

Chapter 4

PROGRESS ON IMPLEMENTATION OF STRATEGIES ,KEY DELIVERABLES AND FLAGSHIP PROJECTS 2009/10

4. PROGRESS ON IMPLEMENTATION OF STRATEGIES, DELIVERABLES AND FLAGSHIP PROJECTS FOR 2009/10 IDP

There are seven Key Priority Areas (KPAs) that were adopted in the 2007 – 11 IDP for the Sedibeng region. Subsequently a number of strategies were formulated to deliver on these KPAs. Key deliverables were then identified to realise these strategies. In this section we report on the progress made in 2009/10 on these KPAs which are:

- **Reinventing our Economy:**

Working together with our people and our local municipalities we have achieved more in fulfilling our constitutional obligation of giving priority to the basic needs of the community and to promote their social and economic needs by accelerating the process of basic services delivery infrastructural developments including supporting, consolidation and expansion of the economic sectors in our region.

As part of the consolidation and the expansion of the metal, energy and construction sectors, working in partnership with GEDA we have established a Steel Forum. In addition a Service provider was appointed to develop the sector strategy. This will see the growth of the steel/metal, energy, construction and related industries in the region which is aligned to Asgisa and the Apex priority related to industrial policy to create employment opportunities in our region.

We have provided strong and visionary local political leadership to the business community by launching a factory-to-factory visit whose aim is to consolidate and enhance the confidence of the business community in our area to the leadership of the government therefore encouraging the

retention and growth of the existing enterprises. This is starting to bear positive results as it can be seen by expansion of some of the existing businesses. The retail sector is realising growth in that there is an investment to the tune of about R400million to our area intended at developing Makro and Builders' Warehouses in Bedworthpark including further expansion of the Evaton Plaza.

There is an interest shown in investing further in the retail industry in our region though the ERP's Eastern Precinct, which includes the commercial housing project. The Coca-cola South Africa has also finalised signing of all necessary legal documentation with Lesedi Local Municipality to invest another R400million in the process for the drawing of the spring water from underground. The Karan Beef is also investing hundreds of million rand in the process to convert the gas coming out the animal excretion into a clean renewable energy.

Moreover, an incentive policy to further attract and retain industries in the region as a mechanism to fight poverty through creating and retaining employment opportunities was developed and is in the process of implementation with the Locals.

In responding to the call of empowering SMMEs in our region, the Sedibeng District Municipality has created an SMME database to improve the participation of SMMEs in our regional economy. In addition, an SMME Summit was held to engage with SMMEs so as to develop mechanisms to assist them to develop and grow.

The Sedibeng District Municipality and its Local Municipalities supply chain policies has been amended to accommodate cooperatives as well as ensure 30% bias to local cooperatives, contractors and corporates.

We are also proud to mention amongst some of our key achievements registered in the period under review, which include the Zone of Opportunity, library, sports fields in Vischuil and KwaZenzele.

- **Renewing our Communities:**

Whilst the Evaton Renewal Project will remain the government's main urban renewal program in our region we are of a view that it is not receiving the attention it deserve. In addition to the above, the SDM and ELM committed to support and fully participate in Evaton Renewal Project by identifying and financing various projects in the broader program. As a results of the challenges and the need to be more economical in terms of time and finance we have deviated from our original position of sourcing R40million through loan with DBSA by resolving to source R20million from our reserves and invest it into the Evaton Renewal Project where R10.6m will be used to implement the labour intensive project of paving five streets previously identified.

Our intention and commitment is to appoint through normal procurement process the project manager who will in return working hand in hand with the EDF and council select the local small entities to undertake project execution. The balance of this money will be used for further paving projects to be identified once the design has been approved by relevant authorities. In addition to various contributions it has done to the ERP the ELM is building a most needed service to this part of our region, the Fire Fighting Station which I believe the communities of Evaton in particular will find it useful.

On the 1st December 2009 our Political Steering Committee received a progress report from the service providers appointed to carry out feasibility study on possible precincts project/s that can be undertaken by the council in the communities of Sebokeng, Ratanda, Mamello, Sicelo, Bophelong

and Boipatong, as part of our endeavour and commitment to renew our communities. For the people of Sharpeville the projects are at the stage of being executed because the contractor to be appointed will be on site by the second week of January 2010. Through the 20 Priority Township Projects (20 PTP) financed and sponsored by the GPG as well as our own initiatives as informed by the IDP linked service delivery programmes, the SDM and its Locals have decided to include other townships in the programme. We are also proud to mention that under this programme we have tarred about twenty five interconnecting streets in the former black townships, and the programme is continuing.

The Municipal Housing Development Plan to facilitate future housing development and ensure inclusionary housing provision and unblock problems at places such as Mamello, River Glen, etc, has been completed and a Housing Coordinating Forum established. This will now pave way for the Shack down programme in communities that are affected and ensure that roll-out plans are developed in Local Municipalities. The SDM in conjunction with our Midvaal Local Municipality has successfully intervened to achieve the approval of the investment to the tune of R7billion into the Doornkuil Project for development of eighteen thousands units mixed housing project. There will be creation of over 30 000 temporary jobs during the construction phase of the project and 40 000 permanent jobs post construction. The project will be implemented over a period of eight year.

The R59 corridor is emerging strongly the future economic nodal point for our district municipal area. These can be seen growth of the two important sectors for the economic growth namely, the secondary sector represented by manufacturing and construction, as well as tertiary sector represented by the development of tourists products like the Golf Estates etc. To further

facilitate growth as well as renewal of our communities in our Municipality, we must provide a sustainable transport infrastructure, and in that regard, we had a successfully Transport Summit, whose primarily objective was to provide progress report on the development of our Integrated Transport Plans and lobby for buy in of all stakeholders to the completion of our transport plans.

Our ITP seeks to achieve amongst others, enhanced social upliftment, economic growth and improved quality of life of all our people through provision of integrated, safe, reliable, frequent, affordable, accessible and convenient public transport services, facilities and road infrastructure.

- **Reviving our Environment:**

We are proud to inform you the people of the Vaal region that the process of the development and speedy implementation of the Sedibeng Regional Sewer Scheme to build a major new regional sewage plant that will serve the demand for sewer purification in the region and to feed treated waste water into the Vaal River system is on track. The Sedibeng District Municipality is continuing to play a strategic planning and regional coordination role at the levels of the Political, Technical, and Project Steering Committees. To date, the sewer plant site has been identified and approved for further technical studies. The MSA Section 78(1) decision has been taken, i.e. assessment of direct/indirect costs and benefits, capacity, re-organisation, impact on development, and views of organised labour has been established; and the decision to establish and appoint the Project Management Office has been taken and the company appointed.

We have implemented the DEAT's "Clean Fires" Programme in the Sedibeng Region to improve air quality in residential areas. This was achieved through:

- Successfully launching the Clean Fires Campaign. Supporting the local BasaNjengoMagogo (BnM) campaigns through business plan development for funding; and
- More than 300 community members and officials from the Sedibeng Region, City of Joburg, FezileDabi District Municipality and Ekurhuleni Metro Municipality were trained on the basic principles of BasaNjengoMagogo. The BnM methodology will be rolled out further at local municipality level.

- **Reintegrating Our Region:**

Council will be spending R17m to erect tourism and directional signage, which will make our Region much easier, exciting and fun to drive in. The Tender will be advertised early next year. In addition to these we will be upgrading our traffic signs to enhance the safety and security of our people.

The appointment of the new administration both in Gauteng and Free State Provincial Governance, post elections 2009 has affected the progress achieved in terms of the Vaal 21; however the process has been put in place to get it back on track.

- **Releasing our Human Potential:**

The District Sport Council in identified sporting codes was established, through this Council the SDM will be able to fully participate in provincial sports as well as nurture the potential of people of the Vaal through sports and recreation. As part of our commitment to sports development we will be investing millions of rand in upgrading of the three local sports facilities all found in ELM due to their strategic location as part of preparing them to be ready for use by the soccer teams of the countries

that will stay in our area as the base camp during the 2010 World Soccer Tournament.

We hosted the under seventeen four Nations Cup early this year. In our endeavor for sports development particularly soccer, the SDM has partnered with the captain of our National Squad Mr. Aaron Mokoena to form the Aaron Mokoena foundation. All our youth centres continue to improve the services rendered to the young people of our district. The increase in the number of internet knockings bears a testimony to the importance and the usefulness of these centres to our young people. Our youth, our leader of tomorrow, must use these centres to gain access to information and knowledge to assist them in shaping their future.

Whilst we are proud of the achievement in so far as these services are concerned we have however appointed a service provider to conduct a study so that we can scientifically showcase the impact of these youth services to our young people. In the process of establishment of our regional arm of the National Youth Development Agency, NYDA we are bringing together all the youth services organisations linked to various sector departments under one central command. In addition to being the year for the World Soccer Tournament the year 2010 is also special to the people of the Vaal in particular, the country and the world in general in that it is the 50th Anniversary of March 21st which came to be popularly known as the Sharpeville shooting.

In collaboration with the local, provincial, national and international stakeholders the day will be celebrated in style. From our side the program that will run from February 2010 till September 2010 is already developed and will be presented to the various stakeholders for their contributions. This is part of our history and our heritage as nation. As Sedibeng we are also talking to the local big business to contribute towards the fund

for the rebuilding of one house that was destroyed during the Boipatong Massacre of the 17th June 1992. The agreement between us the survivors of that fate-full night is that we are going to assist them visit Robben Island and the official opening of the Parliament of the Republic of South Africa, as part of reconciliation process.

We are committed and share a zero tolerance to crime in our region. In this regard we are continuously improving and upgrading our CCTV street surveillance system in Vereeniging, Sharpeville, Sebokeng and Evaton and are considering integration with other local municipal systems for improved management in partnership with the private sector.

To enhance and improve health service delivery, the Sedibeng District Municipality has requested and received 8 brand new additional ambulances as you would have seen them exhibited throughout the day.

In our continued fight against the scourge of HIV and AIDS, we dare not rest for our fight is not over. The Sedibeng District Municipality is proud to be part of a campaign held in partnership with Seekers Tower, the District tested more than 20 000 people, mostly youth, during open Voluntary Counselling and Testing (VCT) days. We are also proud to mention that the District received unqualified audit for 2007/2008 financial year. This is an excellent achievement for our region and indicates our commitment to fight mismanagement in our administration. However we are aware of the areas of improvement and shall focus on these in the following year.

- **Good and Financially Sustainable Governance**

Our District and its Local Municipalities are continuing to receive unqualified reports from the Auditor General, and we must sustain that. In a show of confidence to the manner in which we

manage public resources, National Treasury has allocated to us R168m, which will be paid over a period of four years, and of which R93m is expected to be transferred by the end of June 2010, of which over R60m will be spent on the Sharpeville Precincts in preparations for the 50th Anniversary of Sharpeville Massacre as well as the 2010 World Soccer Tournament.

The overall performance across Council is good with improvements being delivered in most Council services when compared to 2008/2009 financial year. Council was judged by the Auditor-General during the previous financial year in which we got an unqualified report and we have been awarded an award of “**Ambassadors for Clean Audit**” recently by the Minister for Corporate Governance and Traditional Affairs, Hon. Sicelo Shiceka. We have also won a prize on the category of the Record Management in terms of the Prevention of Access to Information Act.

- **Vibrant Democracy:**

During the period under review, we have had not less than 14 oversight and outreach programmes, including IDP sector meetings covering, women, and business, ex-combatants and religious groups.

We have successfully launched Youth and Women councils as part of our sector work in our process of deepening democracy. We have established the petitions’ Committee to afford our communities an opportunity to raise with the council any matter of their concern.

- **Approach to 2010 World Cup Soccer Tournament**

Though we are not a host city as Sedibeng we have adopted the 2010 Strategy in August 2008, in line with and informed by our Growth and Development Strategy. The aim of the Strategy is to position Sedibeng properly to benefit from the 2010 World Soccer Tournament mainly through tourism attraction exploiting our competitive advantage of a distance from Johannesburg.

The Key Thrusts of the Strategy are the following:

- Tourism development and promotion;
- Safety and Security;
- Urban Renewal; and
- Soccer Development.

As reported earlier on the precincts projects, the upgrading of the CCTV Cameras projects, the development of Sports, Facilities, the promotion of tourism products are all projects and programmes linked to our 2010 Strategy and beyond. In addition we have put up measures in place to ensure the safety of our people and our visitors during the tournament of the 2010 FIFA World Cup. We have developed an integrated 2010 safety and security plan, involving all stakeholders including disaster management, emergency medical services and health services.

All this efforts including the lobbying team have resulted in the successful hosting of Switzerland and Ivory Coast and Mexico training in Midvaal.

4.1 STRATEGIES & KEY DELIVERABLES

Below is the progress made in 2009/10 in the implementation of the strategies and deliverables per KPA as adopted in the 2009/10 IDP.

4.1.1 REINVENTING OUR ECONOMY

There are six strategies identified to guide development and implementation of key deliverables to **reinventing our economy** in the Sedibeng region through consolidating the existing **sectors and exploring new sectors of growth**.

4.1.1.1 Strategy: Support the Consolidation and Expansion of the Metal, Energy and Construction Sectors

Five key deliverables were identified to ensure successful implementation of the strategy to support the consolidation and expansion of the metal, energy and construction sectors.

KEY DELIVERABLES	PROGRESS
Consult and Coordinate the implementation of SDM incentive policy with the local municipalities;	<ul style="list-style-type: none">▪ SDM Incentive Policy concluded and only waiting to be presented to public participation for comments.
Establish a forum within the steel industry;	<ul style="list-style-type: none">▪ Steel Industry Forum Launched.
Explore and if feasible initiate and support the establishment of an industrial development zone;	<ul style="list-style-type: none">▪ The feasibility of establish of an Industrial Development Zone to be explored because the Sedibeng Territorial Review (Binding Constraints Study) is completed.
The engagement on Vaal 21 initiatives must be followed up; and	<ul style="list-style-type: none">▪ The Provincial Governments of Gauteng and Free State are engaging to revive the Vaal 21 initiatives and Riverfront Development and only brand promotion has achieved required success▪ The Office of the Executive Mayor is working in conjunction with the Office of the MEC for Local government and Housing to revitalize discussions with FezileDabi Municipality. A meeting will be sitting in the next quarter.
Development of a Steel Industry Sector Strategy.	<ul style="list-style-type: none">▪ Service Provider appointed by GEDA and▪ Steel Industry Sector Strategy to be completed by June 2010.

4.1.1.2 Strategy: Promote and Develop Tourism and Leisure Sectors

Six key deliverables were identified to ensure successful implementation of the strategy to promote and develop tourism and leisure sectors.

KEY DELIVERABLES	PROGRESS
Implement tourism and directional signage including on identified tourism routes;	<ul style="list-style-type: none">▪ Tourism signage plan handed over to the department of Infrastructure for implementation.▪ 45 Signs Erected for Individual Product owners (15 Establishments) in conjunction with GTA;▪ Information on Tourism Signage submitted to Transport, Infrastructure and Environment Department▪ New Signage to be erected along 11 Tourism Routes has been quantified▪ 575 Tourism Signs have been designed for the region

KEY DELIVERABLES	PROGRESS
Implement Gauteng Tourism Institutional Framework by establishing and supporting a Regional Tourism Association;	<ul style="list-style-type: none"> ▪ TORS developed for Implementation of the Gauteng Institutional Framework. Advertisement in Newspaper; ▪ Compulsory briefing session held, 3 Tenders Received; ▪ Technical Evaluation completed. Bid Evaluation. Bid Adjudication; ▪ Service provider appointed to Implement the Gauteng Institutional Framework ▪ Interim arrangement: Joint meetings with Emfuleni Tourism Association; ▪ Coordinator : Institutional and Special projects appointed; ▪ Meeting with Emfuleni, Infrastructure Development, Sedibeng Tourism and Environment to align plans (Riverfront Development Plan and Precinct plans); ▪ Interim arrangement: Joint meetings with Emfuleni Tourism Association ▪ Midvaal and Lesedi Tourism Associations established ▪ Interim Regional Tourism Organisation: meetings held ▪ TORS developed for Legal Opinion and Establishment of a Legal Entity. Advertisement in Newspaper; ▪ Compulsory briefing session held, 3 Quotations received; ▪ Technical Evaluation completed; service provider appointed
Grow all tourism products together with private sector and other spheres of government;	<ul style="list-style-type: none"> ▪ Intention by Blue IQ established to engage with SDM on water related projects; ▪ Regular Meetings with Product Owners and stakeholders; ▪ Successful Stakeholder briefing session on Vaal 21 held at Riviera Hotel; ▪ Water Related Products have been identified along the river at Stonehaven-on-Vaal, Vaal Nest Boutique Hotel, Riverside Hotel ▪ Tourism opportunities communicated to interested product owners and emerging tourism entrepreneurs; and ▪ Tourism opportunities linked to the Civic Precinct identified and communicated to Tourism workgroup and Forum. ▪ Regular Meetings with Product Owners and stakeholders; ▪ Development of Birding Route:131 Bird Species identified in Sedibeng; 90 product owners identified for Birding Route; regular meetings held with stakeholders ▪ Status Quo report on water related products done ▪ Tourism Packages identified with assistance of RTO and private sector
Include support for RTA (Regional Tourism Association) to that of LTA's;	<ul style="list-style-type: none"> ▪ Visited Protea, Riviera, Riverside and Emerald and also to assist and familiarize with facilities and communicate 2010 strategy and opportunities; ▪ 95% of accommodation establishments identified and catalogued; ▪ List of accommodation to be graded submitted to GTA and grading Council; and ▪ Connectivity Forum Established and Tourism needs identified
Focus on leisure activities in addition to water tourism; and	<ul style="list-style-type: none"> ▪ Facilitated meetings with MATCH, GEP, TEP and Grading Council with product owners; ▪ Audit of Establishments completed and submitted to MATCH; ▪ Non-Graded establishments visited to communicate compliance procedures for Grading; ▪ Coordinate and facilitate training programmes e.g. SA host, hospitality, legality in partnership with DEAT, DOL, GEP, TEP; ▪ Tourism Volunteer Programme for 2010 launched ▪ Homestay programme for 2010 launched

KEY DELIVERABLES	PROGRESS
	<ul style="list-style-type: none"> ▪ Attend and exhibit at Durban International Indaba ▪ Attend and exhibited at Soccerex 2009 ▪ Advertised in Local Newspapers and Tourism Publications; ▪ Advertised in Gauteng Maps ▪ Advert in Vaal Meander; ▪ Sedibeng Tourism Awards to be hosted to promote and reward excellence in the tourism industry ▪ Articles submitted to GTA for publishing in GO Gauteng; ▪ Information collated for tourism website;
Promote establishment of Conference Centre (approx 5000 seater).	<ul style="list-style-type: none"> ▪ The process requires a PPP model in which a Call For Expression of Interest or Call For Proposals can be made to get private sector involved.

4.1.1.3 Strategy: Promote and Develop the Agriculture Sector

Two key deliverables were identified to ensure successful implementation of the strategy to promote and develop the agriculture sector.

KEY DELIVERABLES	PROGRESS
Identify suitable land and crops for value adding agricultural activities and agricultural hubs and Implement in partnership with Rand Water and local municipalities and with expertise from ARC and other agricultural organisations and institutions; and	<ul style="list-style-type: none"> ▪ The SDM is currently reviewing the current projects to assess viability and develop interventions programmes where such need arises. ▪ The stakeholders' forum is being established with small, medium scale farmers to look at sustainability of projects.
In conjunction with the locals and other spheres of governments facilitate the establishment of an all inclusive representative Sedibeng farmer's forum. Support the process of land restitution and establish post settlement programmes for new land owners. Continuously engage the Vereeniging Fresh Produce on opportunities of supply of produce by emerging farmers.	<ul style="list-style-type: none"> ▪ The body representing the emerging farmers is on board and attempts are in progress to involve other farmers groups. ▪ The facilitation support of post settlement programmes for new land owners is done on request depending on the recommendations of land affairs and new owners. ▪ The engagements have taken with the Fresh Produce Market Manager and potential emerging farmers have been requested to prepare themselves for further engagements and inputs.

4.1.1.4 Strategy: Promote Opportunities for Increased Inclusivity in the Economy

Six key deliverables were identified to realise the successful implementation of the strategy to promote opportunities for increased inclusivity in the economy.

