountable effective and efficient local government system																	
IDP REF : The pursuit of efficient accountable cooperative governance																	
STRATEGIC FOCUS AREA : Good and Financial Sustainable Governance MMO6																	
KEY PERFORMANCE AREA : Good and Financial Sustainable Governance MMO6																	
Intermediate Outcome	Ensure co-operative governance through oversight and accountability	Number of Oversight reports	Target	Number	4	4	2	2	0	2	2	0	4	4	0	0 study group meetings were convened ,study groups meetings were convened ,caucus meetings and study group meetings were convened ,caucus meetings and study group meetings were convened ,caucus meetings and study group meetings were convened	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Strengthen Oversight and Accountability -Improved and well coordinated Political Management Team meetings	Number (4) of PMT Meetings convened	Target	Number	0	4	2	2	0	2	2	0	4	4	0	0 The PMT meeting was convened on the 9th September at three Rivers Lodge. The PMT meeting was convened,Target not achieved ,two PMT meeting well coordinated.	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Strengthening IGR	Integrated and inclusive planning for the district	Target	Number	0	4	2	2	0	2	2	0	4	4	0	0 Adopted intergovernmental protocol framework presented to Whippery and adopted without amendments ,Target achieved,All chiefs whips in the district met and agreed on IGR structures ,one Chief-whip forum was held	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Strengthen Oversight and Accountability - Improved and well coordinate Multi- Party Forum Meetings	Number (2) of Multi Party Meetings to be convened	Target	Number	0	2	1	0	-1	1	1	0	2	1	-1	0 Multi Party Meeting was not convened during the period under review. The meeting will be reconvened in December 2014 prior the approval of the adjustment budget by Council,the meeting will be convened in the last Quarter ,one multi-party meeting was convened	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Strengthen Oversight and Accountability -Well-coordinated Caucuses Councilors Capacity Building and training workshops to be convened	Number (4)of Caucuses Councilors Capacity Building and training workshops to be convened	Target	Number	0	12	6	6	0	6	3	-3	12	9	-3	0 Three Capacity Building and Training for ANC Caucus was conducted on 18 Aug, 08 Sept and 22 Sept,Target achieved.The training was conducted on the 16 of February 2015 .No workshop convened during the Quarter review.	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Strengthen Oversight and Accountability - Improved and well-coordinated caucuses Lekgotla -- Strategic Retreats	Number of Strategic Caucuses Lekgotla -- Strategic Retreats to be convened	Target	Number	0	2	1	1	0	1	0,5	-0,5	2	1,5	-0,5	0 No strategic retreats were held during the period under review,Sedibeng Caucus Lekgotla was held on the 19th - 21st November 2014 at the Lakes Hotel,The strategic retreat will be held on the last Quarter ,strategic retreat was not convened due to	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Single window of coordination	Strengthening IGR structures district wide towards a Metro through District Wide Whippery and Caucus Retreats	Target	Number	0	2	1	1	0	1	1	0	2	2	0	0 District Wide Whippery and Caucus Retreats are not scheduled to be held during the period under review. In terms of the Office Makgotla Process Plan, Whippery Lekgotla is to be convened during quarter 2,Sedibeng Caucus Lekgotla was held on the 19th - 21st November 2014 at the Lakes Hotel,The strategic retreat will be held on the last Quarter ,strategic retreat was not convened due to	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Strengthen Oversight and Accountability - Well-coordinated caucuses	Number (4) of Caucuses as per council business	Target	Number	0	4	2	3	1	2	2	0	4	5	1	0 Caucus was held on 26 August 2014,Target achieved,The meeting was convened on the 30th of March .One caucus meeting was convened	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Strengthen Oversight and Accountability - Improved and well coordinated Study Groups Meetings	Number (4) of Study Groups Meetings to be convened	Target	Number	0	12	6	25	19	6	6	0	12	31	19	0 Finance had three sittings Administration had one sitting Environment & Clean Energy had one sitting Transport & Infrastructure had one sitting Professional Services & Human Resources had one sitting	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Strengthen Oversight and Accountability - Consistent and progressive quarterly reports to the Caucus on the implementation of the manifesto	Development (4) of Ad-hoc reports to Caucus	Target	Number	0	4	2	1	-1	2	2	0	4	3	-1	0 The report is presented to Caucus during the second and fourth quarter. The report was presented during the Cir Caucus Lekgotla held at the Lakes hotel. The report was presented on the caucus meeting that was held on the 30th of March 2015. The report was presented on the 30th of March 2015.	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Strengthen Oversight and Accountability - Well-coordinated Whippery Meetings	Number (4) of Whippery Meetings to be convened	Target	Number	0	4	2	2	0	2	2	0	4	4	0	0 Whippery meeting was held on 26 August 2014,Target achieved. The meeting convened on the 30th of March 2015 ,one whippery meeting was convened	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0



**Sedibeng District Municipality - Office of the Chief Whip**

		Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0
<b>Good and Financial Sustainable Governance MM06 : Cost Summary</b>		Capital		0	0	0	0	0	0	0	0	0	0	0	0
		Operating		0	0	0	0	0	0	0	0	0	0	0	0

# OFFICE OF THE SPEAKER



Sedibeng District Municipality - Office of the Speaker

2014/15 CONSOLIDATED ANNUAL SDBIP PROGRESS REPORT (Office of the Speaker)																		
PL	PLANNING STATEMENT	INDICATOR	DESCRIPTION	UOM	BASE LINE	ANNUAL PLAN			HALF 1 STATUS			HALF 2 STATUS			YTD STATUS			COMMENT
						PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE				
NKPA REF: A responsive accountable effective and efficient local government system																		
IDP REF : Ensure High Level of Corporate governance																		
STRATEGIC FOCUS AREA : Good and Financial Sustainable Governance MMO4																		
KEY PERFORMANCE AREA : Good and Financial Sustainable Governance MMO4																		
Intermediate Outcome	Improved stakeholder relations in Sedibeng Co-operative governance	Percentage Integrated public participation programmes in all municipalities in Sedibeng.	Target	Percentage	80	80	40	40	0	40	20	-20	80	80	-20	we have hosted NCOP week, we also launch MRM at our Local municipality ELM. We have hosted RSA parliament public education program for stakeholders and Administration separately. We launched MRM at		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		0	
Direct Output	Well-coordinated and effective monitoring of the Local / Provincial programs of Gauteng speakers Forum 2	Number(4) Attendance reports for all SALGA programmes submitted	Target	Number	4	4	2	2	0	2	1	-1	4	3	-1	Sent delegates to the SALGA Water Sector Workshop Submission of the Councillors Capacity Building Strategic Plan 2014-16 to Council for adoption, Sent delegates to the SALGA Water Sector Workshop		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	Improve stakeholder relations in Sedibeng Cooperative Governance through public participation programmes and petition system 2	Number(4) Public participation and Number(4) petitions, meetings/workshops and programmes throughout the	Target	Number	1	8	4	4	0	4	5	1	8	9	1	01.Women's month mobilisation 2. District-wide MRM mobilisation done 3. MRM municipality ward delimitation process done 4. NCOP Provincial Week mobilisation done, 1.Women's month		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	Proper coordination of Council Business for Single Window of coordination	Number(4) Council Meeting convened for Single Window of coordination	Target	Number	4	4	2	2	0	2	4	2	4	6	2	The August Month Council Sitting held as per compliance, Coordination and implementation of the 2014 Women's Month Programme, Two council sittings were convened, Two council meeting were held successfully.		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	Proper coordination of Councillors training and development 1	Number(2) Reports on training development of Councillors	Target	Number	1	2	1	1	0	1	1	0	2	2	0	Sent delegates to the SALGA Water Sector Workshop Submission of the Councillors Capacity Building Strategic Plan 2014-16 to Council for adoption, Sent delegates to the SALGA Water Sector Workshop		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	Improve stakeholder relations in Sedibeng Cooperative Governance through public participation programmes and petition system 1	Number(4) Reports on uniform District- wide participation programmes. Number(4) Reports on	Target	Number	0	10	5	4	-1	5	5	0	10	9	-1	SALGA IGR meeting attended by the Director and the Speaker. NCOP Provincial Week organised and coordinated by the Office.		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	Well coordinated and structured section 79 committees	Number(4) Terms of reference reviewed, Number(1) Ethics terms of reference done in quarter 3	Target	Number	0	5	2	5	3	3	3	0	5	8	3	1. Gender Committee Meeting was successfully held and approved 2014/15 Financial year Activity year plan, and it was also tabled before council and approved by council.		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	Develop a stakeholder database: Segmentation and regular update of the stakeholder database	Quarterly updates of the stakeholder database	Target	Number	0	4	2	2	0	2	2	0	4	4	0	Database for the sector has been updated, Database for the sector has been updated, Database for the sector has been updated including FBO's. Database for the sector has been updated including FBO's.		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	Strengthen Oversight and Accountability: Conduct research on MPAC activities	Number(4) Research conducted on the work of MPAC	Target	Number	0	4	2	2	0	2	2	0	4	4	0	Progress report on the Activity plan for the financial year 2013/14 was tabled before council for adoption. Second report on Activity Plan for 2014/15 financial year was tabled before council and adopted. Progress report		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	Strengthen Oversight and Accountability: Hold MPAC Meetings on a Quarterly basis	Number(4) MPAC meetings convened	Target	Number	4	4	2	2	0	2	2	0	4	4	0	Progress report on the Activity plan for the financial year 2013/14 was tabled before council for adoption. Second report on Activity Plan for 2014/15 financial year was tabled before council and adopted. Progress report		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	Develop a Stakeholder Relations Strategy: Stakeholder Relations	Number (2) of strategies developed	Target	Number	0	2	0	0	0	2	2	0	2	2	0	Strategy to be develop during the next quarter informed by Gauteng Speaker's Forum outcome, Strategy to be develop during the next quarter informed by Gauteng		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			



# FINANCE





## Sedibeng District Municipality - Finance

### 2014/15 CONSOLIDATED ANNUAL SDBIP PROGRESS REPORT (Finance)

PL	PLANNING STATEMENT	INDICATOR	DESCRIPTION	UOM	BASE LINE	ANNUAL PLAN			Q1 & Q2 STATUS			Q3 & Q4 STATUS			COMMENT		
						PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE			
NKPA REF: An efficient competitive and responsive economic infrastructure workshop																	
IDP REF : World class ICT infrastructure in support of a Smart Sedibeng																	
STRATEGIC FOCUS AREA : Good and Financially Sustainable Governance SCM																	
KEY PERFORMANCE AREA : Good and Financially Sustainable Governance SCM																	
Intermediate Outcome	Compliance with Legislation governing Supply Chain Management (SCM) environment	Percentage of compliance to Supply Chain Management (SCM) legislative requirements	Target	Percentage	80	90	45	0	-45	45	22,5	-22,5	90	22,5	-67,5	Due to critical vacancies, targets not being met in acquisition and logistics. Supplier performance and contract management not being implemented. Reporting on HDI cannot be performed due to lack of funding to upgrade tender system.	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		0
Direct Output	Good and financially sustainable governance SCM	Percentage compliance to legislative requirements	Target	Percentage	0	100	200	156	-44	200	154	-46	400	310	-90	Expenditure in Q2 exceeded benchmarking due to preferential procurement programmes. Capacity shortages due to critical posts has led to decline in performance and turnaround times. Intends reporting module does not accommodate HDI reporting framework.	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Activity	Suppliers paid within 30 days after the receipt of invoice to maximize settlement discounts.	Percentage of invoices paid within 30 days of receipt of invoice	Target	Percentage	100	100	200	200	0	200	200	0	400	400	0	No disputes / objections lodged against late payments/ non payments. No disputes / objections lodged against late payments/ non payments. No disputes / objections lodged against late payments/ non payments. No disputes / objections lodged against late payments/ non payments.	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Activity	Implementation of Sedibeng District Municipality (SDM) Management procurement strategy to promote SMME's in the region	Percentage of preferential procurement spend on local black owned enterprises	Target	Percentage	80	75	37	70	33	38	38	0	75	108	33	Summary of awards to designated groups determined manually by SCM staff in the absence of functionality of the Intenda system and reported monthly to Section 80 Portfolio committee. Summary of awards to designated groups determined	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Activity	Management of the procurement finance scheme	Percentage of SMME's on Sedibeng District Municipality (SDM) database reached	Target	Percentage	80	90	25	25	0	25	25	0	50	50	0	Ongoing; target achieved.Ongoing; target met.Ongoing target met; agreement in place with ABSA.Ongoing target - existing agreement with ABSA still effective for quarter	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Activity	Development and implementation of annual procurement plan	Percentage implementation of annual plan	Target	Percentage	75	100	50	50	0	50	50	0	100	100	0	Annual Procurement Plan drafted and approved by Accounting Officer and submitted to GPT. Monitoring of procurement plan on an ongoing basis taken at Bid Specification level. Annual Procurement Plan drafted and approved	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Activity	Improvement to Supply chain management Efficiencies	Reduction in number of days to award tenders and formal written quotations	Target	Percentage	0	44	26	22	-4	18	18	0	44	40	-4	Turn around times on awarding of tenders and formal written quotations reliant/dependent on end-user dept's conclusion of technical evaluation report. Addressed backlog from Quarter 1. Continue to service end-user departments and process procurement	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Activity	Placing of orders for all tenders and formal written quotations awarded	Percentage of orders placed for awarded tenders and formal written quotes	Target	Percentage	80	90	45	45	0	45	45	0	90	90	0	Purchase orders issued for all awards made.Purchase orders issued for all awards made.Purchase orders issued for all awards made.Purchase orders issued for all requisitions. No deviations recorded for period.	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Activity	Implementation of sourcing strategies through cross functional sourcing team	Percentage implementation of sourcing strategies by cross functional sourcing team	Target	Percentage	0	75	37	37	0	38	38	0	75	75	0	Cross Functional Sourcing Team effected through the Bid Specification Committee which analyses all procurement above R30,000.Cross Functional Sourcing Team effected through the Bid Specification Committee which analyses all procurement above R30,000.Cross Functional Sourcing Team effected through the Bid Specification Committee which analyses all procurement above R30,000.Cross Functional Sourcing Team effected through the Bid Specification Committee which analyses all procurement above R30,000.	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Activity	Cost containment/elimination wastage/Ensure value for money (controllable cost/general expenditure)	Percentage Savings on operating budget (controllable cost/general expenditure)	Target	Percentage	0	4	2	0	-2	2	1	-1	4	1	-3	(Target Achieved) No deviation as a result of savings achieved in Q1. (Target not Achieved) Over expenditure of 4.3% on operating account for Quarter 2. This is attributed to preferential procurement programmes. (Target not met). Actual expenditure for quarter	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Activity	Coordinated and implemented procurement finance scheme for SMME's	Number (2) of financial support schemes for SMME's negotiated and confirmed	Target	Number	1	2	0	1	1	2	2	0	2	3	1	Successfully facilitated SARS / Vendors Workshop on 25 September 2014. Purpose of workshop was to provide support to SMMEs and Vendors on SARS and Tax Compliance. Ongoing target achieved. Agreement with ABSA	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		



