

#### 4. INTRODUCTION

This chapter seeks to address the key development priorities, revise strategies, areas of intervention and Projects identified for five years development financial year. The Council of Sedibeng District Municipality adopted the **2<sup>nd</sup>Generation Sedibeng Growth and Development Strategy (SGDS II)** which reaffirmed its seven pillars. The municipality is at current in the process of the said 2<sup>nd</sup> Growth and Development Strategy reviewal.

In the next section the municipality identified the **STRATEGIES and DELIVERABLES** for each priority area. This is the heart of the IDP since it sets out what the SDM will be doing in the next four years. The Municipality has made all efforts to ensure proper alignment of these set of priorities with relevant national, provincial key plans and policies namely; **National Development Plan and Gauteng ten Pillars** (TMR, Sustainable Development Goals, AU Agenda as well as SDM Growth and Development Strategy.

#### 4.1 STRATEGIES & DELIVERABLES: ALIGNMENT WITH RELEVANT PRIORITIES:

A) IDP KEY PERFORMANCE AREA: Reinvent the Economy; from an old to a new by consolidating existing sectors and exploring new sectors of growth and in this way build local economies to create more employment and sustainable livelihoods. To Reinvent the Economy, the Sedibeng municipality made attempts to align with National and Provincial policies and plans, local municipalities IDP's and placing a firm emphasis on the Economy that is more inclusive, more dynamic and in which the fruits of growth are shared equitably as set out in the National Development Plan (Vision 2030) and Gauteng TMR Radical economic transformation.

#### Local Economic Development & Agriculture:

SDGs	AU 2063	NDP: Priorities	Gauteng(TMR)	GDS and IDP Strategy	Deliverables	
Life on land	Modern agriculture for increased	An integrated and	Modernization of	Promote and develop	Facilitate support for the small holding agricultural sector striving towards	
	production, productivity and	inclusive rural	the economy	agricultural Sector	productivity increase.	
	value	economy			Facilitate programmes in the value chain of agro processing.	
	addition contributes to farmer				Establishment of Mega Agripark	





SDGs	AU 2063	NDP: Priorities	Gauteng(TMR)	GDS and IDP Strategy	Deliverables	
	and national prosperity and				Coordinate the support for food security programmes, Households and	
	Africa's collective food security;				Institutional food nutrition programmes.	
					■ Improved coordination and management of tractor mechanization support	
					programme.	
					■ Improve participation and coordination of CRDP Programme	

#### Tourism:

SDGs	AU 2063	NDP: Priorities	Gauteng(TMR)	GDS and IDP Strategy:	Deliverables:
	A prosperous Africa based on	Support the tourism	Radical Economic	Promote and Develop	Support Regional Tourism Organization (Vaal River City Tourism Promotion
	inclusive growth and sustainable	industry that is labor	Transformation	Tourism and Leisure sector	Company (SOC)
	development	intensive, stimulating of			Create tourism demand through targeted tourism marketing initiatives
		the growth of small			■ Tourism Supply – Skills development and products in the tourism industry
		business.			Promote the development and maintenance of Tourism Infrastructure.

B) IDP KEY PERFORMANCE AREA: Renewing our communities from low to high quality through the provision of basic services, improving local public services and broadening access to them, and regenerating and property development to improve the quality of living for.

GDS 2 reaffirms the commitment for Sedibeng to strive to transform all urban areas into vibrant economic centers that will contribute to socio-economic development through the creation of viable, stable neighborhood. Townships must become exciting human settlements with adequate infrastructure, delivery of basic services, safety and security, and transport networks.

The municipality plan to ensure concrete alignment with other National and Provincial policies and plans, our local three municipalities and placing a firm emphasis on the National Development Plan vision (2030, on the road to 2050) to ensure that its people will have affordable access to services and quality environments. New developments will break away from old patterns and significant progress will be made in retrofitting existing settlements.





#### Human Settlement:

SDGs	AU 2063	NDP	Gauteng(TMR)	GDS and IDP Strategy	Deliverables
Sustainable	Cities and other	Transforming	Modernisation of	Promote residential development	Monitor & Co-ordinate housing programmes
Cities and	settlements that are hubs	Human	human		Facilitate enrolment to National upgrading support programme
Communiti	of cultural and economic	Settlement and	settlements and	Promote Urban Renewal and modernize urban	Identify and coordinate urban renewal projects.
es	activities.	the national	urban	development.	Seek funding for Urban Renewal projects.
		space	development		Engage key stakeholders with regards to Urban renewal and
	With modernized				modernization methods.
	infrastructure, and people			Manage Integrated Spatial planning and	Align the SDF with IDP, Budget and Performance Management Systems
	have access to affordable			promote sustainable developments in the region	Promote Spatial and Socio-Economic Transformation
	and decent housing				■ Implement SPUMA in the region
				Ensure integration of Geographic Information Systems (GIS) and databases in the planning process	Manage GIS server, data and other related functions

C) IDP KEY PERFORMANCE AREA: Reviving a Sustainable Environment from waste dumps to a green region, by increasing the focus on improving air, water, and soil quality and moving from being a producer and receiver of waste to a green city.

#### Environment:

SDGs	AU 2063	NDP: Priorities	Gauteng(TMR)	GDS and IDP Strategy:	Deliverables:
Ensure	Unique natural	Transition to low	Modernisation of	Implementation of effective environment	Reduction of atmospheric pollutants to comply with Ambient Air Quality
sustainable	endowment, its	carbon economy	human settlements	management in the Sedibeng District.	Standards.
consumption	environment and	systems.	and urban		Development of climate change response strategy.
and	ecosystems,		development		<ul> <li>Implementation renewable energy programmes in the district.</li> </ul>
production	Including its				Solid waste management and minimization through improved collection,
patterns	wildlife and wild				disposal and recycling and increase landfill sites with permits
	lands are healthy,			Ensure the implementation of MHS	Rendering of Municipal Health Services to all communities
	valued and			programme to reduce environmental health	Management of environmental impacts from industrial and related activities
	protected, with			risks.	
	climate resilient			Ensure a safe and healthy environment for	Rendering of Municipal Health Services to all communities
	economies and			people to live and work in	
	communities			Less and better managed waste	Facilitate and ensure implementation of the National Waste Management





SDGs	AU 2063	NDP: Priorities	Gauteng(TMR)	GDS and IDP Strategy:	Deliverables:
					Strategy
				Ensure Implementation of Effective and	Integration of climate change considerations into existing biodiversity
				Efficient Environmental Management in	management plans/ programmes for climate change adaptation.
				Sedibeng District Municipality.	

D) IDP KEY PERFORMANCE AREA: Reintegrating the Region: with the rest of Gauteng, South and Southern African to move from an edge to a frontier region, through improving connectivity and transport links. Reintegrating the region focuses on replacing the apartheid geography and long commuting distances with better quality of houses close to economic opportunities. It requires a bold and dedicated emphasis on road and rail corridor development and the need to establish east-west transport links and logistics support to industry.

A key advantage of Sedibeng is its proximity and linkages into to the Gauteng urban complex as well as strong links with Sasolburg in the Northern Free State. One of its weaknesses is poor intra-Sedibeng links due in part to poor East-West transport routes. Key to reintegration is creating high levels of transport and other forms of connectivity.

The components of this focus area relate to:

- Road and rail transport corridors
- Improved logistics support for industry
- ICT connectivity
- infrastructure Development

All efforts have been made to align this pillar of Reintegrating our Region with National and Provincial Strategies, our three local municipalities IDP's and placing a firm emphasis on *Positioning South Africa in the region and world and Infrastructure Development* that will address issues of economic inefficiency created by the backlog in the infrastructure development as spelt out in the National Development Plan (Vision 2030).





#### Infrastructure

SDGs	AU 2063	NDP: Priorities	Gauteng(TMR)	GDS and IDP Strategy:	Deliverables:
Clean water	Modernized	Economic	Modernization of	Plan for effective, efficient and sustainable infrastructure	<ul> <li>Support Facilitation and coordination of the speedy</li> </ul>
and sanitation	infrastructure with all the basic necessities of life	Infrastructure	the economy	for water and sanitation services, and provision of electricity	implementation of the Sedibeng Regional Sewer and Infrastructure projects in the region
	such as, water, sanitation, energy			Plan, promote and provide for effective, efficient and sustainable road infrastructure	Develop Rural Road Asset Management Pl

### Licensing

SDGs	AU 2063	NDP: Priorities	Gauteng(TMR)	GDS and IDP Strategy:	Deliverables:
Industry,	Build effective, transparent	Building a	Modernisation of the public	Render effective, efficient and	<ul> <li>Increase number of Driver and Learner licenses in four Licensing</li> </ul>
innovation	and harmonised tax and	capable and	service:-Accelerated basic	customer oriented licensing	Services Centres
and	revenue collection	developmental	service provision and	services in the region.	Provide Licensing services in the historically disadvantaged communities.
infrastructure	systems and public	state	modernizations of infrastructure		<ul> <li>Increase number of the drive thru's for license renewal services.</li> </ul>
	expenditure;		investment initiatives		<ul> <li>Respond to complaints within 48 hours upon receiving them.</li> </ul>

D) IDP KEY PERFORMANCE AREA: Releasing human potential; from low to high skills and build social capital through building united, non-racial, integrated and safer communities. Sedibeng will be a place where life-long learning is promoted and learning is done in partnership with communities, educational institutions, and the private sector. The region needs to build social capital through key socio-economic interventions with making use of the human potential of Sedibeng.

Endeavors towards economic growth should concern themselves with making use of the human potential of Sedibeng. The region should become a skill centre of beneficiation for example in a new growing sector. As skills improve, so does productivity and the quality of jobs that can be offered. To Release Human Potential, deliverables identified in achieving strategic objectives as outline in the NDP and Gauteng TMR plan are as follows.





#### Human Resource:

SDGs	AU 2063	NDP: Priorities	Gauteng(TMR)	GDS and IDP Strategy:	Deliverables:
Ensure inclusive and equitable	Revitalise African development	Building a capable and developmental state	Modernisation of	Ensure effective, competent	Ensure application of best Human
quality education and promote	planning capacities and rebuild	<ul><li>Improving Education, Innovation and Training</li></ul>	the public service	and motivated staff	Capital and Development
lifelong learning opportunities for	career, professional and				Management Practices
all	capable public services				

#### Facilities

SDGs	AU 2063	NDP: Priorities	Gauteng(TMR)	GDS and IDP Strategy	Deliverables
Strengthen the means of implementation	Have world class, integrative	Transformation of	Decisive spatial	Develop and maintain	Manage and maintain high quality municipal facilities
and revitalize the Global Partnership for	infrastructure that crisscrosses	the State and	transformation	high quality municipal	
Sustainable Development	the continent;	governance:		facilities.	