KEY DELIVERABLES	PROGRESS
Coordinate and facilitate training programmes for SMME's including the Gauteng Enterprise Propeller (GEP), Department of Labour, Tourism Enterprise Project (TEP) and relevant Sector Education and Training Authorities (SETA's);	<ul style="list-style-type: none"> ▪ Coordination and facilitation is very slow. ▪ Enterprise Development Programme done by BHP Billiton is also of help.
Develop and implement a concept of 'Business Week' to segment and organize parallel tracks, varied	<ul style="list-style-type: none"> ▪ The Business Week concept has been developed and the activities/events are planned for the April/ May 2010 linked to Investor Conference for Precincts Projects and Mayor's

KEY DELIVERABLES	PROGRESS
exhibitions needs for general, different industries and business needs;	breakfast meeting with Business on the IDP consultations.
Implement the BBBEE Summit outcomes and resolutions;	<ul style="list-style-type: none"> ▪ BBBEE Summit outcomes and resolutions are currently given priority and reviewal.
Sedibeng District Municipality's LED and Treasury Clusters to facilitate in partnership with other agencies a training and capacity for SMME's, Cooperatives and emerging farmers Facilitate for the establishment of a united Sedibeng Business Forum;	<ul style="list-style-type: none"> ▪ Sedibeng District Municipality's LED and Treasury Clusters have identified ten key targeted products on commodities to be undertaken before the financial year end will be as follows: <ul style="list-style-type: none"> ▪ Construction as indicated on our IDP and as agreed; ▪ Maintenance and repairs; buildings and office space, vehicles body works (panel beating). ▪ These will be implemented through capacity and training needs tailored along targeted products.
Facilitate and mediate in the divisions and problems affecting NAFCOC Sedibeng; and	<ul style="list-style-type: none"> ▪ The facilitation efforts are slow due to challenges facing the very different groupings within NAFCOC Sedibeng.
Ensure that SDM supply chain policies, procedures and practices facilitate procurement to SSME's, Cooperatives and BBBEE	<ul style="list-style-type: none"> ▪ The tender is out to appoint a competent service provider to develop a Sedibeng Procurement Strategy to respond to the needs of SMME'S and Cooperatives

4.1.1.5 Strategy: Ensure Integrated Economic Development and Investment through the Vaal 21 Initiative

One key deliverable was identified to realise the successful implementation of the strategy to ensure integrated economic development and investment through the Vaal 21 initiative.

KEY DELIVERABLES	PROGRESS
Ensure Integrated Economic Development and Investment through Vaal 21 Initiative	<ul style="list-style-type: none"> ▪ Various sectors, stakeholders and strategies are currently being integrated to at least collaborate on areas of mutual benefits and interests whilst on the other hand work on packaging and quantifying projects for Vaal 21 and overall investments supported by Incentive and Investment Policy

4.1.1.6 Strategy: Consolidate, Review and Monitor the Sedibeng Growth and Development Strategy (SGDS)

Four key deliverables were identified to realise the successful implementation of the strategy to consolidate, review and monitor the SGDS.

KEY DELIVERABLES	PROGRESS
Complete the second Generation GDS and identify projects aligned to Vaal 21 projects;	<ul style="list-style-type: none"> ▪ The Second Generation GDS planned for May 2010
Market and promote the SGDS with stakeholders, communities and investors locally, nationally and globally;	<ul style="list-style-type: none"> ▪ The SGDS is marketed directly to stakeholders and beyond Second Generation GDS more projects will be marketed.
Establishing an appropriate forum and programmes to conduct a skills profile for the region, and the development of a plan to ensure a better match between	<ul style="list-style-type: none"> ▪ There is no progress but companies have shown keen interests to work with the municipality in establishing an appropriate forum and programme to conduct a skills profile for the region.

KEY DELIVERABLES	PROGRESS
skills demand and supply; and	
Monitor and periodically review progress on the implementation of the SGDS.	<ul style="list-style-type: none"> ▪ The GDS is monitored and reviewed through SDBIP since implementation and IDP are anchored on the GDS ▪ GDS Report back and Implementation Summit is planned for May 2010.

4.1.2 RENEWING OUR COMMUNITIES

There are three strategies identified to guide development and implementation of key deliverables to **renewing our communities** in the Sedibeng region through provision of basic services, regeneration and property development to improve the quality of living for all.

4.1.2.1 Strategy: Ensure Integrated Spatial Development Planning and Promote Good Land Use Management

Seven key deliverables were identified to realise the successful implementation of the strategy to ensure integrated spatial development planning and promote good land use management.

KEY DELIVERABLES	PROGRESS
Ensure the ongoing and updating implementation of a Spatial Development Framework for the Region in such a way that it guide and direct long-term development and inform Master Plans for services;	<ul style="list-style-type: none"> ▪ SDF review has been completed in conjunction with the three Local Municipalities namely Emfuleni LM, Midvaal LM, and Lesedi LM and adopted by Council ▪ Review conducted in line with the annual IDP review. The IDP tender includes the review of the District wide SDF review (inclusive of Emfuleni LM, Midvaal LM, and Lesedi LM).
Ensure that the urban edge proposals are accepted by GPG and included in future land use planning;	<ul style="list-style-type: none"> ▪ Parts of urban edge approved. Some under review; ▪ Delineation of the Edge based on certain criteria (a plan indicating the proposed delineation); ▪ Criteria for land uses to be permitted outside the Urban Edge; ▪ Measures for implementing and managing the Urban Edge, namely: <ul style="list-style-type: none"> ▪ Statutory mechanisms to implement the Urban Edge; ▪ Procedures and criteria for managing the Urban Edge; and ▪ Implementation and methodology.
Develop and manage a Geographical Information System for the SDM which can be integrated to and be supportive of Emfuleni, Midvaal and Lesedi Local Municipalities;	<ul style="list-style-type: none"> ▪ Developed a fully-fledged GIS for Emfuleni and finalizing the implementation in Lesedi LM; ▪ Midvaal LM GIS will be implemented in this financial year; and ▪ MLM has a functional GIS which is not integrated yet.
Engage with all stakeholders on Land Use Management in conjunction with locals;	<ul style="list-style-type: none"> ▪ Several working group sessions were held between Provincial Government and Locals (including the Districts); ▪ Spatial Working Group and the Land Use Working group are currently revising the Regulations in line with the Gauteng Planning and Development Bill and municipalities are required to make and inputs in this regard: <ul style="list-style-type: none"> ○ The accessible means of recording land use; ○ Registered rights to property; ○ Established the broad norms and guidelines for land use planning; ○ Effectively managed public land and develop a responsive client friendly land administration service; ○ The accessible means of recording land use;

KEY DELIVERABLES	PROGRESS
	<ul style="list-style-type: none"> ○ Registered rights to property; ○ Established the broad norms and guidelines for land use planning; ○ Effectively managed public land and develop a responsive client friendly land administration service;
Support local municipalities to implement consolidated Town Planning Schemes;	<ul style="list-style-type: none"> ▪ Land use management guidelines in support of the development of the Town Planning Schemes have been finalized with the Local Municipalities assistance regarding new consolidated zoning scheme; and ▪ Proposed time lines for the adoption of new Land Use Schemes are as follows: <ul style="list-style-type: none"> ○ Upon gazetting , Municipalities will have 18 months to prepare their Land Use Schemes; ○ Submit to the MEC and MEC has 90 days to assess compliance with the Norms and Standards; ○ Submission of the revised to the MEC to be published as Interim Land Use Schemes for comments; ○ Two years to do their verification of land uses and migrating to the new schemes; and ▪ Submission of the revised to the MEC to be published as Interim Land Use Schemes for comments. ▪ Further 90 days for amendment and alteration and gazetting as Land Use Schemes.
Align deliverables to new Planning Act (GDPA) and ensure compliance; and	<ul style="list-style-type: none"> ▪ Engagement with the Provincial guidelines and regulations regarding the compliance to GDPA
Change Urban Edge process in line with continuous motivation, assessment and review method.	<ul style="list-style-type: none"> ▪ Urban Edge delineation process has been submitted to the Province within the revised Spatial Development Framework and awaiting results of our submission.

4.1.2.2 Strategy: Promote Residential Development and Urban Renewal

Seven key deliverables were identified to realise the successful implementation of the strategy to promote residential development and urban renewal.

KEY DELIVERABLES	PROGRESS
Complete and Implement MHDP to facilitate future housing development & ensure inclusionary housing provisions and unblock problems at places like Mamello, River Glen, etc.:	<ul style="list-style-type: none"> ▪ A workshop was held and First Draft was developed; ▪ Housing Co-ordination Forum has been established; ▪ Workshop was held for Ward Councillors on Roll out campaign to Communicate objectives of the Shack down programme to communities that are affected; and ▪ Roll-out plan with Local Municipalities have been developed. ▪ Alignment of the MHDP in line with IDP is in the process
Facilitate the Evaton Regeneration Programme and implementation of projects together with Emfuleni and the Gauteng Department of Housing;	<ul style="list-style-type: none"> ▪ Council has recently approved the funding model for Street Paving project in Evaton. ▪ ERP has been finally incorporated into the entire Sedibeng Precinct; ▪ Comparative study tour has been undertaken and best practise has been experienced with other Renewal programs. ▪ The Evaton Spatial Development Framework (SDF) has been completed and all outstanding projects from the previous year have been completed. ▪ A total of 6587 stands in Evaton and Small farms were surveyed. 5615 stands have waterborne sanitation while 87 stands are without waterborne sanitation and but without portable water connections. The specifications of the sewer connections were completed and the budget allocated. The

KEY DELIVERABLES	PROGRESS
	<p>Evaton Renewal Programme will be used as a vehicle to address any remaining challenges relating to sanitation. Work to resume in due course.</p> <ul style="list-style-type: none"> ▪ A Waste Management Programme was launched. ▪ Flush toilets that are connected to a sewer network are the most common form of sanitation provision. The existing out fall sewers are under capacitated which results in an overflow. Approximately 12 000 households used this system based on census 2001 study. 11 000 households used Pit Latrines which constitute a health risk especially if used over a long period of time. This statistics reflected that sanitation was of a greater urgency in Evaton than the water network. Evaton townships has backlog in connections water estimated at 23 000, Sanitation estimated at 15 000and Electricity estimated at 4 000 ▪ There are 11 000 formal houses in Evaton area, these were followed by 7 000 backyard shacks and 4 000 informal shacks. Evaton Central and Evaton small farms carrying the largest number of households in all categories measured. Although a largest component within Evaton constitutes formal houses, there remains a historic housing shortage of housing within Evaton, There was a housing backlog of 14 000 units
Facilitate the Top 20 Townships Programme especially with regards to spatial planning, infrastructure development and housing;	<ul style="list-style-type: none"> ▪ Five townships including Gauteng's top twenty prioritized projects; ▪ In addition to Sharpeville precincts development, it has been approved by SDM and its local municipalities that other townships be included, e.g. <ul style="list-style-type: none"> ✓ Sharpeville; ✓ Sebokeng; ✓ Boipatong; ✓ Bophelong; and ✓ Ratanda. ▪ SDM regularly attend to 20PTP coordinators forum
Coordinate and facilitate the implementation of Shack-Eradication Programme together with GDoH and all the Local Municipalities by funding and implementing the programme;	<ul style="list-style-type: none"> ▪ A workshop has been held with Ward Councillors to communicate the objectives of the programme and a lot is expected from the Locals since they would be the implementing agents of the programme but there are weaknesses around consistent By-laws and enforcement.
Move from Developing MHDP to implementation of MHDP;	<ul style="list-style-type: none"> ▪ The draft was developed by the Province and the delays were experienced due to end of term of the Provincial Government and the contracted Consultants' contract lapsed without a process being concluded. The matter is receiving priority in the Province and it is anticipated that a new or a renew of a contract will be concluded by the new financial year.
Work in partnership with the local municipalities to implement a number of precinct or residential development projects including: A civic precinct in the CBD of Vereeniging; Waterfront precincts along the Vaal River; Heritage precincts at Sharpeville; Heritage precinct and urban	<ul style="list-style-type: none"> ▪ Technical advisors to develop business plan for Sebokeng, Boipatong, Bophelong, Lakeside/Doornkuil, Sicelo, Ratanda, Mamello, Impumelelo, Jameson Park, KwaZenzele been appointed. ▪ Good progress on detailed project planning for Sharpeville precincts and Dickenson Park done including: ▪ Detailed design framework/master plan for Dickenson Park; and ▪ Heritage overview and mapping of heritage sites in Sharpeville and Vereeniging ▪ Property survey of Vereeniging CBD; ▪ Discussion with Gauteng Fund in respect of Waterfront

KEY DELIVERABLES	PROGRESS
renewal of Boipatong; A local development plan for the area in the surrounds of the Fresh Produce Market; and Extension of Precinct Development projects to Evaton and NDP.	<ul style="list-style-type: none"> ▪ Business Park; and Commitment from SRAC on supporting SDM with R1.3 million for satellite art and craft hub has been offered. The report to request approval will be done through appropriate council channels. ▪ Phase 2: Detailed Designs completed. The Process is at Phase ¾ where business case is being built to access Capital Grant. By the End of May Business plan will be completed. Project Plan was submitted National Treasury in order to fund the quick wins. Waiting approved letter from NDPG with regards to quick wins.
A local development plan for the Doornkuil area in Walkerville.	<ul style="list-style-type: none"> ▪ Council resolution approved on funds and appointed project

4.1.2.3 Strategy: Plan for Effective, Efficient and Sustainable Infrastructure for Water and Sanitation Services, and Provision of Electricity

Five key deliverables were identified to realise the successful implementation of the strategy to plan for effective, efficient and sustainable infrastructure for water and sanitation services, and provision of electricity.

KEY DELIVERABLES	PROGRESS
Plan for effective, efficient and sustainable infrastructure for water and sanitation services, and provision of electricity.	<ul style="list-style-type: none"> ▪ The development of the regional infrastructure plans for water, sanitation and electricity is very slow and directionless.

4.1.3 REVIVING A SUSTAINABLE ENVIRONMENT

There are four strategies identified to guide development and implementation of key deliverables to **reviving a sustainable environment** in the Sedibeng region through increasing the focus on improving air, water and soil quality and moving from a producer and receiver of waste to a green city.

4.1.3.1 Strategy: Ensure the Minimisation of Waste and the Maximize Recycling of Waste

Five key deliverables were identified to realise the successful implementation of the strategy to ensure the minimisation of waste and maximize recycling of waste.

KEY DELIVERABLES	PROGRESS
Update our Integrated Waste Management Plan (IWMP) and develop a Waste Information System;	<ul style="list-style-type: none"> ▪ The ToRh have been developed and are being circulated to the LMs for their inputs. ▪ Engagement with LMs on the district plan (IWMP /WIS) formulation process is ongoing. The Waste IGR will need to be established.
Ensure the rolling out of community campaigns such as waste management to improve our quality of life;	<ul style="list-style-type: none"> ▪ The Clean Up Campaign was conducted as part of the world environment day celebrations. ▪ Ongoing programme that is integrated with the Provincial and National Environmental Events in the region.
Facilitate tyre recycling and reuse activities in the Sedibeng Region;	<ul style="list-style-type: none"> ▪ The IDP deliverable needs to be reviewed in consideration of our indirect role (coordination) to the function, as well as the incomplete legislative environment.
Pilot environmentally sustainable measures	<ul style="list-style-type: none"> ▪ No Progress.

KEY DELIVERABLES	PROGRESS
in respect of landfill site management; and	<ul style="list-style-type: none"> ▪ The IDP deliverable needs to be reviewed in consideration of our indirect role (coordination) to the function.
Ensure the development and implementation of a waste recycling strategy.	<ul style="list-style-type: none"> ▪ The appointment for the IWEX has been delayed. The unavailability (lost) of original documents led to the closed bid advertisement. The bid will be re-advertised.

4.1.3.2 Strategy: Create a Healthy Environment through Effective Environmental Health Management

Sixteen key deliverables were identified to realise the successful implementation of the strategy to create a healthy environment through effective environmental health management.

KEY DELIVERABLES	PROGRESS
Ensure the delivery of an effective and sustainable municipal health services;	<ul style="list-style-type: none"> ▪ The Service Level Agreement for the rendering of MHS (2009/2010) has been signed with the local municipalities who renders the service on behalf of the SDM.
Ensure compliance to and the effective implementation of the SLA through good inter-governmental relations;	<ul style="list-style-type: none"> ▪ The service is rendered in compliance with the requirements f the SLA. ▪ Monthly and Quarterly reports are submitted to the SDM. ▪ The Management structure (IGR : MHS) is coordinated by SDM and is well functioning
Ensure the rolling out of community campaigns such as Clean Fires to improve our air quality;	<ul style="list-style-type: none"> ▪ Basa Njengo Magogo rollout campaigns where conducted in Emfuleni Local Municipality covering a total of 20000 households. The retention study indicates that there is still a need for further rollout; the department engaged Central Energy Fund (CEF) to assist with the funding for rolling out BnM in Lesedi and Midvaal. CEF supported our proposal and a call for proposals was issued in Dec 2009 closing on the 19 January 2010.CEF sponsored campaign will cover 20000 households
Ensure the development and adoption of MHS bylaws;	<ul style="list-style-type: none"> ▪ Preparatory work to this effect is underway. A draft framework for the development has been developed. The project will get momentum as soon as the definition of optimal MHS for the Region has been finalised. This deliverable is part and parcel of the MHS Strategy development process currently underway.
Develop and implement Air Quality Management Bylaws;	<ul style="list-style-type: none"> ▪ Consultation process with the locals has been initiated. The process plan for by-law development process has been agreed upon. The first draft AQM by-laws has been circulated to locals for comments and technical input ▪ The Section 78 process for MHS & AQM bylaws development will be synergized (integrated) for public participation purposes until promulgation. Again, the budget constraint will be a factor herein as well.
Before 2011 have a MHS unit in place focusing on priority issues and areas;	<ul style="list-style-type: none"> ▪ The development of the Municipal Health Service Strategy is 40 % completed. Progress is in line with the original Project Plan and will be completed in August 2010
Ensure the effective implementation of the Vaal Priority Area Air Quality Management Plan;	<ul style="list-style-type: none"> ▪ SDM is represented on the Vaal Priority Area implementation Task Team. The Manager AQM is the facilitator for working group 3 which deals with Iron and Steel, power generation and mining. The working group are responsible to monitor the implementation of the plan by the different industrial sectors. Information received during this process indicates that there is work done

KEY DELIVERABLES	PROGRESS
	<p>towards realizing the objectives of the plan. A report for the adoption of the plan will be forwarded to council.</p>
Support the development of the Highveld Priority Area Air Quality Management Plans;	<ul style="list-style-type: none"> ▪ SDM is represented and is continuously participating in the Multi-stakeholder reference group meetings. The project is currently at baseline development phase. There are delays on this project due to the extensive area to be covered by this plan
Before 2011 have an Air Quality unit in place that will be implementing the Vaal Air Quality Management Plan;	<ul style="list-style-type: none"> ▪ The study on Operational and Resources Requirements for SDM to render an optimal AQM service has been completed. The study has been adequate to understand the new function on Atmospheric Emissions Licensing Authority that will be assigned to the SDM by DWEA. The study outcomes defined the level of capacity that SDM should consider to perform the function. ▪ There has been a moratorium on the filling of new (approved) posts and this has put a serious strain on the efforts to establish the AQM Unit. The motivation and proposal to recruit suitably qualified AQM personnel has long been submitted.
Develop and begin implementation of an Energy Strategy for the Sedibeng region (including approaches to Energy Efficiency);	<ul style="list-style-type: none"> ▪ Energy Audits in selected municipal buildings (of SDM, MLM and ELM) have been completed. Energy savings interventions at Lesedi LM are completed through funding from SDM. Projects completion reports are available
Ensure the development and establishment of an appropriate MHS system through good inter-governmental relations;	<ul style="list-style-type: none"> ▪ TOR for this project has served at the Bid Specification Committee. It was resolved that the process will go ahead when budget is available for this project. ▪ Funds have been allocated to this project in the revised budget process to proceed.
Facilitate the implementation of the safety food programme during 2010;	<ul style="list-style-type: none"> ▪ The operational plan has been developed and funding request has been forwarded to the Local Organising Committee.
Support the initiatives for the prevention and dealing with health incidents, e.g. cholera;	<ul style="list-style-type: none"> ▪ The Sedibeng Outbreak Response Team, consisting of all stakeholders has been established and is well functioning. The committee meets on a monthly basis. ▪ This committee will also form the basis for communicable disease control during the 2010 FIFA World Cup in the Region. ▪ The presence of Cholera is monitored on a continuous basis in the Region
Develop and implement the Sedibeng Air Quality Management Plan that is in alignment with the Vaal Air Quality Management Plan;	<ul style="list-style-type: none"> ▪ The adoption of Vaal Air Quality Management Plan is in progress. The national department of Water and Environmental Affairs is yet to give an official response to SDM's request.
Develop and implement the Asset Management Plan for the Sedibeng DM air quality stations that are in Kliprivier, Sebokeng, Three Rivers, and Sharpeville; and	<ul style="list-style-type: none"> ▪ A service provider has been appointed to develop the Asset management plan. The project is proceeding very well .A draft status quo report has been submitted for the departments comments
Undertake the Section 78 process (MSA, 2000) for deciding on mechanisms to provide air quality management service.	<ul style="list-style-type: none"> ▪ The completion of AQM Operational and Resource requirements for SDM has satisfied to requirements of Section 78 of Municipal systems Act, 2000
Ensure the delivery of an effective and sustainable municipal health services;	<ul style="list-style-type: none"> ▪ All the 2009/10 SLAs between the SDM and the LMs have been signed by the respective Municipal Managers. The SDM is developing a new MHS Strategy whose

KEY DELIVERABLES	PROGRESS
	intention is to review and improve, given the current development and service delivery realities, the existing SLA which was developed and concluded in 2004.
Ensure compliance to and the effective implementation of the SLA through good inter-governmental relations;	<ul style="list-style-type: none"> ▪ The MHS compliance schedule has been developed and is being applied. The MHS Monitoring & Evaluation tool is in the process of development wherein the project tender has been signed off for advertisement.
Ensure the rolling out of community campaigns such as Clean Fires to improve our air quality;	<ul style="list-style-type: none"> ▪ The BnM rollout campaigns were conducted in Emfuleni. The SDM approached the Central Energy Fund (CEF) for funding the additional roll out campaigns in the rest of the region, and the application was approved wherein a tender was advertised by the CEF in December 2009 and is under evaluation and adjudication.