## Sedibeng District Municipality - Finance

Activity	Provide support to SMME's through the tender advisory centre	Percentage of compliant suppliers	Target	Percentage	40	90	45	45	0	45	45	0	90	90	0	On going support despite staff shortages..On going support provided..Data capturer has retired end of March..Data Capturer position filled by internal transfer. SCM database verification project initiated.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Establish parameter benchmark pricing to eliminate paying an excessive premium for goods and services.	Percentage deviation from the benchmarked price	Target	Percentage	0	10	4	4	0	6	3	-3	10	7	-3	(Target Achieved) No deviation from benchmarked price as a result of savings established for Q1.(Target Not Achieved) 4.43% deviation from bench marked price as a result of premium paid for Q2.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	(Target not achieved). Actual expenditure for quarter exceeded
<b>Good and Financially Sustainable Governance SCM : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0	
			Operating		0	0	0	0	0	0	0	0	0	0	0	
NKPA REF: A responsive accountable effective and efficient local government system																
IDP REF : Moving the fiscal position back to longrun sustainability and taking the opportunity to restructure expenditure away from inefficient and wasteful programmes towards those that will provide the serv																
STRATEGIC FOCUS AREA : Good and Financially Sustainable Governance FM																
KEY PERFORMANCE AREA : Good and Financially Sustainable Governance FM																
Intermediate Outcome	Improvement of the financial management and performance of the municipality	Percentage improvement in financial systems and controls	Target	Percentage	85	95	50	0	-50	45	25	-20	95	25	-70	Currently in line with budget parameters. Veriment policy used for transferring of funds. Adjustment budget approved in February and Draft budget approved on 31st March.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	Budget guidelines drawn up and implemented in line with national
Direct Output	Published 3-Yr MTREF with Capex projections.	Annual approved budget	Target	Number	3	3	0	0	0	3	3	0	3	3	0	Adjustment budget approved in February and Draft budget approved on 31st March..
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Completion of 2015/2016 Draft Operational and Capital Expenditure (OPEX & CAPEX) budget	Percentage Completion of 2015/2016 Draft Operational and Capital Expenditure (OPEX & CAPEX) budget	Target	Percentage	100	100	0	0	0	100	200	100	100	200	100	Draft MTREF 15/16 tabled at Council,Final MTREF was approved by Council 26/5/2015
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Completion of 2015/2016 Final Operational and Capital Expenditure (OPEX & CAPEX) budget	Percentage Completion of 2015/2016 Final Operational and Capital Expenditure (OPEX & CAPEX) budget	Target	Percentage	100	100	0	0	0	100	200	100	100	200	100	Draft budget 15/16 tabled to Council 31.03,Final MTREF approved by Council 26.05.2015
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Completion of 2014/2015 Adjustment Operational and Capital Expenditure (OPEX & CAPEX) budget	Percentage completion of 2014/15 Adjustment Operational and Capital Expenditure (OPEX & CAPEX) budget	Target	Percentage	100	100	0	0	0	100	200	100	100	200	100	Draft MTREF 15/16 tabled at Council,Final MTREF 15/16 approved by Council 28 May 2015
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Reduce municipal debt	Percentage recovery of outstanding debt	Target	Percentage	80	90	50	44	-6	40	35	-5	90	79	-11	Communications with local municipalities on a continuous basis in order to recover outstanding amounts. Communications with local municipalities on a continuous basis in order to recover outstanding amounts. EMS unfunded mandate received R29M. Communications with local municipalities on a continuous basis in order to recover outstanding amounts.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Improve efficiency and effectiveness of credit control strategy	Percentage Reduction of municipal debt	Target	Percentage	90	90	50	44	-6	40	36	-4	90	80	-10	Communications with local municipalities on a continuous basis in order to recover outstanding amounts. Communications with local municipalities on a continuous basis in order to recover outstanding amounts. EMS unfunded mandate received R25M.EMS money
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Reduced municipal overspending on operational expenditure	Percentage decrease on operational budget overspending	Target	Percentage	90	90	50	46	-4	40	35	-5	90	81	-9	Currently in line with budget parameters.Currently in line with budget parameters.Currently in line with budget parameters. Veriment policy used for transferring of funds.Veriments done on a frequent basis
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Develop and implement budget management controls	Percentage Implementation of effective budget management controls	Target	Percentage	90	90	50	46	-4	40	20	-20	90	66	-24	Currently in line with budget parameters.Currently in line with budget parameters.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	



### Sedibeng District Municipality - Finance

Activity	Description	Indicator	Target	Percentage	70	70	30	25	-5	40	36	-4	70	61	-9
Direct Output	Framework which takes into account new global and national conditions and is sensitive to cyclical requirements	Percentage of the financial plan implemented in line with Growth and Development Strategy (GDS) and	Target	Percentage	70	70	30	25	-5	40	36	-4	70	61	-9
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Activity	Develop and implement Tariff-and-Funding-Model	Percentage implementation of the tariff and funding model	Target	Percentage	100	100	50	50	0	50	50	0	100	100	0
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Activity	Develop and implement alternative revenue generating model	Number of projects funded through sourcing donor funding	Target	Number	4	4	2	3	1	2	2	0	4	5	1
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Activity	Develop and implement Long Term Financial Plan	Percentage implementation of the Long Term Financial Plan	Target	Percentage	70	70	30	25	-5	40	140	100	70	165	95
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Budget aligned with MTSF and developmental growth path aims	Developed and implemented budget analysis mechanisms for the annual IDP	Target	Percentage	80	90	45	80	35	45	40	-5	90	120	30
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Activity	Align Programme Expenditure to Budget	Percentage of Programmes aligned to Budget	Target	Percentage	80	80	40	38	-2	40	42	2	80	80	0
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Maintain and improve audit outcomes of the municipality	Achieve clean audit by 2014	Target	Percentage	95	100	50	49	-1	50	50	0	100	99	-1
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Activity	Monitor and Report on compliance with Municipal Finance Management legislation (MFMA)	Number of reports submitted in compliance with legislation and policies	Target	Number	12	12	6	6	0	6	6	0	12	12	0
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Activity	Intensify implementation of internal controls & policies	Number of reductions in matters of emphasis raised	Target	Number	2	2	2	2	0	2	2	2	2	4	2
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Activity	Maintain stakeholders' confidence in municipality's financial position	Percentage improvement in municipal credit rating	Target	Percentage	95	95	50	49	-1	45	20	-25	95	69	-26
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Activity	Maintain an asset register that is GRAP compliant	Percentage completeness of the asset register	Target	Percentage	95	95	50	50	0	45	45	0	95	95	0
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
<b>Good and Financially Sustainable Governance FM : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0
			Operating		0	0	0	0	0	0	0	0	0	0	0

# CORPORATE SERVICES



Sedibeng District Municipality - Corporate Services

2014/15 CONSOLIDATED ANNUAL SDBIP PROGRESS REPORT (Corporate Services)

PL	PLANNING STATEMENT	INDICATOR	DESCRIPTION	UOM	BASE LINE	ANNUAL PLAN			Q1 & Q2 STATUS			Q3 & Q4 STATUS			YTD STATUS			COMMENT	
						PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE		
NKPA REF: A responsive accountable effective and efficient local government system																			
IDP REF: Develop and Maintain High Quality Municipal Facilities																			
STRATEGIC FOCUS AREA : Good and Financially Sustainable Governance UTI																			
KEY PERFORMANCE AREA : Good and Financially Sustainable Governance UTI																			
Intermediate Outcome	Complete model for maintenance of Municipal Utilities.	Number of Municipal entities established.	Target	Number	4	4	2	2	0	2	0	-2	4	2	-2	establishment of committees.Taxi management model developed			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	Implement a long term plan/ model for efficient management and maintenance of our facilities including possibilities of partnership with private sector	Number(1) of long term management plan/model implemented	Target	Number	1	1	0	0	0	1	1	0	1	1	0	Establishment of management committee at Emtuleni Bophelong and finalization of the revamping of the Vereeniging tax rank.New Model of taxi management finalized and approved new taxi rank management committee established at:			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0			
Activity	Implementation of the turn around strategy for Airports	Percentage (100%) implementation of the turn around strategy	Target	Percentage	0	100	75	75	0	175	0	-175	250	75	-175	Engagement with Private Sector with a view to create an interest to invest in Government operations by the MM.Vereeniging and Heideberg turnaround strategies approved			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	Municipal Manager engaging private sector regarding their		
Activity	Develop a model for Utilities Management	Percentage (100%) of utilities model developed	Target	Percentage	0	100	50	105	55	50	25	-25	100	130	30	Establishment of management committee at Emtuleni Bophelong and finalization of the revamping of the Vereeniging tax rank.Strategy finalized by consultants but not implemented awaiting directive by Manco,the model developed is called project rebirth.			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0			
Activity	Strengthening Public Private Partnership that will ensure all municipal entities are self sustainable	Number(4) of Quarterly progress Reports on of a long term plan/model implemented	Target	Number	1	4	2	2	0	2	1	-1	4	3	-1	management has through project rebirth engage with the DAFF as well as GDARD with a view of up grading the fresh produce market so that it is sustainable, part of the engagement is to increase opportunities for investment by the private sector, in this regard			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0			
Activity	Management of Taxi Rank project (Development of a new model)	Percentage (100%) of taxi rank model developed	Target	Percentage	1	100	50	105	55	50	25	-25	100	130	30	Introduction of EPWP cleaning project.New Model of taxi management finalized and approved new taxi rank management committee established at :			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	1.Bophelong		
Activity	Implementation of the turn around strategy for fresh produce market	Percentage (100%) of turn around strategy implemented	Target	Percentage	0	100	75	75	0	175	100	-75	250	175	-75	Facilitate discussions with DAFF and recommendations regarding project Re-birth.In process of implementing the agreement entered into with the DAFF especially the codes of best practice as adapted finalising the implementation of corrective measures as highlighted			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0			
<b>Good and Financially Sustainable Governance UTI : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0				
			Operating		0	0	0	0	0	0	0	0	0	0	0				
NKPA REF: An efficient competitive and responsive economic infrastructure workshop																			
IDP REF : World class ICT infrastructure in support of a Smart Sedibeng																			
STRATEGIC FOCUS AREA : Good And Financially Sustainable Governance IT																			
KEY PERFORMANCE AREA : Good And Financially Sustainable Governance IT																			
Intermediate Outcome	Maintain an enabling environment for delivery of timely, reliable and accurate information	Percentage utilization of technological solutions	Target	Percentage	0	40	30	30	0	10	0	-10	40	30	-10				
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	Implement systems to assist the visually impaired community members	100% Roll-out of 1 workstation	Target	Percentage	2	100	50	50	0	50	50	0	100	100	0	This is a second and third quarter project. In terms of SCM regulations a 7 day notice will be released in Q2 for the supply and delivery of a visually impaired workstation. Specification were drawn and will be submitted to the Bid Specification Committee in December 2014. Project completed			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0			
Activity	Roll out of 4 work stations to assist the visually impaired community members	Percentage (100%) completion of 4 work stations	Target	Percentage	0	100	50	50	0	50	50	0	100	100	0	This is a second and third quarter project. In terms of SCM regulations a 7 day notice will be released in Q2 for the supply and delivery of a visually impaired workstation. Specification were drawn and will be submitted to the Bid Specification Committee in December 2014. Project completed			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0			