#### Utilities

SDGS	AU 2063	NDP: Priorities	Gauteng(TMR)	GDS and IDP Strategy	Deliverables
Strengthen the means of implementation and revitalize the Global Partnership for sustainable Development	Have world class, integrative infrastructure that criss-crosses the continent;	Transformation of the State and governance:	Decisive spatial transformation	Ensure financial Sustainable Local Government, including of revenue collection management and financial mobilization	Develop Airports as a Freight and Logistics hub     Regenerate the agro-economy of the region
					Develop and maintain high quality municipal facilities.

### Legal and Support Services

SDGs	AU 2063	NDP	Gauteng(TMR)	GDS and IDP Strategy	Deliverables
Promote peaceful and inclusive societies for	A universal culture of good governance,	Building a	Transformation of the	Effective management	High Quality corporate services.
sustainable development, provide access to	democratic values,	capable and	state and governance	of Council business	
justice for all and build effective, accountable		developmental			
and inclusive institutions at all levels	Gender equality, respect for human rights,	state:			
	justice and the rule of law.				





The focus on **Releasing Human Potential** extends beyond accelerating skills development. It involves increasing the 'social capital' of Sedibeng. This involves building the capacity of individuals and communities to:

- Be effectively involved in their communities through ward committees and related structures;
- Protect women and children from abuse;
- Have effective crime prevention programmes;
- Be involved in volunteerism:
- Have effective campaigns against HIV and AIDS and supporting those who are infected and affected

In the next part, the **Community Services Clusters** in the municipality clearly unpack the focus areas in the next four years to address these critical aspects.

#### HIV & AIDS, Health and Social Development

SDGs	AU 2063	NDP:	Gauteng(TMR)	GDS and IDP Strategy	Deliverables
		Priorities			
Good health	African people	Promoting	Accelerated	Facilitate, coordinate	Facilitate the acceleration of Prevention programmes to reduce new HIV, STIs and TB Infections
and well-	have a high	Health	social	and monitor internal	Coordinate the social and structural drivers of HIV, STIs and TB
being	standard of		transformation	and external HIV, STIs	Promote leadership and shared accountability for sustained response to HIV, STIs and TB
	living, and			and TB programmes	
	quality of life,			Promote the efficient	Facilitate District Health Council Meetings and Activities
	sound			delivery of health care.	Support Implementation of Health Programmes
					Facilitate implementation of Gender and Women programmes
					Support Social Development forum activities for special groups
					Facilitate youth Development Programmes
					Facilitate implementation of Sedibeng External Student Financial Support programme





### Sports & Recreation Art, Culture & Heritage

SDGs	AU 2063	NDP: Priorities	Gauteng(TMR)	GDS and IDP Strategy	Deliverables
		Improving	Taking the lead in	Support Sports, Arts and	Support Sports and Recreation programmes
		Education	Africa's new	Cultural Programs	Support Arts and Cultural Programmes
		Innovation and	industrial revolution		Support Regional Craft Hub
		Training		Promote Heritage if our	Preserve the heritage and museums of our region, including promotion of national and provincial
				Region	commemorative days.

### Community Safety

SDGs	AU 2063	NDP: Priorities	Gauteng(TMR)	GDS and IDP Strategy	Deliverables
		Building safer communities:-	Radical economic transformation:-	Promote and build safer	<ul> <li>Implementation and Review of the Community Strategy</li> </ul>
		Ensure that all people live safely,	It is vital to create safer and secure	communities	
		with an independent and fair	environments that will attract and build		
		criminal justice system)	investor confidence in the region.		

### Disaster Management

SDGs	AU 2063	NDP: Priorities	Gauteng(TMR)	GDS and IDP Strategy	Deliverables
		Building a	Decisive spatial	Promote disaster	<ul> <li>Intensification of public awareness and education programs in Disaster Management throughout the region.</li> </ul>
		capable and	transformation	resilient communities	Broad inclusion of all relevant stakeholders in the Disaster Management Advisory forum
		developmental			Implement Disaster Management Legislation requirements.
		state-			<ul> <li>Coordinate disaster early warning measures as received from relevant and reliable sources. (SAWS, DWA</li> </ul>
					etc.)
					Put in place an effective communication strategy for disaster





E) IDP KEY PERFORMANCE AREA: Good and financially Sustainable Governance; through building accountable, effective and clean government, with sound financial management, functional and effective Councils, and strong, visionary leadership. It is about compliance and competence.

#### Finance

 Fully capable		Gauteng(TMR)	IDP Strategy:	Deliverables:
and have the means to finance her development	Building a capable and developmental state : -Sound financial and administrative management	Modernisation of the public service	■ Institutionalize a financially viable and sustainable Municipality.	<ul> <li>■ Expand monthly internal processes that verify and support credible financial reporting in line with MFMA;</li> <li>■ Compile a realistic and funded budget</li> <li>■ Compile complete asset register</li> <li>■ Firmer internal controls to respond to internal audit reports and recommendations more effectively;</li> <li>■ Implement and strengthen cost reduction and containment strategy.</li> <li>■ Progressive SDBIP reporting to :-</li> <li>✓ Provide strategic alignment of operations;</li> <li>✓ Continuous performance monitoring, reporting and review;</li> <li>✓ Coaching and mentorship on all reporting levels</li> <li>■ Promote and maintain good corporate governance</li> <li>■ Reform budgeting to support strategy.</li> <li>■ Initiate and implement SCOA reforms for deadline 1 July 2017</li> </ul>
			<ul> <li>Review tariff structure and income generating tariffs</li> <li>Maintain Unqualified Audit status and improve to Clean Audit outcome.</li> <li>Resource mobilization and alternative</li> </ul>	Review the tariff structure and amend tariffs to be cost recovery driven taken into consideration affordability and benchmarking.  Enhance processes to ensure adequate review of financial statements to prevent material misstatements, maintaining unqualified audit status and improve to clean audit status  Review powers and functions in line with sect 84 of the MSA





## Information Technology

SDGs	AU 2063	NDP: Priorities	Gauteng(TMR)	GDS and IDP Strategy:	Deliverables:
Industry, innovation and	ICT: a continent on equal footing with the	Positioning South Africa in the	Taking the lead in Africa's	World class ICT infrastructure in	Deliver effective and efficient IT
infrastructure	rest of the world as an information society	region and the world	new industrial revolution	support of a "Smart Sedibeng"	services

### Office of the Municipal Manager

SDGs	AU 2063	NDP: Priorities	Gauteng(TMR)	IDP and GDS Strategy:	Deliverables:
Provide access	Have capable	Building a capable and	Modernisation of the	High level of Corporate	Effective Intergovernmental Relations.
all and build	institutions and	developmental state	public service	Governance	<ul> <li>Implementation of the Enterprise Risk Management Programmes.</li> </ul>
effective,	transformative				<ul> <li>Implementation of an Anti-fraud and Anti- Corruption Plan.</li> </ul>
accountable and	leadership in				<ul> <li>Development and implementation of Internal Audit Plans.</li> </ul>
inclusive to	place at all				Improve the quality of Performance Management Systems
justice for	Levels.				Development and approval of the Service Delivery & Budget Implementation Plan.
institutions at all					<ul> <li>Quality assurance and submission for auditing and approval of Quarterly Reports,</li> </ul>
levels					Mid-year and Annual Reports, as per legislative requirements.
					<ul> <li>Consolidate Progress Report on the implementation of the 2<sup>nd</sup> Generation GDS and</li> </ul>
					Review the 3 <sup>rd</sup> Generation SGDS
					Together with local municipalities, ddevelop District IDP Framework guide for
					2017/22, IDP Process Plan and Budget for 2017/18 and Integrated Development
					Plan for 2017/21





- **F) IDP KEY PERFORMANCE AREA VIBRANT DEMOCRACY** through enabling all South Africans to progressively exercise their constitutional rights and enjoy the full dignity of freedom. To promote more active community participation in local government, including further strengthening the voice of communities and making sure that community based structures such as ward committees, police forums, school governing bodies are legislatively supported to function effectively.
- Office of the Executive Mayor
- Office of the Speaker

SDGs	AU 2063	NDP: Priorities	Gauteng(TMR)	IDP Strategy:	Deliverables:
Promote peaceful and	There will be	Building a capable and developmental state:	Transformation of the state and	Improve stakeholder relations	High level of awareness and mobilization for Public
inclusive societies for	transformative	Strengthen the integrity of public participation and	governance	through public participation	Participation in Governance
sustainable development, provide	leadership in all fields (political, economic,	public processes			<ul> <li>Awareness on moral regeneration programmes for the district.</li> </ul>
access to justice for all and build effective,	religious, cultural, academic, youth and				<ul> <li>Implementing and coordinating a petition management system to effectively deal with petitions from members of the public</li> </ul>
accountable and inclusive institutions at all levels	women) and at continental, regional, National and local				Implement new communication channels with stakeholders including     Woman's month programme
	levels.	Building a capable and developmental state:	Transformation of the state and	The pursuit of efficient,	<ul> <li>Implementation of separation of powers policy</li> </ul>
		Stabilize the political –administrative interface	governance	accountable and cooperative	framework
				governance	Strengthening and implementation of various policy
					frameworks

### Office of the Chief Whip

SDGs	AU 2063	NDP: Priorities	Gauteng(TMR)	IDP and GDS Strategy:	Deliverables:
Promote peaceful and	Citizens will actively participate in the	Building a capable	Transformation of	The pursuit of efficient,	Tighten coordination of oversight through Caucus.
inclusive societies for	social, economic and political	and developmental	the state and	accountable and cooperative	Strengthen facilitation of oversight through. Study Groups Sittings
sustainable	Development and management.	state :-	governance	governance	<ul> <li>Improve coordination of caucuses strategic and Makgotla retreats</li> </ul>
development, provide	Competent, professional, rules and				i.e. Joint Whippery and District Wide Caucuses Lekgotla
access to justice for all	merit based public institutions will	Stabilise the political-			Coordinate District and Provincial Caucus forums to strengthen
and build effective,	serve the continent and deliver	administrative			District wide intergovernmental relations. i.e. Chief Whips,
accountable and	effective and Efficient services.	interface			Whippery and Multi Party Forums
inclusive institutions at	Institutions at all levels of government				Facilitate and coordinate Political Management Team meetings.
all levels	will be developmental				Coordinate councilors research and development programs





### External Communications

SDGs	AU 2063	NDP: Priorities	Gauteng(TMR)	IDP and GDS Strategy:	Deliverables:
		Building a capable and developmental state-	Modernisation of the	Improving stakeholder relations	Build high level of stakeholder relations,
		A mobilize ,active and responsible citizenry	public service	through public participation	effective communication and branding





#### 4.2 SECTOR PLANS AND PROJECTS:

The Sector Plans are the building block of the 2012-2016 Integrated Development Plan (IDP). They present a clear outline of the medium term development path of each sector. They highlight the Priority Programmes for the Clusters. They detail the medium term objectives and programmes of the five year period thereby bridging the GDS and the IDP.