4.1.3.3 Strategy: Build Partnerships to Ensure Integrated Environmental Awareness, Planning and Management

Eleven key deliverables were identified to realise the successful implementation of the strategy to build partnerships to ensure integrated environmental awareness, planning and management.

KEY DELIVERABLES	PROGRESS
Develop an updated database on environmental policy and legislative requirements of local government;	<ul style="list-style-type: none"> ▪ The progress is slow. ▪ Ongoing activity as and when new policy and legislation become available
Develop the Sedibeng Environmental Management Framework;	<ul style="list-style-type: none"> ▪ The Development of the Regional EMF has been handled by the DWEA. An EMF contractual dispute between the service provider and DWAE has stalled the process. ▪ Lesedi&Midvaal LMs' EMFs in place. SDM to provide necessary support for the development of ELM EMF.
Ensure development and implementation of an effective Environmental Programme of Action;	<ul style="list-style-type: none"> ▪ Further consultation is required with the LMs for the development of the 2nd Generation EPoA. This is due to non-adoption of the 1st Generation EPoA by the LMs even though they fully participated in the document development. The MM's Forum and the EM's Forum will be further employed in order to address this challenge. ▪ Thus the Regional EPoA review workshop will be put on hold until such time that adequate preparatory work has been done
Facilitate a cleaner production support programme for industry in Sedibeng to assist the private sector in implementing environmental best practice;	<ul style="list-style-type: none"> ▪ Proposed Concept (proposal) document for Cleaner Production has been developed. There are ongoing discussions with National Center for Cleaner Production for possible funding of the program. ▪ Engagement with industry is required. This will be attained through the Industrial Outreach Program which is currently unfolding.
Ensure proper environmental planning and compliance through good inter-governmental relations;	<ul style="list-style-type: none"> ▪ The Environmental coordination forum has been established, and is chaired by Gauteng Department of Rural Development. ▪ SDM will be hosting a broad IGR including all Gauteng Municipalities in February 2010.
Initiate/partner with sustainable programmes that create jobs and opportunities, e.g. working for water/wetlands;	<ul style="list-style-type: none"> ▪ No progress. ▪ The working for water/wetlands programs are Provincial and National programs and the SDM's role is very limited

KEY DELIVERABLES	PROGRESS
Ensure the development and implementation of an outreach strategy;	<ul style="list-style-type: none"> The IDP deliverable needs to be reviewed in consideration of our indirect role (coordination) to the function
Before 2011 have developed an approach to co-generation and energy saving e.g. solar street and traffic lights;	<ul style="list-style-type: none"> The Development of the Regional EMF has been handled by the DWEA. An EMF contractual dispute between the service provider and DWAE has stalled the process. Lesedi & Midvaal LMs' EMFs in place. SDM to provide necessary support for the development of ELM EMF.
Pilot environmentally sustainable measures in respect of street lighting (Ben Schoeman road in Sebokeng);	<ul style="list-style-type: none"> No progress. The IDP deliverable needs to be reviewed in consideration of our indirect role (coordination) to the function.
Support the development of the green city at Doornkuil; and	<ul style="list-style-type: none"> SDM is providing continuous technical (environmental) inputs through the UEMP Technical Advisor
Clarify the relationship between Municipal Health Service, Environmental Health Service and Primary Health Service.	<ul style="list-style-type: none"> The matter will be addressed in the Municipal Health Strategy project which is process

4.1.3.4 Strategy: Promote Conservation of Environmental Resources and Biodiversity

Four key deliverables were identified to realise the successful implementation of the strategy to promote conservation of environmental resources and biodiversity.

KEY DELIVERABLES	PROGRESS
Implement Sedibeng Tree Planting Initiative to assist local Municipalities with greening initiatives especially along pedestrian routes and in recreational areas;	<ul style="list-style-type: none"> SDM has participated in the Arbor Week Events. The Sedibeng Township Wetland Clean Up And Rehabilitation Program (Alien plant vegetation removal and Ecosystem Improvement), has been submitted to <i>Indaloyethu</i> for funding. Emfuleni Parks and Waste Management departments have been consulted and are keen to participate in the program
Develop a plan for wetlands and grasslands including conservation, rehabilitation and support for job creation projects to achieve their conservation and rehabilitation with focus areas on the urban wetlands of Sharpeville and Boipatong;	<ul style="list-style-type: none"> SDM has been accepted as a member of the International Council for Local Environmental Initiatives (ICLEI) Membership. SDM is also part of the Urban Task Team on Biodiversity/Grasslands chaired by South African National Biodiversity Institute.
Facilitate greening projects, Working for Wetlands, Working for Water and other EPWP projects in the area of conservation; and	<ul style="list-style-type: none"> No progress. The working for water/wetlands programs are Provincial and National programs and the SDM's role is very limited
Facilitate the development of a bio-sphere conservation area in and around Suikerbosrand.	<ul style="list-style-type: none"> No progress. The IDP deliverable needs to be reviewed in consideration of our indirect role (coordination) to the function

4.1.4 REINTEGRATING OUR REGION

There are five strategies identified to guide development and implementation of key deliverables to **reintegrating our region** with the rest of Gauteng, South and Southern Africa through improving connectivity and transport links.

4.1.4.1 Strategy: Plan, and Provide for Effective, Efficient and Sustainable Road Infrastructure

Eight key deliverables were identified to realise the successful implementation of the strategy to plan and provide for effective, efficient and sustainable road infrastructure.

KEY DELIVERABLES	PROGRESS
Before 2011 have master/comprehensive plans in place to ensure delivery of new bulk infrastructure;	<ul style="list-style-type: none"> ▪ Local municipalities are preparing their master plans and have already procured services of consultants. The final studies will be used as base for regional bulk infrastructure plans.
Work with provincial government and the local municipalities to ensure that outdated signs are removed, new signs are installed and tourism signage is installed and maintained for all tourist attractions in our region;	<ul style="list-style-type: none"> ▪ Audit on old signage throughout the region has been completed. Tender report on replacement of old signage will be put end advert before the end of March 2010.
Ensure regional coordination and liaison in respect of road master planning through inter-governmental relation forum;	<ul style="list-style-type: none"> ▪ IGR meetings are regularly convened on quarter basis.
Overhaul road and tourism signage on major local and regional roads and tourist destination;	<ul style="list-style-type: none"> ▪ Audit on old signage throughout the region has been completed. Tender report on replacement of old signage will be put end advert before the end of March 2010.
Facilitation and coordination of the township roads upgrading strategy to make significant inroads into the upgrading of township roads to include street lighting and sidewalks;	<ul style="list-style-type: none"> ▪ The top 20 priority township roads have been completed in partnership with the province. Three additional roads will be built from SDM funds, two in Emfuleni and one in Lesedi Local Municipalities.
Maximize the employment of local labour and target youth, people with disabilities and ex-combatants;	<ul style="list-style-type: none"> ▪ Through Community Liaison Officers and ward councillors, all capital projects undertaken have catered for local labour, youth and ex-combatants.
Facilitation and coordination of the improvement of certain sections of the regional road network, e.g. parts of R82, re-alignment of R42; and	<ul style="list-style-type: none"> ▪ The MMC have raised the matter with MEC for Roads and Transport. The road might be budgeted in the next financial year.
Facilitate the development of the regional cemetery plan	<ul style="list-style-type: none"> ▪ The data of previous initiatives on regional cemetery is currently being compiled.

4.1.4.2 Strategy: Plan and Develop Accessible, Safe and Affordable Public Transport Systems and Facilities

Six key deliverables were identified to realise the successful implementation of the strategy to plan and develop accessible, safe and affordable public transport systems and facilities.

KEY DELIVERABLES	PROGRESS
Develop Sedibeng ITP which guides how we manage public transport, airports, freight and waterways;	<ul style="list-style-type: none"> On going regular contact with Service Provider The service provider has presented an High Level Overview of ITP during an IGR meeting dated the 25th Feb '10 For finalisation of the ITP critical challenges are: <ul style="list-style-type: none"> Resistance by the Taxi Industry for the collation of data for CPTR Commitment of funds to finalise this data Based on the above challenges the ITP is not yet completed
Ensure the development of a proper transport planning methodology through good inter-governmental relations;	<ul style="list-style-type: none"> The 2nd IGR meeting was convened on the 25 th Feb '10 Deliberations were on both the ITP & Vaal Logistical Hub Presentation on these issues were done by both Arcus Gibb & NWU respectively
Work with the SARCC/Metrorail on the upgrading of rail infrastructure;	<ul style="list-style-type: none"> On-going discussion with PRASA has improved during both the Gauteng Rail Steering Committee & Gauteng Freight Logistical Forum convened on the 11th & 15th Feb '10 respectively. Participation in these meetings showed a significant progress in relation to areas of co-operation with PRASA The Department developed an interface with both PRASA, Matro-rail & Intersite although there are internal problems due to their restructuring process Through Intersite Vereeniging Railway Station has been earmarked for refurbishment as per Rail Station Planning Precinct
Develop and implement a 2010 transport plan to ensure that visitors and sport spectators can move around our region and to matches easily and safely;	<ul style="list-style-type: none"> Audit on accommodation and their transport requirements have been completed. The audit serves as a plan for 2010 transport plan for the region. As the rail will be used as backbone of the plan, our plan integrates it.
Implement turnaround strategy for the taxi ranks; and	<ul style="list-style-type: none"> The task will be performed by Corporate Services Cluster.
Identification of key intermodal facilities for upgrading and development as precincts/economic hubs including bus stops, Taxido Junction, Bophelong Rank and Mpumelelo Rank Develop Sedibeng ITP which guides how we manage public transport, airports, freight and waterways.	<ul style="list-style-type: none"> The Taxido Junction will be upgraded during this financial year. The Department of Transport and Roads will assist in developing the Bophelong Taxi Rank and have placed those funds in their next financial year.

4.1.4.3 Strategy: Promote Efficient Movement of Freight

Four key deliverables were identified to realise the successful implementation of the strategy to promote efficient movement of freight.

KEY DELIVERABLES	PROGRESS
Develop and implement a feasible and appropriate freight facility including in possible partnership with the North West University and its partners;	<ul style="list-style-type: none"> ▪ Gauteng Freight Logistic Forum was established on the 25th Feb 2010 as a centralized Freight Information Platform ▪ On going discussions ensured that freight planning occur in an integrated manner ▪ Gautrans proposed a shift in movement of freight from road to rail ▪ Gautrans has also identified Meyerton as a suitable place to establish a Freight Logistical Hub ▪ A thorough feasible and baseline study has never been commissioned in that area ▪ Consulted NWU to determine facts based on their proposal ▪ It has been empirically examined that such a study was based on both a Masters & Doctoral Thesis ▪ This initiative is driven by the Interest Group seeking to establish a Vaal Logistical Hub ▪ The ideal location for the study is next to Arcelor Mittal Steel in Vanderbijlpark Works ▪ To date 3 meetings were held to collate the information
Improve freight transport in the Sedibeng area; and	<ul style="list-style-type: none"> ▪ The GDRT has established the Gauteng Freight Forum and SDM is a stakeholder. The need for the establishment of the SDM Freight Forum will be explored.
Work with various stakeholders to ensure the safety of freight, pedestrians and private cars along the R59 industrial corridor.	<ul style="list-style-type: none"> ▪ Joint campaigns with Emfuleni and Midvaal local municipalities and Provincial Community Safety Liaison has been undertaken. Public meetings were convened with people staying at nearby informal settlement, Sicelo. The meetings were part of awareness programs on safe crossing along R59.

4.1.4.4 Strategy: Render an Efficient and Corruption Free Vehicle Registration and Licensing Service

Nine key deliverables were identified to realise the successful implementation of the strategy to render an efficient and corruption free vehicle registration and licensing service.

KEY DELIVERABLES	PROGRESS
Improve the best practice model so that clients are better served and staff are more productive;	<ul style="list-style-type: none"> ▪ Productiveness remains positive despite the challenge of the shortage of personnel due to resignation, retirement, and promotion, and quality control is being done on an ad hoc basis.
Before 2011 have improved capacitated staff and quality workplace skills plan;	<ul style="list-style-type: none"> ▪ Training opportunities were presented to all levels. The challenge is the continuous non-availability of space to train the our candidate examiners at the GPG's training college in Tshwane.
Improved risk management including anti-fraud and corruption policies and plans;	<ul style="list-style-type: none"> ▪ The risk management, security and emergency plans are at the drafting stages.
Construct of a learner license examination hall and office accommodation at the Vereeniging License Service Centre;	<ul style="list-style-type: none"> ▪ The project has not started yet due to funding constraints from the Sedibeng Facilities Management Department.
Build undercover waiting areas for clients	<ul style="list-style-type: none"> ▪ The project has not started yet due to funding

KEY DELIVERABLES	PROGRESS
at all License Service Centres;	constraints from the Sedibeng Facilities Management Department.
Support the establishment of a License Service Centre offering all the services in the northern area of Sedibeng;	<ul style="list-style-type: none"> ▪ The project is run by the GDRT and its status is not known.
Ensure compliance to and the effective implementation of the SLA through good inter-governmental relations;	<ul style="list-style-type: none"> ▪ The SDM is providing a licensing service on an agency basis on behalf of the GDRT. The SLA requires regular quarterly meetings to ensure smooth implementation of the SLA. The GDRT, as the client, has not convened the quarterly meetings to date.
Establish onsite capacity and resource for Batho Pele coordination; and	<ul style="list-style-type: none"> ▪ Limited material received in this regard has been distributed to the LSCs for utilizing.
Develop and implement an approach to address the non-technical skills gap.	<ul style="list-style-type: none"> ▪ There has been no progress in Licensing Management to identify and undertake Management Development Programmes although opportunities have long been made available.

4.1.4.5 Strategy: Improve ICT Connectivity in Sedibeng

Three key deliverables were identified to realise the successful implementation of the strategy to improve ICT connectivity in Sedibeng.

KEY DELIVERABLES	PROGRESS
Develop an ICT connectivity master plan drawing on experiences of other cities in South Africa and elsewhere;	<ul style="list-style-type: none"> ▪ ICT Master Plan not developed but the individual projects relating to Connectivity are taking place in various clusters such as CCTV, Radio Link with Lesedi, GIS development has been finalized and linkages are to be embedded on the platform of the wireless connectivity
Review the implementation of CCTV cameras in Emfuleni to establish how it can improve the service as well as how to leverage the provision of other services from the fibre optic cable already installed; and	<ul style="list-style-type: none"> ▪ Optic fibre network has been replaced with a Wireless Transmission network in Sebokeng and Evaton. ▪ Six wireless cameras have been installed in Sebokeng and Evaton respectively. ▪ Optic fibre network link has been laid underground in Boitshepiville area, including structures that will hoist the CCTV Cameras. ▪ Four cameras to be installed in Boitshepiville area. ▪ The CCTV Surveillance Centre has been re-designed and constructed to accommodate additional equipments and cameras. ▪ The system supports ICT Connectivity by providing broadband services or solutions to the Youth Advisory Centres, Schools and Primary Health Centres. ▪ It further supports IP Mobility through ADSL, ISDN, etc. and Voice over IP (VoIP) Communication Network at minimal costs
Explore providing a centralized call centre service for all municipal services.	<ul style="list-style-type: none"> ▪ No Progress

4.1.5 RELEASING HUMAN POTENTIAL

There are seven strategies identified to guide development and implementation of key deliverables to **releasing human potential** in the Sedibeng region through accelerated investment in people and increased focus on the development of social capital.

4.1.5.1 Strategy: Nurture the Development of People's Potential through Sport, Recreation, Arts and Culture

Four key deliverables were identified to ensure successful implementation of the strategy to nurture the development of people's potential through sport, recreation, arts and culture. The implementation of these deliverables will continue in the 2009/10 financial year and will include the following:

KEY DELIVERABLES	PROGRESS
Support the District Council's programmes;	<ul style="list-style-type: none"> ▪ Regional Sports Council established, currently planning to launch in consultation with strategic partners and federations including the Gauteng Sports Council. To facilitate process, GPG will dedicate members of Provincial Council to workshop roles and responsibilities. TTF
Coordinate the 2010 FIFA World Cup Strategy;	<ul style="list-style-type: none"> ▪ Business plan to host Public Viewing areas on African Cup of Nations Jan / Feb 2010 as build up activities toward 2010 FIFA World Cup – The Public viewing event of the two semi-finals were held at Saul Tsotetsi on 22/01/2010 and the final on 31/01/2010. NB full Report to MAYCO and Council. ▪ The engagement tour to lobby the relevant countries were concluded successfully and a Report to MAYCO and Council is forthcoming. ▪ Switzerland and Ivory Coast have confirmed their stay at the Emerald and Sun International respectively as their training base camps for 2010 World Cup: ▪ TRAINING BASE CAMPS: Switzerland - Emerald/ Isak Steyl, Ivory Coast – Riverside Sun/George Thabe, Mexico – Thaba Ya Batswana (Jo'burg Metro)/ Waterstone College, Walkerville, Midvaal. <ul style="list-style-type: none"> ○ Negotiations between Joburg Metro and SDM is in an advanced stage to consolidate a partnership to enhance the hosting process
Implement a program to support artists and crafters, including and the establishment of the School of the Arts; and	<ul style="list-style-type: none"> ▪ Draft turn around strategy for museums and theatres including a programme to support artists and crafters is in process of being workshopped and finalised with relevant stakeholders.
Establish a Craft Hub at the old Sharpeville Police Station.	<ul style="list-style-type: none"> ▪ In process of completing renovations at old police station in accordance with business plan. Skill development programme for artist and crafters on glass beading, silk screening, pottery and other crafts is underway.

4.1.5.2 Strategy: Promote and Develop the Heritage of our Region

Six key deliverables were identified to realise the successful implementation of the strategy to promote and develop the heritage of our region.

KEY DELIVERABLES	PROGRESS
Develop a comprehensive heritage program;	<ul style="list-style-type: none"> Draft comprehensive heritage strategy and programme including alignment with Precinct heritage project finalised in consultation with relevant heritage forums, institutions of higher learning, locals and other stakeholders including Province and National for Council approval..
Support the geographical name change process;	<ul style="list-style-type: none"> Require political intervention and alignment of IDPs and funding to realise significant name change in respect of our category B Municipalities for implementation and public participation.
Develop a Turn Around strategy for museums and theatres in the district;	<ul style="list-style-type: none"> Draft turn-around strategy for museums and theatres finalised as part of comprehensive heritage strategy and arts to the people program. For council approval.
Implement a Turn Around strategy for museums and theatres in the district; and	<ul style="list-style-type: none"> Subject to Council Approval as discussed above
Implement a program for identified commemorative days (i.e. Human Rights and Heritage months).	<ul style="list-style-type: none"> Implemented as resolved by council accordance with approved SDBIPS and progress reports.

4.1.5.3 Strategy: Promote a Safe and Secure Environment

Seven key deliverables were identified to ensure successful implementation of the strategy to promote a safe and secure environment. The implementation of these deliverables will continue in the 2009/10 financial year and will include the following:

KEY DELIVERABLES	PROGRESS
Support Victim Empowerment centers;	<ul style="list-style-type: none"> A Regional Volunteers' Database was updated to identify the volunteers who have left, and determine the number of the new volunteers in the system before the training can commence. SDM in partnership with Province (Community Safety) are in a process of arranging training for new members which should be completed by the end of April 2010.
Empower community volunteers on community safety;	<ul style="list-style-type: none"> About 80 Community Patrollers and 20 Ex. Combatants were trained in Security Patrolling, Basic Fire Fighting, Basic First Aid, and Crowd Control for 2010 World Cup activities.
Implement the SDM Community Safety strategy;	<ul style="list-style-type: none"> Two community safety audits were conducted as follows: 13 Jul. - Bophelong 07 Aug. - Heidelberg. A cleaning campaign held at the RVEC in Sharpeville on the 28 Nov. 09. Ten Schools Safety Awareness Programs were conducted at various schools within the region. Two Joint Road Safety Education Programs were conducted in Sebokeng and Evaton along Moshoeshoe and Golden Highway Roads. Community Safety Review workshop and Community Safety Awards event held on the 5 & 6 August 2009 respectively.
Coordinate effective partnerships to ensure safer communities;	<ul style="list-style-type: none"> <u>CPF Induction Workshops held as follows:</u> 02 Jul in Evaton. 11 Jul. In De Barrage 16 Aug. In Bophelong.