### Sedibeng District Municipality - Corporate Services

Direct Output	Maintaining adequate operations and procedures to ensure high up time of systems and networks	Maintained 90% up time of LAN ,WAN and Servers	Target Capital Operating	Percentage Internal Funds Internal Funds	90 0 0	90 0 0	180 0 0	182,5 0 0	2,5 0 0	180 0 0	182 0 0	2 0 0	360 0 0	364,5 0 0	4,5 0 0	Daily operations are recorded and verified on a daily basis with no serious disruptions to report. 91% uptime of systems and networks achieved. No incidents occurred in the period under review...Daily operations
Direct Output	Implement a full Disaster Recovery Plan for the District	100% integrated DRP plan for the District	Target Capital Operating	Percentage Internal Funds Internal Funds	80 0 0	100 0 0	50 0 0	50 0 0	0 0 0	50 0 0	40 0 0	-10 0 0	100 0 0	90 0 0	-10 0 0	Testing and signoff to be completed in fourth quarter only...Full production license procured for the Venus DRP server at a cost of R 128,904. This will allow the simultaneous running of hot sites for Emfuleni, Midvaal and Sedibeng Venus applications.
Activity	Ensure a fully tested integrated disaster recovery plan for the district	Percentage (100%) completion of the DRP plan within the District	Target Capital Operating	Percentage Internal Funds Internal Funds	0 0 0	100 0 0	50 0 0	50 0 0	0 0 0	50 0 0	50 0 0	0 0 0	100 0 0	100 0 0	0 0 0	Testing and signoff to be completed in fourth quarter only...Testing and signoff to be completed in fourth quarter only. Full production license procured for the Venus DRP server at a cost of R 128,904. This will allow the simultaneous running of hot sites
Direct Output	Roll-out of fiber optic network	100% roll-out of phase 4 of the project - on time and in budget	Target Capital Operating	Percentage Internal Funds Internal Funds	3 0 0	100 0 0	50 0 0	50 0 0	0 0 0	50 0 0	50 0 0	0 0 0	100 0 0	100 0 0	0 0 0	Phase four (final phase) of the project commenced on 1 July 2014. Progress payments 32 of R 564,841.50 was made on 12/09/2014 for first quarter work completed. The project is on schedule and progress is in line with the
Activity	Roll-out of fiber optic network to remaining municipal offices clinics and libraries including CCTV sites	Percentage (100%) of roll out achieved	Target Capital Operating	Percentage Internal Funds Internal Funds	0 0 0	100 0 0	50 0 0	50 0 0	0 0 0	50 0 0	50 0 0	0 0 0	100 0 0	100 0 0	0 0 0	Phase four (final phase) of the project commenced on 1 July 2014. Progress payments 32 of R564,841.50 was made on 12/09/2014 for first quarter work completed. The project is on schedule and progress is in line with the project.Progress payments 32 to 35
<b>Good And Financially Sustainable Governance IT : Cost Summary</b>			Capital Operating		0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	0 0	
NKPA REF: An efficient effective and development orientated public service and empowered fair and inclusive citizenship																
IDP REF : Reengineering the effective management of Council business																
STRATEGIC FOCUS AREA : Good and financially sustainable governance Legal																
KEY PERFORMANCE AREA : Good and financially sustainable governance Legal																
Intermediate Outcome	Maintaining of effective Records Management infrastructure	Percentage compliance to records management infrastructure	Target Capital Operating	Percentage Internal Funds Internal Funds	100 0 0	100 0 0	50 0 0	50 0 0	0 0 0	50 0 0	0 0 0	-50 0 0	100 0 0	50 0 0	-50 0 0	
Direct Output	Revitalization and improvement of effective records management applications to compete with the best	Records management application regularly assessed and reviewed	Target Capital Operating	Percentage Internal Funds Internal Funds	100 0 0	100 0 0	50 0 0	50 0 0	0 0 0	50 0 0	50 0 0	0 0 0	100 0 0	100 0 0	0 0 0	100% compliance with the law and other applicable legal prescripts achieved. Preparation of terms of reference (specifications)for maintenance of the two copiers was finalized and SCM is still awaited to accordingly
Activity	Assess and review compliance on records management applications	Percentage (100%) compliance to records management policy	Target Capital Operating	Percentage Internal Funds Internal Funds	100 0 0	100 0 0	200 0 0	200 0 0	0 0 0	200 0 0	200 0 0	0 0 0	400 0 0	400 0 0	0 0 0	quality agenda prepared. MAYCO MEETINGS:19/08/2014, 27/08/2014 COUNCIL:27/08/2014 AUDIT COMMITTEE:21/08/2014
Intermediate Outcome	Create enabling Legal environment for Council to operate in	Percentage of Legal Compliance	Target Capital Operating	Percentage Internal Funds Internal Funds	100 0 0	100 0 0	50 0 0	50 0 0	0 0 0	50 0 0	0 0 0	-50 0 0	100 0 0	50 0 0	-50 0 0	
Direct Output	Effective secretarial services to Council,Mayor and other Committee Members	Timeous of Agendas and minutes as per guidelines delivered	Target Capital Operating	Percentage Internal Funds Internal Funds	0 0 0	100 0 0	50 0 0	50 0 0	0 0 0	50 0 0	50 0 0	0 0 0	100 0 0	100 0 0	0 0 0	MAYCO MEETINGS:19/08/2014, 27/08/2014 COUNCIL:27/08/2014 AUDIT COMMITTEE: 21/08/2014 MPAC:13/08/2014
Activity	Professional agenda and minutes produced	Percentage (100%) quality agenda and minutes prepared	Target Capital Operating	Percentage Internal Funds Internal Funds	0 0 0	100 0 0	200 0 0	200 0 0	0 0 0	200 0 0	200 0 0	0 0 0	400 0 0	400 0 0	0 0 0	quality agenda prepared. MAYCO MEETINGS:19/08/2014, 27/08/2014 COUNCIL:27/08/2014 AUDIT COMMITTEE:21/08/2014
Intermediate Outcome	Create an enabling environment for efficient Council decision making	Percentage of agendas properly prepared	Target Capital Operating	Percentage Internal Funds Internal Funds	95 0 0	100 0 0	50 0 0	50 0 0	0 0 0	50 0 0	0 0 0	-50 0 0	100 0 0	50 0 0	-50 0 0	
	Re-engineering the effective	Percentage compliance to	Target Capital Operating	Percentage Internal Funds Internal Funds	100 0 0	100 0 0	50 0 0	50 0 0	0 0 0	50 0 0	50 0 0	0 0 0	100 0 0	100 0 0	0 0 0	18 Contracts developed; 9 MOA's developed;3 Addendums worked





### Sedibeng District Municipality - Corporate Services

Direct Output	Institutionalize Batho Pele strategies	Quarterly progress reports on the implementation of the BP strategy	Target	Number	0	4	2	2	0	2	2	0	4	4	0	EAP presentation made,60% of Council employees work shopped		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	Batho-Pele presentation finalized on 02 October 2014
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	EAP presentation finalized on 02 October 2014 0 ,Target met and all staff work shopped.,target met
Activity	Wellness activities identified for interventions	Number of wellness activities identified	Target	Number	0	4	2	2	0	2	2	0	4	4	0	Target met and exceeded by two additional interventions.,Target met and exceeded by four additional interventions.,Target met and exceeded by five additional interventions.,Target met and exceed		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Implementation of the BP Strategy	Percentage Implementation of the norms and standards of the BP Strategy	Target	Percentage	0	100	50	50	0	50	50	0	100	100	0	Target achieved ,60% of Council employees work shopped		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	Batho-Pele presentation finalized on 02 October 2014
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	,target met and finalized, all staff members have been work shopped.,Target met
Intermediate Outcome	Enhance and develop Employee Performance	Percentage of implemented interventions in place	Target	Percentage	0	100	200	50	-150	200	0	-200	400	50	-350	training initiatives not yet implemented ,Training dates confirmed and initiatives to be completed in 3rd and 4th quarter		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Implement training interventions identified through WSP	Number of training interventions implemented	Target	Number	1	4	2	0	-2	2	1	-1	4	1	-3	Date still to be identified for trainings.		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	List of Job Evaluation members to be submitted to SALGA to under training in January 2015
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	List of Office Managers and Administrative Assistants to be completed
Activity	Implementation of identified training interventions (WSP, Performance Assessments)	Percentage of implemented identified training interventions(WSP and performance assessments)	Target	Percentage	0	100	200	200	0	200	200	0	400	400	0	30 interventions,38 interventions,Wsp and ATRs submitted in compliance to legislative requirements.,Target met and exceeded as budget had to be reviewed ( topped up) during budget review.		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Implementation of Leadership Skills and Project Management Training	20 Females employees trained in Leadership Skills and project management	Target	Number	0	20	20	0	-20	0	0	0	20	0	-20	Date still to be identified,Supplier Technical evaluation done in 2nd quarter.,training took place on March 2015		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Training of Shop Stewards in Labour Relations matters	13 Shop Stewards trained in Labour Relations matters	Target	Number	0	13	0	0	0	13	13	0	13	13	0	1. RFQ circularized		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	2. Supplier Technical evaluation done in 2nd quarter
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0. first phase achieved. Service provider identified for second phase scheduled for fourth Quarter.
Activity	Identified staff trained to capture leave electronically	Number of staff identified to be trained on capturing leave electronically	Target	Number	0	26	0	0	0	26	28	2	26	28	2	Memorandum to be circulated to identify staff who will undergo training,Appropriate Personnel Officer will be appointed in 3rd quarter,council staff to capture leave have been identified and training will take place first quarter after the new financial		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Training of Job Evaluation unit members	14 Job Evaluation Unit members trained	Target	Number	0	14	14	0	-14	0	0	0	14	0	-14	1. Memorandum written to Directorates to identify competent and capable staff members who will serve in the Job Evaluation Unit.		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	2. Date secured with SALGA for training in 3rd quarter
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0. Appropriate Personnel Officer will be appointed in 3rd quarter
Intermediate Outcome	Compliant Job Descriptions in place	Percentage of positions with compliant Job Descriptions.	Target	Percentage	6	100	50	50	0	50	0	-50	100	50	-50			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Ensure compliant Job Descriptions	Percentage (100%) Completion of Job Descriptions benchmarked	Target	Percentage	0	100	50	50	0	50	50	0	100	100	0	All Job Descriptions are compliant.,target met.		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Benchmarking of Job Descriptions in line with similar Municipalities	Number of JD's benchmarked with similar Municipalities	Target	Number	0	8	4	4	0	4	4	0	8	8	0	Benchmarking with similar positions in other municipalities to be concluded,Benchmark process completed awaiting evaluation and migration to TASK.,targeted benchmarking finalized,target met		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Good and Financially Sustainable Governance HR : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0			