They seek to outline the plans of each Cluster for the next four years and they are aligned to the Sedibeng Growth and Development Strategy and as well as relevant national and provincial plans and priorities. These Sector Plans will be reviewed annually with the Integrated Development Plan to cater for new opportunities or to respond to challenges in the area. It is also important to reflect the budget or resources that will enable the departments to implement their plans efficiently and effectively. It is worth noting that Sedibeng District Municipality Clusters typically bears responsibility for the implementation of each sector plan. Below is a summary of sector plans programmes prepared by various clusters towards achieving key performance areas GDS and IDP.

#### A) CLUSTER: Strategic Planning and Economic Development

#### Local Economic Development

IDP Deliverable	Project/Programme	Description of	Source of	Delivery Agenda			
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
Increase EPWP roll out	Linking poor people to job	Maintenance of infrastructure	External	Identify and placement	Identify and	Identify and	Identify and
programmes.	creation opportunities	and social relief	Funding	of beneficiaries	placement of	placement of	placement of
					beneficiaries	beneficiaries	beneficiaries
Coordinate FabLab through	Promote SMMEs for product	Digital design for product	External	Identify sources of	Increase	Facilitate strategic	Facilitate strategic
products simulation.	design and innovation	development	Funding	funding for future	participation of	incubation projects.	incubation projects.
				expansion	students and		
					potential SMME's		
Coordinate the Regional Economic	Regional economic planning	Develop an implementation	Opex	Develop and package	Identify sources of	Review progress on	Review progress on
Framework.	and implementation	Plan for Sedibeng Regional		catalytic projects	funding for projects	projects as	projects as identified.
		Economic and Industrial Plan			implementation.	identified.	





### Tourism

IDP Deliverable	Project/Programme	Description of	Source of		D	elivery Agenda	
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
Tourism Policy, Strategy,	Identify Township Tourism	Facilitate quarterly Township		Identify Township	Identify Township	Identify Township	Identify Township
Regulations Monitoring and	Opportunities and participate	Tourism Focus Group		Tourism Opportunities	Tourism	Tourism	Tourism Opportunities
Evaluation	in National, Provincial and	meetings		and participate in	Opportunities and	Opportunities and	and participate in
	Local Strategies which will			National, Provincial	participate in	participate in	National, Provincial
	unlock tourism potential in			and Local Strategies	National, Provincial	National, Provincial	and Local Strategies
	the region			which will unlock	and Local	and Local	which will unlock
				tourism potential in the	Strategies which will	Strategies which will	tourism potential in
				region	unlock tourism	unlock tourism	the region
					potential in the	potential in the	
					region	region	
Create tourism demand through	Identify and participate in	Compile packages and events for		Identify and participate in	Identify and participate	Identify and participate	Identify and participate in
targeted tourism marketing initiatives	exhibitions and marketing	distribution and marketing		exhibitions and marketing	in exhibitions and	in exhibitions and	exhibitions and
	initiatives			initiatives	marketing initiatives	marketing initiatives	marketing initiatives
	Update tourism map and			Update tourism map and	Update tourism map	Update tourism map	Update tourism map and
	website			website	and website	and website	website
Tourism Supply – Skills development	Develop skills in the Tourism	Tourism promotion and		Develop skills in the	Develop skills in the	Develop skills in the	Develop skills in the
skills and products in the tourism	Industry to ensure higher levels	development in the region		Tourism Industry to	Tourism Industry to	Tourism Industry to	Tourism Industry to
industry	of quality and service delivery			ensure higher levels of	ensure higher levels of	ensure higher levels of	ensure higher levels of
				quality and service	quality and service	quality and service	quality and service
				delivery	delivery	delivery	delivery

## Agriculture

IDP Deliverable	Project/Programme	Description of	Source of	Delivery Agenda				
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21	
Facilitate support for co-	Farmer support programme	Training, capacity building for	External	Identify co-	Identify co-	Identify co-	Identify co-	
operatives, small scale farmers		farmers	Funding	operatives, small scale	operatives, small	operatives, small	operatives, small	
and small, medium and micro				farmers and small,	scale farmers and	scale farmers and	scale farmers and	
businesses				medium and micro	small, medium and	small, medium and	small, medium and	
				businesses	micro businesses	micro businesses	micro businesses	
Facilitate support for the small	Agro-processing	Establishment of Milling Plant.	External	Develop the feasibility	Identify funding for	Selection of	Appoint a competent	





IDP Deliverable	Project/Programme	Description of	Source of		C	elivery Agenda	
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
holding agricultural sector striving			Funding.	study for	implementation of a	potential	service for
towards productivity increase.				implementation of a	milling plant.	beneficiaries.	implementation of a
				milling plant.			milling plant.
<ul> <li>Coordinate the support for</li> </ul>	Food Security programme	Facilitate technical and other	Opex	Identify potential	Identify potential	Identify potential	Identify potential
food security programmes,	through community food	support for the households and		beneficiaries.	beneficiaries.	beneficiaries.	beneficiaries.
Households and Institutional	garden	community food gardens					
food nutrition programmes.							
<ul> <li>Coordinate efforts for local</li> </ul>							
food production and							
accessibility.							
Improved coordination and	Access to equipment and	Facilitate transfer and	External	Coordination of locals	Coordination of	Coordination of	Coordination of locals
management of tractor	machinery for farmers	Maintenance of tractors and	Funding	for the effective	locals for the	locals for the	for the effective
mechanization support		farming equipment for use by		management of	effective	effective	management of
programme.		farmers		mechanization	management of	management of	mechanization
				programme.	mechanization	mechanization	programme.
					programme.	programme.	
Improve participation and	Rural development Support	Facilitate multi-functionary and	_	Participate in all CRDP	Participate in all	Participate in all	Participate in all
coordination of CRDP Programme		interdisciplinary interventions	/A	programmes and	CRDP programmes	CRDP programmes	CRDP programmes
		for rural nodes		projects.	and projects.	and projects.	and projects.

## **Development Planning and Human Settlement**

IDP Deliverable	Project/Programme	Description of	Source of		С	elivery Agenda	
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
Monitor & Co-ordinate housing	Housing delivery	Monitor human Settlements	Internal	Coordination of	Coordination of	Coordination of	Coordination of
programmes		delivery		Human Settlements'	Human Settlements'	Human Settlements'	Human Settlements'
				programmes	programmes	programmes	programmes
Facilitate enrolment to National upgrading support programme and projects	Grant funding	Facilitate grant applications for projects within the funding window	Internal	Administration support	Administration support	Administration support	Administration support
Implement the Spatial Development Framework	Update SDF	Annual review of the SDF	External	Development complaint revised SDF	Development complaint revised	Development complaint revised	Development complaint revised SDF





IDP Deliverable	Project/Programme	Description of	Source of	Delivery Agenda			
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
					SDF	SDF	
Improve the Geographic	Functional GIS	Monitor and update the GIS	Internal/Exter	Upgraded live GIS	Upgraded live GIS	Upgraded live GIS	Upgraded live GIS
Information Systems.			nal				
Coordinate Urban Renewal	Facilitate Urban renewal	Revitalization of township	Internal	Coordination of	Coordination of	Coordination of	Coordination of
	programmes	economic nodes		National and	National and	National and	National and
				Provincial Urban	Provincial Urban	Provincial Urban	Provincial Urban
				Programmes.	Programmes	Programmes	Programmes

## B) CLUSTER: Transport, Infrastructure & Environment

#### Environment

IDP Deliverable	Project/Programme	Description of	Source of			Delivery Agenda	
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
Ensure the	Reduce atmospheric	<ul> <li>Operational Ambient Air Quality</li> </ul>	Opex	Reduce atmospheric	Reduce atmospheric	Reduce atmospheric	Reduce atmospheric
implementation of an	pollution to comply with	Stations		pollution to comply	pollution to comply with	pollution to comply with	pollution to comply with
Effective and Efficient	Ambient Air Quality	<ul> <li>NAEIS reporting</li> </ul>		with Ambient Air	Ambient Air Quality	Ambient Air Quality	Ambient Air Quality
Environmental	Standards.	<ul><li>Air Quality Awareness</li></ul>		Quality Standards.	Standards.	Standards.	Standards.
Management in the		Campaign					
region	Development and	Air Quality bylaws	Opex	Draft bylaws	Promulgation and	Implementation of Air	Implementation of Air
	Promulgation of Air Quality			developed and	implementation	Quality By laws	Quality By laws
	bylaws			approved			
	Development of district	District response climate change	Opex	Implementation of	Implementation of	Implementation of	Implementation of
	climate change response	strategy		district climate change	district climate change	district climate change	district climate change
	strategy.			response strategy.	response strategy.	response strategy.	response strategy.
Ensure the	Implement Environmental	■ Career exhibition	Opex	Implement	Implement	Implement	Implement
implementation of	Awareness campaign for the	<ul> <li>Ad-hoc Environmental Calendar</li> </ul>		Environmental	Environmental	Environmental	Environmental
MHS programme to	region	Celebrations		Awareness campaign	Awareness campaign for	Awareness campaign for	Awareness campaign for
reduce environmental				for the region	the region	the region	the region