KEY DELIVERABLES	PROGRESS
	<p>05 & 06 Sept. In Boipatong.</p> <ul style="list-style-type: none"> ▪ Induction process includes the holding of the AGM and election of new Executive Committees of all the CPFs in the region. ▪ <u>CPF Audits conducted as follows:</u> <ul style="list-style-type: none"> 10 Oct. 09 in Ratanda 11 Oct. 09 in Devon 17 Oct. 09 in Meyerton ▪ Establishment of the CPF Interim Executive Committee in Meyerton on the 29 Oct.
Expand the CCTV surveillance system within the district;	<ul style="list-style-type: none"> ▪ Optic fibre network has been replaced with a Wireless Transmission network in Sebokeng and Evaton. ▪ Six wireless cameras have been installed in Sebokeng and Evaton respectively. ▪ Optic fibre network link has been laid underground in Boitshepiville area, including structures that will hoist the CCTV Cameras. ▪ Four cameras to be installed in Boitshepiville area. ▪ The CCTV Surveillance Centre has been re-designed and constructed to accommodate additional equipments and cameras.
Implement the 2010 safety and security programme; and	<ul style="list-style-type: none"> ▪ Two meetings have been held to address issues related to safety and security. ▪ 100 Community Volunteers have been trained for capacity building around 2010 world cup activities.
Ensure the implementation of calendar events and other identified projects.	<ul style="list-style-type: none"> ▪ Two Community Safety Broader Forum meetings were held. ▪ An integrated Social Crime Prevention Action Plan for 2009/10 was developed for multi-faceted implementation of identified programs.

4.1.5.4 Strategy: Perform Disaster Management Efficiently

Five key deliverables were identified to ensure successful implementation of the strategy to perform disaster management efficiently. The implementation of these deliverables will continue in the 2009/10 financial year and will include the following:

KEY DELIVERABLES	PROGRESS
Review the district wide integrated Disaster Management Plan;	<ul style="list-style-type: none"> ▪ The Macro district wide Disaster Management Plan has been reviewed for the 09-10 financial year together with the Midvaal and Lesedi Local Municipalities' Disaster Management Plans. The Emfuleni Disaster Management Plan is still in process. The department is currently reviewing plans for the National Key Points within the area (Arcelor Mittal and Rand Water). All the plans will then be incorporated in the District Macro plan to form the district wide Disaster Management Plan.
Monitor the delivery of specialized Fire Fighting Services in accordance with the MoA;	<ul style="list-style-type: none"> ▪ In compliance with section 84 1 j of the MSA (2000), the department has trained the local fire fighting officials in the following courses for the period/financial year in question: <ul style="list-style-type: none"> ▪ Fire fighting level 1 & 2 (12 personnel)

KEY DELIVERABLES	PROGRESS
	<ul style="list-style-type: none"> ▪ Hazmat technician (12 personnel) ▪ Hazmat operations (14 Personnel) ▪ Commercial diving course (4 personnel) ▪ High angle rescue course (4 people) ▪ Furthermore, the department procured the following fire fighting equipment for the local municipalities: ▪ B.A cylinders ▪ Fire fighting foam ▪ Spill-zobs ▪ Swift water rescue jackets ▪ The district wide Memorandum of Agreement was reviewed during the 09/10 financial year for the next five years for rendering of the specialized fire fighting services within the region. ▪ In reimbursing the local municipalities on services rendered on behalf of the district, over R180 000.00 was paid towards claims.
Implement the Centralized Communication Centre services;	<ul style="list-style-type: none"> ▪ The Sedibeng Emergency Communication Centre was fully revamped during the 09-10 financial year in order to offer effective and quick emergency services to the Sedibeng communities. The centre now has 4 call-taking consoles and 4 dispatching consoles. ▪ The centre handled effectively over 110 000 emergency incoming calls over the period in question. 82% of the calls were handled within the expected time frames. ▪ The Emergency Communication Centre personnel were trained in the following courses: <ul style="list-style-type: none"> ▪ Emergency Communication Centre course ▪ ESS ▪ Basic/ Introduction to hazmat course ▪ First Aid level I and II ▪ ECC Supervisory course (for supervisors) ▪ Disciplinary procedure course (supervisors)
Comply with the Disaster Management Legislation; and	<ul style="list-style-type: none"> ▪ The department during the 09-10 financial year held a Disaster Management Indaba, which was aimed at: <ul style="list-style-type: none"> ○ strategizing on the measures for Disaster Management Funding ○ Reinforcing and clarify roles and responsibilities between Local/district, Province and Private sector. ○ Reflecting on the Disaster Management function and its responsibilities. ○ Strategizing on the Disaster Relief provision measures. ○ Spelling out on the requirements for the Disaster Management Centre, its roles and placement within the Municipal Structure ○ Clarifying the chain of command and communication between Politicians, senior officials and Disaster Management officials.

KEY DELIVERABLES	PROGRESS
	<ul style="list-style-type: none"> ▪ Quarterly reports were submitted to province as per the legislative requirements. ▪ The Disaster Management Advisory forum sittings took place as planned, however one sitting was held in the form of an Indaba where the forum members also took part. ▪ On relief measures, the department has provided/distributed the following to destitute families within the region: <ul style="list-style-type: none"> ▪ over 350 blankets to victims of shack fires in the region ▪ over 8 food parcels to destitute families ▪ 11 tents were erected as part of emergency/temporary shelter and relief. ▪ The river rescue programme, to ensure safety along the Vaal River, was held during the festive season and it commenced from the 11th of December up to the end of the festive season. ▪ Over 68 special events emergency plans were drawn up for all known special events within the region.
Ensure the implementation of calendar events and other identified projects.	<ul style="list-style-type: none"> ▪ In ensuring implementation of calendar events, the department coordinated and run the following events during the 09-10 financial year: <ul style="list-style-type: none"> ○ During the International Disaster Risk (ISDR) week, the department held an evacuation exercise jointly with provincial health department at the Sebokeng Hospital, themed "Safety in Hospitals". The there was in line with the ISDR week theme countrywide. ○ The department further held a district wide awareness programme with the 3 local municipalities in the region during the International fire safety week. The focus was on promoting fire safety within homes, emphasizing on proper use of paraffin stoves, candles, electricity, gas and any other source of energy. The campaign further on focused on promotion of the 10177 emergency numbers and an emphasis was put on key information to have when calling for an emergency. ○ Three more awareness programmes were held in all the three local municipalities during the international fire safety week. ○ The department further completed the 2010 Disaster Management Plan, which has been forwarded to the Provincial Disaster Management Centre and further presented to the Sedibeng Disaster Management Advisory Forum. ○ The department further coordinated the involvement of the district wide Public Information and Education Relations participation during the SAESI (Southern African Emergency Services Institute) conference, which was held in Gauteng. The participation involved running of awareness programs and displays for school kids that formed part of the conference.

4.1.5.5 Strategy: Promote HIV and AIDS Understanding, Treatment, Care and Support

Seven key deliverables were identified to realise the successful implementation of the strategy to promote HIV and AIDS understanding, treatment, care and support.

KEY DELIVERABLES	PROGRESS
Support the implementation of internal and external Workplace programmes;	<ul style="list-style-type: none"> ▪ Local municipalities have workplace policies and programmes in place. More than 60% of the businesses in the area have policies and are implementing their programmes, with increased recruitment and training of Peer Educators. ▪ All municipalities have EAP officers
Monitor the implementation of the SDM AIDS Strategy (2007-2011);	<ul style="list-style-type: none"> ▪ The ward-based approach has seen the appointment of 34 ward-coordinators in strategic wards. These ward-coordinators have contributed to the reduction of the HIV-prevalence from 35% in 2006 to 31.8% in 2008, while the National HSRC reduction stands at 10.6%, a reduction from 11% in 2005. ▪ There is an increase in stakeholders' participation in the HIV&AIDS programme. ▪ Most departments and businesses have full time dedicated coordinators.
Facilitate the functioning of the AIDS councils (district and locals);	<ul style="list-style-type: none"> ▪ The District AIDS Council, chaired by the Executive Mayor, is fully functional and meets quarterly. ▪ There is an increase in member sector participation and reporting has vastly improved. ▪ Emfuleni Local Municipality has just launched its Local AIDS Council in November 2009
Coordinate the implementation of HIV & AIDS ward based programmes;	<ul style="list-style-type: none"> ▪ The district, through Local Municipalities, has appointed 34 ward-coordinators on stipend. ▪ More than 500 indigent households have received financial assistance for burials ▪ Quarterly door-door campaigns have been conducted reaching more than 80% households. ▪ The district has tested more than 20 000 people for HIV, through VCT campaigns. ▪ The district has funded 7 Community Based Organisations (CBOs), for community HIV&AIDS empowerment. ▪ The district has empowered the elderly, people with disabilities, people living with HIV&AIDS and other stakeholders with accredited HIV&AIDS management course provided by Pretoria University.
Support the collaboration of HIV/TB programmes; and	<ul style="list-style-type: none"> ▪ Through the Department of Health, the district has supported workshops and targeted interventions to mitigate dual infection of these scourges.
Ensure the implementation of calendar events and other identified projects.	<ul style="list-style-type: none"> ▪ The district has hosted the World AIDS Day door-door campaign, Condom Week campaign and has also supported other programmes such as the women month and 16 days of activism.

4.1.5.6 Strategy: Promote Efficient Delivery of Primary Health Care and Emergency Medical Services

Five key deliverables were identified to realise the successful implementation of the strategy to promote efficient delivery of primary health care and emergency medical services.

KEY DELIVERABLES	PROGRESS
Improve response times in EMS;	<ul style="list-style-type: none"> ▪ 82.9% average targets achieved on related Key deliverables KPIs(Six months).
Improve quality of care by EMS personnel;	<ul style="list-style-type: none"> ▪ 25.36 emergency medical vehicles on average operational on shift; ▪ 6 Basic Life Support Refresher training courses conducted with 43 staff trained; ▪ 6 Driver Evaluation guidance courses conducted with 43 staff trained; ▪ 6 Basic Life Support for health Care Providers courses arranged with 53 staff trained.
Implement Public Education programmes;	<ul style="list-style-type: none"> ▪ 20 courses conducted to empower communities in basic first aid with 1584 community members trained; ▪ 3618 community members and 11 schools reached in public education.
Improve EMS services in rural and outlying areas; and	<ul style="list-style-type: none"> ▪ 2 emergency medical vehicles dedicated per shift at identified satellite venues.
Monitor the district health system.	<ul style="list-style-type: none"> ▪ Comprehensive Primary health Care is implemented in all 37 clinics across the district. To guide the implementation processes, a District Health Plan was developed jointly with Province and local municipalities. Operational implementation of this plan is done in the main by --Province and the Local Municipalities. To promote integration of services, technical teams comprising of Provincial, District and the three Local Municipalities have been established. The District Health Technical team ensures equitable provision of services, whilst also providing technical support to the District Health Council chaired by the MMC for Health, Social Development and Community safety, to ensure availability, accessibility and quality health services to all communities. ▪ District Health Council is functioning; meetings are taking place quarterly. ▪ Five (5) Clinics have extended service hours to beyond 16H00 to cater for working community members. ▪ Eight (8) ARV sites have been operationalized throughout the District. ▪ Thirty four (34) Primary Health Care Facilities have been established. ▪ T.B Cure rate has improved from 74% in 2008/09 to 77% in 2009/10

4.1.5.7 Strategy: Promote Social Development of our Communities

Seven key deliverables were identified to realise the successful implementation of the strategy to promote social development of our communities.

KEY DELIVERABLES	PROGRESS
Develop a comprehensive social development strategy for designated groups;	<ul style="list-style-type: none"> ▪ Policies for People with Disability, Youth development, Women and Gender have been developed and adopted by Council. ▪ Comprehensive strategy for Women and Gender has

KEY DELIVERABLES	PROGRESS
	been developed.
Implement the ex - Combatants programme;	<ul style="list-style-type: none"> ▪ Ex-combatant structure to link the ex combatants with the municipality has been established. The structure is helpful in coordinating the implementation of the Ex combatant plans and activities. Data on ex-combatants was compiled and in the process of verification with National. The municipality has employed 8 Ex combatant liaison officers to do field work relating to issues of ex-combatants. Areas of need relevant for ex-combatants have been analysed and the employed liaison officers are facilitating developed programmes around these areas. A Short term plan for Ex-combatant has been adopted by council and is being implemented to improve the lives of Ex-combatants. Ex-combatants policy has been drafted. Empowerment and skills development programmes in place. Skills audit for ex-combatants has been developed to guide skills development programmes. Eighty (80) ex-combatants have been employed at Emfuleni and Sedibeng District. Seventeen (17) Ex-combatant members were trained in Security programme.
Implement the SDM Donation Policy;	<ul style="list-style-type: none"> ▪ The adopted policy on Donations is being implemented and applications are awarded accordingly. A total number of 22 applications for donations were processed and funded.
Administer the SDM external Bursary Funds Policy; and	<ul style="list-style-type: none"> ▪ A policy on awarding of bursaries to young people has been developed to guide the process of awarding bursaries to needy deserving students to further their studies in tertiary learning institutions. Aboard has been formed to facilitate the implementation of the policy. ▪ 36 Students were awarded bursaries for tertiary education in 2009 academic year, 263 learners have accessed bursaries from the District Bursary as well as from various Bursary Awards identified through the Youth Advisory centres.
Coordinate the Youth Advisory Centre Services programmes.	<ul style="list-style-type: none"> ▪ Four (4) Youth Advisory Centres were established in the areas of Emfuleni and Lesedi, and are providing comprehensive services which are making remarkable impact in addressing issues of youth development. The centres are linking and integrating programmes with broader youth development activities. A total of 24, 956 young people were assisted and supported through the Youth Advisory Centres on services and products relating to among others: Learnerships, job placement, formation of youth cooperatives, computer skills training, internet use, job preparation, life skills training, entrepreneur support, internet access. The under mentioned are some of the outputs: ▪ 22 Young people trained on Basic ICT skills; five (5) Cooperatives registered and submitted to the Department of Labour for funding; 12 young people trained on the National Digital repository Project, by Information Society and NIMSA; 2, 908 young people were trained on computer basic skills. 7, 2355 young people were assisted on job hunting and CV writing. Of these 158 were successful in job placement, whilst 368 gained learnership placement with various departments and companies. ▪ Youth Coordinator from among the youth was appointed

KEY DELIVERABLES	PROGRESS
	to manage youth programmes.

4.1.5.8 Strategy: Promote Skills Development and Training

Two key deliverables were identified to realise the successful implementation of the strategy to promote skills development and training.

KEY DELIVERABLES	PROGRESS
<ul style="list-style-type: none"> • Develop comprehensive youth programme guided by Youth Development policy and Strategy including expansion of YACS. • The policy must determine appropriate institutionalization and division of responsibilities. 	<ul style="list-style-type: none"> ▪ A comprehensive Youth Development Policy was developed and adopted. The policy has clearly indicated institutionalization process as well as role clarification for all stakeholders contributing to Youth development. ▪ The fourth Youth Advisory Centre was operationalized and is fully functional in the area of Sebokeng in Emfuleni. ▪ Applications have been submitted to UYF/NYDA to establish a fully fledged YAC AND expand the establishment of new YACs in the area of Midvaal and Evaton ▪ Youth Coordinator from among the youth was appointed to manage youth programmes. A Youth Advisor was appointed in the Office of the Executive Mayor to support , facilitate mainstreaming and provide advise on Youth development issues ▪ 22 Young people trained on Basic ICT skills; five (5) Cooperatives registered and submitted to the Department of Labour for funding; 12 young people trained on the National Digital repository Project, by Information Society and NIMSA; 2, 908 young people were trained on computer basic skills. 7, 2355 young people were assisted on job hunting and CV writing. Of these 158 were successful in job placement, whilst 368 gained learnership placement with various departments and companies.
<ul style="list-style-type: none"> • Increase opportunities for young matriculants to further their studies through provision of Bursaries 	<ul style="list-style-type: none"> ▪ 36 Students were awarded bursaries for tertiary education in 2009 academic year, 263 learners have accessed bursaries from the District Bursary as well as from various Bursary Awards identified through the Youth Advisory centres.

4.1.6 GOOD AND FINANCIAL SUSTAINABLE GOVERNANCE

There are thirteen strategies identified to guide development and implementation of key deliverables to **good and financial sustainable governance** in the Sedibeng region through sound administration, knowledge sharing, caring and growing employees and performance management.

4.1.6.1 Strategy: Ensure Financial Sustainable Local Government including Revenue Collection, Management and Financial Mobilisation

Four key deliverables were identified to realise the successful implementation of the strategy to ensure financial sustainable local government including revenue collection, management and financial mobilisation.

KEY DELIVERABLES	PROGRESS
Continuation for enhanced and comprehensive fixed asset registers on rental agreements with Locals;	<ul style="list-style-type: none"> ▪ Service level agreements compiled and awaiting final sign off of SLA's from Emfuleni, Lesedi and Midvaal. Project in final stages of being rolled up.
Ensure completeness of revenue;	<ul style="list-style-type: none"> ▪ Monthly reduction of cashier shortages monitored through spot checks by visiting cashier points. ▪ Daily cash flows compiled and monthly investment returns reconciled to account for optimal interest received.
Explore additional revenue generating avenues for Council; and	<ul style="list-style-type: none"> ▪ Report on revenue generating options as per National Treasury requirement completed and reported to Council
Improve revenue management.	<ul style="list-style-type: none"> ▪ Institutionalization of a revenue enhancement management strategy

4.1.6.2 Strategy: Governance of Municipal Finance

Three key deliverables were identified to realise the successful implementation of the strategy to ensure governance of municipal finance.

KEY DELIVERABLES	PROGRESS
Ensuring 100% compliance with Municipal Finance Management Act;	<ul style="list-style-type: none"> ▪ 5 Reports for July to November 2009 completed for reporting to MAYCO and Council
Introduce improved policies and procedures; and	<ul style="list-style-type: none"> ▪ Conduct analysis of financial policies in-conjunction to compliance with Auditor-General requirements. Report completed and submitted to Section 80 Committee of Finance in Jan 2010.
Ongoing workshops on financial internal control procedure manual.	<ul style="list-style-type: none"> ▪ Service provider appointed and project on track. Awaiting project plan from Service Provider to fast track roll out.

4.1.6.3 Strategy: Building Capacity to Manage Municipal Finance

Three key deliverables were identified to realise the successful implementation of the strategy to building capacity to manage municipal finance.

KEY DELIVERABLES	PROGRESS
Put in place appropriate training and mentoring for all staff including financial staff in line with competency framework to develop and manage municipal finance;	<ul style="list-style-type: none"> ▪ PDP's updated and completed for all staff and submitted to Corporate Services. Skills assessment conducted on a sample basis by National Treasury service provider to determine training requirements and competency needs of Treasury staff. Skills development plan in process of being compiled in line with skills assessment and in

KEY DELIVERABLES	PROGRESS
	conjunction with HR.
Successful CFO IGR Forum interventions conducted with Locals, Provincial Treasury and DPLG; and	<ul style="list-style-type: none"> ▪ 1st Quarterly report for July - September 2009 and 2nd Quarterly for Oct –Dec 2009 completed and tabled at Section 80 meeting in Jan 2010
Improvement on internal customer satisfactory surveys.	<ul style="list-style-type: none"> ▪ First customer survey released in November 2009. Results being consolidated to establish level of satisfaction and intervention to improve service.

4.1.6.4 Strategy: Financial Reporting

Three key deliverables were identified to realise the successful implementation of the strategy to ensure financial reporting.

KEY DELIVERABLES	PROGRESS
Ensure Clean Audit Programme to continue to achieve an unqualified audit;	<ul style="list-style-type: none"> ▪ Unqualified audit opinion received from AG. Action plan to be drawn up based on management letter received.
Ensure appropriate IT Systems to support Financial Management in place including maximum inter-operability with Locals; and	<ul style="list-style-type: none"> ▪ Report on IT upgrade completed by CFO and Task Team at IGR level for implementation at District and Locals
Ensure successful review of GAMAP/GRAP implementation	<ul style="list-style-type: none"> ▪ Financial Statements completed and signed off by CFO and MM.

4.1.6.5 Strategy: Budgeting and Planning Municipal Finances

Five key deliverables were identified to realise the successful implementation of the strategy to ensure budgeting and planning of municipal finances.