# COMMUNITY SERVICES



Sedibeng District Municipality - Community Services

2014/15 CONSOLIDATED ANNUAL SDBIP PROGRESS REPORT (Community Services)																
PL	PLANNING STATEMENT	INDICATOR	DESCRIPTION	UOM	BASE LINE	ANNUAL PLAN	Q1 & Q2 STATUS			Q3 & Q4 STATUS			YTD STATUS			COMMENT
							PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE	
NKPA REF: Create a better South Africa and contribute to a better and safer Africa and World																
IDP REF : Mainstreaming HIV and AIDS STIs and TB programs to the communities																
STRATEGIC FOCUS AREA : Releasing Human Potential CSS																
KEY PERFORMANCE AREA : Releasing Human Potential CSS																
Intermediate Outcome	Enabled environment for implementation of behavioural change programs	Number of wards implementing HIV/AIDS programs	Target Number	63	72	36	36	0	36	0	-36	72	36	-36	Ensure 2012-2016 SDM AIDS Strategic Plan included in approved IDP/SDBIP to facilitate implementation. Appointed service provider to ensure payment of ward coordinators a who facilitate and monitor the ward based HIV and AIDS program in all 72wards in the	
Capital			Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Operating			Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Direct Output	Protect human rights of people living with HIV /TB , OVCs to reduce discrimination and increase effective utilization of services	Number of reductions of people living with HIV/TB, OVCs to reduce discrimination and increase effective utilization of services	Target Number	6	14	6	6	0	8	12	4	14	18	4	490 people reached by SEPWAF and Positive Women Network regarding stigmatisation	
Capital			Internal Funds	0	0	0	0	0	0	0	0	0	0	0	Positive Women Network has started on the 16 September 2014 with	
Operating			Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0 Sigma Index Project in Bophelong	
Activity	Monitor the workplace programmes	Number(10) of workplace programmes monitored	Target Number	5	10	4	4	0	6	6	0	10	10	0	1332 Mittal Steel employees accessed HCT services provided by Ndlovu Care Group through the Workplace Wellness Programme.	
Capital			Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Operating			Internal Funds	0	0	0	0	0	0	0	0	0	0	0	41 Bedworth Park Pick and Pay accessed Workplace	
Activity	Mobilize ward based stigma and discrimination campaigns	Number(4) of campaigns mobilized	Target Number	1	4	2	2	0	2	11	9	4	13	9	490 people reached by SEPWAF and Positive Women Network regarding stigmatisation,490 people were reached by SEPWAF and Positive Women Network regarding stigmatisation, * 7 campaigns conducted by Positive Women Network with 12 facilitated	
Capital			Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Operating			Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Direct Output	Conduct monitoring research and surveillance	Number(4) of meeting held	Target Number	4	4	2	4	2	2	4	2	4	8	4	4 IDC	
Capital			Internal Funds	0	0	0	0	0	0	0	0	0	0	0	One Interdepartmental Committee quarterly meeting was held on 21 September 2014 Departments such as:	
Operating			Internal Funds	0	0	0	0	0	0	0	0	0	0	0	DoE, DoSD, DoHA, SAPS, DoL, SASSA, DoH, DoCS, and IHL actively participate in this forum.	
Activity	Facilitate Aids Council Meetings	Number (4) of meetings held	Target Number	4	4	2	2	0	2	2	0	4	4	0	On 26 September, the District held its AIDS Council meeting and 11 sectors participated including Local Municipalities. The District AIDS Council meetings were held on the 26 September and 08 December 2014, and 11 sectors participated	
Capital			Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Operating			Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Activity	Facilitate Interdepartmental collaboration	Number(4) of meeting held	Target Number	4	4	2	2	0	2	2	0	4	4	0	One Interdepartmental Committee quarterly meeting was held on 21 September 2014 Departments such as:	
Capital			Internal Funds	0	0	0	0	0	0	0	0	0	0	0	DoE, DoSD, DoHA, SAPS, DoL, SASSA, DoH,	
Operating			Internal Funds	0	0	0	0	0	0	0	0	0	0	0	DoCS, and IHL) actively participate in this forum. One	
Direct Output	Facilitate the implementation , Monitoring and Evaluation of Ward based oriented HIV & AIDS and TB programmes	Number(12) of programmes implemented	Target Number	6	12	6	7	1	6	9	3	12	16	4	4 Faith Based Organisations	
Capital			Internal Funds	0	0	0	0	0	0	0	0	0	0	0	Faith Based Organisations South African Council of Churches (SACC) and Emuleni Faith Based Structure Church reached church	
Operating			Internal Funds	0	0	0	0	0	0	0	0	0	0	0	members from various denominations through HIV/AIDS workshops	
Activity	Implement ward based HIV & AIDS and TB programmes	Number(12) ward based HIV & AIDS and TB programmes implemented	Target Number	6	12	6	10	4	6	9	3	12	19	7	7 Faith Based Organisations Programme, People Living With HIV/AIDS (NPO), Initiations Schools programme, Women programmes, Faith Based Organisations, People Living With HIV/AIDS (NPO), Initiations Schools Programme, Traditional Health	
Capital			Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Operating			Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Activity	Ward based door-to-door HIV prevention education programme with referrals and follow ups , prioritizing informal settlement, rural and urban	Number(600 000) people reached	Target Number	600000	600000	300000	470824	170824	300000	339492	39492	600000	810316	210316	219 224 people reached through door to door HIV prevention education. For the period under review, 251 600 people have been reached through daily door to door HIV/behaviour change campaigns, using 206 ward-based educators. * Ward-based	
Capital			Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Operating			Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Activity	Facilitate, coordinate and monitor the increase in HCT uptake and coverage	Number (100 000) people reached through HCT services	Target Number	200000	100000	50000	57224	7224	50000	103752	53752	100000	160976	60976	28 612 Routinely offered HCT for July – August 2014 with September 2014 stats still outstanding Seekers Tower Ministries, Hands of Hope and Kononia Bible Church also are provided mobile HCT services, 73 373 HCT were done for July – November 2014 with	
Capital			Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Operating			Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Releasing Human Potential CS5 : Cost Summary				Capital		0	0	0	0	0	0	0	0	0	0	



### Sedibeng District Municipality - Community Services

Operating		0	0	0	0	0	0	0	0	0	0	0	0	0	0
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NKPA REF: Create a better South Africa and contribute to a better and safer Africa and World

IDP REF : Perform Disaster Management effectively

STRATEGIC FOCUS AREA : Releasing Human Potential CS6

KEY PERFORMANCE AREA : Releasing Human Potential CS6

Intermediate Outcome	Create an enabling environment for implementation of core functions of Disaster Management	Percentage implementation of the programs	Target	Percentage	15	25	9	9	0	16	0	-16	25	9	-16	Ensure that the approved Disaster Plan included in 2014/15 IDP, workshoped with staff to ensure implementation of programs to prevent/mitigate disaster situations including provision of household water to Midvaal farming and informal areas. Support Disaster			
Direct Output	Establish a public information & education relations (PIER unit) through the utilization of the retained EMS staff for running of disaster awareness programmes	Percentage completion of the PIER unit through the utilization of the retained EMS staff for running of disaster awareness programmes implemented	Target	Percentage	0	100	50	50	0	50	50	0	100	100	0	6 Meetings were held on PIER Meetings. 1 Project Plan was developed. 2 Public Awareness Programmes were held. 6 Meetings were held on PIER Unit. 2 Project Plans were completed for the term. 4 Public Awareness programmes were held.			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0		
Activity	Implementation of public awareness and education programmes in disaster management	Number(4) public awareness programmes implemented	Target	Number	4	4	2	6	4	2	2	0	4	8	0	4 Several campaigns were run in the region by the Disaster Management directorate during the first term of the current financial year. The campaigns are run, with a view of making Sedibeng's Communities			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Facilitate functional PIER unit (meetings)	Number(12) of Meetings held	Target	Number	0	12	6	12	6	6	6	0	12	18	0	6 Public education and awareness programs aim to familiarize vulnerable societies with their risks and inform them of the various actions that could be taken to minimise these risks. In an effort to have effective programs, plenary meetings are held every			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Facilitate functional PIER unit (project plans)	Number (4) of Project Plans drawn	Target	Number	0	4	2	3	1	2	2	0	4	5	0	1 A project plan completed for the term. 2 project plans completed for the term.			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Review and update disaster management plan	Signed off Disaster management plan by Sedibeng HOC	Target	Number	0	1	0	0	0	1	1	0	1	1	0				
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Ensure skilled and developed local fire fighting workforce through training	Number (6) of personal trained	Target	Number	10	6	6	7	1	0	0	0	6	7	0	7 fire officials were trained in Emergency Services System (ESS).			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Conduct training on emergency services system	Number (6) of personal trained on EMS services system	Target	Number	10	6	6	7	1	0	5	5	6	12	0	6 nona.7 fire officials were trained in Emergency Services System (ESS). 5 Fire & Rescue officials from Midvaal and 4 in Emergency Medical Services were trained in Emergency Services System (ESS)			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Process claims received	Number of claims received and processed	Target	Number	0	8	4	4	0	4	4	0	8	8	0	no.,			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Establish Management Control System	Number of Management control systems established	Target	Number	1	2	0	2	2	2	4	2	2	6	0	4 no.no.The reporting structure of the Emergency Services System was upgraded. More than two accomplished in the 1,2 & 3 Quarter evidence attached.			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Hold forum meetings	Number of forums sittings	Target	Number	3	4	2	3	1	2	2	0	4	5	0	1 The regional emergency services IGR forum meeting was held on the 12th of September 2013 Key issues deliberated on during the sitting include awareness programs and Disaster relief			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Submission of regional assessment profile	Submitted assessment profile for regional fire fighting services to council on the view	Target	Number	1	1	0	0	0	1	1	0	1	1	0				
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	



## Sedibeng District Municipality - Community Services

		Service to launch on the view of the new metropolitan city													
		Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0
<b>Releasing Human Potential CS6 : Cost Summary</b>		Capital		0	0	0	0	0	0	0	0	0	0	0	0
		Operating		0	0	0	0	0	0	0	0	0	0	0	0
NKPA REF: All people in South Africa are and feel safe															
IDP REF : Provide integrated support in ensuring that communities are safe and secure															
STRATEGIC FOCUS AREA : Releasing Human Potential CS1															
KEY PERFORMANCE AREA : Releasing Human Potential CS1															
Intermediate Outcome	Create an enabling environment for safe and secure communities	Number of Programs Implemented	Target	Number	58	40	20	114	94	20	0	-20	40	114	74
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Promote compliance to relevant Legislative framework on Sports and Recreational Events planning and hosting	Council approved events safety policy	Target	Number	0	1	0	0	0	1	0	-1	1	0	-1
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Implement and support Community Safety Programmes	Number(40) of programmes implemented	Target	Number	1	40	20	69	49	20	60	40	40	129	89
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Render CCTV maintenance and repairs services	Number (96) of functional CCTV systems	Target	Number	0	96	192	186	-6	192	192	0	384	378	-6
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Review and Enhance events safety policy and procedure	1 Approved policy	Target	Number	0	1	0	0	0	1	2	1	1	2	1
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Strengthen and Monitor Community Safety Forums activities	Number (4) of CFF meetings held	Target	Number	0	4	2	6	4	2	5	3	4	11	7
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
<b>Releasing Human Potential CS1 : Cost Summary</b>		Capital		0	0	0	0	0	0	0	0	0	0	0	0
		Operating		0	0	0	0	0	0	0	0	0	0	0	0
NKPA REF: A long and Healthy Life for all South Africans															
IDP REF : Promote and develop Sports and Recreation															
STRATEGIC FOCUS AREA : Releasing Human Potential CS3															
KEY PERFORMANCE AREA : Releasing Human Potential CS3															
Intermediate Outcome	Create a conducive environment for Support of Sports, Arts and Culture programs.	Percentage active participation in sport and recreation	Target	Percentage	0	20	0	0	0	20	0	-20	20	0	-20
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Support sport, art and culture programmes	Number(4) of Sports programmes supported	Target	Number	1	4	2	2	0	2	2	0	4	4	0
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Activity	Support sport programmes	Number(4) of Sports programmes supported	Target	Number	0	4	2	2	0	2	2	0	4	4	0
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
	Support Culture Programmes	Number (4) of Arts and	Target	Number	4	4	2	4	2	2	2	0	4	6	2