IDP Deliverable	Project/Programme	Description of	Source of			Delivery Agenda	
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
health risks.	Rendering of Municipal	Rendering of MHS is delivered	OPEX	Rendering of	Rendering of Municipal	Rendering of Municipal	Rendering of Municipal
	Health Services to all	through x9 programs and which		Municipal Health	Health Services to all	Health Services to all	Health Services to all
	communities	focus on environmental health		Services to all	communities	communities	communities
		related aspects		communities			
	Development and	Municipal Health Services by laws	OPEX	Draft bylaws	Promulgation and	Implementation of MHS	Implementation of MHS
	Promulgation of MHS by			developed and	implementation	By laws	By laws
	laws for the Sedibeng			approved			
	District						
Less and better	Facilitate and ensure	Resuscitation of the Buy- back	External	Resuscitation and	Resuscitation and rollout	Resuscitation and rollout	Resuscitation and rollout
managed waste in the	implementation of the	centre	Funding	rollout of the Buy back	of the Buy back centres	of the Buy back centres	of the Buy back centres
region	National Waste Management	<ul> <li>Regional clean-up campaigns</li> </ul>		centres			
	Strategy						

#### Infrastructure:

IDP Deliverable	Project/Programme	Description of	Source of			Delivery Agenda	
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
Plan for effective,	Implementation of the	Support Facilitation and coordination of the speedy	External	Upgrading of wastewater treatment	Upgrading of wastewater treatment	Upgrading of wastewater treatment plans.	Upgrading of wastewater treatment plans.
efficient and sustainable	Sedibeng Regional Sewer and upgrading of sewer	implementation of the Sedibeng Regional Sewer	funding	plans.	plans.	treatment plans.	treatment plans.
infrastructural projects, water and sanitation services, and provision of	Support Facilitation and coordination of Infrastructure projects in the region.	Infrastructure Projects	External Funding	Support Facilitation and coordination of Infrastructure projects in the region.	Support Facilitation and coordination of Infrastructure projects in the region.	Support Facilitation and coordination of Infrastructure projects in the region.	Support Facilitation and coordination of Infrastructure projects in the region.
electricity	Develop Rural Road Asset Management system.	Assess road conditions and future priorities in upgrading	External Funding	Rural Road Asset Management System	Rural Road Asset Management System	Maintain and Update Rural Road Asset Management System	Maintain and Update Rural Road Asset Management System





### Transport:

IDP Deliverable	Project/Programme	Description of	Source of			Delivery Agenda	
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
Develop and Review ITP for the region	Review and develop the ITP	Reviewal and Development of a the ITP	SDM & External	Develop ITP	Develop ITP	Implement ITP	Review and Implement ITP
Facilitate the promotion of safe and peaceful rail operations	Work with PRASA (Passenger Rail of South Africa) for the Development and promotion of rail in the region.	Awareness programmes and rail upgrading	External Funding	Work with PRASA (Passenger Rail of South Africa) for the Development and promotion of rail in the region.	Work with PRASA (Passenger Rail of South Africa) for the Development and promotion of rail in the region.	Work with PRASA (Passenger Rail of South Africa) for the Development and promotion of rail in the region.	Work with PRASA (Passenger Rail of South Africa) for the Development and promotion of rail in the region.
In partnership with Province and Emfuleni support the development of Vaal Logistic Hub	Coordinate and support Vaal Logistic Hub	Vaal Logistic Hub	External Funding	Develop Vaal Logistic Hub	Develop Vaal Logistic Hub	Develop Vaal Logistic Hub	Develop Vaal Logistic Hub

## Licensing

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of		De	elivery Agenda	
			Funding	2017/18	2018/19	2019/20	2020/21
Reduce time slots from one hour to 30	Increase number of Driver and	Reduce time slots from one hour to 30	OPEX	Implementation of	Implementation of	implementation	Implementation of
minutes	Learner licenses in four	minutes		reduced time	reduced time	of reduced time	reduced time
	Licensing Services Centres						
Provide Licensing services in the	Increase Licensing service	Negotiate with all local municipalities	OPEX	Increase	Increase	Increase	Increase
historically disadvantaged communities.	centers in the district			Licensing service	Licensing service	Licensing	Licensing service
				centers in the	centers in the	service centers	centers in the
				district	district	in the district	district
Increase number of the drive thru 'for	Open drive thru for license	Refurbish VTS's in all the license service	OPEX	Implementation	Implementation	Implementation	Implementation
license renewal services.	renewal services in the district	centres to accommodate drive thru's					





### C) CLUSTER: Community Services

## Community Safety

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of	Delivery Agenda			
			Funding	2017/18	2018/19	2019/20	2020/21
	Implementation of the	Coordinate implementation process	Internal	Rollout Community	Rollout Community	Rollout Community	Review the
Implementation and	Community Safety Strategy	of the community safety programmes	Opex	Safety Strategy	Safety Strategy	Safety Strategy	Community Safety
Review of Community							Strategy
Safety Strategy	Manage CCTV Street	Provide maintenance and repairs	Internal	Manage CCTV Street	Manage CCTV Street	Manage CCTV Street	Manage CCTV Street
	Surveillance System	services on the CCTV system	Opex	Surveillance System	Surveillance System	Surveillance System	Surveillance System

#### **HIV & AIDS**

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of		Deli	very Agenda	
			Funding	2017/18	2018/19	2019/20	2020/21
Facilitate the acceleration	Breaking the cycle of	Coordinates a Multi-sectoral	Grant	Facilitate Governmental	Coordinates the	Coordinates the	Coordinates the
of Prevention programmes	HIV, STIs and TB	approach that addresses the social		Departments' HIV, STIs	coverage of HIV,STIs	coverage and of HIV,	coverage of HIV,
to reduce new HIV, STIs	transmission by	and structural determinants of HIV,		and TB programmes.	and TB programmes	STIs and TB	STIs and TB
and TB Infections through	strengthening a multi-	STIs and TB				programmes	programmes
the ward based door to	sectoral response	Facilitates the implementation of	Grant	Facilitate ward based	Facilitate ward based	Facilitate ward based	Facilitate ward
door campaign		Ward based door to door programme.		education activities	education activities	education activities	based education
							activities
Facilitate AIDS Council	AIDS Councils	Ensure effective function of the	Grant	Review the AIDS Council	Host District and	Host District and Local	Host District and
shared accountability for	programme	District and Local Municipality AIDS		Guideline	support Local AIDS	AIDS Councils	support Local AIDS
sustained response to		Councils			Councils		Councils
HIV, STIs and TB	Interdepartmental	Facilitate intersectoral/ inter-	Grant	Review intersectoral/inter-	Facilitate	Facilitate intersectoral/	Facilitate
	Collaboration	departmental collaboration		departmental	intersectoral/inter-	inter-departmental	intersectoral inter-
	programme	participation		Collaboration participation	departmental	collaboration	departmental
					collaboration		collaboration





## Disaster Management

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of			Delivery Agenda	
			Funding	2017/18	2018/19	2019/20	2020/21
Build Disaster Resilient	Public awareness	Meetings and campaigns held to inform	Opex	Coordinate Public	Coordinate Public	Coordinate Public	Coordinate Public
communities through	meetings and	and educate communities regarding the		Education and	Education and	Education and	Education and
effective Public Education	campaigns conducted.	prevention and mitigation strategies.		Awareness programs.	Awareness programs.	Awareness programs.	Awareness programs.
and Awareness programs.							
Review Disaster	Review Disaster	The framework provides the criteria for	Opex	Review Disaster	Review Disaster	Review Disaster	Review Disaster
Management Plan as per	Management Policy	the systematic management of		Management Policy	Management Plan as	Management Plan as	Management Plan as per
Legislative requirements.	Framework.	administrative decisions.		Framework.	per Legislative	per Legislative	Legislative requirements.
		The plan defines the processes to be			requirements.	requirements.	
		taken to prevent, mitigate and prepare					
		to manage disasters threatening to					
		occur.					
Effective provision of	Engagement with	To engage operational stakeholders to	Opex	Promote IGR and	Coordinate training of	Coordinate training of	Coordinate training of
Emergency	relevant operational	achieve consistency in all issues related		Training of staff/	staff to provide quick	staff to provide quick	staff to provide quick
Communication Centre	stakeholders in	to emergency call taking and		personnel to provide	response to relevant	response to relevant	response to relevant
services	Emergency	dispatching		quick response to	stakeholders.	stakeholders.	stakeholders.
	Communications.			relevant stakeholders.			
Implement mechanisms to	Review relief policy with	Ensure standardized relief material	Opex	Effective provision	Effective provision	Effective provision	Effective provision and
ensure effective response	relevant stakeholders	provision throughout the region and		and management of	and management of	and management of	management of relief
and recovery	and provide relief as	effective provision and management of		relief material from	relief material from	relief material from	material from different
	required.	relief material from different		different stakeholders	different stakeholders	different stakeholders	stakeholders during
		stakeholders during emergencies or		during emergencies	during emergencies or	during emergencies or	emergencies or disasters
		disasters		or disasters	disasters	disasters	





## Heritage

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of	Delivery Agenda			
			Funding	2017/18	2018/19	2019/20	2020/21
Preserve the heritage and	Promote awareness	Commemorative events in partnership	Internal	Promote awareness	Promote awareness	Promote awareness	Promote awareness on
museums of our region,	on Heritage and	with other spheres of government.	Opex	on Heritage and	on Heritage and	on Heritage and	Heritage and Museums
including promotion of national	Museums of our	<ul> <li>Facilitate the name change process</li> </ul>		Museums of our	Museums of our	Museums of our	of our region
and provincial commemorative	region	Facilitate declaration of Heritage		region	region	region	
days.		resources					

#### Arts and Culture

IDP Deliverable	Project/Programme	Description of	Source of			Delivery Agenda	
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
Support Arts and Cultural Programmes	Support Arts and Culture programmes	Coordinate and support Provincial and Regional Arts and Culture programmes	Internal Opex	Support and participate in the Annual Gauteng Carnival     Support and augment Commemorative Events in the Region	Support and participate in the Annual Gauteng Carnival     Support and augment Commemorative Events in the Region	Support and participate in the Annual Gauteng Carnival     Support and augment Commemorative Events in the Region	<ul> <li>Support and participate in the Annual Gauteng Carnival</li> <li>Support and augment Commemorative Events in the Region</li> </ul>
1 rogrammes	Support Regional Craft Hubs in the Sedibeng Region	Support the development and sustainability of the Crafts Hubs in the Sedibeng Region	Internal Opex Source Grant Funding)	Support and participate in projects and programmes at the Craft Hubs	Support and participate in projects and programmes at the Craft Hubs	Support and participate in projects and programmes at the Craft Hubs	Support and participate in projects and programmes at the Craft Hubs