KEY DELIVERABLES	PROGRESS
Ongoing review of existing tariffs while mindful of the need to keep tariffs affordable to the poor;	<ul style="list-style-type: none"> ▪ Unqualified audit opinion received from AG. Action plan to be drawn up based on management letter received.
Develop a medium term expenditure framework and/or regional fiscal guide in alignment with National, Provincial and Municipal Budget allocations;	<ul style="list-style-type: none"> ▪ Report on IT upgrade completed by CFO and Task Team at IGR level for implementation at District and Locals
Move towards zero-based budgeting and activity based costing;	<ul style="list-style-type: none"> ▪ Financial Statements completed and signed off by CFO and MM.
Develop financial plan for the District; and	<ul style="list-style-type: none"> ▪ Unqualified audit opinion received from AG. Action plan to be drawn up based on management letter received.
Ensure effective budget management and monitoring through the coordination of a Budget Panel in aligning IDP priorities to SDBIP deliverables.	<ul style="list-style-type: none"> ▪ Report on IT upgrade completed by CFO and Task Team at IGR level for implementation at District and Locals

4.1.6.6 Strategy: Supply Chain Management

Three key deliverables were identified to realise the successful implementation of the strategy to ensure supply chain management.

KEY DELIVERABLES	PROGRESS
Manage contract and supplier database effectively;	<ul style="list-style-type: none"> ▪ Advert has been published in local and national print media and placed in the website as well as notice board. ▪ Closing date was 19/10/2009. SCM has started with the verification process of applications received. ▪ The recommendation report for approval of the new supplier database will be tabled at the Bid Adjudication Committee.
Develop programme to support local SMME's and Local Businesses to bid for government tenders; and	<ul style="list-style-type: none"> ▪ Terms of References for procurement Strategy completed. Tender closed and is pending evaluation and award through SCM processes
Introduce improved policy and procedures	<ul style="list-style-type: none"> ▪ Conduct analysis of financial policies in-conjunction to compliance with Auditor-General requirements. Report completed and submitted to Section 80 Committee of Finance in Jan 2010.

4.1.6.7 Strategy: Effective Management of Council Business

Six key deliverables were identified to ensure successful implementation of the strategy to effectively manage of council business. The implementation of these deliverables will continue in the 2009/10 financial year and will include the following:

KEY DELIVERABLES	PROGRESS
Effective secretarial services to Council, Mayoral and related Committee meetings;	<ul style="list-style-type: none"> • Agendas prepared and timeously delivered for council committees; • Minutes are accurately captured & timeously produced; • Resolutions captured and assigned to relevant functionaries; • Secretariat beefed up by appointment of Committee Officers for more efficiency; • Agendas revamped to be more professional and user friendly; and ▪ Business Writing Training conducted and continuing for new staff.
Reviewing and monitoring effective records management systems (paper – based and electronic);	<ul style="list-style-type: none"> ▪ Records management strategy approved by Council for 2009/2010; ▪ Amended file plan approved by National Archives on 06/11/08; ▪ Application for standing disposal of records sent to National Archives for approval; in principle approval obtained on 2009/10; final approval to be obtained after appraisal of our Records by National Archives; ▪ More equipment acquired for proper records management; ▪ District wide IGR Records Management Forum active to ensure consistency throughout the district; ▪ Sedibeng awarded the National Award for best Municipality Archives Management for 2009; ▪ More staff appointed; and ▪ Training on Basic, Intermediate and Advanced Records Management continues to consistently maintain high standards.
Effective and efficient legal support relating	<ul style="list-style-type: none"> ▪ Provincial database still not finalised but currently

KEY DELIVERABLES	PROGRESS
to contract management;	identifying the most urgent bylaws to develop and finalise.
Effective and efficient general legal support;	<ul style="list-style-type: none"> ▪ Contracts task group functional & meets regularly to ensure proper contract management and implementation of policies and risk management measures; and ▪ Recommendations of internal audit being implemented.
Effective internal communications; and	<ul style="list-style-type: none"> ▪ Upgrade completed. Previously 3 sites linked to main switchboard; currently 13 sites are linked for more control and cost saving; ▪ LCR – Tender advertised and process of selection in progress; and ▪ PA System and Copiers procured; ▪ A 'mock women council sitting' session was held during Women Month Programme and briefings schedule was aligned to the corporate calendar.
Produce an internal staff newsletter.	<ul style="list-style-type: none"> ▪ Newsletter – 7 issues published; and ▪ Revamping of notice boards.

4.1.6.8 Strategy: Render Effective IT Services

Five key deliverables were identified to realise the successful implementation of the strategy to ensure rendering of effective IT services.

KEY DELIVERABLES	PROGRESS
Manage and enhance the Sedibeng Wide Area Network (WAN) and Local Area Network (LAN);	<ul style="list-style-type: none"> ▪ 93% uptime of the WAN achieved. ▪ Tender 8/2/2015-2009 successfully awarded to Business Connexion for the supply and maintenance of WAN equipment. Twenty two (22) sites on maintenance contract with BCX. ▪ An additional three new sites identified to be linked to the Sedibeng WAN – ▪ Heidelberg Museum, Heidelberg VTS center, Sharpeville Old Police Station ▪ One link upgraded to 54 Mbytes/second link (MSDC). ▪ Five sites identified for an upgrade path (BR to Proxim link) ▪ Vereeniging Civic/Vereeniging Theatre, Vereeniging Fire / Technorama, Vereeniging Fire / Fresh Produce Market, Technorama / Vereeniging Traffic Langerand/ Sebokeng Fire
Develop a Disaster Recovery Plan (DRP) to ensure data integrity and recovery;	<ul style="list-style-type: none"> ▪ Progress report drafted for the proposed DRP process. ▪ Four options are being considered: ▪ Replace existing servers on a 3 + 1 basis where 1 server is a backup for the three production servers ▪ Facilitate a rental process where DRP disk space (back-up and storage space) is secured with a specialist third party vendor ▪ Lease servers from a vendor with full DRP and down time parameters contractually binding the service provider to certain guaranteed uptime periods. The risk of this option is high. ▪ Costing of the abovementioned options is currently taking

KEY DELIVERABLES	PROGRESS
	<p>place and a recommendation will be made as soon as all figures are at hand.</p> <ul style="list-style-type: none"> ▪ DRP process path is subject to the successful implementation of the e-Venus project in conjunction with the Finance Department.
Roll out specialised software enhancements and working with different internal departments to provide them with IT solutions to meet their respective IDP demands;	<ul style="list-style-type: none"> ▪ Help Desk System <ul style="list-style-type: none"> • Server installed at Emfuleni Local Municipality • Server installed at Midvaal Local Municipality • Software successfully installed and rolled-out • Setup of system parameters and site specifics are currently underway • Finalization of project and hand over scheduled for April 2010 ▪ Venus Server Upgrade <ul style="list-style-type: none"> • Awaiting procurement of e-Venus system by the Finance Department ▪ Appointed vendor to supply full specification list and installation procedures
Continuous investigation and Implementation of the latest information technology in line with national trends and standards; and	<ul style="list-style-type: none"> ▪ Training of staff members are taking place on a continuous basis. ▪ A constraint facing the department is the availability of staff due to staff shortages, where production takes precedence over training.
Review of the IT Memorandum of Agreement (MOA) with Locals to ensure interoperability and connectivity, but for each to manage their own IT assets and systems.	<ul style="list-style-type: none"> ▪ Emfuleni Local Municipality – Memorandum reviewed and confirmed. Status quo remains on the current agreement. ▪ Midvaal Local Municipality – Memorandum reviewed and confirmed. Staff seconded to Midvaal LM. ▪ Item to be finalized by the ED: CS at the Corporate Services IGR meeting.

4.1.6.9 Strategy: Ensure Effective, Competent and Motivated Staff

Six key deliverables were identified to realise the successful implementation of the strategy to ensure effective, competent and motivated staff.

KEY DELIVERABLES	PROGRESS
Ensure a healthy and safe working environment;	<ul style="list-style-type: none"> ▪ A relevant workplace programme in progress of finalization (60%).
Ensuring team building interventions as well as ongoing review of organisation and structure to align with changes in the strategy as well as harmonized labour relations;	<ul style="list-style-type: none"> ▪ Employee day was successfully held on 04 September 2010. ▪ Organizations structure revised /amended to achieve service delivery imperatives ▪ Operational and successful Labour Forum ▪ Training of workplace stakeholders ▪ Councillors are to partake in one teambuilding session in each semester
Accelerate programmes of Batho Pele to ensure service delivery	<ul style="list-style-type: none"> ▪ Educate communities: Know your service rights campaign; ▪ Unannounced Visits: Monitor and evaluate Council services standard at Licensing and EMS. ▪ Training on Batho Pele Change Management Programme for Managers. ▪ Batho-Pele radio interviews at VUT and Thetha to promote the principles of BP. ▪ KHAEDU training for managers.

KEY DELIVERABLES	PROGRESS
Continuous implementation of performance management and development system for all employees to enhance productivity and deal constructively with poor performance;	<ul style="list-style-type: none"> ▪ Concerted efforts are being made to implement PMDS agreements effectively and dispose of variances speedily. ▪ PMDS policy in the process of being reviewed.
Skilling and building the capacity of officials and Councillors through ensuring that each Employee and Councillor has a personal development plan cascaded up into a workplace skills plan. Particular attention needs to be given to women and young people in Council in line with National Skills Development Strategy;	<ul style="list-style-type: none"> ▪ Training interventions implemented in accordance with personal development plan. ▪ Implementation of internships for at Finance (6 unemployed young people internships appointed). ▪ Bursary awarded to employees in various Clusters. ▪ PDPs for Councillors ▪ A service provider has been appointed to this effect ▪ Council Welfare and Support Officer has been appointed
Implement our Employment Equity Plan to ensure the adequate representation of previously disadvantaged people, women and young people and people with disabilities at all levels of our staff; and	<ul style="list-style-type: none"> ▪ Policy and plan has been approved by Council in order to address workplace imbalances. ▪ Employee day was successfully held and embraced a diverse workforce ▪ Person from a disability has been appointed.
Implement an effective Employee Assistance Programme including HIV and AIDS workplace programme and support to Employees and Councillors on financial planning.	<ul style="list-style-type: none"> ▪ HIV/AIDS awareness campaigns were conducted i.e. World Aids day, 16 Days of Activism against women and children violence and voluntary counselling and testing. ▪ Continuous counselling of employees and referrals to external providers.

4.1.6.10 **Strategy: Develop and Maintain High Quality Municipal Facilities**

Five key deliverables were identified to realise the successful implementation of the strategy to develop and maintain high quality municipal facilities.

KEY DELIVERABLES	PROGRESS
Develop and implement the turnaround strategy for utilities;	<ul style="list-style-type: none"> ▪ Adverts are ready for procurement of service providers to assist with development of the Turnaround Strategy for management and operation of Taxi Ranks ▪ Service Providers are finalizing the Transaction for the selling of the Business of the Fresh Produce Market but awaiting council directive. ▪ Report regarding the findings of the Turnaround Strategy for Management of the Airports is being submitted to the Section 80 Committee-Corporate Services for consideration of the suggested options. ▪ Adverts area ready to procurement of service providers to assist in the development of a Model for management of the Utilities
Develop a long term plan and model for the efficient management and maintenance of our facilities including possibilities of partnership to partner with private sector;	<ul style="list-style-type: none"> ▪ A facilities Management development framework to underpin the design and implementation of suitable long term plan and model has been adopted. The next phase includes the development of the facilities Management Plan and implementation of computer aiding systems, which will include the electronic Help Desk System
Ensure reasonable accommodation for people with disabilities;	<ul style="list-style-type: none"> ▪ All newly acquired buildings/offices are disabled friendly. Current buildings are being made to be friendly to persons with disabilities.
Effective fleet management so that safe	<ul style="list-style-type: none"> ▪ The department has started a process of investigating as

KEY DELIVERABLES	PROGRESS
vehicles are available to staff and councillors; and	to whether SDM should have in-house or outsource fleet management. The outcome of this process will guide all other deliverables.
Accessible, attractive and safe facilities for clients at our service points including vehicle registration and licensing centres, public safety facilities, museums and youth advice centres.	<ul style="list-style-type: none"> ▪ Security tender was re-advertised. The new tender supports local empowerment and will include options to maximize utilization of the municipal parking facilities and the strengthening of the access control to all municipal buildings and sites. ▪ A study on the municipal buildings and sites is being finalized. The findings of the study will be utilized to formulate the municipal short to long term Accommodation Floor Plan, and to adopt optimal models to meet municipal accommodation requirements. ▪ Adhoc maintenance is undertaken on request; however this current system presents adverse limitations to minimize urgent maintenance requests and sustainability of resource utilization thereof.

4.1.6.11 Strategy: Facilitate Access to Relevant Information and Promote Knowledge

Six key deliverables were identified to realise the successful implementation of the strategy to facilitate access to relevant information and promote knowledge.

KEY DELIVERABLES	PROGRESS
Develop and implement a Knowledge Management Strategy;	<ul style="list-style-type: none"> ▪ Knowledge Management strategy was developed more than two years ago and tabling to Council delayed administratively and politically again in the fourth quarter (April – June) ▪ All planned KM strategy workshops convened and held, though poorly attended by Emfuleni LM.
Participate in District Learning Network to share experiences across districts;	<ul style="list-style-type: none"> ▪ Communities of Practices (COP) meetings convened regularly and well attended within the district though Emfuleni LM and some internal KM brokers do not attend as expected. ▪ Ex-combatants, Union members, HEI's, FET's Community members, internal staff and Local municipalities representatives are attending these meetings regularly and benefit a lot from these exchange. ▪ The Expect Locator programme fosters expertise knowledge sharing by Specialists and adds a lot of value to knowledge creation, gathering and storing. The Open Space Technology after every presentation allows for reflection and peer review. ▪ Regular reporting is done on knowledge sharing activities ▪ SALGA and SANC learning networks and parastatals and organisations such as the e.g. IDT, DBSA, IBM, pursued for the District's competitive edge.
Enter into MOU with VUT and NWU around development of skills for the SDM.	<ul style="list-style-type: none"> ▪ Further engagement undertaken with HEI's and FET's to concretize the verbal understanding and agreement in line with the requests made by them, prior to finalising the signing of the MOU. Yet to enter into written MOU with both local HEI for skills development.
Use and strengthen local websites as a form of information sharing;	<ul style="list-style-type: none"> ▪ The KM Director's participation in this deliverable is around facilitating usage of websites as a form of knowledge sharing by staff. The editing and update

KEY DELIVERABLES	PROGRESS
	<ul style="list-style-type: none"> ▪ function is done by External Communication. ▪ The Local Government Resources Network training has been requested to provide training for all managers and Directors who never had the requisite training through DBSA Vulindlela Academy.
Facilitate the establishment of a Skills Forum; and	<ul style="list-style-type: none"> ▪ The newly constituted Task Team, (As the previous Task Team did not produce the results, thus was dissolved) led by COP member from Dept of Labour is doing very well and is impressive. The Team produced a discussion document presented COP meting for adoption. The Team is ready to launch the Skills Forum by May – June 2010
Research migration study in Sedibeng.	<ul style="list-style-type: none"> ▪ The service provider to undertake the research is not willing to reduce the costs for the research to be done.

4.1.6.12 Strategy: Ensure Measurable Performance and Transparent Monitoring of the Municipality

Two key deliverables were identified to realise the successful implementation of the strategy to ensure measurable performance and transparent monitoring of the municipality.

KEY DELIVERABLES	PROGRESS
Establish Key Performance Indicators which will be measurable and measured on a regular basis; and	<ul style="list-style-type: none"> ▪ SDBIP targets have been revised to be measurable by August 2009 (Mayoral Committee),A new template was adopted and populated accordingly.
Ensure that there are quality quarterly, mid-year and annual reports which are conveyed to stakeholders and constituencies	<ul style="list-style-type: none"> ▪ Through collective work between MMs Office, IDP Office and PMT, stakeholders are currently and constantly engaged with all reports. Reports will also be loaded onto SDM Website for public access.

4.1.7 VIBRANT DEMOCRACY

There are six strategies identified to guide development and implementation of key deliverables to ensure **vibrant democracy** in the Sedibeng region through good communication and stakeholder relations, marketing and branding, good intergovernmental relations and capacitation of councillors.

4.1.7.1 Strategy: Build High Level of Stakeholder Relations and Effective Communication and Branding

Eight key deliverables were identified to realise the successful implementation of the strategy to build high level of stakeholder relations and effective communication and branding.

KEY DELIVERABLES	PROGRESS
Revise communication strategy to ensure appropriate integration between internal and external communication, marketing and branding;	<ul style="list-style-type: none"> ▪ Service provider appointed and the first phase of the revision has been done and about to do the final one for 2010/11 in May 2010
Ensuring ongoing communication with our stakeholders;	<ul style="list-style-type: none"> ▪ Infrastructure in the form of bulk sms. Insets and adverts have been flighted to ensure informed citizens ▪ Briefings that were conducted are: <ul style="list-style-type: none"> ▪ Business stakeholders at a meeting convened by NAFCOC ▪ Mayoral Road-show , covering Businesses and other Organs of Civil Society; ▪ Women stakeholders and the public on Gender Policy and Strategy

KEY DELIVERABLES	PROGRESS
	<ul style="list-style-type: none"> ▪ 2010 schedule for briefing stakeholders is integrated within the corporate calendar.
Establish an integrated stakeholder database;	<ul style="list-style-type: none"> ▪ An internal stakeholder database has been finalized and about to kick start external one in the new financial year ▪ Stakeholders were manually updated as per sector
Ensure the branding of Sedibeng District Council as part of the branding of Sedibeng;	<ul style="list-style-type: none"> ▪ The district has been branded well on number of occasions through various mediums e.g. events, exhibitions, etc
Develop and implement a number of key communication vehicles to the public including izimbizo, council meetings, taking council meetings to communities, newsletters, use of media adverts, etc.;	<ul style="list-style-type: none"> ▪ Designed the DLs, press releases live reads and adverts through various mediums ▪ A dedicated page has been set-up, on which to promote the Speakers' Office programmes whenever it is required; and (3) articles were submitted during the financial year. ▪ Utilised various media for: Mayor and the Speaker's interviews ▪ Imbizos, Council Sittings and public meetings for the Executive Mayor
Co-ordinate a District Communications' Forum;	<ul style="list-style-type: none"> ▪ The structure has been established and meeting once every two months
Establish and build a Business Forum by sector and by size; and	<ul style="list-style-type: none"> ▪ The matter has been referred to Executive Mayor's Office
Enhance participation of stakeholders in the implementation of the IDP, to achieve improved and sustained partnership with various stakeholders.	<ul style="list-style-type: none"> ▪ Conducted (3) three IDP Review public participation meetings for stakeholders targeting : <ul style="list-style-type: none"> ▪ senior citizens, ▪ business sector, ▪ women/ youth, PWD and ex-combatant.

4.1.7.2 Strategy: Promote High Level of Intergovernmental Co-operation and Co-ordination

Three key deliverables were identified to realise the successful implementation of the strategy to promote high level of intergovernmental co-operation and co-ordination.

KEY DELIVERABLES	PROGRESS
Identify strategic objectives/programmes for IGR to take place;	<ul style="list-style-type: none"> ▪ Through the SDM Corporate Calendar. SDM has establish IGR forum, Joint Municipal Manager, Joint Mayors, Joint Mayoral committee, IGR Meetings, Vaal 21 Initiative
Promote inter-municipal relationships; and	<ul style="list-style-type: none"> ▪ Convened 2 Speakers Forum - IGR programmes during the second quarter. ▪ Inter municipal relationship was promoted obtain SDM.
Facilitate and coordinate international relationships to achieve the Growth and Development Strategy objectives.	<ul style="list-style-type: none"> ▪ International Strategy not established 2007, Bilbao (Vaal 21 Project initiative and growth for the region. Vaal 21 Strategy development.

4.1.7.3 Strategy: Ensure High Level of Corporate Governance

Five key deliverables were identified to realise the successful implementation of the strategy to ensure high level of corporate governance.

KEY DELIVERABLES	PROGRESS
Implement an enterprise risk management framework;	<ul style="list-style-type: none"> ▪ In partnership with National Treasury, SDM is currently reviewing status of the ERMF.
Implement a fraud and corruption plan;	<ul style="list-style-type: none"> ▪ Assistant manager for Risk has been appointed to establish and manage Anti-Fraud – corruption hotline all
Implement an internal auditing plan;	<ul style="list-style-type: none"> ▪ 4th Audit Committee to be appointed in April 2010, to review an interim internal Audit Plan.
Establish a planning, monitoring and evaluation committee; and	<ul style="list-style-type: none"> ▪ We have an internal Audit plan in place & a three year rollout plan. The audit plan is being implemented for Audit is done to on progress and to be done in April 2010.
Monitor declaration and disclosure of interests.	<ul style="list-style-type: none"> ▪ Disclosure of interest and forms for Council and members officials are regularly filled and checked from time to time.

4.1.7.4 Strategy: Ensure Public Participation

Six key deliverables were identified to realise the successful implementation of the strategy to ensure public participation.