### Sedibeng District Municipality - Community Services

Activity	Culture Programmes Supported	Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0
		Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0
Activity	Support Regional Craft Hub	Number(4) of programmes supported	Target	Number	1	4	2	3	1	2	2	0	4	5	1	SDM in partnership with Province facilitated the establishment of a Silk screen project and the establishment of the Glass Beads project. Meetings were held with GP and Mntek to establish a Glass Slumping Project in Sharpeville funded by GP for the 10 Glass Bead	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
<b>Releasing Human Potential CS3 : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0		
			Operating		0	0	0	0	0	0	0	0	0	0	0		
NKPA REF: A long and healthy life for all South African and Create a better South Africa and contribute to a better and safer Africa and World																	
IDP REF : Promote efficient delivery of primary health care and emergency medical services																	
STRATEGIC FOCUS AREA : Releasing Human Potential CS2																	
KEY PERFORMANCE AREA : Releasing Human Potential CS2																	
Intermediate Outcome	Enabling environment for promotion of Heritage Programs	Percentage level of community awareness and participation of heritage programs	Target	Percentage	0	20	0	0	0	20	0	-20	20	0	-20	Hosted and facilitated September 3 Vaal Uprising, supported Provincial Carnival and Heritage day events held in Bopalong Stadium. Facilitated hosting of signing of the SA Constitution commemoration.	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Direct Output	Preserve the heritage and museums of our region, including promotion of national and provincial commemorative days.	Percentage progress on the preservation & promotion of the heritage, museums within the region including national & provincial	Target	Percentage	0	100	50	50	0	50	50	0	100	100	0	Vaal Uprising on 3rd September. Signing of the constitution on the 10th of December. Facilitated and implemented logistics and community consultative meetings to ensure successful hosting of Zone 7 Night Vigil Massacre and Human Rights Month progress	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Activity	Facilitate declaration of heritage resources	Number (10) of Heritage resources applications sent for approval	Target	Number	6	10	0	0	0	10	10	0	10	10	0	Facilitated the process of identifying names to the provincial heritage department. We have declare names of the eight heritage tourism routes to the GTA. During this current phase we have established the procedural protocols on how sites identified should be processed	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Activity	Host commemorative events in partnership with other spheres of government	Number(6) commemorative events hosted	Target	Number	1	6	2	4	2	4	4	0	6	8	2	Facilitated and implemented processes like logistics, procurement and meetings to ensure the successful hosting of 30th Anniversary of Vaal Uprising. Facilitated and implemented processes like logistics, procurement and meetings to ensure the successful hosting of Commemorative of the District of the	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Activity	Facilitate the name change process	Number(25) of applications sent to the minister for approval	Target	Number	1	25	0	0	0	25	25	0	25	25	0	submitted list of the SDM names data bank for the GNC process to provincial Government. we presented the GNC process to SALGA to facilitate the intervention of SALGA in the process. Proposed names for Geographical name changes (Name Bank) sent to Provincial	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
<b>Releasing Human Potential CS2 : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0		
			Operating		0	0	0	0	0	0	0	0	0	0	0		
NKPA REF: Decent employment through inclusive economic growth AND Vibrant equitable and sustainable rural communities with food security for all																	
IDP REF : Promote efficient delivery of health care and emergency medical services1																	
STRATEGIC FOCUS AREA : Releasing Human Potential CS7																	
KEY PERFORMANCE AREA : Releasing Human Potential CS7																	
Intermediate Outcome	Provide an enabling environment for Socio economic empowerment	Percentage implementation of the programs	Target	Percentage	0	100	50	50	0	50	0	-50	100	50	-50	Hosted one District Health Council and supported Provincial Health and Social Development programs. Facilitated DHC meeting, supported Provincial health and social development programs including development of database of Military Veterans.	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Direct Output	Promote efficient delivery of primary health care services	Number (4) of health care services promoted	Target	Number	1	4	2	2	0	2	2	0	4	4	0	Meetings and Programmes were held. Meetings and Programmes took place. District Health Council meeting took place on 13th February 2015. Five (5) reports were handled.	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Activity	Ensure functional Health and Social Development of IGR Committees	Number (4) of Coordinated meetings	Target	Number	4	4	2	3	1	2	1	-1	4	4	0	District Health Council Meeting was held on 08th August; five (5) reports discussed. A collated report emanating from the meeting was submitted to the Provincial Health Council on the 2nd September 2014. A total of 9 reports were handled. A collated report	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
	Support implementation of	Number(4) of programmes	Target	Number	3	4	2	0	-2	2	2	0	4	2	-2		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		



### Sedibeng District Municipality - Community Services

Direct Output	programmes	implemented (Cancer Awareness, Early Antenatal care booking, PHCFC training and Adult health services)	Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Promote Social development of our communities	Number(4) of Social Development programmes promoted for the communities	Target	Number	3	4	2	3	1	2	2	0	4	5	1	Women's health program was held at Saul Tsoetsetsi Sport Center on the 15 August 2014. Purpose was to create awareness and screening on women health. Four hundred and thirty (430) community members attended. International day for Older Persons	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Activity	Facilitate the implementation of Youth development programmes	Number (3) of Youth Programmes rolled out	Target	Number	1	3	2	4	2	1	1	0	3	5	2	Youth owned cooperatives who applied for the DSTV satellite Dish installation and Film making were trained on DSTV installation skills Programme is implemented in partnership with the NYDA,DSTV network and ELLIES. Total of 253 youths verified by the	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Activity	Facilitate the implementation of Youth Advisory Centre services	Number (2000) of Youth Supported at Youth Advisory Centres	Target	Number	3	2000	1000	1658	658	1000	4340	3340	2000	5998	3998	Young people were assisted on: Life Skills Internet Access Basic Computer training	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Activity	Facilitate the implementation of External students financial assistance programme (Bursary)	Number (27) of Local needy students supported financially	Target	Number	1	27	0	0	0	27	34	7	27	34	7	A total of 34 bursars were awarded financial supported and contracted for the three years by the Municipality following the screening of all the 2015 applications by the External Student Financial Support Board	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Direct Output	Support the implementation of the ECD policy	Number(2) of ECD programmes supported (drug awareness and child trafficking campaign)	Target	Number	2	2	1	1	0	1	1	0	2	2	0		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Direct Output	Hold ECD forum meetings	Number (4) of ECD meetings held	Target	Number	0	4	2	2	0	2	2	0	4	4	0		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
Direct Output	Facilitate implementation of Women and Gender programme	Number(3) of programmes facilitated (family law, Justice workshop, economic empowerment and Gender based violence programme)	Target	Number	1	3	2	0	-2	1	1	0	3	1	-2		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0		
<b>Releasing Human Potential CS7 : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0		
			Operating		0	0	0	0	0	0	0	0	0	0	0		

TIE





Sedibeng District Municipality - TIE

2014/15 CONSOLIDATED ANNUAL SDBIP PROGRESS REPORT (TIE)

PL	PLANNING STATEMENT	INDICATOR	DESCRIPTION	UOM	BASE LINE	ANNUAL PLAN			Q1 & Q2 STATUS			Q3 & Q4 STATUS			YTD STATUS			COMMENT	
						PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE		
NKPA REF: An efficient competitive and responsive economic infrastructure workshop																			
IDP REF : Plan for effective efficient and sustainable infrastructure for water and sanitation and provision of electricity																			
STRATEGIC FOCUS AREA : Renewing our communities TIE																			
KEY PERFORMANCE AREA : Renewing our communities TIE																			
Intermediate Outcome	Facilitate operational regional sewer scheme	Percentage of tender awarded	Target	Percentage	0	10	5	0	-5	5	0	-5	10	0	-10				
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	Upgrading of Waste Water Works	Number of waste water works projects implemented	Target	Number	0	2	1	0	-1	1	1	0	2	1	-1	-1 Upgrading of Meyerton Waste Water Works, Construction of New Waste Water Works, Upgrading of Sebokeng Waste Water Works not 100% implemented as yet, The demolition work of the existing bio filter plant is complete. The bulk and restricted earthworks is in			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0				
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0				
Activity	Upgrading of Sebokeng Waste Water Works	Percentage completion of Upgrading of Sebokeng Waste Water Works	Target	Percentage	0	50	25	20	-5	50	50	0	75	70	-5	-5 There was delay in the project due to the community protests. Communities are mainly complaining about the labour employment process and the appointment of local contractors. The demolition work of the existing bio filter plant is complete. The bulk and restricted earthworks is in			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0				
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0				
Activity	Construction of New Waste Water Works	Percentage Completion of Construction of New Waste Works	Target	Percentage	0	10	5	0	-5	5	3	-2	10	3	-7	-7 In September 2012 Emfuleni Local Municipality appointed Arcus Gibb and SSG Consortium to as the Project Implementation Office of the Sedibeng Regional Sanitation Scheme (SRSS). The Minister of Water Affairs then soon after that appointed Rand Water. This meant			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0				
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0				
Activity	Upgrading of Meyerton Waste Water Works	Percentage completion of Construction of Meyerton Waste Water Works Upgrade	Target	Percentage	0	50	25	10	-15	50	50	0	75	60	-15	-15 There were delays in the appointment of civil, mechanical and electrical service providers in the 15 M/d extension to Meyerton wastewater treatment works tenders. However civil work tender has been awarded to Mpumalanga Renovating Services. The			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0				
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0				
<b>Renewing our communities TIE : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0					
Operating					0	0	0	0	0	0	0	0	0	0					
NKPA REF: Environmental assets and natural resources that are well protected and continually enhanced																			
IDP REF : Ensure the implementation of an effective and efficient environment in the Sedibeng District Municipality																			
STRATEGIC FOCUS AREA : Reviving our Environment TIE 2																			
KEY PERFORMANCE AREA : Reviving our Environment TIE 2																			
Intermediate Outcome	Protect the environment	Percentage compliance of new and existing developments to EMF	Target	Percentage	0	10	5	0	-5	5	0	-5	10	0	-10				
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0				
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0				
Intermediate Outcome	Improved Air Quality within Sedibeng District Municipality	Percentage compliance to National air quality standards	Target	Percentage	0	20	10	0	-10	10	0	-10	20	0	-20				
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0				
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0				
Direct Output	Operation and maintenance of AQM stations	Number (1) of Operational and maintenance conducted at AQM stations	Target	Number	0	1	0	0	1	1	0	1	1	0	0 SDM Air Quality Officer have made a request to GDARD to assist with resuscitating Vanderbijlpark station. GDARD have committed to procure two analyser for SDM. We are awaiting formal communication in this regard.				
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0					
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0					
Activity	Installation of PM and SO2 monitors at Vanderbijlpark station	Percentage progress on the Installation of PM and SO2 monitors at Vanderbijlpark station	Target	Percentage	0	100	50	50	0	50	75	25	100	125	25	25 Terms of reference completed and submitted to Supply Chain. Budget constraint. The Vanderbijlpark station maintenance project is not funded in this current year. TOR the project was finalised last quarter and submitted to SCM. SDM Air Quality Officer have made a request to GDARD to assist with resuscitating Vanderbijlpark station. GDARD have committed to procure two analyser for SDM. We are awaiting formal communication in this regard.			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0				
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0				
Direct Output	Promulgation of the AQM by law for the Sedibeng District	Number(1) of AQM by law for the Sedibeng District approved by council	Target	Number	1	1	0	0	0	1	0,5	-0,5	1	0,5	-0,5	-0,5 The project TOR have not been considered at the BSC due to lack of budget.			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0				
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0				
Direct Output	Implementation of clean smoke	1 Air Quality Awareness	Target	Number	0	1	0	0	0	1	1	0	1	1	0	0 Air Quality fun run was planned, could not execute due to budget constraint. Air Quality fun run was planned, could not execute due to			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0				
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0				





## Sedibeng District Municipality - TIE

IDP REF : Ensure the implementation of MHS programmes to reduce environmental health risks															
STRATEGIC FOCUS AREA : Reviving our Environment TIE															
KEY PERFORMANCE AREA : Reviving our Environment TIE															
Intermediate Outcome	Rendering of effective Municipal Health Services (Environmental Health Services)	Percentage Compliance with norms and standards	Target	Percentage	60	100	50	0	-50	50	0	-50	100	0	-100
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Development of service level agreement (SLA) for the rendering of Municipal Health Services (MHS) with services providers	Percentage Developed and approved SLA by municipalities	Target	Percentage	100	100	100	110	10	0	0	0	100	110	10
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			The Report on the SLA was finally tabled and approved by Council at its meeting held on 26 November 2014. The SLA document and covering letters were signed off by the ED, TIE and forwarded to Management Support Services, Corporate and Legal for final												
Direct Output	Promulgation of the MHS by laws for the Sedibeng District	Percentage of MHS by laws approved by council	Target	Percentage	100	100	50	0	-50	50	50	0	100	50	-50
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			The promulgation has been halted pending the final publication of Norms and Standards for EHS by the Minister. The promulgation has been halted pending the final publication of Norms and Standards for EHS by the Minister. By Laws Are awaiting												
Activity	Maintenance and improvement of the IGR structure on MHS	% effectiveness of the structure in the delivery of MHS strategically and operationally	Target	Number	0	12	6	5	-1	6	3	-3	12	8	-4
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Due to Managers at Local Municipalities not attending due to meeting schedules clashing. Achieved 3 Meetings. Unavailability of Managers and ED's from Local municipalities and Manager MHS not being able to convene the meeting due to other commitments. Two other												
Activity	Implementation of the x9 elements of MHS as defined	% reduction in environmental health risks and Number of MHS programmes implemented.	Target	Percentage	0	5	10	8	-2	10	9	-1	20	17	-3
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Lack of resources, Lack of resources, The lack of human and Financial resources is impacting negative on some of the x9 programs. However, the local municipalities are adhering to the reporting regime as stipulated in the SLA on MHS.												
<b>Reviving our Environment TIE : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0
			Operating		0	0	0	0	0	0	0	0	0	0	0
<b>NKPA REF: An efficient competitive and responsive economic infrastructure workshop</b>															
IDP REF : Plan and develop accessible safe and affordable public transport systems and facilities															
STRATEGIC FOCUS AREA : Reintegrating our region TIE 1															
KEY PERFORMANCE AREA : Reintegrating our region TIE 1															
Intermediate Outcome	Successful implementation of Integrated Transport Plan	Percentage of the implementation of Integrated Transport Plan	Target	Percentage	20	30	15	0	-15	15	0	-15	30	0	-30
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Establishment of a Transport Planning Authority	Number (1) of terms of reference developed for the finalisation of the framework for establishing the transport	Target	Number	0	1	1	1	0	0	0	0	1	1	0
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Consultation with Ekurhuleni held and they intend to look at institutional arrangements after completion of the comprehensive ITP. All metros in Gauteng have a well-resourced Transport Planning Authority. They are all currently reviewing their												
Activity	Facilitate a functioning IGR structure - IGR Meetings	Four IGR meetings. Report Regional IGR Report on Provincial/Parastatals IGR	Target	Number	0	4	2	1	-1	2	2	0	4	3	-1
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			The first IGR meeting failed to materialize due to poor attendance. Both IGR meetings failed to materialize due to poor attendance. Attended the meeting convened with Cross Border to gain insight into												
Activity	Ensure a functional IGR structure for road master planning.	Four IGR meetings. Report Regional IGR Report on Provincial/Parastatals IGR	Target	Number	0	4	2	1	-1	2	1	-1	4	2	-2
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			The first IGR meeting failed to materialize due to poor attendance. Both IGR meetings failed to materialize due to poor attendance by locals. The first IGR meeting failed to materialize due to poor attendance. One IGR meeting held on the 26 May 2015.												
Activity	Facilitate a functioning IGR structure - Facilitating development and promotion of rail in the region	Progress report on Facilitating development and promotion of rail in the region.	Target	Number	0	4	2	2	0	2	2	0	4	4	0
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Meeting was held with United Commuter Voice as part of the initiatives to forge working relationship with Rail stakeholders. Both IGR meetings failed to materialize due to poor attendance.												
Activity	Facilitate functional IGR structures on basic services	Four IGR meetings and progress reports per year.	Target	Number	0	4	2	1	-1	2	1	-1	4	2	-2
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
			The first IGR meeting failed to materialize due to poor attendance. Both IGR meetings failed to materialize due to poor attendance. Attended the meeting convened with Cross Border to gain insight into												