### Health and Social Development

IDP Deliverable	Project/Programme	Description of	Source of	Delivery Agenda			
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
Promote the efficient delivery of health care.	District Health Council Activities	Facilitate District Health Council (DHC) programmes and sittings.	Opex	Implement the programmes and activities of DHC	Implement the programmes and activities of DHC	Implement the programmes and activities of DHC	Evaluate and review of DHC programmes and activities





	Health Programmes	Facilitate and Support Primary Health Care Programmes to promote public participation in Primary Health Care (PHC) services	Opex	Facilitate the establishment of PHCFC and promote public participation in PHC services	Facilitate the implementation of PHCFC programmes	Facilitate the implementation of PHCFC programmes	Facilitate the implementation of PHCFC programmes
Promote social development of our Communities.	Youth development programme	Facilitate and Coordinate Youth Development programmes	Opex	Review Youth Development Policy	Facilitate and coordinate implementation of Youth development programmes	Facilitate and coordinate implementation of Youth development programmes	Facilitate and coordinate implementation of Youth development programmes
	Sedibeng External Student Financial Assistance programme	Facilitate implementation of Sedibeng External Student Financial support policy	Opex	Review Student financial support policy Establish Student Financial Support Committee	Facilitate and Monitor the implementation of the Student Financial Support policy	Facilitate and Monitor the implementation of the Student Financial Support policy	Facilitate and Monitor the implementation of the Student Financial Support policy
	Social Development programmes and forums for special groups	Support Social Development programmes, activities and forum sittings for special groups	Opex	Review Policies and strategies relating to PWDs, Elderly and Ex- Combatants	coordinate the implementation programmes and activities for Special groups	coordinate the implementation programmes and activities for Special groups	coordinate the implementation programmes and activities for Special groups
	Women and Gender programmes	Facilitate implementation of Gender and Women programmes	Opex	Review gender policy and strategy	Facilitate and coordinate the implementation of gender programmes	Facilitate and coordinate the implementation of gender programmes	Facilitate and coordinate the implementation of gender programmes
	Sedibeng Early Childhood development programmes	Coordinate the implementation of the Sedibeng programmes and Stakeholders forum sittings	Opex	Review ECD policy and strategy	Coordinate implementation of Children programmes	Coordinate implementation of Children programmes	Coordinate implementation of Children programmes





## D) CLUSTER: Corporate Services

### Information Technology

IDP Deliverable	Project/Programme	Description of	Source of			Delivery Agenda	
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
Deliver effective and efficient	District-Wide	Implementation of Wi-Fi	OPEX	Develop and implement	Develop and implement	Develop and implement	Develop and implement
IT services	Connectivity	Connectivity		Wi-Fi Connectivity Plan	Wi-Fi Connectivity Plan	Wi-Fi Connectivity Plan	Wi-Fi Connectivity Plan

#### Human Resources

IDP Deliverable	Project/Programme	Description of	Source of	Delivery Agenda			
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
Ensure application of best	Comprehensive Human	Development of Human	OPEX	Development of	Monitoring and	Monitoring and	Monitoring and
Human Capital and	Resource Functions	Resources Operational Plan		Human Resources	implementation of	implementation of	implementation of
Development Management				Operational Plan	Human Resources	Human Resources	Human Resources
Practices					Operational Plan	Operational Plan	Operational Plan

#### Facilities

IDP Deliverable	Project/Programme	Description of	Source of	Delivery Agenda			
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
Manage and maintain high	Maintenance of Council	Preventative maintenance of	Opex	Develop and	Develop and	Develop and implement	Develop and implement
quality municipal facilities	Facilities and Fleet	facilities and fleet		implement General	implement General	General Repairs and	General Repairs and
				Repairs and	Repairs and	Maintenance plan	Maintenance plan
				Maintenance plan	Maintenance plan		

### Internal Security

IDP Deliverable	Project/Programme	Description of	Source of	Delivery Agenda				
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21	
Provide and maintain	Protection and Security	Ensure the safety and protection of	Opex	Develop and implement	Implement Protection	Implement Protection	Implement Protection and	
high level Protection	services Strategy	Employees, stakeholders;		Protection and Security	and Security services	and Security services	Security services Strategy	
Services		Councilors and Council assets		Strategy	Strategy	Strategy		





### Utilities: Fresh Produce Market

IDP Deliverable	Project/Programme	Description of	Source of	Delivery Agenda				
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21	
Regenerate the agro-	Revitalization of the	Refurbishment of the Market	Opex/Grant	Review and Implement	Implement and monitor	Implement Fresh	Implement Fresh Produce	
economy of the region	Fresh Produce Market			Fresh Produce Market	Fresh Produce Market	Produce Market	Market Strategy.	
				Strategy.	Strategy.	Strategy.		

### Utilities: Airport

IDP Deliverable	Project/Programme	Description of	Source of		Delivery Agenda			
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21	
Develop Airports as a	Effective management	Review and Implement	OPEX	Review and implement	Implement Airport	Implement Airport	Implement Airport	
Freight and Logistic hub	of the Airports	Airports Strategy		Airport Strategy	Strategy	Strategy	Strategy	

#### Utilities: Taxi Ranks

IDP Deliverable	Project/Programme	Description of	Source of	Delivery Agenda				
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21	
Maintenance of the taxi	Enhance the aesthetic of	Upkeep and maintenance of	OPEX	Develop and Implement	Upkeep and	Upkeep and	Upkeep and	
ranks	the taxi rank facilities	Taxi rank facilities		Taxi Ranks Maintenance	maintenance of Taxi	maintenance of Taxi	maintenance of Taxi	
				and cleaning strategy.	rank facilities	rank facilities	rank facilities	

### Corporate and Legal Services:

IDP Deliverable	Project/Programme	Description of	Source of	Delivery Agenda				
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21	
High Quality corporate	Render corporate, legal	Ensure effective corporate	OPEX	Render corporate, legal and	Render corporate, legal and	Render corporate, legal	Render corporate, legal and	
services.	and communication	services.		communication services.	communication services.	and communication	communication services.	
	services.					services.		





#### External Communications

### E) OFFICE OF THE MUNICIPAL MANAGER

IDP Deliverable	Project/Programme	Description of	Source of			Delivery Agenda	
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
Effective Intergovernmental Relations.	IGR Strategy and Implementation Plan.	Develop an IGR Strategy and Implementation Plan.	OPEX	Develop an IGR Strategy and Implementation Plan	Review IGR Strategy and Implementation Plan	Review an IGR Strategy and Implementation Plan	Review an IGR Strategy and Implementation Plan
Implementation of the Enterprise Risk Management Programmes.	Risk Implementation Plan.	Risk Implementation Plan to be developed and monitored.	OPEX	Risk Implementation Plan to be developed and monitored.	Risk Implementation Plan to be developed and monitored.	Risk Implementation Plan to be developed and monitored.	Risk Implementation Plan to be developed and monitored.
Implementation of an Anti- fraud and Anti- Corruption Plan.	Fraud Risk Assessment & Review of Fraud Prevention Plan.	Fraud Risk Assessment conducted & Fraud Prevention Plan to be reviewed.	OPEX	Fraud Risk Assessment conducted & Fraud Prevention Plan to be reviewed.	Fraud Risk Assessment conducted & Fraud Prevention Plan to be reviewed.	Fraud Risk Assessment conducted & Fraud Prevention Plan to be reviewed.	Fraud Risk Assessment conducted & Fraud Prevention Plan to be reviewed.
Development and implementation of Internal Audit Plans.	3 Year Rolling Internal Audit Plan and Annual Plan.	Development and Implementation of approved Audit Plans.	OPEX	Development and Implementation of approved Audit Plans.	Development and Implementation of approved Audit Plans.	Development and Implementation of approved Audit Plans.	Development and Implementation of approved Audit Plans.
Improve the quality of Performance Management Systems	Rollout of an electronic Performance Management System in the local municipalities in the Sedibeng District.	Monitoring of an electronic Performance Management System	OPEX	Monitoring of an electronic Performance Management System	Monitoring of an electronic Performance Management System	Monitoring of an electronic Performance Management System	Monitoring of an electronic Performance Management System
Development and approval of the Service Delivery & Budget Implementation Plan.	Alignment of 2016/17 IDPprojects/Programm es with SDM Budget.	Monitor performance of SDM against the approved projects/programmes in the 2017/21IDP.	OPEX	Annually, Monitor performance of SDM against the approved projects/programmes in the 2017/21IDP.	Annually, Monitor performance of SDM against the approved projects/programmes in the 2017/21IDP.	Annually, Monitor performance of SDM against the approved projects/programmes in the 2017/21IDP.	Annually, Monitor performance of SDM against the approved projects/programmes in the 2017/21IDP.
Quality assurance and submission for auditing and approval of Quarterly Reports, Mid-year and	Submission of audited Quarterly, Mid-year and Annual Reports to Audit Committee and	Quality assured reports approved and submitted to stakeholders as per legislation.	OPEX	Quality assured reports approved and submitted to stakeholders as per legislation.	Quality assured reports approved and submitted to stakeholders as per legislation.	Quality assured reports approved and submitted to stakeholders as per legislation.	Quality assured reports approved and submitted to stakeholders as per legislation.





IDP Deliverable	Project/Programme	Description of	Source of			Delivery Agenda	
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
Annual Reports, as per	Council.						
legislative requirements.							
Consolidate Progress	Collate information on	Consolidate and develop a	OPEX	Consolidate and develop	Consolidate and develop	Consolidate and develop	Consolidate and develop a
Report on the	the progress on the	report on the 10 Flagship		a report on the 10	a report on the 10	a report on the 10	report on the 10 Flagship
implementation of the 3 <sup>rd</sup>	implementation of the	projects as stipulated in		Flagship projects as	Flagship projects as	Flagship projects as	projects as stipulated in the
Generation GDS	3 <sup>rd</sup> Generation GDS	the 3 <sup>rd</sup> Generation GDS.		stipulated in the 3 <sup>rd</sup>	stipulated in the 3rd	stipulated in the 3 <sup>rd</sup>	3 <sup>rd</sup> Generation GDS.
	and incorporate it in			Generation GDS.	Generation GDS.	Generation GDS.	
	the IDP.						
Undertake IDP review	Implement the IDP	Development and	OPEX	Implement the IDP	Review and Implement	Review and Implement	Implement the IDP
process and submit for	Framework guide for	Implementation of IDP as		Framework guide for	the IDP Framework	the IDP Framework	Framework guide for
approval the 2017/21 IDP.	2017/22, Process Plan	5 years regional strategy		2017/22, Process Plan	guide for 2017/22,	guide for 2017/22,	2017/22, Process Plan and
	and Budget for	as per Municipal Systems		and Budget for 2017/18.	Process Plan and	Process Plan and	Budget for 2017/18 through
	2017/18 through the	Act, no 32 of 2000.			Budget for 2018/19.	Budget for 2019/20.	the development of IDP
	development of IDP						2020/21.
	2017/22.						