KEY DELIVERABLES	PROGRESS
Strengthening ward committees through providing assistance programmes;	<ul style="list-style-type: none"> ▪ Community and stakeholder engagements held on a regular basis such as: Religious Groups, Ratepayers, Youth Groupings Community Organisations ▪ Participated in forum a Ward Based participation discussions ▪ Councillors were scheduled for EMLMDP (UP) and gender programme (DBSA) through SALGA ▪ Quarterly reports have been compiled ▪ A deferred petition report was noted by council, ▪ Report on petitions was prepared, however deferred since Petitions Management Committee did not sanction it.
Building the capacity of councillors to be effective public representatives;	<ul style="list-style-type: none"> ▪ Councillors underwent training on Municipal Leadership Development Programme with the University of Pretoria and graduated in 2009. • Continued provision of councillors with information for community engagements • Speech writing for councillors for various engagements • A continuous programme is in place with ELMMDP to enrol Councillors for capacity building <ul style="list-style-type: none"> • Six (6) new group of councillors have been enrolled ▪ A provincial SALGA capacity Building Coordinating Structure has been set-up ▪ Providing MMC's with continued research information ▪ Distribution of relevant policy positions to councillors on an on going basis ▪ Floor spaces for the library services including the work station have been allocated. <p>Procured computers and furniture</p>
Implementing and co-coordinating a petition management system to effectively deal with	<ul style="list-style-type: none"> ▪ Petition Management policy is in place ▪ Petition Policy communicated to communities ▪ Public Participation on Petition Policy concluded

KEY DELIVERABLES	PROGRESS
petitions from members of the public;	
Holding public meetings and putting documents into public domain as required in terms of the Municipal Systems Act and Municipal Finance Management Act;	<ul style="list-style-type: none"> ▪ A public meetings programme is unfolding in the Region. ▪ Put documents into public domain; Libraries for comment ▪ Council approved 2005/2006 and 2006/2007 MPAC reports
Arranging sectoralizimbizo and dialogues in relation to the GDS and IDP with designated groups including women, youth, the elderly, people with disability, etc; and	<ul style="list-style-type: none"> ▪ An Imbizo programme is in place and enjoying full support of designated groups and communities.
Facilitate establishment of Street Committees	<ul style="list-style-type: none"> ▪ Engagements were held to strengthen ward committees

4.1.7.5 Strategy: Strengthening Oversight and Accountability

One key deliverable was identified to realise the successful implementation of the strategy to strengthening oversight and accountability.

KEY DELIVERABLES	PROGRESS
Develop a governance model that would enhance the separation of powers between the council and the mayoral committee;	<ul style="list-style-type: none"> ▪ Undertook an explorative to City of Jo'Burg on Governance.
Ensure effective functioning of the Mayoral Committee and enhance high level of political understanding amongst committee members and strengthening oversight and accountability; and	<ul style="list-style-type: none"> ▪ A Corporate calendar drawn wherein all meetings, programmes of MAYCO are outlined. ▪ Quidity system on resolution tracking is not functional at this stage, to this effect various clusters/department were requested to respond to Council resolutions, however not all clusters responded
Ensure effective functioning of the Municipal Public Accounts Committee (MPAC).	<ul style="list-style-type: none"> ▪ A ToR was developed for MPAC ▪ Reports for 2005/06 and 2006/07 were tabled and approved by council.

4.1.7.6 Strategy: Mainstreaming of Issues Relating to Designated Groups

Three key deliverables were identified to realise the successful implementation of the strategy to address mainstreaming of issues relating to designated groups.

KEY DELIVERABLES	PROGRESS
Ensure that programmes exist to empower and promote designated groups;	<ul style="list-style-type: none"> ▪ Programmes are in place to this effect
Facilitate development of appropriate policies and mechanisms to enhance participation of the designated groups; and	<ul style="list-style-type: none"> ▪ Public hearings on Gender Policy and Strategy were conducted ▪ Gender Policy and Strategy ▪ (3) Three Public hearings were held involving all relevant stakeholders, in each local municipality ▪ Report on public hearings was tabled before Council ▪ Public comments were submitted to Council for approval ▪ Submission was made to local municipalities for alignment and approval
Develop the capacity and understanding of officials on how to mainstream.	<ul style="list-style-type: none"> ▪ Four (4) Councillors took part in Gender Mainstreaming training programme by SALGA

4.2 PROGRESS REPORT ON IDP FLAGSHIP PROJECTS IDENTIFIED FOR 2009/10 FINANCIAL YEAR.

The following table provides a detail progress report on flagships projects planned for 2009/10 financial year.

STRATEGY	PROJECT	PROGRESS
Growth and development	<p>Vaal 21; Precincts Projects Steel Industries – support and social programmes in reskilling;</p> <p>FIFA 2010 Offerings and Marketing</p> <p>Small scale mining and beneficiation;</p> <p>Integrated Information Communication Technology (ICT) Connectivity;</p> <p>Value adding agriculture crops and industries. (agricultural value chain);</p> <p>Regional Association;</p> <p>Leisure Tourism and Business Tourism promotion; and</p>	<ul style="list-style-type: none"> ▪ Vaal 21 initiatives and bottlenecks have been elevated to Provincial Governments of Free State and Gauteng and feed back is still awaited but also linked to interventions around Regional Sewer with its benefits to development in both northern Free State and southern Gauteng ▪ The precincts projects are on track, with Quick Wins projects in the procurement stages and the Feasibilities. ▪ There are few initiatives that have been offered by Arcelor Mittal but the coordination with potential beneficiaries is rather weak. ▪ 2010 FIFA World Cup Offering have been consolidated and hence Switzerland, Ivory Coast having team based camps and Mexico training at Water stone College in Midvaal ▪ No master plan in place but individual projects going on in various clusters such as CCTV, Radio Link to Lesedi and GIS but all will be embedded in the wireless connection in the new financial year ▪ The visit to local industries by the Executive Mayor and MMCs has opened up possible opportunities that have not been followed up especially in Agricultural value chain ▪ The legal or corporate form is being developed with the help of a legal firm to establish Regional Tourism Organization. ▪ Product owners have invested a lot in marketing and have seen a phenomenal growth of business especially hosting conferences, retreat for big companies, Government meetings and leisure tourism into Sedibeng as evidenced by high occupancy rate ▪ Business Conferencing facility is not yet

STRATEGY	PROJECT	PROGRESS
	Conference Centre.	realized since it depends on the private sector interest through proposed PPP.
<p>Ensure integrated spatial development planning and promote good land use management</p> <p>Promote Residential Development and Urban Renewal</p>	<p>Ongoing development of the SDF;</p> <p>Motivating and influencing the Urban Edge;</p> <p>Support to ELM in relation to application backlogs;</p> <p>Support for Shack Eradication Programmes;</p> <p>Support New Housing Projects in: Mamello, Tshepis North, ObedNkosi, Doornkuil, KwaDlomo Dam and Rustervaal.</p> <p>Support Informal Settlements Upgrading in: New Village; Sonderwater; and Boiketlong.</p> <p>All Precinct Projects: ELM (Sharpeville, Civic, Waterfront, Boipatong, Bophelong) Plus Evaton now added; MLM (Sicelo, Mamello, Lakeside / Doornkuil); and LLM (Ratanda, Impumellelo, Jameson park, KwaZenzele).</p> <p>Supporting 2010 deliverables.</p>	<ul style="list-style-type: none"> ▪ Annual review of the SDF of 2009/2010 has been completed, adopted and approved by Council. ▪ Annual review of the urban edge proposals have been submitted to GPG for approval. Areas for delineation have been approved within the SDF review process. ▪ The District has continually Supported local municipalities to implement consolidated Town Planning Schemes to fast-track the backlog of development applications and align deliverables to new Planning Act (GDPA) and ensure compliance; ▪ Shack down Programme has been held back by Elections every time it has to be implemented by Lesedi has been very decisive and implemented the programme successfully but currently the Information, Education and Awareness has been put together by Sedibeng District Municipality to raise level of awareness amongst beneficiaries ▪ Support is provided for these new Housing Development Projects but poor IGR with Locals has weakened an otherwise effective support that collectively we could be providing in the projects ▪ The support for the informal settlement has been done on a need basis on housing needs/ projects and the other instances, it was court intervention done for evicted farm dwellers and Boiketlong residents ▪ The Precincts feasibilities are proceeding exceedingly well except that in Lesedi, the appointed Consultants have gone through serious challenges and key personnel have left the company and Municipal Manager has already sent letter of termination on both programme management and feasibility study for Lesedi. ▪ 2010 FIFA World Cup short objective of team based camps achieved

STRATEGY	PROJECT	PROGRESS
Youth development	<p>Implementation of District Youth Development Strategy Plan;</p> <p>Establishment of the Youth Unit;</p> <p>Expansion of the Youth Advisory Centres; Establishment of the Fully Fledged Youth Advisory Centre;</p> <p>Implement project linked to the NYS/ EPWP; and</p> <p>Launch all NYS/ EPWP Youth Programmes.</p>	<ul style="list-style-type: none"> ▪ Youth Development policy developed and in the process of implementation ▪ Youth survey is unfolding to guide the process of Strategy development. ▪ Youth Coordinator employed to coordinate youth development programmes as well as a Youth Advisor in the Office of the Executive Mayor; ▪ The fourth Youth Advisory Centre was operationalized in Sebokeng. Applications for expansion in Midvaal and Evaton as well as for a Fully Fledged YAC were submitted to UYF/NYDA . The fully fledged YAC was suspended by NYDA. ▪ Processes to start a Painting and Paving Project was started. Young people were identified; however project was suspended by Province. ▪ Youth Car Wash Projects to be launched in June 2010 ▪ Job creation and Entrepreneurial Development to be launched in the entire district in June 2010. ▪ Youth Advisory centres to be launched in Evaton and Midvaal in 2010
Promote HIV and AIDS understanding, treatment, care and support.	<p>Abstinence Week Campaign in February (community mobilisation towards secondary abstinence);</p> <p>WALK THE TALK Motivational Campaign in June, (Youth Month motivational talks to institutions e.g. prisons, schools, hospices, hospitals, etc);</p> <p>Sedibeng AIDS Cultural Festival in September: Included as part of Heritage Month Festival, (fund raising for Drop-in centres for OVCs and poverty alleviation programmes e.g. food gardens, bead-work etc);</p> <p>Bucket of Love event (Children on ARVs) in December, (Toys, clothing etc.);</p> <p>Quarterly Households Door-to-Door educational campaigns, (STI/TB/HIV&AIDS, teenage pregnancies, substance abuse etc);</p>	<ul style="list-style-type: none"> ▪ This campaign was held during the last week of month of February 2010 and attracted more than 5000 people. ▪ This project will be undertaken during the month of June 2010 ▪ The district hosted SACE during the last week of September 2009 and attracted more than 3000 people. ▪ The project was hosted at Kopanong Hospital on the 4 December 2009 and attracted 600 children on ARVs. ▪ Two campaigns have been conducted and reached more than 80% households and referred more than 300 people to relevant departments for further assistance.

STRATEGY	PROJECT	PROGRESS
	<p>Local media education campaigns, (community STI/TB/HIV&AIDS empowerment);</p> <p>Project "WIN", (targeted community mobilisation, Midvaal);</p> <p>Bophelo/Impilo Project, (Targeted community mobilisation, Emfuleni); and</p> <p>Khomanani Project (targeting Sicelo and Bophelong extension)</p>	<ul style="list-style-type: none"> ▪ Sedibeng conducted weekly HIV&AIDS programmes with VUT and attracted more than 10 000 listenership ▪ The project has worked in three rural areas (Mamello, Elandsfontein , and Khayelitsha and established structures, including support groups ▪ The project has appointed 38 field workers on stipend and To date the project has reached more than 60% households ▪ This project has appointed 32 field workers on stipend have reached more than 2000 people
Promote a safe and secure environment	<p>Expansion of CCTV Project;</p> <p>Effective and efficient CCTV Surveillance Centres;</p> <p>Formalization of Memorandum of Understanding with relevant stakeholders (SAPS, Business Sector and Local Municipalities);</p> <p>Installation of mobile CCTV Cameras at identified 2010 Viewing Places;</p> <p>Establishment of a Regional Community Policing Forum and Centre;</p> <p>Provision of stipend for volunteers for special events including 2010 activities;</p> <p>Training of volunteers in community safety for 2010;</p> <p>Training of community volunteers in crime prevention and victim trauma counselling;</p> <p>Expand and develop existing partnerships with Businesses and Business Forum;</p> <p>Purchasing of equipments and vehicles for the VIP Protection Unit; and</p>	<ul style="list-style-type: none"> ▪ Expansion of CCTV Project; ▪ Optic Fibre network in Sebokeng and Evaton has been replaced with a Wireless Transmission network. ▪ Six CCTV Cameras have been installed in Sebokeng ▪ Six CCTV Cameras have been installed in Evaton ▪ A new Optic Fibre network has been installed in Boitshepville area and is running underground and not aerial. ▪ Infrastructure is in place to hoist CCTV Cameras. Four cameras will be installed in this area. ▪ Effective and efficient CCTV Surveillance Centres; ▪ The Centre is manned by members of SAPS and Emfuleni Traffic Service. ▪ Three convictions were made resulting from incidents captured through CCTV Cameras. ▪ About 35 arrests were made, as result of CCTV Cameras ▪ About 248 traffic fines worth R104 500.00 were issued through CCTV System. ▪ Formalization of Memorandum of Understanding with relevant stakeholders (SAPS, Business Sector and Local Municipalities); ▪ MOU was approved by Council. ▪ Sedibeng has already signed the MOU and it has been circulated to other stakeholders for signing.

STRATEGY	PROJECT	PROGRESS
	Purchasing of K78 Trailer for Joint Operations and Road Safety.	<ul style="list-style-type: none"> ▪ Installation of mobile CCTV Cameras at identified 2010 Viewing Places; ▪ It will only be effective during the 2010 World Cup period. ▪ Establishment of a Regional Community Policing Forum Board and Centre; ▪ All structures were revived from both Sebokeng and Vereeniging clusters. ▪ Each cluster has got an Executive Committee elected. ▪ Process is underway to elect the Regional CPF Board. ▪ Office space for the Regional CPF Board has been secured at Itsose Primary School. ▪ Furnishing of the office will be done during the financial year 2010/11. ▪ Provision of stipend for volunteers for special events including 2010 activities; ▪ Negotiations are underway with Province (Community Safety) to make provision for stipend during the world cup period. ▪ Training of volunteers in community safety for 2010; ▪ 100 Community Volunteers have been trained in Security patrolling, Basic First Aid, Basic Fire Fighting and Crowd Control. The composition of the volunteers included members of the Community Patrollers (80) and Ex. Combatants (20). ▪ Training of community volunteers in crime prevention and victim trauma counselling; ▪ Expand and develop existing partnerships with Businesses and Business Forum; ▪ Combat 21 in Lesedi Local Municipality were requested to assist by mobilising business partners to be part of the CCTV Project. ▪ Purchasing of equipments and vehicles for the VIP Protection Unit; and ▪ Six firearms, ten hand radios were purchased. ▪ About 15 VIP Protection Officers were trained in Firearms Competency. ▪ About 15 VIP Protection Officers were

STRATEGY	PROJECT	PROGRESS
		<p>also trained and qualified as Law Enforcement Officers/Peace Officers.</p> <ul style="list-style-type: none"> ▪ Purchasing of K78 Trailer for Joint Operations and Road Safety. ▪ The deliverable has been taken out due to budget constraints.
Promote efficient delivery of primary health care and emergency medical services	Maximise EMS Services in rural and outlying areas.	<ul style="list-style-type: none"> ▪ 2 emergency medical vehicles dedicated at Devon, Evaton and other identified outlying rural areas to improve response time.
Promote social development of our communities	<p>Control and monitoring of Cholera outbreak and other communicable diseases;</p> <p>Promotion of community participation in primary health care through active involvement of PHC facility committees;</p> <p>Implementation of strategic mainstreaming plans for designated and vulnerable groups;</p> <p>Facilitation for the implementation of Ex-Combatants Programme;</p> <p>Implementation of Gender Mainstreaming Strategy;</p> <p>Capacity building of the Ex-Combatants and people with disabilities;</p> <p>Provision of Social Health relief for the terminally ill Ex-Combatants;</p> <p>External bursary Award to deserving needy students; and</p>	<ul style="list-style-type: none"> ▪ District Outbreak response Team was established. Continuous water monitoring is going on. No Cholera cases were identified. 42 Cases of HINI were reported across the district. Measles campaign for Children and young adults up to the age of 21 years was conducted. ▪ 34 Primary Health Care Facility Committees were established. A workshop with various stakeholders was held to capacitate members and clarify roles. ▪ Strategic plans for Women and Gender was developed and adopted. A draft plan for Youth is in progress and finalization is pending the Youth survey which is in progress. ▪ Plan of Action for Ex- Combatants is in progress for implementation ▪ Speaker's Office developed gender policy that was adopted by the Council. ▪ Capacity development plan was developed with Department of Labour. 17 Ex- Combatants were trained on Safety and Security and are in the process of registering for accreditation. 30 Ex- Combatants were trained on First level Leadership. ▪ 36 Students were awarded bursaries through the Sedibeng External Bursary Fund; a further 263 were able to access bursaries as assisted through the Youth Advisory Centres. The Bursary Policy is currently under review.

STRATEGY	PROJECT	PROGRESS
	Administration of donations policy.	<ul style="list-style-type: none"> ▪ 22 Applicants were awarded donation after screening by the in Donations committee. ▪ The Donations policy is currently under review.
Ensure financial sustainable local government including of revenue collection, management and financial mobilisation	<p>Develop programme to support Local SMME's and Local Businesses to bid for Government tenders; and</p> <p>Implement the full operation of tender advisory centre programme.</p>	<ul style="list-style-type: none"> ▪ Terms of References for procurement Strategy completed. Tender closed and is pending evaluation and award through SCM processes. ▪ Terms of reference have been developed to furnish the 3rd floor foyer for the look and feel of Tender Advice Centre; this is done jointly with Facilities Management Department.
Promote and develop the heritage of our region	<p>Human Rights and Heritage festivals;</p> <p>Sharpeville Precinct Development Project; and</p> <p>2010 Soccer World Cup.</p>	<ul style="list-style-type: none"> ▪ Participated in the hosting of September 3 uprising and hosted the Heritage month event. ▪ The SLA for Heidelberg Museum has been signed. The report regarding the handing over of the Museum to Sedibeng will be submitted for approval in Feb 2010, after final consultation with Lesedi Local Municipality. ▪ A draft report regarding the oral history, in consultation and partnership with Wits, is available ▪ The first draft of the strategy is available
Nurture the development of people's potential through sport, recreation, arts and culture.	<p>Sport mass participation programme to include establishment of multi – coded hubs: Ratanda, Devon, Sicelo, Sharpeville, Bophelong, Boipatong and at Saul Tsotetsi Sport Centre in Sebokeng. Including establishment of:</p> <p>A regional sports council;</p> <p>A regional colours programme; and</p> <p>A comprehensive water based sports program.</p> <p>Implementation of summit resolutions as approved by Council;</p> <p>A possible soccer academy hosting 2010 Soccer Teams and a dedicated school programme to nurture youth development in partnership with GPG and GDE;</p> <p>Key priorities to include:</p> <p>Partnership with Aaron Mokoena Foundation;</p> <p>Establishing Public Viewing</p>	<ul style="list-style-type: none"> ▪ 1st municipality to establish a Regional Sports Council in Gauteng, chairperson thereof co-opted by MEC to serve on Provincial Sports Council. Sports summit held, report approved by council(C/Res 15/1/5/4)for alignment with 09/10 IDPs by SDM and Locals to facilitate mass participation programme, including the establishment of multi-coded hubs as per Provincial funding. ▪ Soccer Academy Report approved by council, located within Sharpeville sports precinct, aligned with the Precinct development project in partnership with Aaron Mokoena Foundation/GPG/ GDE and other possible sponsors. ▪ Report on 2010 FIFA World Cup offering report approved by Council. C/Res (3/2/3/2/1) FIFA Confederations Cup hosted 18-28 June 2009in partnership with Gauteng SACR as a built up event in