**Sedibeng District Municipality - TIE**

Direct Output	Develop Freight Management Plan	Number(1) of framework for the Freight Management Plan developed	Target	Number	0	1	1	1	0	0	0	0	1	1	0	Consultations with various institutions held to develop approach on developing a framework. There is no municipality in Gauteng that has Freight Management Plan however as most metros are developing their TFPs issues of
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Facilitate/Commission the study on Freight Facility.	Progress on commissioning of the study.	Target	Percentage	0	100	50	15	-35	50	45	-5	100	60	-40	The matter between the Province and Emfuleni has been resolved and the Province has agreed to advertise for the appointment of consultants to undertake the study.The matter between the Province and Emfuleni has been resolved and the Province has
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Modal Integration Strategy	Percentage completion of the Modal integration strategy framework	Target	Percentage	0	100	30	30	0	0	0	0	30	30	0	Consultation with various institutions ongoing. The first metro consulted was Ekurhuleni which do not have such a strategy and they too intend to develop one.Consultation with various institutions ongoing. The first metro consulted was Ekurhuleni which do not have
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Develop Learner Transport Strategy	Percentage of the Learner transport strategy developed	Target	Percentage	0	100	30	30	0	0	0	0	30	30	0	Meetings have been held to decide on the approach and the nature of Framework that will be followed to the development of the feasibility study.Meetings have been held to
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Develop Metered Taxis Strategy	Percentage completion of the Metered taxi strategy framework	Target	Percentage	0	100	30	30	0	0	0	0	30	30	0	Meetings have been held with the industry to decide on the approach and the nature of Framework that will be followed to the development of the detail feasibility study.Meetings have been held with the industry to decide on the approach and the nature of Framework that
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Develop a feasible and appropriate freight facility in partnership with Emfuleni Local Municipality	Number (1) of study reports drafted on freight facility	Target	Number	0	1	1	1	0	0	0	0	1	1	0	The matter between the Province and Emfuleni has been resolved and the Province has agreed to advertise for the appointment of consultants to undertake the study. The process of appointing service provider is with Supply Chain
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Joint road safety programs and campaigns with local municipalities.	Number (4) of safety campaigns taken	Target	Number	0	4	2	2	0	2	2	0	4	4	0	Consultations with local on going to determine form, content and targets for such campaigns or programs.Consultations with local on going to determine form, content and targets for such campaigns or programs. The law enforcement agencies undertook
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Implementation of the Operational License Strategy (OLS)	Percentage implemented of the Operational License Strategy	Target	Percentage	0	100	20	20	0	0	0	0	20	20	0	The consultations meetings held with taxi associations to resolve conflicts in the region. The internal conflicts involved the following associations SVVFA,VAALWITS and MATA. The process of resolving the conflicts are ongoing. The consultations meetings held
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Implementation of the Rationalization Plan (RATPLAN)	Percentage implemented of the Rationalization plan	Target	Percentage	100	100	20	20	0	0	0	0	20	20	0	The meeting has been held with Bus Stakeholders to improve relations and attend to the challenges of ranking facilities at time obstructed by the public and taxis.The meeting has been held with Bus Stakeholders to improve relations and attend to the
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
<b>Reintegrating our region TIE 1 : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0	
			Operating		0	0	0	0	0	0	0	0	0	0	0	
NKPA REF: A responsive accountable effective and efficient local government system TIE 4																
IDP REF : Promote safe and secure environment TIE 4																
STRATEGIC FOCUS AREA : Reviving our Environment TIE 4																
KEY PERFORMANCE AREA : Reviving our Environment TIE 4																
Intermediate Outcome	Effective and efficient waste management	Percentage improved waste services provision	Target	Percentage	50	55	27.5	0	-27.5	27.5	0	-27.5	55	0	-55	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Intermediate Outcome	Reduction of industrial waste	Number of Industries participating in the program	Target	Percentage	0	50	24	0	-24	26	0	-26	50	0	-50	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
<b>Reviving our Environment TIE 4 : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0	
			Operating		0	0	0	0	0	0	0	0	0	0	0	



**Sedibeng District Municipality - TIE**

NKPA REF: An efficient competitive and responsive economic infrastructure workshop																
IDP REF: Plan promote and provide for effective efficient and sustainable road infrastructure																
STRATEGIC FOCUS AREA: Reintegrating our region TIE 2																
KEY PERFORMANCE AREA: Reintegrating our region TIE 2																
Intermediate Outcome	Promotion of integrated road network upgrading and maintenance	Percentage progress on Promotion of integrated road network upgrading and maintenance	Target	Percentage	0	10	0	0	0	10	0	-10	10	0	-10	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Road networks and corridors	Percentage Coordinated for the development of the regional master plan	Target	Percentage	0	100	15	0	-15	0	0	0	15	0	-15	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Coordinate the compilation and development of a priority list for upgrading and maintenance of road network.	Status quo report on priority list for strategic road networks the region.	Target	Number	0	4	2	1	-1	2	1,5	-0,5	4	2,5	-1,5	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Coordinate the development of Regional Road master plan.	Status quo report on Local Road Master Plan	Target	Number	0	4	2	0	-2	2	1,5	-0,5	4	1,5	-2,5	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Develop regional master plan for bulk services in conjunction with locals	Number (1) of Developed regional master plan for bulk services in conjunction with locals	Target	Number	0	1	0	0	0	1	0,5	-0,5	1	0,5	-0,5	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Coordinate the development of master plan for bulk services.	Status quo report on coordination of master plans for water, sanitation and provision of electricity.	Target	Number	0	4	2	2	0	2	1	-1	4	3	-1	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
<b>Reintegrating our region TIE 2 : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0		
			Operating		0	0	0	0	0	0	0	0	0	0		
NKPA REF: A responsive accountable effective and efficient local government system TIE 4																
IDP REF: Render an efficient effective and corruption free vehicle registration and licensing service																
STRATEGIC FOCUS AREA: Reviving our Environment TIE 3																
KEY PERFORMANCE AREA: Reviving our Environment TIE 3																
Intermediate Outcome	Extend licensing services to previously disadvantaged areas	Percentage progress towards establishment of new licensing centres	Target	Percentage	0	20	10	0	-10	10	0	-10	20	0	-20	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	To render licensing services in order to reach previously disadvantaged groups.	Number(2) of licensing services identified and confirmed in Sebokeng	Target	Number	0	2	2	0	-2	0	0	0	2	0	-2	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Establish vehicle license renewal points at accessible public services centres	Number(2) of Established vehicle license renewal service points	Target	Number	0	2	2	1	-1	0	0	0	2	1	-1	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	To reduce the backlog on driver's and learner's license applications and to assist customers who are unable to transact during the week	One LSC operational center by December 2014	Target	Number	0	1	1	0	-1	0	0	0	1	0	-1	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Establish vehicle license renewal service point at SDM head office	Commissioning of the service point at SDM head office	Target	Percentage	0	75	75	0	-75	0	0	0	75	0	-75	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	



**Sedibeng District Municipality - TIE**

			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0
																		0 been placed on hold until the Metropolitan
Direct Output	To ensure that service standard are maintained as per legislation and service delivery requirement	That all DLTC's and VTS's remain compliant so that uninterrupted service delivery to the customers continues.	Target	Percentage	100	100	200	0	-200	200	20	-180	400	20	-380			There was no progress made on this project during the Mid-year.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			There was no progress made on this project during the Mid-year.
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			Bids advertised and refurbishment expected during 2nd quarter of new financial year. New NRTA booklets acquired and updated.
Intermediate Outcome	Reduce fraud and corruption in licensing services	Percentage increase in number of successful prosecutions of reported cases of fraud and corruption	Target	Percentage	0	20	10	0	-10	10	0	-10	20	0	-20			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	Installation of metal detectors at public entrances	Number (5) of installations of metal detectors at public entrances at licensing centres	Target	Number	0	5	0	0	0	5	0	-5	5	0	-5			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	Improve safety and security within the licensing centres.	Installation of security measures	Target	Number	0	17	0	0	0	17	0	-17	17	0	-17			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	Procurement of 24 hour armed reaction security system	Number (3) of licensing centers with 24 hour armed security system	Target	Number	0	3	0	0	0	3	0	-3	3	0	-3			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	Installation of panic buttons at cashier counters	Number (9) of cashier counters fitted with panic buttons	Target	Number	0	9	0	0	0	9	0	-9	9	0	-9			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Intermediate Outcome	Upgraded facilities to meet service demands	Average Percentage progress on projects	Target	Percentage	0	100	0	0	0	0	0	0	0	0	0			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	To ensure that cribbing is reduced and learners test are simplified.	Number(2) of facilitated & Upgraded learner license system to computerised system in Vanderbijlpark and Vereeniging.	Target	Number	0	2	2	0	0	0	0	0	2	2	0			0 Vanderbijlpark learner license class has been upgraded and is ready to accommodate the CLLT system.,Vanderbijlpark learner license class has been upgraded and is ready to accommodate the CLLT
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			g system.,Vanderbijlpark learner license class has been upgraded and
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	To ensure that customers receive the correct information within a short space of time.	Percentage implementation in providing assistance and direction to customers of the requirements and correct	Target	Percentage	0	100	75	0	-75	175	0	-175	250	0	-250			There was no progress made on this project during the Mid-year.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			There was no progress made on this project during the Mid-year.
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	Upgrade the Vanderbijlpark and Meyerton VTS to undertake Vehicle License Renewals Drive through	Vdbp VTS Infrastructure retrofitted to accommodate vehicle license renewal drive-through	Target	Percentage	0	100	50	0	-50	50	50	0	100	50	-50			There was no progress made on this project during the Mid-year due to funds having been allocated to a capital vote instead of an expenditure one.,target how ever supplier delayed
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	To reduce the backlog on drivers' and learners' license applications	Percentage efficiency of operations to Accommodate additional aspirant drivers to undergo a driver test.	Target	Number	0	1	1	0	-1	0	0	0	1	0	-1			The operational impact needs to be resolved before an additional slot can be added to the schedule.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	Facilitate the Upgrade and refurbish the Meyerton driver testing ground to comply with legislation 1	Number(1) driver testing ground in Meyerton upgraded and refurbished	Target	Number	0	1	0	0	0	1	0	-1	1	0	-1			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			



**Sedibeng District Municipality - TIE**

Direct Output	Provide a proper and secure filing system for licensing files and records.	Proper and secure filing system provided	Target	Number	0	1	0	0	0	0	1	0	-1	1	0	-1	-1 Bid advertised, technical evaluation done. Delivery expected during the 2nd quarter of the new financial year		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0		0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0		0	0
Direct Output	Procure storage containers to store old licensing files at every licensing centre	Number (6) of storage containers procured	Target	Number	0	6	0	0	0	0	6	4	-2	6	4	-2	-2 Bid advertised and tenders received. Appointment of service provider expected during the 2nd quarter of the new financial year.		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0		0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0		0	0
Direct Output	Refurbishment current filling rooms to comply with norms and standard	Number (2) of Refurbished filling rooms	Target	Number	0	2	0	0	0	0	2	0	-2	2	0	-2			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0		0	0
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0		0	0
<b>Reviving our Environment TIE 3 : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0	0			
			Operating		0	0	0	0	0	0	0	0	0	0	0	0			