## E) CLUSTER: Finance

IDP Deliverable	Project/Programme	Description of	Source of			Delivery Agenda	
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
Expand monthly internal	Expand monthly internal	Compliance with	Opex	Expand monthly internal	Expand monthly internal	Expand monthly internal	Expand monthly internal
processes that verify and	processes that verify and	legislative requirements,		processes that verify	processes that verify	processes that verify	processes that verify and
support credible financial	support credible financial	rules and regulations by		and support credible	and support credible	and support credible	support credible financial
reporting in line with MFMA;	reporting in line with MFMA;	means of enhancing		financial reporting in line	financial reporting in line	financial reporting in line	reporting in line with
		internal controls		with MFMA;	with MFMA;	with MFMA;	MFMA;
Compile a realistic and	Compile a realistic and funded	Compile a realistic and	Opex	Compile a realistic and			
funded budget;	budget;	funded budget;		funded budget;	funded budget;	funded budget;	funded budget;
Compile complete asset	Compile complete asset	Compile complete asset	Opex	Compile complete asset	Compile complete asset	Compile complete asset	Compile complete asset
register;	register;	register;		register;	register;	register;	register;
Firmer internal controls to	Firmer internal controls to	Compliance with	Opex	Firmer internal controls	Firmer internal controls	Firmer internal controls	Firmer internal controls to
respond to internal audit	respond to internal audit	legislative requirements,		to respond to internal	to respond to internal	to respond to internal	respond to internal audit
reports and	reports and recommendations	rules and regulations by		audit reports and	audit reports and	audit reports and	reports and
recommendations more	more effectively;	means of enhancing		recommendations more	recommendations more	recommendations more	recommendations more
effectively;		internal controls		effectively;	effectively;	effectively;	effectively;
Implement and strengthen	Implement and strengthen cost	Implement and	Opex	Implement and	Implement and	Implement and	Implement and strengthen
cost reduction and	reduction and containment	strengthen cost		strengthen cost	strengthen cost	strengthen cost	cost reduction and
containment strategy	strategy;	reduction and		reduction and	reduction and	reduction and	containment strategy;
		containment strategy;		containment strategy	containment strategy;	containment strategy	
Progressive SDBIP	Progressive SDBIP reporting	Progressive SDBIP	Opex	Progressive SDBIP	Progressive SDBIP	Progressive SDBIP	Progressive SDBIP
reporting to provide	to provide strategic alignment	reporting to provide		reporting to provide	reporting to provide	reporting to provide	reporting to provide
strategic alignment of	of operations;	strategic alignment of		strategic alignment of	strategic alignment of	strategic alignment of	strategic alignment of
operations;		operations;		operations;	operations;	operations;	operations;
<ul> <li>Continuous performance</li> </ul>	Continuous performance	<ul> <li>Continuous</li> </ul>	Opex	<ul> <li>Continuous</li> </ul>	<ul> <li>Continuous</li> </ul>	<ul> <li>Continuous</li> </ul>	<ul> <li>Continuous</li> </ul>
monitoring, reporting and	monitoring, reporting and	performance		performance	performance	performance	performance
review;	review;	monitoring, reporting		monitoring, reporting	monitoring, reporting	monitoring, reporting	monitoring, reporting
<ul> <li>Coaching and mentorship</li> </ul>	<ul> <li>Coaching and mentorship on</li> </ul>	and review;		and review;	and review;	and review;	and review;
on all reporting levels	all reporting levels	<ul> <li>Coaching and</li> </ul>		<ul> <li>Coaching and</li> </ul>			
		mentorship on all		mentorship on all	mentorship on all	mentorship on all	mentorship on all
		reporting levels	FMG	reporting levels	reporting levels	reporting levels	reporting levels





IDP Deliverable	Project/Programme	Description of	Source of			Delivery Agenda	
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
		MSCOA Budget	Grant				
		Reforms					
		FMG Programme					
Review tariff structure and	Revisit the tariff structure and	Benchmarking the tariff	Opex	Revisit the tariff	Revisit the tariff	Revisit the tariff	Revisit the tariff structure
income generating tariffs	amend tariffs to be cost	structure and looking at		structure and amend	structure and amend	structure and amend	and amend tariffs to be
	recovery driven taken into	alternative tariff charges		tariffs to be cost	tariffs to be cost	tariffs to be cost	cost recovery driven taken
	consideration affordability and	in line with legislation		recovery driven taken	recovery driven taken	recovery driven taken	into consideration
	benchmarking			into consideration	into consideration	into consideration	affordability and
				affordability and	affordability and	affordability and	benchmarking
				benchmarking	benchmarking	benchmarking	
Maintain Unqualified Audit	Enhance processes to ensure	Operation clean audit	Opex	Enhance processes to	Enhance processes to	Enhance processes to	Enhance processes to
status and improve to Clean	adequate review of financial			ensure adequate review	ensure adequate review	ensure adequate review	ensure adequate review
Audit outcome	statements to prevent material			of financial statements	of financial statements	of financial statements	of financial statements to
	misstatements, maintaining			to prevent material	to prevent material	to prevent material	prevent material
	unqualified audit status and			misstatements,	misstatements,	misstatements,	misstatements,
	improve to clean audit status			maintaining unqualified	maintaining unqualified	maintaining unqualified	maintaining unqualified
				audit status and	audit status and	audit status and	audit status and improve
				improve to clean audit	improve to clean audit	improve to clean audit	to clean audit status
				status	status	status	
Resource mobilization and	Revisit powers and functions in	Alignment of powers and	Opex	Revisit powers and	implement powers and	implement powers and	implement powers and
alternative source of	line with sect 84 of the MSA	functions		functions in line with	functions in line with	functions in line with	functions in line with sect
funding.				sect 84 of the MSA	sect 84 of the MSA	sect 84 of the MSA	84 of the MSA
Reform budgeting to support	Intensify Grant funding to	Revenue mobilization	Opex	Intensify Grant funding	Intensify Grant funding	Intensify Grant funding	Intensify Grant funding to
strategy.	support programmes.			to support programmes.	to support programmes.	to support programmes.	support programmes.





IDP Deliverable	Project/Programme	Description of	Source of	Delivery Agenda			
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
Promote and maintain good corporate governance	<ul> <li>Align strategy development and budget to create an enabling environment for investment.</li> <li>Improve procurement systems to eliminate corruption and ensure value for money</li> <li>Progressive SDBIP reporting to provide strategic alignment of operations;</li> </ul>	MSCOA budget reforms	Opex	<ul> <li>Align strategy         development and         budget to create an         enabling environment         for investment.</li> <li>Improve procurement         systems to eliminate         corruption and ensure         value for money</li> </ul>	<ul> <li>Align strategy         development and         budget to create an         enabling environment         for investment.</li> <li>Improve procurement         systems to eliminate         corruption and ensure         value for money</li> </ul>	<ul> <li>Align strategy         development and         budget to create an         enabling environment         for investment.</li> <li>Improve procurement         systems to eliminate         corruption and ensure         value for money</li> </ul>	<ul> <li>Align strategy         development and budget         to create an enabling         environment for         investment.</li> <li>Improve procurement         systems to eliminate         corruption and ensure         value for money</li> </ul>

## Supply Chain Management

IDP Deliverable	Project/Programme	Description of	Source of	Delivery Agenda				
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21	
Promote and maintain	<ul> <li>Improve procurement</li> </ul>	<ul> <li>Implement and strengthen cost</li> </ul>	Opex	Improve procurement	Improve procurement	Improve procurement	Improve procurement	
good corporate	systems to eliminate	reduction and containment		systems to eliminate	systems to eliminate	systems to eliminate	systems to eliminate	
governance	corruption and ensure	strategy;		corruption and ensure	corruption and ensure	corruption and ensure	corruption and ensure	
	value for money			value for money	value for money	value for money	value for money	





IDP Deliverable	Project/Programme	Description of	Source of	Delivery Agenda					
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21		
Promote local BEE suppliers and SMME's;	Improve support to small business and cooperatives.     Implement SCM's National Treasury & Provincial Treasury Reforms;	Ensure implementation of the following:  Infrastructure Policy; Central Supplier Database (CSD); E-tender Portal; Township Economic Revitalisation (TER) (Provincial Treasury to conduct training.)  Create awareness campaigns and taking into account the GEYODI Targets.	Орех	Improve support to small business and cooperatives.     Implement & report on SCM's National Treasury &Provincial Treasury Reforms;	Improve support to small business and cooperatives.     Implement & report on SCM's National Treasury & Provincial Treasury Reforms;	Improve support to small business and cooperatives.     Implement & report on SCM's National Treasury &Provincial Treasury Reforms;	Improve support to small business and cooperatives.     Implement & report on SCM's National Treasury &Provincial Treasury Reforms;		
Reduce Municipal under spending on CAPEX	Ensure Implementation of the Procurement Plan	Monthly reporting on the procurement plan	Opex	Ensure Implementation of the Procurement Plan	Ensure Implementation of the Procurement Plan	Ensure Implementation of the Procurement Plan	Ensure Implementation of the Procurement Plan		

### Office of the CFO

IDP Deliverable	Project/Programme	Description of	Source of	Delivery Agenda				
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21	
Coordinated Support, Facilitation, Monitoring and Intervention to support local Municipalities	Provide support to local municipalities through district CFO Forum IGR structure	CFO Forum quarterly engagements	Opex	Provide support to local municipalities through district CFO Forum IGR structure	Provide support to local municipalities through district CFO Forum IGR structure	Provide support to local municipalities through district CFO Forum IGR structure	Provide support to local municipalities through district CFO Forum IGR structure	
	Initiate and implement SCOA reforms for deadline 1 July 2017	Compliance with National Treasury		implement SCOA reforms	implement SCOA reforms	implement SCOA reforms	implement SCOA reforms	