STRATEGY	PROJECT	PROGRESS
	<p>Site – Civic Precinct; Upgrading George Thabe Stadium; Hosting of Provincial or National Tournaments; School of the Arts; and Finalising 2010 Safety and Security Plan in consultation with SAPS.</p> <p>Alignment with Precinct Development projects and other local initiatives;</p> <p>Establishment of craft Hub in Sharpeville Police Station in the interim;</p> <p>Develop a comprehensive heritage strategy, aligned to National, Province and the Precinct;</p> <p>Development Project Plan including: Database of anti-apartheid activists, victims and survivors; Approach towards heritage monuments, interpretation centres and museums; and Focus on Evaton, homes of Duma Nokwe and GertSibande and the upgrading of the Roman Catholic Church in Small Farms as heritage sites.</p>	<p>preparation for 2010 FIFA World Cup. Indoor-PVAs Ratanda multipurpose centre Sicelo White House, Mphatlalatsane and Civic thearters. Outdoor-28th June at Mphatlalatsane ANC Civic Constitutional square.</p> <ul style="list-style-type: none"> ▪ Needs analysis finalised by GPG, proposed Regional Craft Hub approved by council. CRes (2/10/3) SLA signed. ▪ Heritage month festival hosted as approved. CRes (10/1/5). ▪ Human Rights month festival hosted as approved. CRes (11/3/2/1) ▪ Comprehensive Heritage strategy to be finalised as part of Heritage Precinct plan as proposed funded by NDPG, with quick wins to be finalised by March – 50th anniversary Sharpeville massacre including cemetery constitutional walk and heritage exhibition upgrade. Voices of the Vaal, an oral history project encouraging communities to talk about the history of Sharpeville started aimed at upgrading content in Exhibition centre and museum ▪ Upgrading of the Roman Catholic Church in Small Farms as heritage sites is done in consultation with ELM ▪ Focus on the homes of Duma Nokwe and Gert Sibande in Evaton will be done as part of the Geographic Name Change.
Develop and maintain high quality municipal facilities	<p>Fencing of the airport (palisade) Vereeniging & Heidelberg;</p> <p>Paving of Taxi ways – Heidelberg;</p> <p>Paving of the drive way & car parking Vereeniging Airport;</p> <p>Replacement of leaking roof at Vereeniging Fresh Produce Market;</p> <p>Upgrading of facilities for accessibility of disabled people;</p> <p>Upgrading Theatres;</p>	<ul style="list-style-type: none"> ▪ Heidelberg and Vereeniging projects completed. ▪ The project has started and it is in progress. ▪ The first phase of the project has been completed. ▪ The process of fixing the roof of the Market is 20% complete. ▪ A Tender specification for the plan has been completed. ▪ Theatres ablutions upgrade divided in three phases. Phase 1 complete, phase 2 to be completed before 30 June 2010, phase 3 to be completed by Feb 2011

STRATEGY	PROJECT	PROGRESS
	Upgrading of Constitutional Square, Market Street; Upgrading of taxi rank infrastructure; Corporatisation of the Fresh Produce Market; and Finalize second stage of turnaround strategy for Airports. Develop a Model for Management of Utilities	<ul style="list-style-type: none"> ▪ The project is done as part of the broader precinct developments ▪ Adverts are ready for procurement of service providers to assist with development of the Turnaround Strategy for management and operation of Taxi Ranks ▪ Service Providers are finalizing the Transaction for the selling of the Business of the Fresh Produce Market but awaiting council directive. ▪ Report regarding the findings of the Turnaround Strategy for Management of the Airports is being submitted to the Section 80 Committee-Corporate Services for consideration of the suggested options. ▪ Adverts are ready to procurement of service providers to assist in the development of a Model for management of the Utilities
Render effective IT services	Wire-less networks at Fan sites.	<ul style="list-style-type: none"> ▪ Project initiated by the Communication forum. Forum chaired by the ED: SPED. ▪ This independent project initiated at the forum ▪ To date no information was given to this department on the location of the fan sites ▪ No clear direction has been given on the direction of the program, the requirement, expectation and vision ▪ No funds is available on the IM Department's current votes
Plan and provide for effective efficient and sustainable road infrastructure	Facilitation and coordination of the improvement of certain sections of the regional road network, e.g. parts of R82, re-alignment of R42.	<ul style="list-style-type: none"> ▪ The MMC have raised the matter with MEC for roads and Transport. The road might be budgeted in the next financial year.
Plan and develop accessible, safe and affordable public transport systems and facilities	Develop Sedibeng ITP which guides how we manage public transport, airports, freight and waterways; and	<ul style="list-style-type: none"> ▪ On going regular contact with Service Provider ▪ The service provider has presented an High Level Overview of ITP during an IGR meeting dated the 25th Feb '10 ▪ For finalisation of the ITP critical challenges are: ▪ Resistance by the Taxi Industry for the collation of data for CPTP

STRATEGY	PROJECT	PROGRESS
	Work with SARCC/Metrorail on the upgrading of the rail infrastructure.	<ul style="list-style-type: none"> ▪ Commitment of funds to finalise this data ▪ Based on the above challenges the ITP is not yet completed ▪ On-going discussion with PRASA have improved during both the Gauteng Rail Steering Committee & Gauteng Freight Logistical Forum convened on the 11 & 15 Feb '10 respectively. ▪ Participation in these meetings showed a significant progress in relation to areas of co-operation with PRASA ▪ The Department developed an interface with both PRASA, Matro-rail & Intersite although there are internal problems due to their restructuring process ▪ Through Intersite Vereeniging Railway Station has been earmarked for refurbishment as per Rail Station Planning Precinct
Effective, Efficient, and Sustainable Infrastructure for Basic Services	Facilitate implementation of the Sedibeng Regional Sewer Scheme.	<ul style="list-style-type: none"> ▪ The site for the sewer plant has been identified and is in the process of concluding the land transfer agreement. ▪ The funding requirement for the short term solution has been quantified and formal funding application has been forwarded to province. ▪ The funding framework for the long term solution is to be completed during this financial year.
Create healthy environment through effective environmental health management	Ensure the development and adoption of the Municipal Health Services Bylaws; and Establish an effective Air Quality Licensing Authority.	<ul style="list-style-type: none"> ▪ Preparatory work to this effect is underway. A draft framework for the development has been developed. The project will get momentum as soon as the definition of optimal MHS for the Region has been finalised. This deliverable is part and parcel of the MHS Strategy development process currently underway.
Promote conservation of environmental resources and biodiversity	Develop and implement tree planting and greening initiatives.	<ul style="list-style-type: none"> ▪ SDM has participated in the Arbor Week Events. The Sedibeng Township Wetland Clean Up And Rehabilitation Program (Alien plant vegetation removal and Ecosystem Improvement), has been submitted to <i>Indaloyethu</i> for funding. ▪ Emfuleni Parks and Waste Management departments have been consulted and are keen to participate in the program
Ensure the minimization of waste and the maximize recycling of waste	Pilot environmentally sustainable measures in respect of landfill site management.	<ul style="list-style-type: none"> ▪ The section 80 on environment, as well as environmental management in the region, were taken on a fact finding mission to Ethekwini Metro to view and learn on best practise models in waste management that includes land fill site management.
Ensure effective, competent and motivated staff	PMDS Review; Increase department capacity and reduce centralization of	<ul style="list-style-type: none"> ▪ Policy review is process (gaps identified 15%) ▪ Labour relations training undertaken for managers, supervisor and union

STRATEGY	PROJECT	PROGRESS
	<p>Labour Relations;</p> <p>Institutionalize and implement the change engagement management programme of Batho Pele as follows:- Batho Pele Forum; Public Service Week; Africa Public Service Day; Batho Pele Day; Awareness; Unannounced visits; Batho Pele launch; Batho Pele Learning Network Internal; Know your service rights campaign; Distribute and display BP belief set and principles posters and charter at all SDM buildings and community centers; KHAEDO Project; and SDIP - Service Delivery Improvement Plan.</p>	<p>representation.</p> <ul style="list-style-type: none"> ▪ The following was undertaken: <ul style="list-style-type: none"> ○ Attended Batho Pele Forum; ○ Public Service Week; ○ Africa Public Service Day; ○ Awareness; ○ Unannounced visits; ○ Batho Pele launch; ○ Batho Pele Learning Network ○ Know your service rights campaign.
Facilitate access to relevant information and Promote knowledge	<p>Establish Skills Forum;</p> <p>Promoting KM policy to SDM and its Locals;</p> <p>Establish Research Unit; and</p> <p>Establish Key data sets for SDM and its Locals.</p>	<ul style="list-style-type: none"> ▪ This is an area of poor performance as Skills Forum has not been established or revived if it ever existed, Intergovernmental Relations with Locals is almost non existent, and Research Unit has not been established but research work located all over the place in the institutions and the Key Municipal data sets have not been established and decided largely due to poor or non existence of Intergovernmental relations on Knowledge Management.
Ensuring a corruption free municipality	Develop and implement an approach to address the non-technical skill gap in Licensing Service Centres.	<ul style="list-style-type: none"> ▪ There has been no progress in licensing management to identify and undertake management development programmes although opportunities have long been made available.
Build high level of stakeholder relations and effective communications and branding	<p>2010 marketing;</p> <p>Marketing Vaal 21;</p> <p>HR Month Programme to Flagship Event; and</p> <p>New Website usage.</p>	<ul style="list-style-type: none"> ▪ Marketing of our 2010 Offerings has been successful with Adverts and Media buy in magazines, in tourist information desks at the Airports, in daily and weekend newspapers. ▪ Vaal 21 Marketing has become permanent in all publications and promotional material ▪ New website was developed and is live now more informative and updated on regular basis
Vibrant Democracy	Hosting of SALGA Inter-municipal games;	<ul style="list-style-type: none"> ▪ Sedibeng District Municipality successfully hosted 2009 O.R Tambo games at the IsakSteyl Stadium in Vanderbijlpark, with SRAC Provincial Department participating in these games for the first time. Facilities used

STRATEGY	PROJECT	PROGRESS
	<p>Establishment of SDM Anti-Fraud and Corruption Hotline;</p> <p>Establishment of a Resource Centre for Councillors;</p> <p>Establishment of a Media Centre;</p> <p>Vaal 21 Initiative;</p> <p>Support and facilitate implementation Youth development programmes / initiatives e.g. participation in elections, institutional arrangements "forums", leadership development etc;</p> <p>Implement capacity building initiatives for the Executive Mayor, PMT & Members of the Mayoral Committee;</p> <p>Development of an SDM International Strategy;</p> <p>Key Commemorative events; and</p> <p>Stakeholder relations.</p>	<p>throughout the games were of high standard.</p> <ul style="list-style-type: none"> ▪ Assistant Manager: Risk has been appointed in the Office of the Municipal Manager, in order to fast track the process of establishing and managing this process. ▪ Floor spaces for the library services including the work station have been allocated. ▪ Procured computers and furniture <p>▪ Working with the Office of the MEC for Local Government and Housing to revamp the Vaal 21 River-City Project.</p> <p>▪ The Political and Technical Steering Committees of the Vaal 21 initiatives have collapsed due to the non-commitment from the FezileDabi municipalities, however the SDM and its Local Municipalities are continuing with the identified projects through the Precincts Development.</p> <p>▪ Council Welfare and Support Officer have been appointed.</p> <p>▪ A provincial SALGA capacity Building Coordinating Structure has been set-up</p> <p>▪ Scheduled councillors for EMLMDP (UP) and gender programme (DBSA) through SALGA</p> <p>▪ Switzerland Football Association and Ivory Coast to set up Base Camps in the District for the 2010 FIFA Soccer World Cup as expression of our International Strategy</p> <p>▪ Research for the strategy completed.</p> <p>▪ Strategy in the process of being developed</p> <p>▪ Successfully executed all Commemorative event, such as :</p> <ul style="list-style-type: none"> ▪ September 03 Vaal Uprising ▪ March 21 Sharpeville Massacre ▪ June 16 ▪ Boipatong Massacre ▪ Sebokeng Nangalembe Massacre. ▪ Successfully executed the Journey of the Living with Victims of Massacres in Sedibeng <p>▪ There is continuous communication with IGR Stakeholders.</p>

STRATEGY	PROJECT	PROGRESS
Ensure participation	<p>Governance model pertaining to the separation of powers between council and the executive with aim of strengthening oversight and accountability;</p> <p>Tool to measure deepening democracy;</p> <p>Ward based planning system for decentralized planning in the local municipalities - Pilot project on Ward based IDP for Lesedi Local Municipality; and</p> <p>Petition Management System – Electronic log-in system for service delivery complaints/requests.</p>	<ul style="list-style-type: none"> ▪ visit to City of Johannesburg was undertaken ▪ Presentation on separation of powers was made at Eastern Cape Speakers Forum and 2 delegation attended ▪ Public Participation meetings/ briefings were conducted during the financial year targeting various stakeholders. ▪ Roving public hearing on gender policy and strategy ▪ Compiled the first quarterly ward committee report ▪ Scheduled councillors for EMLMDP (UP) and gender programme (DBSA) through SALGA ▪ Took part in Ward Based participation forum discussions ▪ Six (6) new group of councillors have been enrolled in the ELMMP & four (4) took part in Gender Mainstreaming training programme by SALGA and a provincial SALGA capacity Building Coordinating Structure has been set-up ▪ Piloted Emfuleni will be used ▪ To be introduced in the next financial year as budgeted ▪ A deferred petition report was noted by Council ▪ 2005/2006 & 2006/2007 MPAC reports were prepared and submitted to the council for approval

4.3 FLAGSHIP PROJECTS

The Vaal 21 initiative will be driven through a series of flagship projects which individually and collectively aim to:

- Enable development e.g. a new regional sewer works, an air quality management plan and enabling upstream and downstream manufacturing in the mineral and energy sector;
- Accelerate growth e.g. new Heineken brewery, upgrading the R57, upgrading the airfields in Parys and Kroonstad;
- Promote urban renewal e.g. Sharpeville heritage, sports and recreation precincts, Evaton Renewal, and beautification of various townships as well as CBD renewal;
- Promote tourism and leisure e.g. Development of an urban waterfront
- (Vereeniging & Sasolburg), Vaal Dam and Vredefort Dome developments; and
- Some of the flagship projects are already being undertaken, others are in planning and some are proposed. Some are the responsibility of local government, others of partnership between different spheres of government and others are private sector projects. The list is not a cast in stone, but can be added on from time to time.

4.3.1 Sharpeville and Vereeniging Precinct Framework

Since the previous cycle of Integrated Development Plan (IDP), the district has further taken the approach of linking precinct development with townships precincts as a priority focus. The precinct

urban development framework (known as Arup document, 2008) is approved and aligned with the IDP. It is outlining the development trends of the district urban areas and the proposed approach to future urban development in Sharpeville and Vereeniging. This will encourage coordinated urban development and improved economic growth in these urban areas.

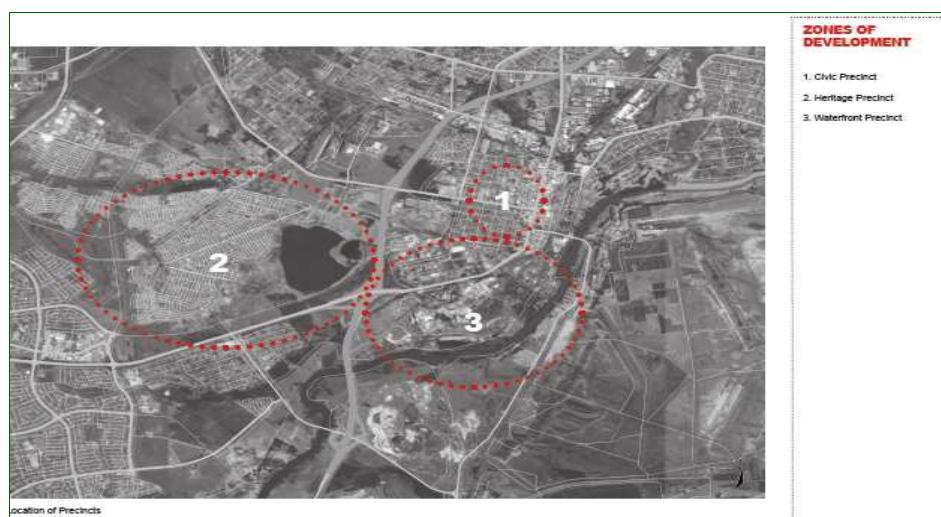
Urban renewal and framework is also looking at development adjacent to rivers and corridors. The status quo, feasibility analysis and business plans (technical assistant) will ensure that land development along the rivers and streams in Sedibeng are in compliance with all legislation and policies and that they are viable. Thus, status quo analyses and evaluation of existing land use management and development control policies for local municipalities and adjacent neighbouring municipalities is necessary (consultants have been appointed for this task) for Sharpeville and Vereeniging.

Phase 1: Proposed Urban Framework

On the basis of the framework mandate, its various consultation and investigations, the three precinct projects listed and pictured below were identified and included in the IDP (Heritage, Civic, and Waterfront):

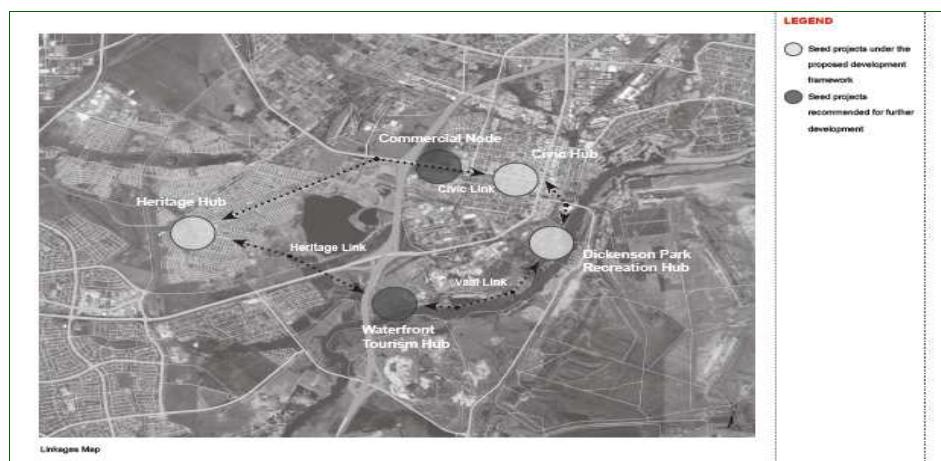
- Regeneration of Civic Precinct in Vereeniging CBD;
- Development of three interrelated precinct spaces in Sharpeville, namely:
 - Heritage precinct in vicinity of Sharpeville Monument;

- Sport and recreation precinct in vicinity of George Thabe Stadium; and
- Recreation precinct along shores of Sharpeville or Kwa-Dhlomo dam.
- Development of four related waterfront projects along the Vaal River in the vicinity of Vereeniging namely:
- Upgrading Dickenson Park;
- Development of Business Park to the immediate left of Dickenson Park;
- Development of iconic water tourism hub left of R59 Bridge; and
- Development of broad walk stretching to both sides of the River between Riviera Hotel and R59 Bridge.



Map 1: Zones of Development Showing 3 Precincts

The document identifies important linkages between these precincts so that they not only contribute individually but also collectively to urban regeneration, building sustainable communities and overcoming the legacies of apartheid planning to, contribute towards building a single city facing the river. According to the approved framework, all the precinct projects are planned to be sustainable. Three reasons as listed below.



Map 2: Linkages between Precincts

Firstly, it will :

- Contribute to redressing the legacy of apartheid. They will be catalysed to overcome apartheid settlement patterns and will contribute to provide redress to communities who suffered from the brunt of apartheid exploitation and repression in the struggle for freedom in South Africa;
- Contribute to achieving the political mandate of the Council in particular in relation to job creation, development and the building of sustainable communities;
- Be people-centered: enable people to have free and open access to all amenities as well as being “organic”, relating to local experiences and history; and
- Contribute to the successes of the Sedibeng 2010 strategy and leaving behind a lasting legacy.
- Secondly, it will be:
 - Economically sustainable, not becoming a “white elephant” but instead being able to contribute to the economic development of the area;
 - Institutionally sustainable, not creating obligations on local government which does not have the capacity to deliver or which will require local government to devote a disproportionate amount of resources to; and
 - Environmentally sustainable, promoting the reuse and recycling of existing resources (e.g. grey water) using renewal resources (e.g. solar energy) where possible and embracing environmentally friendly design principles (e.g. maximising the use of natural light).

Thirdly, it is:

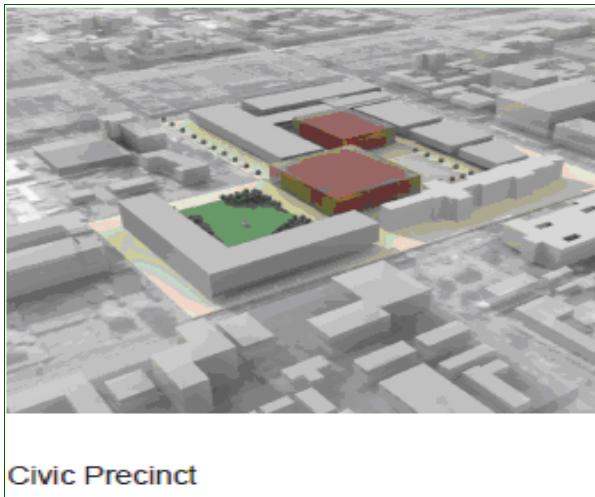
- Visionary: They aim to have iconic and memorable features for local residents to have pride in for visitors to want to experience;
- Fundable: They are not overly ambitious and are designed to attract public and private funds; and
- Phaseable: Some may not be able to be completed in one phase but will be designed so that they can be completed and/enhances sequentially.

Phase 2: Below are the Final Urban Designs

Phase 2, which is aimed at detailed urban design planning and preparation of the implementation phase has come up with the following proposed development descriptions of each precinct.