SPED





Sedibeng District Municipality - SPED

2014/15 CONSOLIDATED ANNUAL SDBIP PROGRESS REPORT (SPED)																		
PL	PLANNING STATEMENT	INDICATOR	DESCRIPTION	UOM	BASE LINE	ANNUAL PLAN			Q1 & Q2 STATUS			Q3 & Q4 STATUS			YTD STATUS			COMMENT
						PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE	PLAN	ACTUAL	VARIANCE	
NKPA REF: Sustainable Human Settlement and Improved Quality of household life																		
IDP REF : Promote Residential Development and Urban Renewal																		
STRATEGIC FOCUS AREA : Renewing our community1																		
KEY PERFORMANCE AREA : Renewing our community1																		
Intermediate Outcome	Develop and implement the strategy for monitoring housing	Percentage completion of guiding strategy for implementation	Target	Percentage	0	100	50	0	-50	50	0	-50	100	0	-100			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0		
Direct Output	Facilitate, monitor and coordinate Housing Programmes	Number (12) Progress Reports on housing projects submitted to section 80 committee	Target	Number	1	4	2	3	1	2	3	1	4	6	2 Two Housing Forums meetings were successfully convened.			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	Continuous monitoring of projects implemented by Gauteng Human Settlements is taking place at Midvaal, Lesedi and Emtfani local		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	Municipality. The meeting noted the Continuous monitoring of		
Intermediate Outcome	Review of Business Plans	Number of approved business plans	Target	Percentage	0	100	0	0	0	100	0	-100	100	0	-100			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
<b>Renewing our community1 : Cost Summary</b>					Capital		0	0	0	0	0	0	0	0				
					Operating		0	0	0	0	0	0	0	0				
NKPA REF: Sustainable Human Settlement and Improved Quality of household life																		
IDP REF : Ensure integrated spatial development planning and promote good land use management																		
STRATEGIC FOCUS AREA : Renewing our community Spatial Planning																		
KEY PERFORMANCE AREA : Renewing our community Spatial Planning																		
Intermediate Outcome	Alignment of RSDF to Gauteng Spatial Development Framework (GSDF)	Draft Copy approved by local municipalities	Target	Percentage	0	100	0	0	0	100	0	-100	100	0	-100			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	Development of a corporate Geographic Information System (GIS) in the district	Percentage completion of an upgraded and updated GIS System	Target	Percentage	0	100	50	25	-25	50	50	0	100	75	-25 Signed Contract between SDM and service provider.			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	The draft contract was signed by the service provider however there were some content issues the legal department were not		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	comfortable with, the contract was therefore amended and signed by		
Direct Output	Development of a final Sedibeng Spatial Development Framework	Percentage completion on the approval of the Spatial Development Framework	Target	Percentage	1	100	50	50	0	50	50	0	100	100	0 The Draft SDF was presented to the Council sitting on the 27th of August 2014 and it was resolved that the document should be published in terms of SPLUMA 16 of 2013 before it can be adopted.			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0 The document has been published and the public comments will be		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Activity	Implementation of the Spatial Planning and Land Use Management Act (SPLUMA) in the district	Percentage implementation of SPLUMA in the district planning functions	Target	Percentage	0	100	200	200	0	200	150	-50	400	350	-50 Participated in the National and Provincial SPLUMA related activities. The template was resented to the MANCO members requesting their input on the template Comments			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0 received. Workshop has been organized in consultation with the		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0		
<b>Renewing our community Spatial Planning : Cost Summary</b>					Capital		0	0	0	0	0	0	0	0				
					Operating		0	0	0	0	0	0	0	0				
NKPA REF: Sustainable Human Settlement and Improved Quality of household life																		
IDP REF : Promote Residential Development and Urban Renewal																		
STRATEGIC FOCUS AREA : Renewing our Communities Special Projects																		
KEY PERFORMANCE AREA : Renewing our Communities Special Projects																		
Intermediate Outcome	An enabling environment for promotion of Residential Development & Urban Renewal	Percentage success with initial phases of construction	Target	Percentage	0	100	40	0	-40	60	0	-60	100	0	-100			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0			
Direct Output	Precinct and residential development projects	Number (16) progress reports to council on precincts development	Target	Number	0	16	8	6	-2	8	7	-1	16	13	-3 One precinct plan still needs to be submitted to section 80.			
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0 PTSC meeting was also convened on the 08 October 2014 were all presentations were made.		
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0 Phase one was to prepared taxi reallocation which was completed.		



**Sedibeng District Municipality - SPED**

Activity	Implementation of Sebokeng Cultural Precinct Project	Number (4) progress reports to council on Sebokeng Cultural Precinct	Target	Number	0	12	6	6	0	6	6	0	12	12	0	Progress report on site is 90% Eldorado Building, 95% Informal trading Area and 40% wings. Progress report on site is 97% Eldorado Building, 100% Informal trading Area and 90% wings Extension, 0 Mphahlatlatsane renovations. The contractor has been appointed for
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
<b>Renewing our Communities Special Projects : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0	
			Operating		0	0	0	0	0	0	0	0	0	0	0	
NKPA REF: A responsive accountable effective and efficient local government system																
IDP REF : Ensuring BBBEE and SMME development																
STRATEGIC FOCUS AREA : Reinventing our Economy LED4																
KEY PERFORMANCE AREA : Reinventing our Economy LED4																
Intermediate Outcome	Accelerated sustainable economic opportunities for SMME'S and Cooperatives	Number of SMME'S and Cooperatives accessing economic opportunities.	Target	Number	37	40	20	15	-5	20	0	-20	40	15	-25	The SDM has submitted a list of more than 10 SMME'S to BHP Billiton for Enterprise Development programme. Coordinate 5 potential Agro processing and value adding agricultural industries
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Link SMMEs to Economic Opportunities	Number (20) SMMEs and Coops linked to Economic opportunities	Target	Number	37	20	17	40	23	3	3	0	20	43	23	The SDM has submitted a list of more than 10 SMME'S to BHP Billiton for Enterprise Development programme. Sedibeng Regional Economic Summit was held on the 19th September 2014 at the Vereeniging Civic Theatre and it offered the SMMEs and Coops
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Facilitate and train a number of SMMEs and Coops	Facilitate and train 200 SMMEs and Coops	Target	Number	0	200	120	110	-10	80	40	-40	200	150	-50	LED and GDED coordinated more than 60 cooperatives to attend legal capacitation of Co-Operatives Amendment Act Awareness Workshop at Riverside Sun Hotel in Vanderbijlpark on the 11 September 2014. The SDM has submitted a list of more than 10 SMMEs and Coops to BHP Billiton for Enterprise Development programme.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Number of SMMEs and Coops linked to economic opportunities	Facilitate 34 SMMEs linked to economic opportunities	Target	Number	0	34	17	17	0	17	10	-7	34	27	-7	The SDM has submitted a list of more than 10 SMME'S to BHP Billiton for Enterprise Development programme. Sedibeng Regional Economic Summit was held on the 19th September 2014 at the Vereeniging Civic Theatre and it offered the SMMEs and Coops
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Set up a decentralized office in Sebokeng	Facilitate setting up of One satellite GEP office opened	Target	Number	0	1	0	0	0	1	0,5	-0,5	1	0,5	-0,5	The VUT has been engaged on the need to have an office space for GED in their premises. Concluded negotiations with VUT Sebokeng campus for office to be next to SEDA office
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
<b>Reinventing our Economy LED4 : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0	
			Operating		0	0	0	0	0	0	0	0	0	0	0	
NKPA REF: A responsive accountable effective and efficient local government system																
IDP REF : Build high level of stakeholder relations and effective communication and branding																
STRATEGIC FOCUS AREA : Deepening Democracy Communications																
KEY PERFORMANCE AREA : Deepening Democracy Communications																
Intermediate Outcome	Increase visibility of the Sedibeng District Municipality (SDM) brand and co-ordination of the communication programmes	Percentage implementation of communication strategy	Target	Percentage	0	100	50	0	-50	50	0	-50	100	0	-100	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Develop a Marketing and Branding Strategy Towards a Vaal Metropolitan River City	Submit Strategy for approval by council	Target	Number	0	1	1	0	-1	0	0	0	1	0	-1	This deliverable will be aligned with the new concept of Towards the Vaal Metropolitan, which is now in the Municipal Manager's Office. This deliverable will be aligned with the new concept of Towards the Vaal Metropolitan, which is now in the Municipal Manager's Office.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Quarterly submissions of ads/publications	Submit a list of identified publications for approval and place ads in approved publications on quarterly basis	Target	Number	0	4	2	2	0	2	1	-1	4	3	-1	An exclusive interview with the Executive Mayor on clean audit was publicised on government magazine. An exclusive interview with the Executive Mayor on clean audit was publicised on government magazine. Interviews with the Executive Mayor are done regularly
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Develop Stakeholder Relations Strategy	Approved Stakeholder Relations Strategy	Target	Number	1	1	1	1	0	0	0	0	1	1	0	Stakeholder Relations strategy approved by council. Stakeholder Relations Strategy approved by council in quarter 1. Stakeholder Relations Strategy approved by council in quarter 1.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Consolidate all databases of stakeholders for the Municipality	Percentage completion of Updated and Complete Data Base	Target	Percentage	0	100	50	0	-50	50	50	0	100	50	-50	No updates made as there were no submissions made in this quarter. No updates made as there were no submissions made Database forms from the SDM website were not received in this
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	



**Sedibeng District Municipality - SPED**

			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Coordinate a District Communications Forum (DCF)	Number (12) of DCF meetings coordinated	<b>Target</b>	Number	0	12	6	3	-3	6	5	-1	12	8	-4	1	0	-1 Two DCF meeting were held in this quarter for the month of August and September 2014. One DCF meeting was held in this quarter for the month of November 2014. three meetings were held. DCF meetings held twice
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Implementation of the Stakeholder Relations strategy	Percentage implementation of the Stakeholder Relations strategy	<b>Target</b>	Percentage	1	100	100	100	0	0	0	0	100	100	0	0	0	0 Stakeholder Relations Strategy approved by council. Stakeholder Relations Strategy approved by council. Stakeholder Relations Strategy approved by council.
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Finalize a SDM Corporate Identity Manual	Review the CI Manual	<b>Target</b>	Number	1	1	1	1	0	0	0	0	1	1	0	0	0	0 This deliverable was achieved in the past financial year. This deliverable was achieved in the past financial year. Achieved in the last financial year
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Develop Communications Strategy	Percentage development of Communications Strategy	<b>Target</b>	Percentage	1	100	50	50	0	50	50	0	100	100	0	0	0	0 The draft communication Strategy is in place and will be shared with the AED and MMC for comments. The draft communication Strategy is in place and will be shared with the AED and MMC for comments. The draft communication Strategy is in place and will be shared with the AED and MMC for comments. The draft communication Strategy is in place and will be shared with the AED and MMC for comments.
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Review Communications Strategy - Press statements	Number of press statements developed	<b>Target</b>	Number	0	40	20	20	0	20	17	-3	40	37	-3	0	0	-3 Different press statement were developed and distributed to media houses for publishing. Different press statement were developed and distributed to media houses for publishing. press statement have been developed and distributed to media houses for possible publishing.
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Review Communications Strategy	Submit (1) communication Strategy for approval by Council	<b>Target</b>	Number	1	1	0	1	1	1	1	0	1	2	1	0	0	1 The draft communication Strategy is in place and will be shared with the AED and MMC for comments. The draft communication Strategy is in place and will be shared with the AED and MMC for comments. The draft communication Strategy is in place and will be shared with the AED and MMC for comments.
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Review communication strategy for the monitoring of website uploads	Increased number of hits as well as credible website uploads	<b>Target</b>	Number	0	160	100	141	41	60	79	19	160	220	60	48	0	48 Web updates were made during Quarter 1. 93 Web updates were made during Quarter 2. 67 Web updates were made during the quarter. Web updates were made during Quarter
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Review Communications Strategy - design jobs	Number of design jobs completed	<b>Target</b>	Number	0	200	120	240	120	80	142	62	200	382	182	123	0	123 Design Jobs completed for various user departments in Quarter 1. 117 Design Jobs completed for various user departments in Quarter 2. 115 Design jobs done .82 Design Jobs completed for various user departments in Quarter 4
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Review Communications Strategy - Events Covered	Number of events covered	<b>Target</b>	Number	0	60	40	38	-2	20	28	8	60	66	6	19	0	6 19 Events were covered in Quarter 1. 19 Events were covered in Quarter 2. 18 Events were covered in Quarter 3. target met and 18 events were covered
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	Development of a SDM Newsletter (SedNews)	Produced Quarterly Newsletter	<b>Target</b>	Number	0	4	2	1	-1	2	2	0	4	3	-1	0	0	-1 The Sednews Quarter 1 draft is ready for approval. The Sednews Quarter 1 & 2 editions have been combined for publishing in Quarter 3. The draft Newsletter is ready for approval. Newsletter has been approved, published and distributed. The SedNews Quarter 3 & 4
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Maintain regular updates of the Events Management Policy	Quarterly updates to be reviewed and applied	<b>Target</b>	Number	0	4	2	1	-1	2	2	0	4	3	-1	0	0	-1 It was resolved in ECC Meetings that a workshop on the update of an Events Management policy will be conducted during the month of November. It was resolved in ECC Meetings that a workshop on the update of an Events Management policy will be conducted during the month of November.
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
Activity	All SDM and partnership events branded to comply to events policy	Percentage (100%) compliance to events policy	<b>Target</b>	Percentage	0	100	200	200	0	200	200	0	400	400	0	0	0	0 Messages well regulated. All the Municipal events are been discussed through the Events co-ordinating committee and necessary support is given. All the Municipal events are been discussed through the Events co-ordinating committee and necessary support is given.
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	