### F) POLITICAL MANAGEMENT TEAM

### a. Office of the Executive Mayor

IDP Deliverable	Project/Programme	Description of	Source of			Delivery Agenda	
		Project/Program	Funding	2017/18	2018/19	2019/20	2020/21
		me					
Improve Community Participation	<ul><li>Convene Izimbizos and State of the District</li></ul>		Opex	<ul> <li>Convene Izimbizos and State of the</li> </ul>	<ul> <li>Convene Izimbizos and State of the</li> </ul>	<ul> <li>Convene Izimbizos and State of the</li> </ul>	<ul> <li>Convene Izimbizos and State of the District</li> </ul>
	Address (SODA)			District Address	District Address	District Address	Address (SODA)
		Community		(SODA)	(SODA)	(SODA)	
	<ul> <li>Convene IDP and Budget</li> </ul>	Participation					
	Stakeholders/Community			<ul> <li>Convene IDP and</li> </ul>	<ul><li>Convene IDP and</li></ul>	<ul><li>Convene IDP and</li></ul>	<ul> <li>Convene IDP and Budget</li> </ul>
	Participation			Budget	Budget	Budget	Stakeholders/Community
				Stakeholders/Commu	Stakeholders/Commu	Stakeholders/Commu	Participation
				nity Participation	nity Participation	nity Participation	
Promote and Support National,	In Partnership with other			In Partnership with other			
Provincial and Local	Spheres of Government,	Commemorative	Opex	Spheres of Government,	Spheres of Government,	Spheres of Government,	Spheres of Government,
Commemorative events	Promote awareness on	events		Promote awareness on	Promote awareness on	Promote awareness on	Promote awareness on
	Commemorative Events			Commemorative Events	Commemorative Events	Commemorative Events	Commemorative Events
Strengthening IGR forums with	Coordinate and participate			Coordinate and	Coordinate and	Coordinate and	Coordinate and participate
Local municipalities and other	on local, Provincial and	IGR Forums	Opex	participate on local,	participate on local,	participate on local,	on local, Provincial and
spheres of government	National department on IGR			Provincial and National	Provincial and National	Provincial and National	National department on IGR
Province/National Departments.	related Forums			department on IGR	department on IGR	department on IGR	related Forums
				related Forums	related Forums	related Forums	





## b. Office of the Speaker

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of	Delivery	Agenda		
			Funding	2017/18	2018/19	2019/20	2020/21
Improve High level of	Coordinate stakeholders	Mobilize community organizations	Орех	Coordinate	Coordinate	Coordinate	Coordinate stakeholders
stakeholders relations and	and engage them on the	such as NGO's, FBO's and all other		stakeholders and	stakeholders and	stakeholders and	and engage them on the
Public Participation in	offerings of the	stakeholder to be involved in the		engage them on the	engage them on the	engage them on the	offerings of the
Government	Sedibeng.	government activities.		offerings of the	offerings of the	offerings of the	Sedibeng.
				Sedibeng.	Sedibeng.	Sedibeng.	
	Coordinate women's	Outline all the activities throughout	Opex	Coordinate women's	Coordinate women's	Coordinate women's	Coordinate women's
	month activities together	the month of August and present the		month activities	month activities	month activities	month activities together
	with local municipalities	report before council for adoption.		together with locals.	together with locals.	together with locals.	with locals.
Implementing and	Coordinate Petition	Process all the petitions received and	Opex	Coordinate Petition	Coordinate Petition	Coordinate Petition	Coordinate Petition
coordinating a petition	Management Committee	communicate decisions and		Management	Management	Management	Management Committee
management system to	to present all petitions	outcomes back to the petitioners		Committee to present	Committee to present	Committee to present	to present all petitions
effectively deal with	received.			all petitions received.	all petitions received.	all petitions received.	received.
petitions from members of							
the public							
Strengthening and	Research Sedibeng	Compile a report on policies to be	Opex	Research Sedibeng	Research Sedibeng	Research Sedibeng	Research Sedibeng
implementation of various	policies to be reviewed.	reviewed.		policies to be	policies to be	policies to be	policies to be reviewed.
policy reviews.				reviewed.	reviewed.	reviewed.	
Strengthening IGR forums	Coordinate local,	Provide support to locals and engage	Opex	Coordinate local,	Coordinate local,	Coordinate local,	Coordinate local,
with Local municipalities	Provincial and National	provincial departments such as		Provincial and	Provincial and	Provincial and	Provincial and National
and other spheres of	department on IGR	SALGA, COGTA, and Treasury to		National departments.	National departments.	National departments	department
government	related Forums	provide capacity to the locals					
Province/National	Facilitate District	<ul><li>Ensure that the meetings of the</li></ul>	Opex	Facilitate Speaker's	Facilitate Speaker's	Facilitate Speaker's	Facilitate Speaker's
Departments.	Speaker's Forum	Speaker's forum sits as per the		forum meetings.	forum meetings.	forum meetings.	forum meetings.
		schedule which is quarterly.					
		Coordinate Speaker's forum					
		meetings.					
Strengthen oversight and	Coordinate section 79	Develop MPAC oversight report to	Opex	Coordinate section 79	Coordinate section 79	Coordinate section 79	Coordinate section 79
accountability.	committee meetings	council		committee meetings	committee meetings	committee meetings	committee meetings
	including MPAC.			including MPAC.	including MPAC.	including MPAC.	including MPAC.





IDP Deliverable	Project/Programme	Description of Project/Programme	Source of	Delivery	Delivery Agenda		
			Funding	2017/18	2018/19	2019/20	2020/21
Improve capacity and	Identify Training and	Rollout well designed training and	Opex	Identify and	Identify and	Identify and	Identify and Implement
Promote Welfare and	Development	development Programmes for		Implement Training	Implement Training	Implement Training	Training and
support to councilors	Programmes for	Councilors		and Development	and Development	and Development	Development
	Councilors			Programmes for	Programmes for	Programmes for	Programmes for
				Councilors	Councilors	Councilors	Councilors
	Coordinate councilor's	Ensure that programmes are	Opex	Coordinate councilor's	Coordinate councilor's	Coordinate councilor's	Coordinate councilor's
	welfare programmes	implemented on the support and the		welfare programmes	welfare programmes	welfare programmes	welfare programmes
		welfare of councilor's in the district.					
Promote Council Business	Coordinate Council	Ensure council is sitting as per the	Opex	Coordinate Council	Coordinate Council	Coordinate Council	Coordinate Council
	sittings	calendar/ schedule.		meetings	meetings	meetings	meetings

### Office of the Chief Whip

IDP Deliverable	Project/Programme	Description of	Source of			Delivery Agenda	
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
Tighten coordination of oversight	Co-ordinate all caucus	Process all Agenda Items for	Opex	Co-ordinate all	Co-ordinate all caucus	Co-ordinate all caucus	Cordinate all caucus
through Caucus.	meetings.	Council		caucus meeting	meetings	meetings	meetings
Strengthen facilitation of	Co-ordinate and facilitate	Provide support to Study		Provide support to all			
oversight Study Groups Sittings	all study group meetings.	Groups, with regards to	Opex	study group meetings	study group meetings	study group meetings	study group meetings
		discussion and report writing.					
Improve coordination of	Co-ordinate District –wide	Convene Retreats, together	Capex	•Convene Retreats,	Convene Retreats,	Convene Retreats,	Convene Retreats,
caucuses strategic and Makgotla	Caucus Lekgotla/Joint	with Locals.		together with Locals.	together with Locals.	together with Locals.	together with Locals.
retreats i.e. Joint Whippery and	Whippery.						
District Wide Caucuses Lekgotla							
Coordinate District and Provincial	Co- ordinate District Wide	Outline all the	Capex	Co- ordinate District	Co- ordinate District	Co- ordinate District	Co- ordinate District
Caucus forums to strengthen	Chief Whips Forum	activities/schedule of		Wide Chief Whips	Wide Chief Whips	Wide Chief Whips	Wide Chief Whips
District wide intergovernmental	meetings	ChiefWhip Forums throughout		Forum meetings	Forum meetings	Forum meetings	Forum meetings
relations. i.e. Chief Whips,		the District.					
Whippery and Multi Party Forums							
Facilitate and coordinate Political	Convene Political	Ensure that PMT meet as per	Capex	Convene Political	Convene Political	Convene Political	Convene Political
Management Team meetings.	Management Team	schedule		Management Team	Management Team	Management Team	Management Team
	meetings.			meetings.	meetings.	meetings.	meetings.





IDP Deliverable	Project/Programme	Description of	Source of	Delivery Agenda			
		Project/Programme	Funding	2017/18	2018/19	2019/20	2020/21
Coordinate councilors research	Coordinate and facilitate	Provide support to councilors	Opex	•Provide support to	Provide support to	Provide support to	Provide support to
and development programs	logistics councilors	with regard to research and		councilors with regard	councilors with regard	councilors with regard to	councilors with regard
	research and development	development programs		to research and	to research and	research and	to research and
	programs			development	development	development programs	development
				programs	programs		programs

### External Communications

IDP Deliverable	Project/Programme	Description of Project/Programme	Source of	Delivery Agenda			
			Funding	2017/18	2018/19	2019/20	2020/21
Build high level of	Media Monitoring Services	Monitoring of news that impact on the	OPEX	Develop an archiving	Ensure proper	Ensure proper	Ensure proper
stakeholder relations,		image of the Council		system	functionality of the	functionality of the	functionality of the
effective communication					system	system	system
and branding	Develop a	Strategy will assist the Municipality in	OPEX	Adoption of the draft	Implementation of the	Implementation of the	Review of the strategy
	Communications Strategy	consistently engaging with relevant		Communications	approved strategy	approved strategy	
		stakeholders using relevant		Strategy			
		messages at the right time.					
	Develop a Stakeholder	Ensure stakeholder database is	OPEX	Adoption of the Draft	Implementation of the	Implementation of the	Review of the strategy
	Relations Strategy	updated and classified according to		stakeholder Relations	approved strategy	approved strategy	
		sectors.		strategy			
	Develop a Marketing and	Update the Events Management	OPEX	Adoption of the Draft	Implementation of the	Implementation of the	Review of the strategy
	Branding Strategy	policy		Marketing and	approved strategy	approved strategy	
				branding strategy			
	Di di d	5 205 "	0051/	D0514 #	205 "	20514 "	20514 "
	<ul> <li>District</li> </ul>	Ensure DCF meetings are	OPEX	DCF Meetings	DCF meetings	DCF Meetings	DCF Meetings
	Communications	convened and effective					
	Forum Meetings						





#### IDP Game changers/ Flagship projects

In this section, the municipality spells out the flagships, cross cutting initiatives and projects on where the municipality wants to focus disproportionate effort to ensure that we put the development of the region on a new trajectory. In this way, we are most likely to deliver towards the realization of NDP and TMR Pillars and exceed on delivering on our 2016 election mandate. Some of these flagship projects will be led by a collaboration of the municipality though Public Private Partnership initiative.