4.3.2 Civic Precinct in Vereeniging CBD

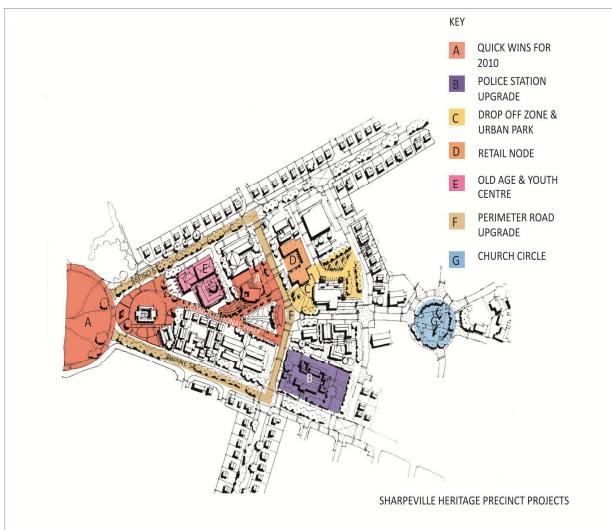
Concept Design for Civic Precinct



Map 3: Concept Design for Civic Precinct

4.3.2 Heritage Precinct

Concept Design for Heritage Precinct



Map 5: Concept Design for Heritage Precinct

Detailed Design for Civic Precinct



Map 4: Civic Precinct in Vereeniging

4.3.2 Heritage Precinct

Concept Design for Heritage Precinct



Map 6: Detailed Design for Heritage Precinct

Detailed Design for George Thabe Stadium – part of Heritage Precinct



Map 7: Detailed Design for George Thabe Stadium

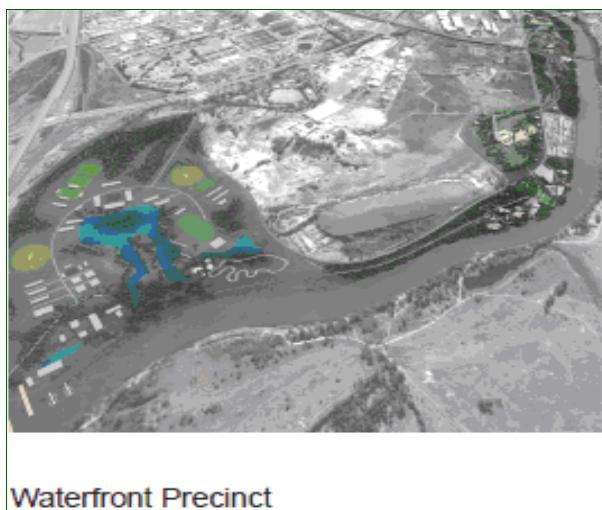
Detailed Design for Sharpeville/KwaDhlomo Dam – part of Heritage Precinct



Map 8: Detailed Design for Sharpeville/KwaDhlomo Dam

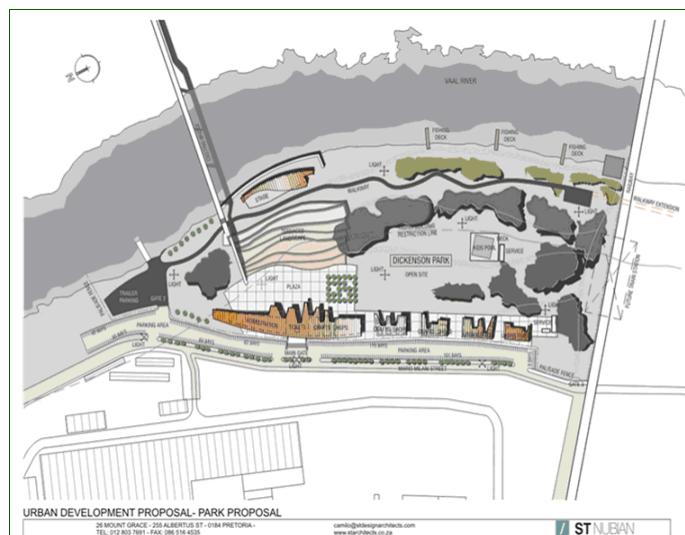
4.3.4 Waterfront Precinct

Concept Design for Waterfront Precinct



Map 9: Concept Design for Waterfront Precinct

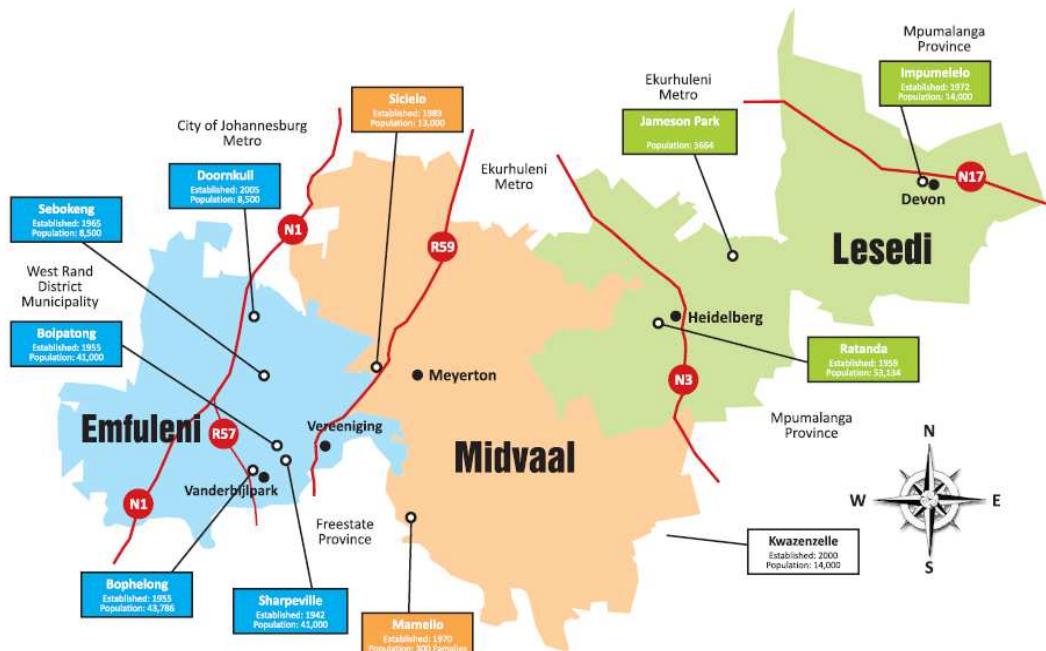
Detailed Design for Waterfront Precinct



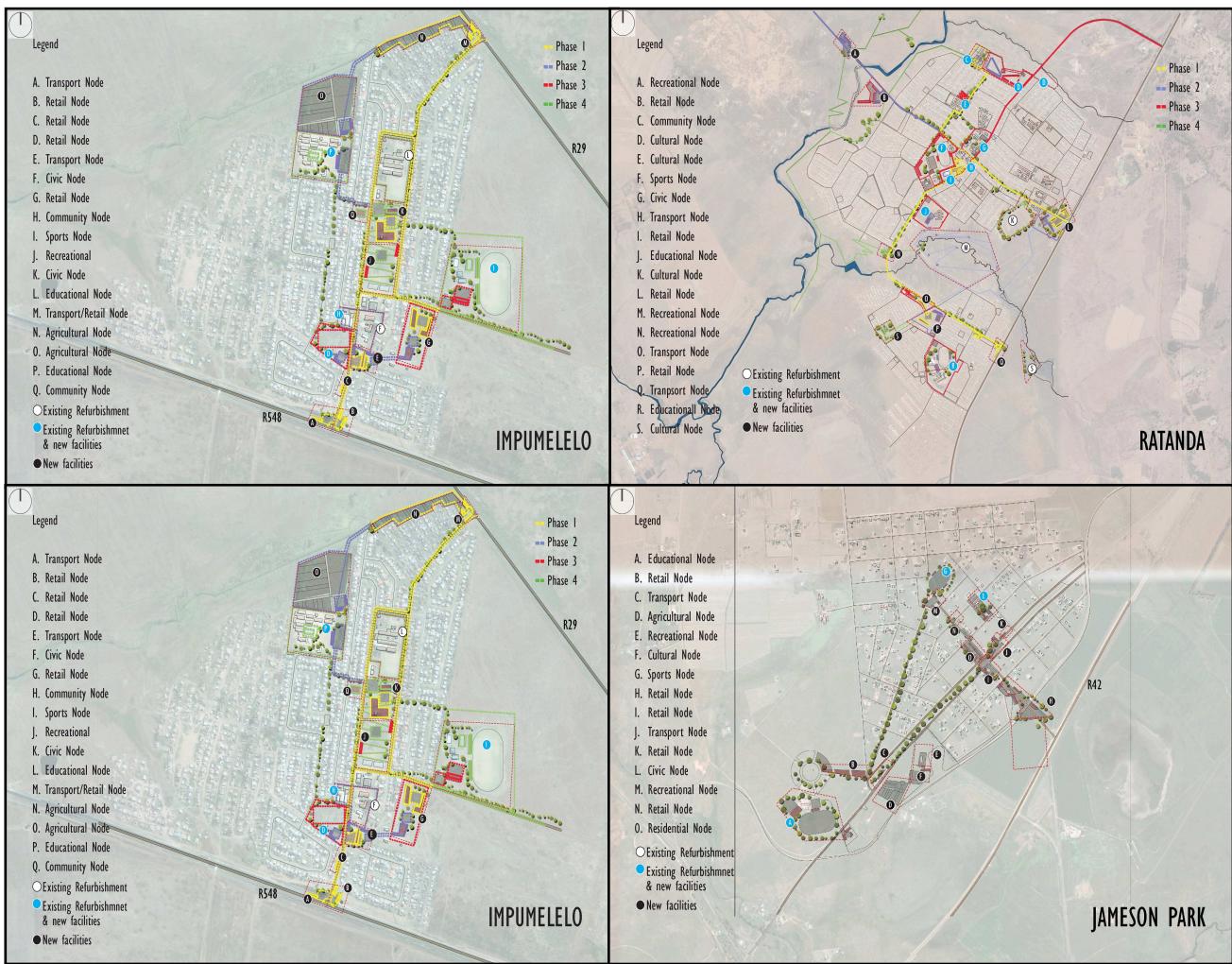
Map 10: Detailed Design for Waterfront Precinct

4.3.5 Extension of the Precinct Developments

Technical Assistance was granted by the NDPG to further investigate the possibility of creating an urban framework for the township selected below. The investigation should demonstrate business case/investment strategy. The end result of the study is to develop a business plan that is bankable in order to create precincts development partially funded by NDPG and leveraging through Private Sectors.



Map 11: Extension of Precinct Developments



Ratanda

Ratanda is an old established township in Lesedi. While significant upgrading and provision of basic services has occurred, the need now exists to concentrate government and community infrastructure along a corridor and create a ‘township CBD’. A design framework for the earmarked area is required, followed by business plans for proposed community infrastructure, including the:

- Upgrading of Ratanda Stadium and environs into a multi-purpose sport and recreation facility;
- Building Ratanda exhibition and monument into an iconic and professionally run exhibition centre;
- Converting the Ratanda Multi-purpose hall into an arts, culture, indoor games and cinema complex;
- Upgrade Ext 7 Sport grounds though installing improved lighting and developing a youth centre with extra facilities; and
- Improve the link roads with improved lighting, street furniture etc.

Impumelelo, Jameson Park and Kwazenzele

These are three small areas in Lesedi which either lack or have dilapidated economic, community and social infrastructure. Design frameworks are required to pull together existing facilities into hubs or nodes which can

include sport and recreation facilities, a government services hub and a multi-purpose hall, with a focus on providing activities for young people.

Evaton

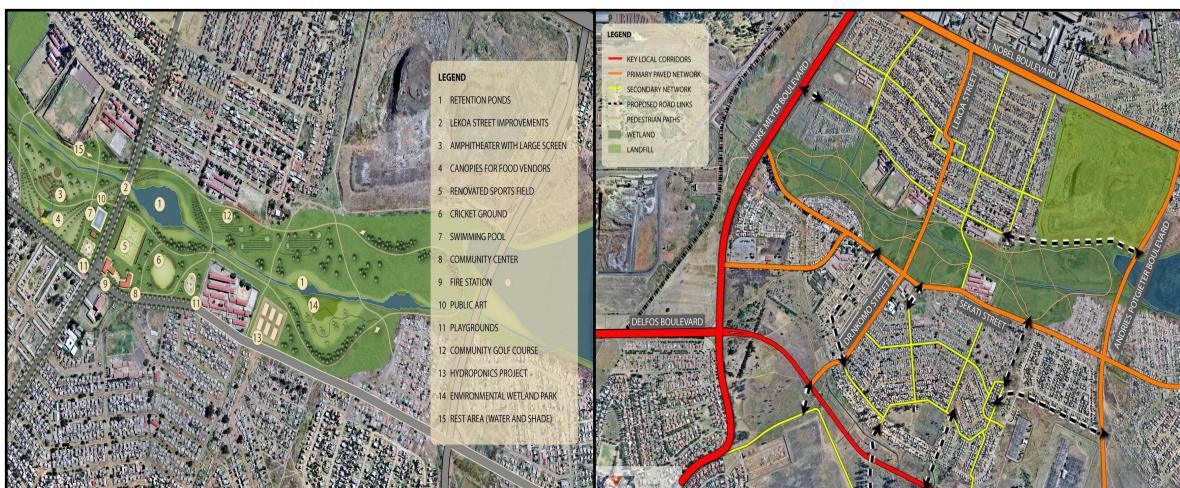
The Evaton Renewal project (ERP) commenced in 2004/5 financial year as one of the two urban renewal projects implemented by the Gauteng Provincial Government. It covers the greater Evaton, Sebokeng Zone 3, 6, 7, Beverly Hills, Evaton West, Palm Springs, Evaton North, and Evaton, Small Farms. As part of its turnaround strategy, the ERP re-engineered the project in the current financial year so that it could be properly positioned to address the fundamental issues of the people of Evaton.

This involves the reviewing of strategies and priorities so that the process of change could be accelerated and the outputs thereof become visible. The strategic approach and the overall planning for the Evaton renewal project have been completed. The Evaton urban renewal is an ongoing programme spearheaded by the Gauteng Department of Housing. The Renewal Master plan consists of precincts developments. The Master Plan has broken the overall project into several Precincts. These include the Eastern, Western, Government / Sports and Heritage Precincts.

The Roads Paving Project within the Evaton Urban Renewal Programme is for selected roads and is not for the construction of the roads, but for the associated paving along the following roads:

Stirling	1600m
Union Rd	2700m
1st Ave	2300m
Hamilton	2300m
Easton Rd	3500m
TOTAL	12,400m.

Detail of Boipatong Park Concept Plan and Boipatong Street network and recommended new links.



Boipatong

In Boipatong, an urban design framework is required to guide the development of the following proposed interventions:

- Upgrading of roads including the route of the Boipatong massacre to include paving, street lighting, memorial stones and heritage information kiosks.
- Regeneration and rehabilitation of the wetland to include a park, soccer fields and possible other projects, including urban agriculture and/or monuments/public art
- Upgrading of cemetery and other community facilities in the environs.
- Integration of the heritage project already under way by DPTRW into the above.

Funds could then be sourced from the Gautrain CSI budget for the CAPEX.



Bophelong

In Bophelong, a design framework is required for the R57 corridor and then proposals and business plans for the following along the corridor which, can be implemented in partnership with the private sector including Arcelor Mittal:

- Improved pedestrian safety including a possible pedestrian bridge
- Gateway to Vanderbijlpark/Bophelong on the North West side of the corridor
- Soccer fields/parks/urban agriculture along the strips of land between the R57 and Bophelong
- Trading places and/or taxi rank along the corridor
- Public art, greening and other forms of beautification which will make the corridor an attractive entrance to the Vaal, bearing in mind that the road leads to the hospitality areas along the Vaal River.



Sebokeng

In Sebokeng, three areas have been identified for potential precinct development. These are:

- ✓ Zone 17 as a retail/commercial/hospital/transport hub due to the presence of Sebokeng Hospital, taxi rank and other retail facilities
- ✓ Zone 14 as a cultural/sport hub due to the presence of a theater and sports complex
- ✓ Zone 11 as a social/community hub due to plans by the Gauteng Department of Social Development to build an ECD and elderly centre in this area.

Already, the Department of Housing 20 Prioritised Township Programme has developed a concept design for Zone 17. This would need to be further investigated in terms of feasibility and business plans developed.

In respect of the other areas, the precinct plan would need to be developed, their feasibility established and then business plans developed which could be funded by NDPG, other spheres of government and the private sector.

Mamello

Mamello is a small township/informal settlement on the banks of the Vaal Dam. While there have been plans to move the informal settlement, the predominant view at the moment is to relocate it to an identified area within the established township of Vaal Marina.

An urban design framework is required, followed by proposals for community and social infrastructure to upgrade the area into a proper community. Some of the business plans would be funded by NDPG, but other funding sources could also be sourced.

Lakeside/Doornkuil

Lakeside is an RDP dormitory town adjoining Evaton in Midvaal. Doornkuil is a proposed new affordable housing development by a private sector developer (Basil Read and Old Mutual). They are planning to build 18 000 affordable housing units.

There are a number of urban and environmental management issues that need to be addressed to ensure that this area is developed into an integrated and sustainable community.

4.3.6 Regional Sewer Scheme

Challenges of Sanitation Services Facing the Region.

The Sedibeng region is growing faster than anticipated because development and developers have started moving south of Johannesburg. The challenge is that the sewer capacity of the region is currently unable to contain the present needs, let alone the future ones.

The sewer system of Emfuleni and Midvaal is currently running at its full capacity, meaning that any breakdown due normal mechanical and maintenance needs reduces the system capacity thereby resulting in effluent treated not to the required standards.

Rand Water, in consultation with DWAF, placed a moratorium on development in the region until the sewer system capacity is increased in size to cater for the current needs and future growth.

Importance of a Regional Sewer Development.

The Sedibeng GDS has put forward some ambitious development strategies that support a 20 to 25 year vision. Some of the strategies have been translated into strategic programmes named (Urban, River, and Township) Precincts Development and Vaal 21. The challenge is that these programmes can only fly if their corresponding development potential can be supported by the sewer system capacity of the region. Given the challenges of sanitation services described above, it means that the Sedibeng Regional Sewer Scheme project has to happen for the Sedibeng GDS to materialize.

The Sedibeng Regional Sewer Scheme (SRSS).

The planning of the SRSS is far advanced wherein service providers have been appointed to tackle the issues of technical, institutional and financing.

The proposed design capacity of the new Waste Water Treatment Works (WWTW) of the SRSS is 150 ML/day for a lifespan of 2025. The preliminary cost estimates at February 2009 is R 1.27 billion (excluding Fees and Vat) or R 1.62 billion (including Fees and Vat). The site for the proposed WWTW has been identified and approved for further technical work, e.g. geotechnical studies.

The recommendation received is that the design and construction of the new WWTW need to commence as a priority and that this work needs to be done in the 2009/10 year. The construction of the new works needs to be in units of 50 ML/day, staggered to spread the cash flow.

4.3.7 Clean Air

Air Quality Management in the Region: Challenges, Impacts, Development, and Remedial Actions.

Air quality and its management are important as it affects factors of life such as the environment and the health of its inhabitants. For example, acid deposition, smog, atmospheric ozone loss and the much aired greenhouse effect are some of the drastic effects of air pollution and poor air quality on the environment. The human health effects of poor air quality are far reaching, but principally affect the body's respiratory system and the cardiovascular system. The health effects caused by air pollutants may range from subtle biochemical and physiological changes to difficulty in breathing, wheezing, coughing and aggravation of existing respiratory and cardiac conditions.

Air quality management is thus crucial as it is primarily the minimization, management and prevention of air pollution, which aims to improve areas with poor air quality and maintain good air quality throughout.

DEAT is responsible for regulating all industries and other enterprises undertaking so-called "scheduled processes", i.e. processes listed in the second schedule to the Atmospheric Pollution Prevention Act (APPA, Act No. 45 of 1965) which has the potential to release significant quantities of pollutants to the atmosphere.

The Minister of Environmental Affairs and Tourism declared the Vaal Triangle Airshed as the first national priority area in terms of section 18(1) of the Air Quality Act (Act No. 39 of 2004). The Vaal Triangle Airshed Priority Area (VTAPA) was declared as a priority area due to the concern of elevated atmospheric pollutant concentrations within the area, especially fine particulate matter.

In terms of section 15(2) of the Air Quality Act each municipality is required to develop an Air Quality Management Plan (AQMP). Such a plan must be included in the municipality's integrated development plan as contemplated in Chapter 5 of the Municipal System Act (Act No. 32 of 2000).

- Sedibeng's AQMP will thus have to achieve the following objectives:
- Improve ambient air quality;
- Reduce negative impacts on human health and environment;
- Address the effects of domestic fuel burning;
- Address the effects of emission from industrial sources
- Address effects from emission from any point or non-point sources of air pollution;

- Implement the republic's obligations in respect of international agreements; and
- Give effect to best practice in air quality management.

The projects that have been proposed for inclusion in the 2009/10 IDP for the realization of the above objectives are i) the development of the Sedibeng AQMP, ii) the development of the Sedibeng AQMP Bylaws iii) the development of the Infrastructure Asset Management Plan for the Sedibeng air quality stations, iv) the establishment of the Air Quality Management System in the SDM and the Locals.