**Sedibeng District Municipality - SPED**

Activity	Review of the current Events Management Policy	Quarterly reviewing of the events management policy for any updating	Target	Number	0	4	2	2	0	2	1	-1	4	3	-1	This deliverable was achieved in the last financial year. This deliverable was achieved in the last financial year. Update Events Management Policy
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
<b>Deepening Democracy Communications : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0	
			Operating		0	0	0	0	0	0	0	0	0	0	0	
NKPA REF: Decent employment through inclusive economic growth																
IDP REF : Promote and develop agricultural sectors1																
STRATEGIC FOCUS AREA : Reinventing our Economy LED2																
KEY PERFORMANCE AREA : Reinventing our Economy LED2																
Intermediate Outcome	More capacitated farmers	Number of trained farmers	Target	Number	0	100	30	0	-30	70	0	-70	100	0	-100	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Intermediate Outcome	Facilitate partnership between Fresh Produce Market with farmers and Cooperatives	Number of partnerships established	Target	Number	0	25	0	0	0	25	0	-25	25	0	-25	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Facilitate access to training and capacity building programmes for farmers	Facilitate and train 200 small farmers	Target	Number	0	200	110	110	0	90	90	0	200	200	0	More than 50 farmers attended the workshop with market agents, ESTA Awareness Campaign held at Mullerstein Hall on the 1st March 2015.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Identify and do feasibility report on Agro processing and value adding agricultural industries in the region.	Feasibility report on potential Agro processing and value adding agricultural industries in the region.	Target	Number	0	1	0	0	0	1	1	0	1	1	0	Established farming community was encouraged to play a role in the drafting of the New Provincial Agro-processing Strategy. - 300 farmers attended Area Agro-processing pre-summit was held on the 04th February 2015 at Green Green Farms in Midvaal.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Facilitate training and capacity building for small farmers in partnership with other agencies/ spheres of government - Fresh Produce Market	Facilitate Number (70) of farmers and Coops accessing the Vereeniging Fresh Produce Market.	Target	Number	0	70	10	100	90	60	60	0	70	160	90	More than 50 farmers attended the workshop with market agents at House & Home Boardroom on the 07 August 2014. Farmers were informed about the opportunities within the market and how to access or fulfil the requirements.
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Intermediate Outcome	Development of business plans and agro processing project proposals	A number of packaged agro processing proposals.	Target	Number	0	2	1	0	-1	1	0	-1	2	0	-2	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
<b>Reinventing our Economy LED2 : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0	
			Operating		0	0	0	0	0	0	0	0	0	0	0	
NKPA REF: Decent employment through inclusive economic growth																
IDP REF : Ensuring BBBEE and SMME development2																
STRATEGIC FOCUS AREA : Reinventing our Economy LED3																
KEY PERFORMANCE AREA : Reinventing our Economy LED3																
Intermediate Outcome	Ensure that there is capacity building and empowerment programmes in place.	Number of Capacity Building Initiatives completed	Target	Number	60	20	10	0	-10	10	0	-10	20	0	-20	
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Direct Output	Facilitate training and capacity building programmes for SMME's and cooperatives	Number(150) SMME's(individual entrepreneurs and coops) trained	Target	Number	60	150	70	60	-10	80	70	-10	150	130	-20	30 cooperatives and entrepreneurs were capacitated on Co-Operatives Amendment Act, 30 coops and entrepreneurs trained. Conducted Township Enterprise REVITALISATION road show in Ratanda, Sebokeng, Evaton, Sharpeville and Boipatong with
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
Activity	Facilitate training and capacity building programmes for SMME's and Co-operatives.	Number of SMMEs trained.	Target	Number	0	150	70	60	-10	80	80	0	150	140	-10	LED and GDED coordinated more than 30 cooperatives to attend legal capacitation of Co-Operatives Amendment Act Awareness Workshop at Riverside Sun Hotel in Vanderbijlpark on the 11 September 2014. LED and GDED coordinated more than 30
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	



## Sedibeng District Municipality - SPED

<b>Reinventing our Economy LED3 : Cost Summary</b>			<b>Capital</b>		0	0	0	0	0	0	0	0	0	0	0	0	0	0	
			<b>Operating</b>		0	0	0	0	0	0	0	0	0	0	0	0	0	0	
<b>NKPA REF: A responsive accountable effective and efficient local government system</b>																			
<b>IDP REF : Create long term sustainable jobs reduce unemployment poverty and inequalities1</b>																			
<b>STRATEGIC FOCUS AREA : Reinventing our Economy LED1</b>																			
<b>KEY PERFORMANCE AREA : Reinventing our Economy LED1</b>																			
<b>Intermediate Outcome</b>	Implementation of Central Business Districts (CBD) regeneration programme with Locals.	Number of urban development zone incentives	<b>Target</b>	Number	0	3	1	0	-1	2	0	-2	3	0	0	0	-3		
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Direct Output</b>	Promote integrated regional economic planning	Establish 1 Regional Tourism Organisation as a delivery mechanism	<b>Target</b>	Number	0	1	0	0	0	1	1	0	1	1	0	0	0	0	
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Activity</b>	Draft Regional Economic Framework to Council	Facilitate the development of the final economic framework	<b>Target</b>	Number	0	1	1	1	0	0	0	0	1	1	0	0	0	0	
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Intermediate Outcome</b>	Approval of Sedibeng District Wide Incentive Policy & Special Economic Zone	Approved Sedibeng District Wide Incentive Policy by council.	<b>Target</b>	Number	0	1	1	0	-1	0	0	0	1	0	0	0	0	-1	
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Intermediate Outcome</b>	Approved Extended Public Works Programme and Community Works Policy (CWP)	Percentage Completion of Policy	<b>Target</b>	Percentage	0	100	100	0	-100	0	0	0	100	0	0	0	0	-100	
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Direct Output</b>	Implementation of the EPWP Reporting to council	Number (4) reports to submitted to Council on the Number of Beneficiaries recruited for EPWP	<b>Target</b>	Number	0	4	2	2	0	2	2	0	4	4	0	0	0	0	
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Direct Output</b>	Implementation of the CWP Reporting to council	Number (3) reports submitted to Council about the facilitation of Number (3000) CWP beneficiaries	<b>Target</b>	Number	0	3	2	2	0	1	1	0	3	3	0	0	0	0	
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Direct Output</b>	Implementation of the EPWP	100 Beneficiaries recruited the in EPWP	<b>Target</b>	Number	0	100	90	130	40	10	10	0	100	140	0	0	0	0	
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Activity</b>	Recruit 150 beneficiaries for EPWP Programme	A number (150) of beneficiaries accessing incentive grant	<b>Target</b>	Number	0	150	100	130	30	50	50	0	150	180	0	0	0	0	
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Direct Output</b>	Implementation of the CWP	Facilitation of the 3000 CWP beneficiaries	<b>Target</b>	Number	0	3000	2850	2650	-200	150	150	0	3000	2800	-200	0	0	0	
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Activity</b>	Recruit 3000 potential beneficiaries to be employed in the CWP Programme.	Facilitate and coordinate a number (3000) of programmes implemented.	<b>Target</b>	Number	0	3000	2850	2650	-200	150	150	0	3000	2800	-200	0	0	0	
			<b>Capital</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
			<b>Operating</b>	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	0
<b>Reinventing our Economy LED1 : Cost Summary</b>			<b>Capital</b>		0	0	0	0	0	0	0	0	0	0	0	0	0	0	
			<b>Operating</b>		0	0	0	0	0	0	0	0	0	0	0	0	0	0	
<b>NKPA REF: Decent employment through inclusive economic growth AND Environmental assets and natural resources that are well protected and continually enhanced</b>																			
<b>IDP REF : Promote and develop the Tourism Sector</b>																			



## Sedibeng District Municipality - SPED

STRATEGIC FOCUS AREA : Reinventing our Economy Tourism															
KEY PERFORMANCE AREA : Reinventing our Economy Tourism															
Intermediate Outcome	Facilitate the creation of an enabling environment for tourism to grow	Number of initiatives to enable tourism to grow	Target	Number	0	4	2	0	-2	2	0	-2	4	0	-4
Capital	Internal Funds		Target	Number	0	0	0	0	0	0	0	0	0	0	0
Operating	Internal Funds		Target	Number	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Tourism Supply - develop skills in the Tourism industry to ensure higher levels of quality in service delivery	Number(4) Skills development or tourism awareness programmes conducted	Target	Number	0	4	2	11	9	2	5	3	4	16	12
Capital	Internal Funds		Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Operating	Internal Funds		Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Activity	Product and skills development: Identify products and establishments in need of grading	Number (12) of products identified and submitted for grading	Target	Number	0	12	6	89	83	6	15	9	12	104	92
Capital	Internal Funds		Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Operating	Internal Funds		Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Activity	Facilitate Tourism skills development and awareness programmes	Identify needs and conduct 4 skills development or tourism awareness	Target	Number	0	4	2	14	12	2	5	3	4	19	15
Capital	Internal Funds		Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Operating	Internal Funds		Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Activity	Hosting of Sedibeng Tourism Awards	Host 4th Sedibeng Tourism Awards	Target	Number	0	1	0	0	0	1	1	0	1	1	0
Capital	Internal Funds		Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Operating	Internal Funds		Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Tourism Demand: Destination Marketing	Number(8) of Exhibitions attended	Target	Number	0	8	4	41	37	4	7	3	8	48	40
Capital	Internal Funds		Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Operating	Internal Funds		Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Activity	Identify and participate in Exhibitions and marketing initiatives	Number (8) of Exhibitions and marketing material submitted	Target	Number	0	8	4	15	11	4	27	23	8	42	34
Capital	Internal Funds		Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Operating	Internal Funds		Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Activity	Promote the Development of Tourism Infrastructure	Number (4) of Tourism Infrastructure Forum information sharing sessions coordinated	Target	Number	0	4	2	4	2	2	3	1	4	7	3
Capital	Internal Funds		Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Operating	Internal Funds		Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Activity	Implement Tourism Passport Project to grow domestic tourism	100% of the project completed to ensure that Passport is developed and distributed to participating stakeholders	Target	Percentage	0	100	100	110	10	0	0	0	100	110	10
Capital	Internal Funds		Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Operating	Internal Funds		Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Activity	Distribute tourism related information to stakeholders	Number (32) of tourism related information distributed to stakeholders	Target	Number	0	32	16	41	25	16	23	7	32	64	32
Capital	Internal Funds		Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Operating	Internal Funds		Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Review Tourism Strategy to ensure Township Tourism Development	Reviewed tourism strategy	Target	Number	0	1	0	0	0	1	1	0	1	1	0
Capital	Internal Funds		Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Operating	Internal Funds		Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Activity	Conduct stakeholder consultations to review Sedibeng Tourism Strategy.	Number (4) of strategic sessions facilitated and reports submitted to Section 80	Target	Number	0	4	2	10	8	2	6	4	4	16	12
Capital	Internal Funds		Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Operating	Internal Funds		Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0
Direct Output	Tourism Institutional Arrangements	Regional Sedibeng Tourism Organization launched (1)	Target	Number	1	1	0	0	0	1	1	0	1	1	0
Capital	Internal Funds		Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0



**Sedibeng District Municipality - SPED**

			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0		
																	0 submitted to Service Provider for registration of Board members at		
Activity	Render support to the Regional Sedibeng Tourism Organization	Percentage progress of Directors appointed and company officially launched	Target	Percentage	0	100	50	175	125	50	50	0	100	225	125		Council Resolution received for the designation of representatives & appointment of Board of Directors for the Company (27 Aug)		
			Capital	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	• Notice & Directors report compiled for AGM
			Operating	Internal Funds	0	0	0	0	0	0	0	0	0	0	0	0	0	0	• Notice of Change of Directors documents received
<b>Reinventing our Economy Tourism : Cost Summary</b>			Capital		0	0	0	0	0	0	0	0	0	0	0	0			
			Operating		0	0	0	0	0	0	0	0	0	0	0	0			



# ANNUAL REPORT

2014/15