The most important aims of these flagships will:

- Creation of jobs, investments and promote tourism in the region
- Revitalise an attractive image for the region through Vaal 21 initiative
- Create wealth for the region
- Promote Heritage through commemorative events
- Improve transport infrastructure and;
- Encourage private investment

#### **Progress on Sedibeng District/ Provincial Game changers**

PROGRAMME	PROJECT NAME	LOCATION	OWNER	STATUS	PROGRESS
AGRITROPOLIS	1.Agritropolis Strategy	District-wide	GDARD	<ul> <li>Concept phase based on four pillars (Agro processing; Primary agriculture; tourism (eco and Agri).</li> <li>Commissioned study for the concept. Awaiting cab memo approval.</li> <li>Options to create precinct around Agritropolis. Precinct plan already approved by council.</li> <li>1 agro-park in Sebokeng (implementation); another in Lesedi</li> <li>National Dep of Agriculture wants to set up Mega Agripark</li> </ul>	Need for Feasibility study for of entire programme
	2.Doornkuil Precinct- Agri- City, Agricultural college	Midvaal	Midvaal LM- Land belongs to Sedibeng District	Preliminary costings concluded.	Full feasibility required.
	Vereeniging Fresh     Produce market	Emfuleni	GDARD	Market is being refurbished- implementation stage	Operations





	4.De Deur rural node- precinct plan- Agro processing farm	Midvaal	Midvaal LM/ GDARD	Implementation commenced	Additional grant funding required or PPP partnership to solicit feasibility studies
	5.Langzeekoegat Precinct- Agri village	Lesedi	DRDLR	Framework for the Agri-park in place. Environmental authorization in place.	Implementation
	6. Agro-processing plant	Lesedi	Lesedi LM	Concept	Feasibility required
	7. Devon Tannery- Agro- processing of cattle hides	Lesedi	Lesedi LM/ GDARD	Environmental authorization application underway.	Implementation
GREEN ECONOMY	8. Natural gas hub	District-wide	Department of Energy/ Sedibeng District	EOI issued	Feasibility required
	9. Waste to power plant: Renewable energy (proposed \$ 500 million plant)	Lesedi	Earth Sea Corporation Energy	Planning for the necessary approvals underway	Implementation
AGRO-TOURISM	10. Waterfront precinct- Waterfront developments	District-wide	Sedibeng District	Planning stage- PCF engagements on revised plan	Feasibility required
	11. Sharpeville secondary node	Emfuleni	Emfuleni LM	Planning stage	Implementation
	12. Vaal rehabilitation	District-wide	Sedibeng District	Planning stage	EMP development
	13. Recreation megacity- precinct in Sharpeville	Emfuleni	Sedibeng District	Concept	Planning stage
GOVERNMENT PRECINCT/ VAAL 21	14. Government precinct incl. CBD revitalization	Emfuleni	Sedibeng District	Feasibility concluded.	Conclusion of PPP process with N Treasury
	15. Vaal River City development	Emfuleni	Private Developer-Steyn	The Township Layouts are being amended in terms of Section 98 & 100 of the Town Planning Ordinance and will be re-submitted to Emfuleni Planning department on the 2nd November for final approval as it will now be re-aligned to the main Boulevard Link road from the New Sharpeville/Bedworth Park Interchange, to accommodate the Sasol pipeline as much as possible, together with the re-alignment of Mario Milani to tie into the Hendrick Van Eck Boulevard/Ascot Intersection.	WSP, the Traffic Engineering Consultants, have prepared the tender documentation for Gautrans to tender shortly. The new layout of the road has been developed and will be send to Emfuleni by the 2nd November 2016.  The VRC & Sharpeville Ext 2 Projects have been submitted to Human Settlements, to form part of Provinces Mega Projects Programme and there is opportunity of Phase 3 being brought into the Precinct with the Linking of the Vereeniging CBD,





	1	1	1	Traffic Description 1.0 Conference to finally account in	the country that WOLD Defended as O'Lett the control of
				Traffic Department & Gautrans to finally approve the phasing of Bedworth Park Ext 8 & Sharpeville Ext 2, as this forms part	through the "Old Refractories Site", through VRC up into Sharpeville,
				of their Provincial / Municipal Regional Road Master planning	and ondipormo,
				that was prepared by the Gautrans & Emfuleni Road	The Sharpeville Memorial Precinct & the Vaal
				Planning Consultants.	University, through the Pedestrian & Cyclist link
					through the Green Belts, then from these precincts,
				The Agreement whereby Gautrans as the implementing	into the Vanderbijlpark CBD.
				Agent for the New Interchange & Link Roads to Playfair Boulevard (Sharpeville Ext 2) & Mario Milani (Bedworth Park	
				Ext8), has been signed by Province and Vaal River City last	
				week.	
R59 CORRIDOR	16. Eight (8) nodes identified	Midvaal	Midvaal LM	Urban design framework done	Bulk water and sewer to be unlocked to enable
					implementation
	17. Grace development/	Midvaal	Private	Township Establishment Application approved	Finalisation of Sewer capacity, SLA and DHS
	Gauteng highlands- incl		development		Agreement
	Joziwood studios				
	18. Klipriver business park	Midvaal	Sedibeng District	Limited sewer capacity provided by ERWAT	Implementation of Next phases depended on sewer
URBAN RENEWAL	10 Old Verseniging beenitel	Emfuleni	GDHS/ Emfuleni	Diaming store	and water availability
FRAMEWORK	19. Old Vereeniging hospital- upgrade & re-use	Emilileni	LM	Planning stage	Implementation
TRAMETORIC	20. Vanderbijlpark Urban	Emfuleni	Emfuleni LM	Planning stage: Traffic and occupancy rate studies	Feasibility study to be concluded
	Renewal Strategy	Limatorii	Emidioni Ewi	Training stage. Trains and secupancy rate stadios	1 databanky stady to be continued
REVITALISATION	21. Bophelong secondary	Emfuleni	NDPG and DBSA	Feasibility underway	Planning stage
PROGRAMME-	node				
	22. Ratanda Precinct	Lesedi	NDPG	Business planning stage/ planning stage	Feasibility study required
	Development				
SICELO PRECINCT	23. Sicelo Precinct plan-	Midvaal	Midvaal LM	Costings done	Full feasibility required
	Meyerton CBD link,				
	commercial & housing developments				
E-GOVERNMENT	24. Optic fibre project- incl	District-wide	Gauteng E-	Planning stage- Optic Fibre	Implementation of Free Wi-Fi and Smart payment
	Free Wi-Fi, Smart schools		Government	Smart schools-Implementation	systems
WARE-HOUSING,	25. Heidelberg Extension	Lesedi	Lesedi LM/	Implementation-conference and retail complex under	Unlocking future phases
LIGHT INDUSTRIAL			Marble Gold	construction	
& OFFICE PARKS	26. Warehouse Port	Lesedi	Private	Planning stage	SDP approvals





			Development- Tecino Investment		
29. Extreme Park, scentre (Kwa Zenzel filling station (Heide & Louw) 30. Shopping centre Style cafe and Incu Park for SMME and Business Incubator	27. Warehouse Park- Industrial Township	Lesedi	Private Development- Tecino Investment	Planning stage	SDP approvals
	28. Office Park	Lesedi	Private Development- Tecino Investment	Planning stage	SDP approvals
	29. Extreme Park, service centre (Kwa Zenzele) and filling station (Heidelberg Rd & Louw)	Lesedi	Private Development- Tecino Investment	Planning stage	SDP approvals
	30. Shopping centre, Life Style cafe and Incubation Park for SMME and Business Incubator & heritage promotion	Lesedi	Private Development- Tecino Investment	Planning stage	SDP approvals
	31. Light industrial hub-Kwa Zenzele	Lesedi	Corobrik/ Lesedi LM	Planning stage	SDP approvals
	32. Bulk liquid Terminal- for Transnet & Bulk fuel storage	Lesedi	Transnet	Construction of 12 storage facilities near completion	Implementation
	33. Bulk Liquid Terminal – Vopak - Reatile	Lesedi	Vopak - Reatile	Township Establishment concluded	Implementation
WASTE WATER TREATMENT PROGRAMME	34. Sedibeng Waste Water Treatment Works incl Sebokeng WWTW	District-Wide	Rand Water	Awaiting funding approval	Implementation
	35. Leeuwkuil WWTP	Emfuleni	Rand Water	Funding in place & feasibility concluded	Implementation
	36. Rietspruit Sewer line	Midvaal	Randwater	Awaiting funding approval	Implementation
INDUSTRIALISATIO N PROGRAMME	37. Ash dump beneficiation	Emfuleni	Emfuleni LM	Beneficiation operation to clear ash in the old Anglo Vaal site (south of Barrage Road) will be availed to accommodate the future growth of the river city	Implementation: Land will be availed to accommodate the future growth of the river city





	38. Iron and steel	District-wide	Sedibeng district/	Concept	Feasibility required and Government decision on
	beneficiation		GDED		Arcelor Mittal
	39. Building materials supply	District-wide	Sedibeng district/ GDED	Concept	Feasibility required
	40. Vaal logistics Hub	Emfuleni	Emfuleni LM/GIFA	Feasibility underway. Geo-Tech studies completed.	Presentations to be presented at the Steering Committees.
ROADS	41. K154 upgrade	Midvaal	GDRT	First section of construction completed	Completion of the remaining sections
UPGRADING PROGRAMME	42. R82 Upgrade	Midvaal	GDRT	100% completion of project, road surfacing underway, road section officially opened	Next phase to commence
SOCIAL INFRASTRUCTURE PROGRAMME	43. Savannah City	Midvaal	Private development- Basil Read/ GDHS	Implementation	Roll out of support services (schools, clinics) Resolving of bulk sewer line Upgrading of Sedibeng Sewer Works
	44. Doornkuil regional cemetery	Midvaal	Midvaal LM/ Sedibeng District	Concept	Feasibility required
	45. Regional training hospital	Midvaal	Midvaal LM/ Sedibeng District	Concept	Feasibility required
	46. Sanitas Hospital	Lesedi	Meigui	Township Establishment concluded	Implementation

